

# ADOPTED



# BUDGET





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
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**Fiscal Year 2024 Adopted Budget**  
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# LETTER FROM THE COUNTY ADMINISTRATOR



*M*arion County has accomplished so much this past year and we're excited to continue this momentum for fiscal year 2023/2024. Thanks to the leadership of the Marion County Board of County Commissioners, we've established our county priorities for the next 5, 10, 15, and even 20 years. These priorities will serve as milestones and guide markers to help all of our departments execute county business effectively while addressing the following general categories: growth and development, Fire Rescue and EMS, roads and traffic, solid waste, water and sewer, quality of life and ecotourism and county buildings.

Marion County has experienced tremendous growth over the last few years and we expect this to continue as more and more people learn about the robust community we are building together. With that in mind, our budget included some very important projects that will ensure that we not only have a safe community, but a thriving economy that focuses on providing great services to our families.

For example, we are very excited about the additional personnel for our Fire Rescue department and our Sheriff's Office, helping to ensure our community's safety. Other priorities include the upcoming expansion of the Freedom Library, the development of the fourth floor at the judicial center, the future facilities for Fleet Services and Animal Services, and the construction of an over 18,000-square-foot EMS Central Hub.

As we continue to move forward, we will continue to lean on our Empowering Marion for Success II strategic plan that has helped us deliver services to our citizens and visitors at the highest possible level. I encourage you to access this plan and learn more about what your local county government is doing for you at [www.MarionFL.org](http://www.MarionFL.org).

**Mounir Bouyounes, P.E.**  
County Administrator



## TO THE MARION COUNTY BOARD OF COUNTY COMMISSIONERS AND COUNTY RESIDENTS:

I am pleased to present the Adopted Fiscal Year 2023-2024 Marion County Budget. Through healthy financial practices the County has created and maintains a strong financial position while facing inflationary cost increases, staffing challenges, significant population growth and an increased demand for services.

Inflationary costs for personnel services, operating goods, insurance premiums and higher demand for county services has impacted all of the major and minor funds of Marion County. Funding these increases was largely possible due to a \$4.2 billion increase of countywide taxable value of which \$1.4 billion was for new residential and commercial construction in Marion County. Non-countywide areas saw similar increases in taxable values. Current revenue trends for FY 2024 indicate a recovery of investment income following losses in fair value during Covid, short-term interest gains for the next 12 months and an expansion to sales tax as a result of growth in business and residential population.

Personnel services comprise 25.5% of the total budget. During the FY 2023 Budget, the county implemented a full revision to the pay scales and salaries for its employees. While this has addressed some of the more immediate issues with employee retention, attracting new employees remains a challenge with inflation impacting the cost of living at historically high rates. As such, the Adopted Budget includes an allocation of 5% for COLA and Merit raises for the BCC and Constitutional Officers, with the Sheriff receiving 6.5% allocation to improve the agencies competitiveness relative to other Florida agencies. Employer contribution rates for the Florida Retirement System (FRS) increased by 13.94% for regular class employees and 17.39% for Special Risk as a result of the actuary study and changes approved by the Florida Legislature to the retirement benefits.

Marion County is realizing a significant population increase and anticipates exceeding 400,000 residents in 2024. The Empowering Marion for Success II strategic plan, delves into the Infrastructure, Public Safety and Support services that will be required in order to meet the needs of its citizens as the community grows. This Budget includes funding to support FY 2024 initiatives where requested.

The challenges facing Marion County require continuous analysis and creative solutions. The Budget Office will continue to work closely with the County Administrator to identify strategies to fund program priorities while maintaining a structurally balanced budget.

Respectfully submitted,



**Audrey L. Fowler**  
**Budget Director, MPA**



*Here to Serve and  
Protect the Public Trust*



## MISSION STATEMENT

**Leading public service in genuine dedication to our citizens through professional operations and resource stewardship.**

## VISION STATEMENT

**Marion County is a safe and well-planned community with a thriving economy that supports a high quality of life where family matters.**



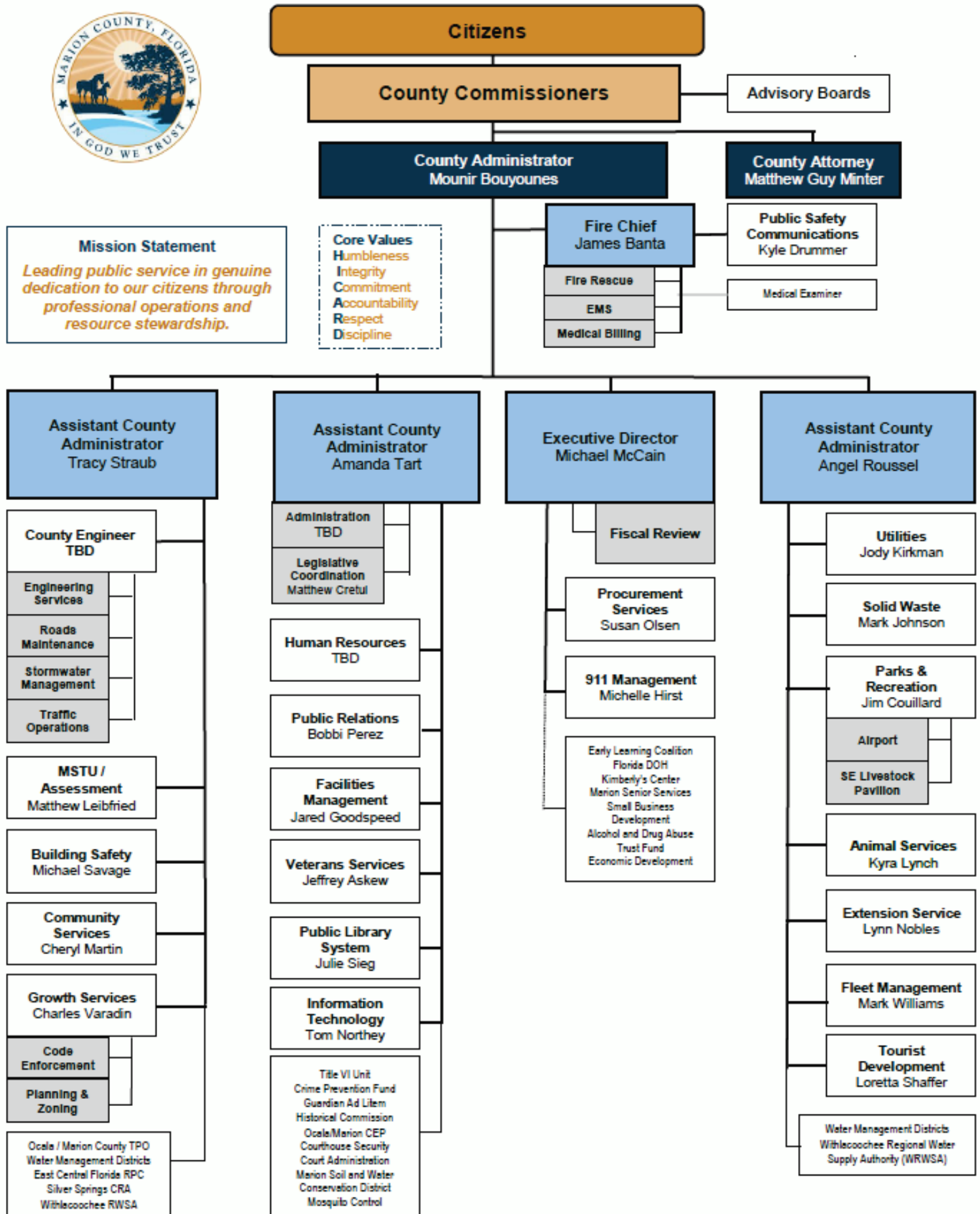
## GUIDING PRINCIPLES

**Dedication to serve - Professional operations -  
Resource stewardship**

## CORE VALUES

**Humbleness - Respect - Commitment - Integrity -  
Accountability - Discipline**

# ORGANIZATIONAL CHART





# COUNTY COMMISSIONERS



**Craig Curry**  
District 1, Chair



**Kathy Bryant**  
District 2



**Matt McClain**  
District 3



**Carl Zalak, III**  
District 4



**Michelle Stone**  
District 5, Vice Chair

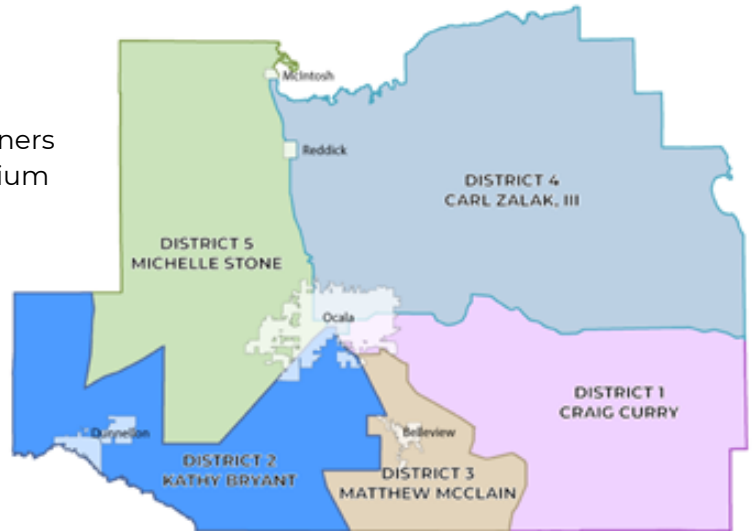
Marion County is a political subdivision of the State of Florida. As such, it is governed by and derives its operating authority from the constitution and laws of the State of Florida. The County operates under a commission/administrator form of government with a governing board of five county commissioners elected at-large to staggered four-year terms. Commissioners are elected by district and must meet residency requirements within their district. The county commissioners are the primary legislative and policy-making body for Marion County. Each commissioner represents one of the five districts in which they reside. The board elects a chairman and vice chairman each year. Whether enacting ordinances and resolutions or approving budgets & expenditures, the board has the responsibility to provide for the safety and welfare of all Marion County residents and visitors.



Marion County Board of County Commissioners  
McPherson Governmental Campus Auditorium  
601 SE 25th Ave., Ocala, FL 34471  
Phone: 352-438-2323



For more information, please visit:  
[www.marionfl.org/our-county/board-of-county-commissioners](http://www.marionfl.org/our-county/board-of-county-commissioners)



The Marion County Board of County Commissioners  
meet on the first and third Tuesday of each month  
at 9 a.m. at the McPherson Governmental Campus  
Auditorium

# CONSTITUTIONAL OFFICERS



**Gregory C. Harrell**  
Clerk of Court and  
Comptroller



**Jimmy Cowan**  
Property Appraiser



**Billy Woods**  
Sheriff



**Wesley Wilcox**  
Supervisor of  
Elections



**George Albright**  
Tax Collector

The Constitution of the State of Florida established five elected officials who perform specific governmental functions. These officers operate independently from the Board of County Commissioners to ensure that the entity that decides how to spend tax dollars is not the same entity that pays the County's bills (Clerk and Comptroller), assesses the property tax values (Property Appraiser), collects taxes (Tax Collector), protects its citizens (Sheriff), or oversees the election process (Supervisor of Elections). Constitutional Officers cannot set public policy or levy taxes. Their constitutional functions create a system of checks and balances and greater assurance of public trust.



## Clerk of Court and Comptroller

The Clerk of Court and Comptroller (the Clerk) is responsible for safeguarding all public records and public funds and serves as clerk of the circuit and county court, recorder, clerk to the board of county commissioners, county auditor, and accountant and custodian of county funds.



## Property Appraiser

The Property Appraiser is responsible for placing a fair, equitable, and just value on all real property and tangible personal property in the County. The Property Appraiser also administers property and personal exemptions allowed by Florida law and maintains current ownership information and descriptions for all properties in the County.



## Sheriff

The Sheriff is the chief law enforcement officer and conservator of peace in the County. The Sheriff's Office performs several functions including law enforcement and correctional services, rehabilitation programs, youth intervention, child protective services, school safety and many other community-based programs.



## Supervisor of Elections

The Supervisor of Elections (the Supervisor) is responsible for preparing and conducting all county, state, and federal elections held in the County. The Supervisor maintains records for all registered voters within the County. In addition, the Supervisor is responsible for qualifying candidates and receiving all financial reports for those seeking candidacy for an elected position. The Supervisor's Office also handles financial disclosures of appointed and elected officials as required by the Ethics Commission.



## Tax Collector

The Tax Collector's Office performs a variety of services on behalf of local government and various state agencies. This includes the collection and administration of property taxes, motor vehicle and vessel registrations and title fees, concealed weapon licenses, hunting and fishing license fees, issuance and renewal of driver's licenses and the collection of tourist development taxes.

# ABOUT MARION COUNTY

Marion County was created by the Florida Legislature on March 14, 1844 from land formerly part of Alachua, Hillsborough, and Orange Counties. The County is located in North Central Florida, encompassing more than 1,652 square miles, making it one of Florida's larger counties. The eastern quarter of the County contains the Ocala National Forest, which is one of the most visited national forests in America. The forest, along with its lakes and rivers, and the natural springs provide recreational opportunities for over 1.9 million visitors each year.



*Standing 6 feet, 5 inches in height from tip of the ear to the ground, and 8 feet long, these horses are made of fiberglass and have a clear-coated finish to protect them from the elements. The horses—88 in all, located throughout greater Ocala, Florida—were designed and decorated by local artists as part of "Horse Fever."*

*-Ava Isabel Grace, Florida Country Magazine, December/January 2019*

Ocala/Marion County is known by many as the "Horse Capital of the World,"<sup>\*</sup> a testament to the County's unique involvement in all things equestrian and its record of producing some of the finest champions in the sport. With a beautiful, mild climate all year long and soil rich with limestone calcium for strong bones, Ocala/Marion County is home to more horses than anywhere else in the country. But there's more to Ocala/Marion County than just horses. The region boasts of natural beauty and a rich cultural heritage. The Silver Springs State Park, for instance, is a must-visit destination for those who love the outdoors. The park features crystal clear springs, lush greenery, and a range of activities for visitors of all ages. History buffs will enjoy exploring the many historic sites in the area, such as the Fort King National Historic Landmark and the McPherson Government Complex.

\* A Registered Trademark of the Florida Thoroughbred Breeders' & Owners' Association

\*\*Photo Credits to Marion County Public Relations

## DEMOGRAPHICS



**Population Estimate**  
398,552



**Unemployment**  
3.5%



**Median House Sale Price**  
\$273,111



**School Enrollment**  
42,678



**Tourists Visited Annually**  
1.6 Million



**County Operating Budget**  
\$1,409,873,808



**Debt Per Capita**  
\$297



**Per Capita Personal Income**  
\$48,855



# STRATEGIC GOALS AND STRATEGIES

This Budget Document contains budget summary information for each operational division including an organization chart, mission, descriptions, goals, budget priorities, performance measures, positions, and budgets by category. These elements tie back to the strategic plan titled "Empowering Marion for Success II." The full strategic plan is available on the County's website at:

<https://www.marionfl.org/agencies-departments/administration/empowering-marion-for-success>

The Executive Summary on page 8 of the plan highlights 5 major initiatives:

## Organizational Experience Resources and Public Facilities Planning and Future Growth Public Infrastructure Public Safety

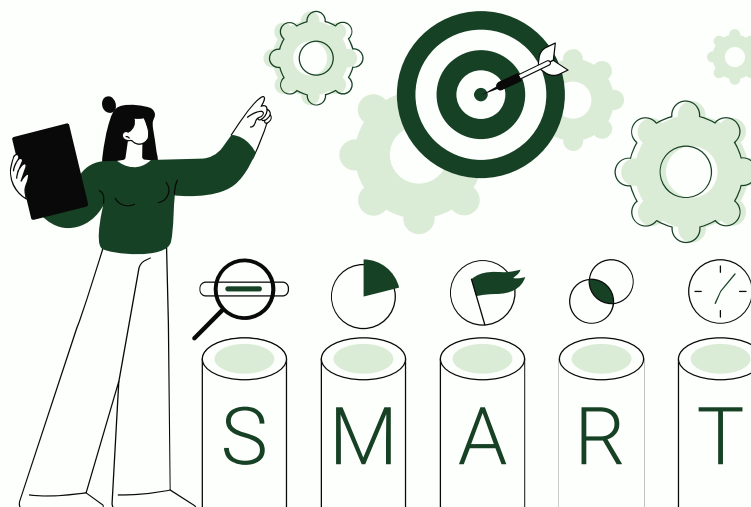
The strategic plan provides details on the initiatives and elements including action items, the expected outcome, responsible departments, timeline, and projected costs. The Budget as adopted includes funding for current fiscal year initiatives.

The strategic goals outlined in the "Empowering Marion for Success II" plan were derived from a thorough analysis of the county's needs, challenges, and opportunities. The goals are entity-wide and provide the context for decisions within the annual budget. As a result, the budget initiatives for the next five years have been carefully linked to these goals to ensure that they are aligned with the long-term aspirations of the county.

Additional information on specific departmental initiatives can be accessed through the County's Operational and Strategic Plans. These plans provide a detailed overview of the sequential actions required to effectively realize the strategic goals. The Operational and Strategic Plans are located on the County's website at:

<https://www.marionfl.org/agencies-departments/administration/operational-strategic-plans>

Overall, the "Empowering Marion for Success II" plan, along with the departmental operational and strategic plans, serve as a blueprint for the county's future development and ensure that all decisions and actions are geared towards achieving the desired outcomes.



# ADOPTED BUDGET OVERVIEW

Marion County adopts a balanced budget for all funds. The General Fund, Special Revenue Funds, Debt Service Funds, and Capital funds are governmental funds that utilize modified accrual as the basis of accounting. The Utilities Fund, Solid Waste Disposal Fund, and Insurance Fund are proprietary funds that utilize full accrual as the basis of accounting. For Budgeting purposes, the Fund Balance estimates for Solid Waste and Utilities reflect only the unassigned fund balance that is readily available to pay expenses. The following pages provide narrative summaries of ad valorem rates, major revenues, fund balance, capital expenses, and debt service.

Schedules of revenues and expenditure appropriations by major category begin on page 40. Additionally, the detailed line item budget is available at: <https://www.marioncountyclerk.org/departments/budget/bocc-budget/>.

The detailed Capital Improvement Program with project descriptions is available online at: <https://www.marioncountyclerk.org/departments/budget/capital-improvement-program/>.

The detailed Transportation Improvement Program is available online at: <https://www.marionfl.org/agencies-departments/departments-facilities-offices/office-of-the-county-engineer/five-year-plans>

## AD VALOREM OVERVIEW

Marion County millages have been adopted at the same rate for FY 2023-24 as FY 2022-23 with the exception of Rainbow Lakes Estates - Comm Res Facility MSTU. A reorganization of responsibilities shifted funding required for Rainbow Lakes Estates Municipal Service District to the MSTU. This resulted in a reduction of millage between the two funds. Increases in property value were utilized to address inflation and service demands rather than reducing the millage. The following table shows the specific purposes for the tax increase as compared to the previous fiscal year's adopted budget and the major factors for the cause of the specific tax increase.

Specific Purposes for the Tax Increase	
Fund	Reason
<b>Countywide</b>	
General Fund	Increase in Sheriff's Jail operations of \$5,243,666 for Inmate Medical and Increase in Ambulance Services of \$3,386,293 for personnel
Fine & Forfeiture Fund	Increase in Sheriff's Regular operations of \$2,870,713 and Sheriff's Bailiff operations of \$446,249
Health Unit Trust Fund	Establishing the Reserve for Capital Outlay in the amount of \$653,082 for future capital improvements
<b>Non-Countywide</b>	
MSTU for Law Enforcement	Increase in Sheriff's MSTU operational budget of \$12,219,043
Fire Rescue and EMS Fund	Increase in personnel expenditures of \$6,083,854
Rainbow Lakes Estates - Comm Res Facility MSTU	Increase in Personnel Services of \$80,393 due to reorganization
Marion Oaks MSTU	Increase in Capital Improvements of \$263,800
Silver Springs Shores Special Tax District	Increase in operational expenditures of \$191,838
Hills of Ocala MSTU for Recreation	Increase in Repairs and Maintenance of \$10,060

# MAJOR REVENUE SOURCES

\*Revenue projection herein represents net budgeted estimates less 5% for FY 2023-24 if applicable.

## Ad Valorem Taxes

Property taxes are ad valorem taxes levied on the taxable value of real and tangible personal property in the County and are the largest source of tax revenue received. Certified taxable property values for 2023, which were prepared by the Marion County Property Appraiser for budget planning purposes in accordance with the provisions of Section 200.065(8), were used in computing the millage rates and estimated revenue figures for all currently existing taxing entities. Any percentage increase in the taxes proposed over the rolled-back rate must be advertised in a display ad prior to the adoption of the budget. There are also statutory limits on the amount of ad valorem tax revenue that the County may levy. Upon receipt of final taxable values, we provide the Board with details of maximum millage levy calculations. The total ad valorem taxes to be levied amount to \$227,964,044.

## Local Government Half-Cent Sales Tax

A half-cent sales tax is collected by the State of Florida and returned to counties for general operational purposes. A local government half-cent sales tax refers to a specific type of sales tax imposed at the local level, typically by a city or county government. This tax is called a "half-cent" sales tax because it amounts to 0.5% of the purchase price of taxable goods and services. It is a percentage of the total sales price, and it is added to the cost of the items or services purchased by consumers within the jurisdiction where the tax is imposed. Based on an internal analysis of the amounts received from this source, \$34,998,000 in estimated proceeds from the Local Government Half-Cent Sales Tax Clearing Trust Fund have been budgeted within the General Fund to fund operating expenditures.

## Communication Services Tax

The County receives a portion of taxes levied on communication services such as cable television and cell phone services. The estimated proceeds of Communication Services Tax as distributed from the State of Florida have been budgeted in the total amount of \$2,144,293. An amount of \$1,977,446 has been budgeted within the General Fund. The remaining \$166,847 generated through a permit fee add-on rate has been appropriated in the County Transportation Maintenance Fund. The permit fee add-on rate is allowed in that the County opted to forgo the collection of permit fees in lieu of imposing this portion of the Communication Services Tax.



## Medicaid Managed Care

The local provider participation fund, also known as a provider assessment fund or provider tax, is a mechanism used by some states to generate revenue for Medicaid programs. In such a fund, healthcare providers in the state contribute a designated amount of money based on their revenue or a specific assessment formula. The revenue generated from these assessments is typically used to draw down federal Medicaid matching funds. These funds are used to support Medicaid programs, increase provider reimbursement rates, expand Medicaid services, or cover the state's share of Medicaid costs without relying solely on general state funds. Marion County's adopted revenue for this fund is \$35,651,073.

## County Revenue Sharing

A percentage of net cigarette tax collections and net sales and use tax collected by the State of Florida are shared with counties according to an allocation formula based on three factors: (1) county population; (2) unincorporated county population; and (3) county sales tax collections. The estimated proceeds of County Revenue Sharing as distributed from the State of Florida have been budgeted in the amount of \$13,423,349 within the General Fund. Apart from certain restrictions regarding the pledging of revenue for payment of debt service, there are no specific restrictions for the expenditure of County revenue-sharing proceeds.

## Recording Fees

An estimated \$722,000 of fees charged upon recording of documents in the Office of the Clerk of Court and Comptroller have been included in the adopted budget. These funds are distributed between the County's General Fund and Fine & Forfeiture Fund and have been appropriated for court related technology costs. Appropriation of these funds is within the limited purposes set forth in Florida Statutes. This revenue source is a result of enacting legislation related to revisions to Article V of the Florida Constitution. The total requested budget for court related technology costs is \$1,486,924 which is \$764,924 more than the estimated \$722,000 of related fees and \$75,786 reimbursement from Sumter County that will be funded from the County's general revenue.

# MAJOR REVENUE SOURCES

## Facilities Fees

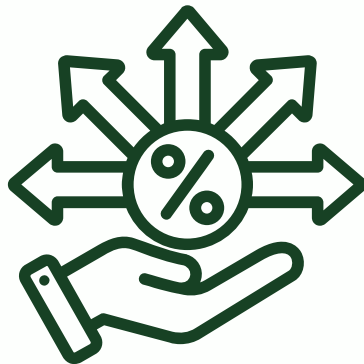
An estimated \$406,667 of Court Facilities fees revenue has been included in the proposed budget. These fees have been appropriated in the General Fund pursuant to a County ordinance enacting a \$15 surcharge upon criminal and non-criminal traffic violations. These fees have been appropriated primarily for funding of the cost for contracted Judicial Center security and a 10% portion thereof has been designated to fund the Law Library. Appropriation of these funds is within the limited purposes set forth in Florida Statutes. This revenue source is a result of enacting legislation related to revisions to Article V of the Florida Constitution.

## Medical Examiner

The costs of the 5th District Medical Examiner's Office and the 24th District Medical Examiner's Office incurred through the Marion County budget are offset by reimbursements from Marion County and the other Counties in the District in the estimated amount of \$5,486,864. The total Medical Examiner budget of \$8,705,313 are offset by the above stated reimbursement such that costs are shared on a pro-rata population basis that also provides for an administrative cost reimbursement for Marion County. Costs are also offset by fees estimated at \$1,032,000.

## Tax Collector Fees

Fees collected for services provided by the office of the Tax Collector and remitted to the County are estimated to be \$6,971,100.



## Fleet Management

Fees are charged as an offset to the costs incurred by the County's Fleet Management Cost Center. Fees for the provision of vehicle maintenance are charged to user cost centers funded outside of the General Fund and fuel costs are charged to all County user cost centers. Estimated Vehicle Maintenance reimbursements are \$3,126,450 and estimated Fuel reimbursements are \$5,103,952.

## Building Permits and Other Building Safety Revenue

A total of \$3,523,265 of estimated Building Permit Fees and other operating revenues are included in the adopted budget of the Building Safety Fund. These revenues are dedicated to funding the operating costs of the County's Building Safety Fund.

## Additional Court Cost Fees

An estimated \$372,400 of additional court costs revenue has been included in the adopted budget. These fees have been appropriated in the Criminal Justice Court Costs Fund pursuant to a County ordinance enacting a \$65 surcharge upon disposed criminal cases. These funds have been appropriated for the anticipated cost of court system programs for Court Innovations, Legal Aid, Law Library and other juvenile programs. Appropriation of these funds is within the limited purposes set forth in Florida Statutes. This revenue source is a result of enacting legislation related to revisions to Article V of the Florida Constitution.

## Ambulance Fees

Ambulance fees are charges assessed for the use of ambulance services provided by emergency medical service (EMS) providers or ambulance companies. These fees are typically billed to individuals, insurance companies, or government programs and are intended to cover the costs associated with responding to and transporting patients in need of emergency medical care. The County's Emergency Medical Services total fees are estimated to be \$26,250,772, which is comprised of \$22,674,600 in ambulance fees as well as \$391,400 in ambulance fees related to special events. Ambulance supplemental revenue is \$3,184,772, which nets \$622,383 to the General Fund after payment to AHCA of \$2,562,389.

## 911 Emergency Telephone Fees

A 40 Cent per phone line monthly fee is collected by the County to fund the cost of the 911 Emergency Communications System. An estimated amount of \$1,681,500 is included in the adopted budget.

## Tourist Development Tax

The tourist development tax is collected from rental lodging and used to promote tourism in the County. The County collects a 4% Tourist Development Tax levied on transient rentals (hotels, motels and other living quarters occupied for a term of 6 months or less). The proceeds are restricted to the purpose of promoting tourism within Marion County. A revenue estimate of \$5,589,846 is included in the adopted budget.

# MAJOR REVENUE SOURCES

## Constitutional Fuel Tax

The estimated proceeds of the 80% portion of the Constitutional Fuel Tax have been budgeted in the amount of \$3,886,021. Proceeds of this revenue are appropriated for road construction. The estimated proceeds of the 20% portion of the Constitutional Fuel Tax have been budgeted in the amount of \$971,505.. Expenditure of these proceeds has been appropriated for the cost of road materials and supplies for use in the operations of the County Road & Bridge Cost Center. Upon receipt of official revenue estimates from the State, it may be necessary to modify the budgeted amount for both of these revenues.

## Local Option Fuel Tax (6 Cents)

The estimated proceeds of the Six Cent Local Option Fuel Tax have been budgeted in the amount of \$10,873,600 within the County Transportation Maintenance Fund. This amount represents Marion County's current share of total tax receipts. Upon receipt of official revenue estimates from the State, it may be necessary to modify the budgeted amount for this revenue. The Local Option Gas Tax revenues are primarily used to offset the costs associated with the Transportation Cost Center, and Ocala/Marion County Transit that are funded from the County Transportation Maintenance Fund.

## Local Option Fuel Tax (second 5 Cents)

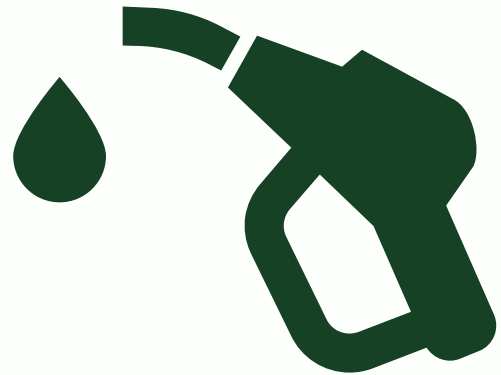
The estimated proceeds of the 2nd Local Option Fuel Tax- 5 Cents have been budgeted in the amount of \$6,929,165. This amount represents Marion County's current share of total tax receipts. Upon receipt of official revenue estimates from the State, it may be necessary to modify the budgeted amount for this revenue. A portion of these revenues, in the amount of \$3,926,963 provides funding for debt service payments related to the County's Transportation Improvement Bonds. The remaining \$3,002,202 along with any unexpended balance from the current fiscal year is appropriated for Transportation Improvements.

## Court Costs – Crime Prevention

A total of \$165,300 of estimated Court Costs are included in the adopted budget of the Fine & Forfeiture Crime Prevention Fund. This revenue is separately accounted for pursuant to Florida Statutes section 775.083 for expenditure as follows, "The County, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523." The Fund also includes \$28,500 of estimated ankle bracelet monitoring fees.

## County Fuel Tax

The estimated proceeds of the County Fuel Tax have been budgeted in the amount of \$2,148,036 within the County Transportation Maintenance Fund. Upon receipt of official revenue estimates from the State, it may be necessary to modify the budgeted amount for this revenue. The County Fuel Tax revenues are primarily used to offset the costs associated with the Transportation Center, and Ocala/Marion County Transit that are funded from the County Transportation Maintenance Fund.



## County One Cent Voted Gas Tax (Local Option Ninth Cent Fuel Tax)

A total of \$2,401,624 has been included within the adopted budget of the County Transportation Maintenance Fund as proceeds from the County One Cent Voted (or Ninth Cent) Gas Tax authorized pursuant to the provisions of Marion County Ordinance Number 89 29. Upon receipt of official revenue estimates from the State, it may be necessary to modify the budgeted amount for this revenue.

## Impact Fees

A total of \$8,790,000 of estimated Transportation Impact Fee revenues have been included in the adopted budget. Expenditure of these proceeds, along with unexpended amounts from prior years, is appropriated for the planned costs of road construction intended to increase the capacity of the County's road system. Funds are collected and expended within each of two districts within the County, and the financial activity of each district is budgeted in each of the two separate Non-Countywide funds.

## Alcohol and Drug Abuse Trust Fund

A total of \$19,000 of estimated Court Costs are included in the adopted budget of the Alcohol and Drug Abuse Trust Fund. This revenue is separately accounted for pursuant to Florida Statutes section 938.13 for expenditure of drug and alcohol treatment programs.



# MAJOR REVENUE SOURCES

## Solid Waste Disposal Program Fees

Solid waste disposal revenues refer to the income generated by a municipality, waste management company, or other entity involved in the collection, transportation, and disposal of solid waste, such as garbage, trash, and non-hazardous solid waste materials. These revenues are typically generated from fees charged to individuals, businesses, and institutions for the pickup and disposal of their solid waste. An estimated \$3,515,000 is included within the adopted budget as proceeds from waste disposal fees (tipping charges) levied upon the waste tonnage for the various classes of solid waste. An estimated \$572,850 is included as proceeds of Recycling Fees. An estimated \$65,550 is included as proceeds of Gas to Energy Sales.

## Infrastructure Sales Tax

The Infrastructure Surtax is a one-cent discretionary sales tax enacted by a majority vote of the Board of County Commissioners and approved by voters in a countywide referendum. The proceeds of this surtax are restricted to public safety capital facilities, capital equipment needs, and transportation infrastructure. Public safety includes law enforcement, fire, animal control, and emergency medical services. A statutory formula is used to calculate the share of funds that are distributed to Marion County and the following five municipalities: (1) Ocala; (2) Belleview; (3) Dunnellon; (4) McIntosh; and (5) Reddick. The voter referendum approved Local Option Infrastructure Sales Tax is included in the adopted budget of the Infrastructure Surtax Fund. The estimated revenue for fiscal year 2023-24 is \$67,791,878.

## Balances Forward

"Balances Forward" typically refer to revenues or income that are carried over from a previous period or fiscal year. In accounting and financial contexts, this term is often used to describe funds or revenue that were received but not fully utilized or recognized in the period they were initially received, and they are carried forward into subsequent periods. These amounts are defined as the amounts expected to be remaining at the end of the previous 2022-23 fiscal year. These amounts are generally used to fund the various 2023-24 fiscal year budgets until receipt of Ad Valorem Tax and non-Ad Valorem per parcel assessment revenues, which normally occurs late in the first quarter of the fiscal year. The total adopted balances forward for FY 2023-24 is \$572,306,704.

## Water and Sewer Service

Water and sewer service revenues refer to the income generated by a utility or local government from providing water and sewer services to residential, commercial, and industrial customers. These revenues are typically derived from charges and fees assessed to consumers for the delivery of clean water for consumption and wastewater (sewage) treatment and disposal. The estimated Water and Sewer Service revenues of \$29,890,261 are included within the adopted budget of the Marion County Utilities Fund. Also included are estimated water and sewer connection fees in the amount of \$4,003,029. Expenditure of connection fees is limited to capital costs associated with increasing the capacity of the Water and Sewer system.

## School Resource Officers

Anticipated revenue in the amount of \$2,340,000 for School Resource Officers is included in the adopted 2023-24 budget of the MSTU for Law Enforcement. The amount represents the expected payment to be received from the Marion County School Board for these services to be provided by the Sheriff's Office. The associated costs for these services are also included in the adopted 2023-24 budget for the MSTU for Law Enforcement.



# FUND BALANCE

Fund balance reflects the net financial resources of a fund – the difference between assets and liabilities. In simpler terms, fund balance reflects what is available to spend for a fund. It is the goal of the County to maintain unassigned fund balance in the general fund sufficient to cover 20% of recurring expenditures, excluding constitutional officers, capital outlay, debt service, and grant-funded expenditures. If, at the end of any fiscal year, the actual amount of an unassigned fund balance falls below the targeted levels, the Board of County Commissioners prepares a budget plan, inclusive of any necessary budgetary adjustments, to restore the minimum fund balance requirement.

The County's estimation of a fund's fiscal position at fiscal year-end can be looked at in two ways - on a budgetary basis and on a projected year-end basis. On a budgetary basis State law requires a balanced budget, so a portion of the adopted budget is placed in reserves. Since these adopted reserves cannot be expended until they are first appropriated by amendment of the adopted budget, the reserves reflect an assumption of ending fund balance. In fact, sufficient reserves are included to ensure adequate funds are available at the beginning of the next fiscal year to meet payments.

On a projected year-end basis, the County projects how much of the appropriated funds in the adopted budget will actually be spent. Staff bases projections on past experience and current year-to-date trends. The remaining (unspent) appropriations will increase the ending fund balance. Similarly, by projecting excess revenues, the second component of the ending fund balance can be established. Excess revenues for local governments in Florida often result from a statutory requirement that governments only appropriate 95% of certain anticipated revenues. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it frequently results in an understatement of collections from other revenues. Actual revenues received in excess of the budget will also increase ending fund balance



**The net change in fund balance is shown in the tables on the next two pages with notes of explanation. Notable Fund Balance changes from FY 23 to FY 24 include the following:**

## **Fine and Forfeiture Fund**

The increase in fund balance is necessary to maintain approximately a 20% operating fund balance that allows for an appropriate level of cash flow until the collection of ad valorem taxes is received.

## **MSTU for Law Enforcement**

The increase in fund balance is necessary to maintain approximately a 20% operating fund balance that allows for an appropriate level of cash flow until the collection of ad valorem taxes is received.

## **Building Safety Fund**

The reduction of fund balance was necessary to bring the Building Safety Fund into compliance with FS 553.807(a). The BCC authorized the reduction of fees for 6 months of FY 2023.

## **RLE Comm Res Facility MSBU**

For FY 2024, services previously provided for Recreation to the RLE MSD were transferred to this fund. The millage rate was increased to fund the operations. As such, the fund balance and reserve were increased proportionately to maintain adequate cash flow.

## **RLE Fire Protection MSBU**

The RLE Fire Protection MSBU is being phased out with the services being provided by the Fire, Rescue and EMS Fund. This is year 2 of a 3-year transition to draw down the fund balances.

## **Solid Waste Disposal Fund**

The reduction in fund balance is due to increased recurring operating costs exceeding the recurring special assessment revenue. The fund utilized excess fund balance and is pursuing a rate study for FY 2024 to stabilize the funds long-term fiscal position.

## **Insurance Fund**

The increase in fund balance is due to under expenditure of self-insurance for health claims relative to the per-employee rate established at the adoption of FY 2023. The funds are being reserved for the construction of an employee health clinic.



# FY 23 ESTIMATED ENDING FUND BALANCE

Description	Beginning Fund Balance	Revenues and Sources	Expend/Uses	Ending Fund Balance	Change	Percent Change
<b>General Fund</b>						
General Fund	94,585,969	208,683,899	205,834,770	97,435,098	2,849,129	3.0%
<b>Subtotal</b>	<b>94,585,969</b>	<b>208,683,899</b>	<b>205,834,770</b>	<b>97,435,098</b>	<b>2,849,129</b>	<b>3.0%</b>
<b>Special Revenue Funds</b>						
Fine and Forfeiture Fund <sup>(1)</sup>	4,968,268	21,685,162	20,914,131	5,739,299	771,031	15.5%
Crime Prevention Fund <sup>(5)</sup>	1,104,284	222,365	642,011	684,638	(419,646)	-38.0%
County Transportation Maintenance Fund <sup>(4)</sup>	24,587,505	26,529,584	22,079,411	29,037,678	4,450,173	18.1%
80% Gas Tax Construction Fund	9,889,496	4,222,591	5,113,940	8,998,147	(891,349)	-9.0%
20% Gas Tax Construction Fund <sup>(2)</sup>	4,141,007	1,126,659	4,964,450	303,216	(3,837,791)	-92.7%
2nd Local Option Fuel Tax Fund <sup>(2)</sup>	12,531,119	4,015,803	5,717,046	10,829,876	(1,701,243)	-13.6%
Sidewalk Construction Fund <sup>(4)</sup>	745,114	147,414	-	892,528	147,414	19.8%
Marion County Airport Fund <sup>(4)</sup>	6,681	1,055,546	897,747	164,480	157,799	2361.9%
Marion County Health Unit Trust Fund <sup>(4)</sup>	246,269	2,807,464	2,650,000	403,733	157,464	63.9%
Local Provider Participation Fund <sup>(6)</sup>	418,759	13,296,414	13,013,668	701,505	282,746	67.5%
Opioid Settlement Fund	-	3,219,045	-	3,219,045	3,219,045	N/A
Alcohol and Drug Abuse Trust Fund	44,327	21,922	25,983	40,266	(4,061)	-9.2%
Criminal Justice Court Costs Fund	440,467	433,744	458,302	415,909	(24,558)	-5.6%
Law Enforcement Trust Fund	723,728	172,162	128,157	767,733	44,005	6.1%
Sheriffs Educational Fund <sup>(6)</sup>	842,229	92,161	-	934,390	92,161	10.9%
Federal Equitable Sharing Fund	35,225	1,440	-	36,665	1,440	4.1%
911 Management Fund <sup>(2)</sup>	3,318,710	2,003,733	2,541,015	2,781,428	(537,282)	-16.2%
Tourist Development Tax <sup>(4)</sup>	10,458,599	6,174,426	4,173,216	12,459,809	2,001,210	19.1%
Parks and Recreation Fees Fund <sup>(4)</sup>	3,558,218	2,290,349	1,853,707	3,994,860	436,642	12.3%
Medical Examiner Fund	1,983,880	5,803,037	5,657,468	2,129,449	145,569	7.3%
MSTU for Law Enforcement <sup>(1)</sup>	11,268,683	72,664,156	70,973,117	12,959,722	1,691,039	15.0%
Fire Rescue and EMS Fund	18,527,610	60,582,499	60,394,563	18,715,546	187,936	1.0%
Stormwater Program	12,385,783	6,084,638	7,026,744	11,443,677	(942,106)	-7.6%
Building Safety Fund <sup>(1)</sup>	13,405,846	4,040,890	8,430,575	9,016,161	(4,389,685)	-32.7%
Local Housing Assistance Trust Fund <sup>(4)</sup>	5,906,564	4,360,943	1,313,940	8,953,567	3,047,003	51.6%
American Rescue Plan Local Fiscal Recovery Fund <sup>(4)</sup>	203,606	13,355,468	10,904,774	2,654,300	2,450,694	1203.6%
American Rescue Plan Emergency Rental 2 Fund <sup>(4)</sup>	18,086	69,602	13,920	73,768	55,682	307.9%
Silver Springs Community Redevelopment Area Trust Fund <sup>(4)</sup>	284,844	286,678	232,252	339,270	54,426	19.1%
Impact Fees Funds <sup>(4)</sup>	27,764,780	10,375,447	1,827,938	36,312,289	8,547,509	30.8%
RLE Comm Res Facility MSTU <sup>(1)</sup>	69,610	73,111	61,054	81,667	12,057	17.3%
RLE Fire Protection MSBU <sup>(1)</sup>	607,726	196,153	542,075	261,804	(345,922)	-56.9%
Marion Oaks MSTU <sup>(4)</sup>	492,395	1,082,325	971,576	603,144	110,749	22.5%
Marion Oaks MSTU for General Services <sup>(2)</sup>	1,051,511	829,611	1,172,130	708,992	(342,519)	-32.6%
Silver Springs Shores Special Tax District	689,002	1,043,914	1,071,606	661,310	(27,692)	-4.0%
Hills of Ocala MSTU for Recreation <sup>(4)</sup>	49,345	41,623	27,278	63,690	14,345	29.1%
Road Improvement and Maintenance Municipal Service Units	11,006,540	4,337,072	3,867,369	11,476,243	469,703	4.3%
General Municipal Service Units	507,982	116,415	66,384	558,013	50,031	9.8%
Street Lighting Municipal Service Units	205,367	108,010	88,868	224,509	19,142	9.3%
<b>Subtotal</b>	<b>184,489,165</b>	<b>274,969,576</b>	<b>259,816,415</b>	<b>199,642,326</b>	<b>15,153,161</b>	<b>8.2%</b>

# FY 23 ESTIMATED ENDING FUND BALANCE

Description	Beginning Fund Balance	Revenues and Sources	Expend/Uses	Ending Fund Balance	Change	Percent Change
<b>Debt Service Funds <sup>(3)</sup></b>						
Public Improvement Transportation Debt Service	2,926,300	3,805,045	3,927,948	2,803,397	(122,903)	N/A
Series 2012A Debt Service Fund	118,137	5,000	123,137	-	(118,137)	N/A
Series 2013A Debt Service Fund	44,289	1,800	46,089	-	(44,289)	N/A
Series 2014A Debt Service Fund	129,547	270,853	272,079	128,321	(1,226)	N/A
Series 2015A Debt Service Fund	24,695	29,662	46,958	7,399	(17,296)	N/A
Series 2016A Debt Service Fund	120,724	98,599	194,320	25,003	(95,721)	N/A
Series 2017A Debt Service Fund	100,227	148,022	192,214	56,035	(44,192)	N/A
Series 2019A Debt Service Fund	114,372	97,993	136,781	75,584	(38,788)	N/A
Series 2021A Debt Service Fund	50,715	401,787	449,625	2,877	(47,838)	N/A
Series 2022A Debt Service Fund	-	49,460	49,460	-	-	N/A
<b>Subtotal</b>	<b>3,629,006</b>	<b>4,908,221</b>	<b>5,438,611</b>	<b>3,098,616</b>	<b>(530,390)</b>	<b>N/A</b>
<b>Capital Project Funds</b>						
Parks Capital Project Fund <sup>(2)</sup>	266,594	12,000	33,656	244,938	(21,656)	N/A
Public Improvement Transportation Capital Projects Fund <sup>(2)</sup>	562,229	15,000	15,424	561,805	(424)	N/A
Infrastructure Surtax Capital Projects <sup>(4)</sup>	126,187,279	74,977,918	53,606,950	147,558,247	21,370,968	N/A
Surtax Capital Projects <sup>(2)</sup>	25,019	-	25,019	-	(25,019)	N/A
Series 2021A Capital Projects Fund <sup>(2)</sup>	260,700	2,403	261,278	1,825	(258,875)	N/A
Series 2022A Capital Projects Fund <sup>(2)</sup>	106,442	-	66,264	40,178	(66,264)	N/A
<b>Subtotal</b>	<b>127,408,263</b>	<b>75,007,321</b>	<b>54,008,591</b>	<b>148,406,993</b>	<b>20,998,730</b>	<b>N/A</b>
<b>Enterprise Funds</b>						
Solid Waste Disposal Fund <sup>(1)</sup>	53,979,450	20,380,447	28,636,225	45,723,672	(8,255,778)	-15.3%
Marion County Utility Fund <sup>(4)</sup>	50,642,843	45,629,827	40,544,136	55,728,534	5,085,691	10.0%
<b>Subtotal</b>	<b>104,622,293</b>	<b>66,010,274</b>	<b>69,180,361</b>	<b>101,452,206</b>	<b>(3,170,087)</b>	<b>-3.0%</b>
<b>Internal Service Funds</b>						
Insurance Fund <sup>(1)</sup>	18,264,288	46,685,067	43,554,518	21,394,837	3,130,549	17.1%
<b>Subtotal</b>	<b>18,264,288</b>	<b>46,685,067</b>	<b>43,554,518</b>	<b>21,394,837</b>	<b>3,130,549</b>	<b>17.1%</b>
<b>Total</b>	<b>532,998,984</b>	<b>676,264,358</b>	<b>637,833,266</b>	<b>571,430,076</b>	<b>38,431,092</b>	<b>7.2%</b>

Funds that are primarily capital projects, grants, or debt service are represented by an N/A in the Percent Change column.

## Notes:

- (1) - See accompanying narrative for explanation of planned fund balance change.
- (2) - Reductions are due to planned expenditures of one-time funding for associated capital or grant funded projects.
- (3) - Debt service fund changes primarily reflect carryover of unexpended proceeds and annual reserve adjustments required under bond covenants.
- (4) - Increase in Fund Balance due to carryforward of capital projects.
- (5) - Reduction is due to planned expenditures of accumulated fund balance for programs.
- (6) - Increase of fund balance due to unexpected increases in interest income.

# CAPITAL EXPENSES

Operating Capital	
Sources	FY 24 Adopted
Operating	86,990,885
Grants	3,850,585
Carryforward	20,430,429
<b>Total</b>	<b>111,271,719</b>
Uses	FY 24 Adopted
Capital Outlay - MCSD	2,920,635
Land	25,000
Land Acquisition - ROW/Easements	25,000
Buildings - Construct Improv	712,538
Improvements Other than Buildings	4,107,764
Improvements - Fallen Officer Memorial	100
Improvements - Road & Bridge	17,132,171
Improvements - Tree Replacement	64,624
Improvements - Assessment Program	46,413,444
Capital Improvement Funding	24,037,047
Machinery & Equipment	15,033,396
Books, Publications and Library Materials	800,000
<b>Total</b>	<b>111,271,719</b>

## OPERATING CAPITAL

Capital expenditures refer to significant investments made in acquiring, upgrading, or maintaining long-term assets and infrastructure that are essential for the county's operations, services, and development. These expenditures typically involve substantial financial outlays and are aimed at enhancing the county's ability to provide essential services, improve its overall functionality, and promote sustainable growth over an extended period. Operating Capital Expenses are recurring uses under \$100,000 for building, improvements and all machinery and equipment excluding infrastructure surtax. This does not include the Transportation Improvement Plan (TIP).

## CIP PROGRAM

The Capital Improvement Program (CIP) offers a comprehensive overview of the financial landscape for the program year spanning 2023-24 to 2027-28. A Capital Improvement Project is any combination of Land, Buildings, or Site Improvements that will be required to accommodate a specific need of the County during the next five or more years. Projects should identify the costs for Land, Buildings (including Improvements to existing structures), improvements other than buildings, and related equipment. Only projects having a total estimated cost in excess of \$100,000 are to be considered for inclusion in the Capital Improvement Program. This also includes machinery and equipment that is part of new construction or funded by infrastructure surtax.

CIP Program	
Sources	FY 24 Adopted
Operating	88,549,416
Grants	32,064,887
Carryforward	275,341,459
<b>Total</b>	<b>395,955,762</b>
Uses	FY 24 Adopted
Land - CIP	704,251
Land Acquisition - ROW/Easements	32,293,879
Buildings - CIP	66,321,119
Improvements Other than Buildings - CIP	177,266,922
Improvements - Road & Bridge	92,246,811
Machinery & Equipment (Infrastructure Surtax Only)	23,737,320
Machinery & Equipment - CIP	2,131,131
Intangible Software - CIP	1,254,329
<b>Total</b>	<b>395,955,762</b>

TIP Program	
Sources	FY 24 Adopted
Operating	8,614,227
Impact Fees	9,252,632
Grants	15,414,075
Carryforward	63,329,940
<b>Total</b>	<b>96,610,874</b>
Uses	FY 24 Adopted
Land Acquisition - ROW/Easements	5,807,722
Land - 2010 Transportation Bond	93,750
Improvements Other than Buildings	14,159,084
Improvements - Road & Bridge	22,381,479
Improvements - Road & Bridge 5th & 6th (80%)	13,094,118
Improvements - District 1	2,191
Improvements - District 3	8,866
Improvements - District 4	97,331
Improvements - East District	13,794,938
Improvements - West District	26,703,340
Improvements - 2010 Transportation Bond	468,055
<b>Total</b>	<b>96,610,874</b>

## TIP PROGRAM

The Marion County Transportation Improvement Program (TIP) lists the anticipated projects throughout Marion County for the next five years. Types of projects are Capacity, Rehabilitation, Intersections and other miscellaneous maintenance such as guardrail, sidewalks, striping, etc. Activities undertaken on these projects can include preliminary engineering, survey, design, right-of way acquisition, and construction. The TIP is revised annually prior to the budget and adopted by the BCC at a regularly scheduled board meeting. Each year the project cost and timing are updated as appropriate. The five-year timeframe is also revised to reflect the addition of the new fiscal year and all the new projects for that year.

# THE CAPITAL IMPROVEMENT PROGRAM (CIP) PROCESS

The process of requesting funding for capital improvement projects begins with obtaining estimates. There are 4 types of estimates as follows:

**Rough Order of Magnitude** - This type of estimate is used for project screening, or deciding which among several projects to proceed with. The project should be defined around 0-5% and the accuracy is in the range of 30-50%. It does not break down the project into parts. Rather, it involves determining the overall units and scaling them to a known value. For example, the estimate of a warehouse is scaled by square footage from a previous warehouse building budget.

**Feasibility or Square Foot Model** - This type of estimate is used to determine the feasibility of a project and proceed with a decision to carry out the project. Large projects develop this type of estimate in order to present the Board with the information to make the decision to carry out or abandon the project. The project is defined around 5-20%, and the accuracy is in the range of 10-25%. The exact project definition level is determined by the minimum amount necessary to make the decision.

**Preliminary or Systems/Assemblies Model** - Also called the budget level estimate, this type of estimate is used to aid in a decision to choose among the various options available. The options for the final product, its features, and configuration are analyzed and estimated to make a decision to proceed with one alternative over the others. Hence, the estimate needs only to be as detailed as necessary to distinguish between the alternatives. The project definition level is about 10-40% and the accuracy of the estimate is 10-15%.

**Definitive or Unit Pricing** - This type of estimate applies when costs are known. That is, the project has been tendered (not just designed) and quotes have been received. In that sense, it's not really an estimate at all. However, contract values can often change, extra work is added or work is changed, and generally speaking, things happen that result in the need to budget a value that is different than the sum of the contractor quotes.

## Project Approval - Project Scheduling - Project Construction

**Project Approval (1 year)** - During this time, each department fills out forms detailing their CIP wants/needs and submits to Facilities Management. Facilities will request additional information if needed and provide the proposed estimate for the project and return that estimate to the department. The department will then submit the CIP project as a part of its budget. County Administration will review their proposed projects and either approve or deny for inclusion in the proposed budget.

**Project Scheduling (1-5 years)** - After the projects are approved as part of each department's submitted budget, Administration determines where to place the project on the CIP schedule. Existing projects are currently scheduled 5 years in the future and new General Fund projects usually go to the end of the list unless there is a time-critical nature (life safety issue, grant funding that will expire, etc.)

### Project Construction (6 months - 3 years)

- Design - 1 to 11 months. The process to go from concept to ready to bid (Architect/Engineer, full blueprints).
- Bid - 2 to 4 months. Procurement advertisement and bid evaluation process.
- Construction - 3 months to 2 years. Physical construction of the project.

Specific nonrecurring capital projects and their impact on the current and future operating budget are discussed by each department requesting funding during Budget Workshops in July. Quantifying the impact involves analyzing the costs and benefits associated with the project. This includes assessing ongoing operational costs, potential cost savings or revenue increases, and the broader impact on the entity's financial health. The BCC must ensure that capital investments align with its financial capacity and long-term sustainability goals while managing potential impacts on the operating budget.

Significant nonrecurring capital expenditures are described in both the Adopted Line Item Budget FY 2023-24 and the Adopted Capital Improvement Program 2023/24 - 2027/28.

# DEBT OVERVIEW

The Capital Improvement Program (CIP) provides a framework for the County's long-term capital needs and the ability to fund the projects from existing financial resources. Historically, the County has utilized pay as you go funding for capital projects and been very conservative when it comes to issuing debt. At the end of fiscal year 2022, the County's total debt per capita was \$297 and debt service payments as a percentage of non-capital expenditures was only 1.7%.

As of September 30, 2023, the County's outstanding debt obligations totaled \$103,885,164; of which, \$3,153,593 are Special Assessment Revenue Bonds secured by tax assessments on the benefitting properties. The remaining debt is secured by general fund revenues, sales tax, and utilities system revenue.

There are a variety of debt types the County can use to finance municipal needs such as capital projects or short-term cash liquidity. Each debt type can be structured differently, such as taxable or tax-exempt, short- or long-term maturities, or variable or fixed interest rates, to name a few. Although Marion County predominantly utilizes revenue bonds, special assessment bonds, and state revolving loans; any of the debt types listed below can be used as a financing option.

- **Bond Anticipation Notes** – notes issued by a governmental unit in anticipation of the issuance of general obligation or revenue bonds.
- **Commercial Paper** – short-term debt (from one to 270 days) to finance capital projects. Commercial paper provides an alternative to the traditional fixed-rate debt for both short-term (interim) financing needs and possibly for diversification of the long-term debt portfolio.
- **General Obligation Bonds** – obligations secured by the full faith and credit of a governmental unit payable from the proceeds of ad valorem taxes.
- **Limited Revenue Bonds** – obligations issued by a governmental unit to pay the cost of improvements of a project or combination of projects payable from funds of a governmental unit, exclusive of ad valorem taxes, special assessments, or earnings from such projects.
- **Revenue Bonds** – obligations of a governmental unit issued to pay the cost of improvements of a self-liquidating project, or combination of projects payable from the earnings of such project and any other special funds authorized to be pledged as additional security.
- **Special Assessment Bonds** – bonds that provide for capital improvements paid in whole or in part by levying and collecting special assessments on the abutting, adjoining, contiguous, or other specially benefited property.
- **Special Obligation Revenue Note** – a debt obligation where the issuer agrees to pay the noteholder for a specific purpose. The repayment of the note is secured by a covenant to budget and appropriate legally available non-ad valorem revenues.
- **State Revolving Fund Loans** – low-interest loans to local governments to plan, design, and build or upgrade wastewater, stormwater, and nonpoint source pollution prevention projects or to build or upgrade drinking water systems. This fund initially evolved from federal grants and state contributions. Through the repayment of previous loans and interest earned, local governments can apply for the revolving funds.

# LEGAL DEBT LIMIT

Marion County does not have a legal debt limit and Florida Law does not have a statutory limitation on the amount of debt a county can incur. However, as required by Florida Statute, the issuance of general obligation bonds must be approved by the majority of votes cast in an election in which the majority of the qualified electors residing in the county can participate. For any voter approved general obligation debt, the Board of County Commissioners levies an annual tax upon all taxable property that is sufficient to pay the annual principal and interest payments.

# DEBT ADMINISTRATION

The Board of County Commissioners periodically approves the issuance of Debt Obligations on behalf of the County as follows: (a) to finance the construction, acquisition, and/or equipping infrastructure and other capital assets to meet its governmental obligations, (b) to refund outstanding debt when indicated by market conditions or management considerations, or (c) to restructure debt obligations in such a manner to ensure and sustain the long-term financial integrity of the County. Debt obligations cannot be issued to finance operating expenditures of the County.

The Finance Department and the County’s municipal advisor continually monitor market conditions and opportunities to refinance its debt to achieve lower debt service costs. When legally and economically feasible, lower-interest debt will be issued to pay off outstanding debt thereby making revenues available to fund other County services.

# ASSIGNED CREDIT RATINGS

Local governments who issue bonds to public investors as a means of financing capital projects are assigned credit ratings by one, or more, of the three primary rating agencies: Moody’s, Fitch, and/or Standard & Poor’s (S&P). Rating agencies use a committee to evaluate the creditworthiness of the local government by analyzing their debt burden, management, financial performance, and economic base.

Once the credit rating has been assigned, these agencies publish their report publicly for investors to review. The rating provides an opinion of the ability and willingness of the local government to make timely payments. Credit ratings are not only beneficial for the investors; high ratings are also an indication of sound financial management which enables the County to meet its borrowing needs at the lowest cost of capital.

Currently, Marion County does not have any publicly issued debt. The County’s debt obligations are privately placed bonds financed by banking institutions or revolving loans issued by the state of Florida. For this reason, Marion County does not have any active credit ratings. The County will obtain an underlying credit rating for any publicly traded debt issued in the future. Historically, Marion County has been categorized as a strong A or Aa rating.

# RATING DEFINITIONS

Category	Moody's	Fitch	S & P
Best Quality	Aaa	AAA	AAA
	Aa1	AA+	AA+
High Grade	Aa2	AA	AA
	Aa3	AA-	AA-
	A1	A+	A+
Upper Medium Grade	A2	A	A
	A3	A-	A-
	Baa1	BBB+	BBB+
Lower Medium Grade	Baa2	BBB	BBB
	Baa3	BBB-	BBB-

# DEBT OBLIGATIONS

Debt obligations may consist of bonds, notes, letters and lines of credit, capital leases, or other securities issued by the County to fund a capital project providing a public purpose and secured by a pledge on a specific revenue source or a covenant to budget and appropriate. Marion County's debt obligations as of September 30, 2023, are as follows:

Type of Financing	Pledged Source	Interest Rate	Final Maturity	Balance as of 09/30/2023
<b>Revenue Bonds</b>				
Public Improvement Revenue Bonds, Series 2016	Sales Tax	2.45%	12/01/2029	25,220,000
Special Assessment Revenue Bonds, Series 2014A	Special Assessment	2.96%	05/01/2024	140,777
Special Assessment Revenue Bonds, Series 2015A	Special Assessment	2.79%	05/01/2025	54,559
Special Assessment Revenue Bonds, Series 2016A	Special Assessment	2.05%	05/01/2026	206,295
Special Assessment Revenue Bonds, Series 2017A	Special Assessment	2.41%	05/01/2027	489,402
Special Assessment Revenue Bonds, Series 2019A	Special Assessment	2.60%	05/01/2029	450,356
Special Assessment Revenue Bonds, Series 2021A	Special Assessment	1.60%	05/01/2031	1,428,414
Special Assessment Revenue Bonds, Series 2022A	Special Assessment	2.75%	05/01/2032	383,790
Utilities Revenue Refunding Bonds, Series 2016	Utilities Revenue	1.87%	12/01/2029	8,575,000
Utilities Revenue Refunding Bonds, Series 2021B	Utilities Revenue	1.82%	12/01/2040	12,850,000
Utilities Revenue Refunding Bonds, Series 2022A	Utilities Revenue	1.57%	12/01/2033	26,210,000
<b>Notes from Direct Borrowings</b>				
2008 State Revolving Fund Loan - JB Ranch	Utilities Revenue	1.11%	02/15/2028	1,185,987
2008 State Revolving Fund Loan - Oak Run	Utilities Revenue	1.11%	06/15/2029	4,961,145
2008 State Revolving Fund Loan - Stonecrest	Utilities Revenue	1.11%	06/15/2029	3,921,025
2014 Windstream Utilities Loan	Utilities Revenue	4.50%	06/01/2039	3,346,823
2023 State Revolving Fund Loan - Golden Ocala	Utilities Revenue	0.31%	02/15/2043	13,576,251
Dell Network Servers	General Fund	2.65%	03/01/2024	113,411
Fire Truck - Golden Ocala	General Fund	1.60%	07/01/2027	771,929
<b>Total Outstanding Debt Obligations</b>				<b>103,885,164</b>





# DEBT SERVICE REQUIREMENTS

The following schedules show debt service requirements to maturity for the County's revenue and special assessment bonds, and notes from direct borrowings as well as the pledged revenue coverage for each debt type.

Governmental Activities					
Fiscal Year	Revenue and Special Assessment Bonds		Notes from Direct Borrowings		Total
	Principal	Interest	Principal	Interest	
2024	3,977,343	643,683	351,060	16,939	4,989,025
2025	3,929,032	545,974	241,452	8,549	4,725,007
2026	3,996,771	450,138	245,314	4,685	4,696,908
2027	4,015,809	352,821	47,514	760	4,416,904
2028	3,985,427	254,651			4,240,078
2029-2033	8,469,211	221,677			8,690,888
Total	28,373,593	2,468,944	885,340	30,933	31,758,810

Business-type Activities (Utilities)					
Fiscal Year	Revenue Bonds		Notes from Direct Borrowings		Total
	Principal	Interest	Principal	Interest	
2024	4,550,000	765,857	2,489,389	302,373	8,107,619
2025	3,895,000	692,296	2,537,339	273,529	7,398,164
2026	3,960,000	624,332	2,586,519	243,897	7,414,748
2027	3,985,000	555,615	2,636,965	213,454	7,391,034
2028	4,275,000	485,962	2,549,895	182,168	7,493,025
2029-2033	18,995,000	1,408,809	6,148,568	585,377	27,137,754
2034-2038	5,530,000	410,868	4,676,532	254,924	10,872,324
2039-2043	2,445,000	67,295	3,366,024	28,243	5,906,562
Total	47,635,000	5,011,034	26,991,231	2,083,965	81,721,230

Pledge Revenue Coverage for Debt Service Requirements		
Debt Type	Pledged Source	Coverage*
Revenue Bonds	Sales Tax	8.54
Special Assessment Revenue Bonds	Special Assessment	1.15
Utility System Revenue Bonds & Notes	Utilities Revenue	2.55
*As of fiscal year end, September 30, 2022		

# PROPOSED TO ADOPTED

The proposed FY 2023-24 budget was presented to the Board of County Commissioners on June 20, 2023. During the summer, revenues and expenditures are updated based on the latest estimates and Board direction. The proposed budget is available online at <https://www.marioncountyclerk.org/departments/budget/bocc-budget/>. A summary of the significant changes from proposed to adopted is provided for reference.

**Balances Forward accounts for the majority of the increase shown below as a result of re-appropriations.**

## **Balances Forward - \$310,446,474**

Prior to the end of each fiscal year, county departments review their current year expenditures relative to the current budget. In some instances, it is determined that capital or operational appropriations will not be expended in the current fiscal year. Departments submit a list of such items that they request to reappropriate to the subsequent fiscal year. The requests are submitted to the BCC at the second meeting of August for their approval and then added to the budget. This amount reflects any adjustments due to reappropriations, budget amendments and any agenda items from proposed to adopted budget that required change.

## **Coronavirus SLFRF - ARP - \$59,933,289**

This re-appropriation represents the remaining amount of ARPA funds that are earmarked for Fiscal Recovery and Development, Affordable Housing Initiatives, and Utilities Line Extensions. These funds were provided by the Federal Government in 2022 and must be spent in accordance with the allowable categories by December 31, 2026.

## **Water Protect / Sustain Program - \$25,296,684**

This revenue reflects the re-appropriation of funds from FY 2023 to FY 2024. Water protection and sustainability program revenues refer to the funds generated or allocated to support initiatives and projects aimed at safeguarding and sustaining water resources and ecosystems. These revenues can come from various sources and are typically used to fund activities and projects related to water conservation, environmental protection, and the promotion of sustainable water management practices.

## **Medicaid Managed Care - \$22,637,405**

Year 2 of the non-ad valorem annual assessment received additional matching grant funds. The change for Year 3 of the annual non-ad valorem special assessment for hospital services at HCA - Ocala Regional Medical Center, Advent Health Ocala, The Vine Hospital, Encompass Health Rehabilitation Hospital of Ocala, and Kindred Hospital Ocala represents the full assessment requirement for matching funds.

## **LAP Agreement - \$7,808,811**

This increase in appropriation is due to the re-appropriation of grants for various Transportation Improvement Program (TIP) projects.

## SUMMARY OF CHANGES

Summary of Changes from Proposed to Adopted Budget			
	Proposed FY 2023-24	Adopted FY 2023-24	Difference
Countywide	\$665,839,175	\$998,957,070	\$333,117,355
Non-Countywide	\$288,393,791	\$409,601,684	\$121,207,893
Special District	\$1,283,062	\$1,315,054	\$31,992
Total	\$955,516,568	\$1,409,873,808	\$454,357,240

# FINANCIAL POLICIES

Marion County, Florida has established a set of comprehensive long-term financial policies aimed at ensuring responsible fiscal management and sustainable growth for the region. These policies are designed to uphold the county's commitment to financial stability, transparency, and accountability. Although Marion County has a lot of formal practices guided by Florida Statutes, the below list are adopted policies specifically by the Board of County Commissioners:

- **Fund Balance Policy:** The County has established a fund balance policy in accordance with GASB Statement No. 54 "Fund Balance Reporting and Governmental Fund Type Definitions". The purpose of the fund balance policy is to establish a key element of the financial stability of the County by setting guidelines for fund balance. Unassigned fund balance is an important measure of economic stability. It is essential that the county maintain adequate levels of unassigned fund balance to mitigate financial risk that can occur from unforeseen revenue fluctuations, unanticipated expenditures, and similar circumstances. The fund balance also provides cash flow liquidity for the County's general operations. (Commission Policy 14-03)
- **County Investment Policy:** The County Investment Policy sets forth the investment objectives and parameters for the management of public funds of the Marion County Board of County Commissioners. These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices. This policy is located on the Clerk's website at: <https://www.marioncountyclerk.org/departments/finance/county-investment-policy/>
- **Pension Plan:** The County provides pension benefits for all employees through a statewide plan managed by the Florida Department of Management Services, Division of Retirement. The statewide plan is a contributory pension plan. The County complies with the Governmental Accounting Standards Board (GASB) Statement No. 68 "Accounting and Financial Reporting for Pensions," in regard to recognizing its unfunded portion of the statewide plan as a liability. This is reflected in the financial statements and notes within this Annual Comprehensive Financial Report.
- **Budget Amendments Policy:** The purpose of this policy is to establish a procedure for two types of budget adjustments: Budget Amendments and Budget Transfers. (Commission Policy 19-01)
- **Capital Assets Policy:** The Marion County Capital Asset Policy has been developed in accordance with Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) Statement Number 34, to set forth the parameters of governmental accounting for capital assets. Included in this policy are asset class definitions, capitalization thresholds, and methods of depreciation and amortization. (Commission Policy 20-03)
- **Capital Improvement Projects:** This policy establishes a 5 year General Government Capital Improvement Plan adopted annually. The County Administrator and Budget Director are responsible for soliciting annual revisions to the CIP and projections of expenditures for the upcoming fiscal year and must be submitted no later than the deadline for budget submissions to the Budget Office. The County Administrator and Budget Director are further tasked with compiling and making necessary revisions to the CIP. This information is then presented to the Board during or before the annual budget workshops. After undergoing a review by the Board, the CIP is placed on the agenda before the Budget public hearings, where decisions are made regarding project prioritization and funding mechanisms. It's important to note that the Transportation Improvement Fund (TIP) is explicitly stated as not being included in the CIP. (Policy 01-01)
- **Project Close-Out Policy:** This establishes a policy that provides a final review of projects, to determine if the scope of work has been completed to the satisfaction of the end user, to determine if the project was completed within budget, and to reassign or release the remaining funds for future use or carry forward. (Administrative Policy 07-02)

# MARION COUNTY, FLORIDA

## **BOARD OF COUNTY COMMISSIONERS**

Craig Curry, Chairman	District 1
Kathy Bryant	District 2
Matt McClain	District 3
Carl Zalak III	District 4
Michelle Stone, Vice Chairman	District 5

## **ELECTED COUNTY OFFICERS**

Gregory Harrell	Clerk of Court and Comptroller
Jimmy Cowan	Property Appraiser
Billy Woods	Sheriff
Wesley Wilcox	Supervisor of Elections
George Albright	Tax Collector

## **COUNTY MANAGEMENT**

Mounir Bouyounes	County Administrator
Matthew “Guy” Minter	County Attorney
Angel Roussel	Assistant County Administrator
Tracy Straub	Assistant County Administrator
Amanda Tart	Assistant County Administrator
Michael McCain	Executive Director Internal Services

## **BUDGET AND FINANCE**

Audrey Fowler	Budget Director
Jaime McLaughlin	Assistant Budget Director
Jennifer Cole	Finance Director
Tina Novinger	Controller

# BUDGET REQUIREMENTS AND CALENDAR

Florida law requires an annual budget, including all such funds as required by law, to be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all County purposes during the ensuing fiscal year. The budget process must be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended.

## SPECIFIC LEGAL REQUIREMENTS

Florida Statutes set forth requirements to adopt the annual budget for the ensuing fiscal year. Primary requirements include:

- By June 1, the Property Appraiser must send an estimate of the total assessed value of nonexempt property for the current year to the Marion County Board of County Commissioners (BCC).
- By July 1, the Property Appraiser must certify the preliminary taxable value of property within each taxing district. Taxable values for each Tax Increment Financing District must be provided.
- Within 35 days of either July 1 or the date the Property Appraiser certifies the taxable value of property, whichever is later, the BCC must tell the property appraiser prior year millage rates, proposed current year millage rates, the current year roll-back rate (the millage rate that will generate the same amount of revenue as the prior year for existing construction) as specified by s. 200.065, F.S., and the date, time and place for the first statutorily required public hearing on the proposed budget and millage rates.
- Within 65 to 80 days of July 1 or the date the Property Appraiser certifies the taxable value, the BCC must hold a public hearing, after 5:00 p.m., to hear public testimony and to adopt a tentative budget and tentative millage rates. The date, time (after 5:00 p.m.) and place for the second required public hearing is set at this time.
- Within 15 days after the first statutorily required public hearing, the County is required to publish two budget advertisements in a newspaper of general circulation in the County. One advertisement notifies county residents of the BCC's intent to adopt final millage rates and a final budget, identifying any increase in property taxes. The second advertisement summarizes the tentative budget, showing for each budget and for the total of all budgets, the proposed millage rates, balances, reserves, and major revenue and expenditure classifications.
- No earlier than 2 days and no later than 5 days after the advertisements have been published the second statutorily required public hearing must be held to receive public input and to adopt final millage rates and the final budget.
- Within 3 days of the final public hearing, copies of completed ordinances or resolutions adopting the final millages and budget must be forwarded to the Property Appraiser, the Tax Collector, and the Florida Department of Revenue.
- Within 30 days following adoption of the resolution establishing the property tax levy, the BCC must certify to the Florida Department of Revenue that they have complied with the provisions of Chapter 200, F.S.
- Copies of the adopted budget are filed with the Clerk of the Court as public records. Upon final adoption of the budget, the budget shall regulate expenditures of the County and the budget shall not be amended, except as provided in Chapter 129.06, Florida Statutes. Pursuant to Chapter 129.07, Florida Statutes, it is unlawful for the BCC to expend or contract for expenditures in excess of budgeted amounts in each fund.

**“(1) A budget shall be prepared, approved, adopted, and executed as prescribed in this chapter for each fiscal year. At a minimum, the budget must show for each fund, as required by law and sound financial practices, budgeted revenues and expenditures by organizational unit which are at least at the level of detail required for the annual financial report under s.**

**218.32(1).”**

**-Chapter 129.01, F.S.**

## ADOPTION OF THE FY 24 BUDGET

In addition to complying with specific legal requirements for budget adoption and levying property taxes, Marion County's budget process consists of four distinct phases.

### **The Planning Phase**

The Budget planning process begins with a countywide strategic planning workshop. This workshop charts the course for the upcoming BCC priorities. The BCC is actively engaged in the process by offering guidance and setting their priorities. These priorities encompass various aspects, including personnel, operating expenses, and capital investments, all of which have a significant impact on the county's departments and their strategic plans. Additionally, County Administration holds operational workshops with departments on a rotational basis with 3-4 highlighted per year.

### **The Preparation Phase**

The budget preparation process phase commences with the Budget Department preparing necessary materials, such as budget entry instructions, examples, and training materials. Moreover, they conduct mandatory training sessions for specific employees tasked with departmental budget submissions. In late January, the budget software is made accessible to departmental users to input their budget requests. These requests encompass position changes, operating expenses, and capital expenses, along with capital improvement program requests. Departments are allotted a month to submit their budget proposals before County Administration embarks on its review. Outside agencies and Constitutional Officers are also provided with budget startup packets to facilitate their budget requests.

In late March, the departments' requests are forwarded to the County Administrator who reviews, edits, and approves department budget requests for inclusion in the proposed budget.

### **The Proposed Phase**

Upon receiving all expenditure requests from stakeholders, the Budget Department diligently prepares and presents the balanced proposed budget, utilizing the financial data and estimated property values as of June 1. The proposed budget and CIP are presented to the BCC at the 2nd board meeting in June. After which, workshops are convened with the BCC, during which the July 1 certified property values are incorporated into the budget deliberations. This ensures that the budget remains up-to-date and aligned with the most current financial figures. Additionally, reappropriations of current projects that may not be completely by September 30th are examined and incorporated into the tentative budget during the 2nd meeting of August, allowing for a thorough assessment of funds and resources to determine their reallocation or retention within the budgetary framework.

### **The Public Adoption Phase**

The adoption of the budget is comprised of 3 significant actions: the approval of the maximum millage rate, the Tentative Public Hearing, and the Final Public Hearing. On or before August 4 of each year, the Board of County Commissioners shall advise the Property Appraiser of the proposed millage rates, the rolled-back rates, and the date, time, and place at which the public hearings will be held to consider the proposed millage rates and the tentative budget. {Florida Statutes Section 200.065(2)(b)}. With this action, the maximum millage rate to fund the Tentative budget and the date, time and place for the Tentative Public Hearing for the Marion County Board of County Commissioners is set.

The Tentative Public Hearing is the first of two State-mandated public budget hearings, that must be held between September 3 and September 18. During this hearing, the BCC listens to public testimony and subsequently deliberates and votes to set the tentative millage rates and tentative budget.

The Final Public Hearing must be advertised within 15 days of the Tentative Public Hearing and must be held 2-5 days after the advertisement appears in the newspaper which shall incorporate any adjustments or revisions made by the BCC based on input received during the Tentative Public Hearing. The Final Public Hearing shall adopt the budget for the upcoming fiscal year, which commences on October 1st.

## ADJUSTING THE BUDGET

After the formal adoption of the budget each September by the Board of County Commissioners (BCC) for the fiscal year beginning October 1st, Budget Adjustments may be required to accommodate unforeseen fiscal activities. These adjustments include amendments which require a BCC agenda item or an administrative transfer. When a budget is adjusted, an offset is required to ensure that the budget remains in balance as all adjustments must maintain a balanced budget.

Both adjustments are initiated by the individual department or agency through our Enterprise Resource Planning (ERP) software. If it is an outside agency or constitutional officer, they will submit it to the Budget department to enter for them, due to not having direct access to the ERP. In requesting a budget adjustment, the following additional information is required:

- *A cover page which states the initiator (department director), the department requesting the amendment, and the description and purpose of the amendment. The description and purpose of the amendment seeks to answer the following questions:*
  - *Why is additional funding needed for the account? Why is(are) the current budget(s) insufficient? What is(are) your source(s) of funding? Why are these funds available? Is this a one-time or recurring change? If recurring, what is the plan to fund it in the future? Is there any additional information the Commissioners need to know about this budget amendment request?*

Each department's entry personnel are responsible for initiating agenda items, via an electronic workflow system, that affect their department's activities or budget. The completed Cover Page with the requested line-item changes is electronically signed by the department director and then forwarded for review through the organization. Electronic review and signature are generally performed in the following sequence:

- *Department Entry Personnel*
- *Budget Department (for preliminary review)*
  - *As part of the overall review process, the Budget Department reviews the proposed budget amendment for accuracy, availability of funds, completeness, compliance with BCC Policies, and other matters considered appropriate for good financial management. If changes or corrections to a budget amendment are required, the item is electronically returned back to the originating department for revision and resubmitted for electronic approval.*
- *Department Director*
- *Assistant County Administrator*
- *Fiscal Manager*
- *County Administrator*
- *Budget Department*
- *Budget Director*

Once approved by the Budget Director, if the adjustment is an amendment that requires BCC approval, then the budget department staff shall place the budget amendment on the requested BCC agenda. They create a budget amendment resolution for each budget amendment submitted and attach it to the agenda item. Additionally, they use the department-submitted cover page to create an agenda item cover page with the information provided. Copies of the resolutions are provided to Commission Records for the chairman and the Clerk of Court to sign after approval at the BCC meeting.

Upon final approval by the BOCC, the budget amendment is posted to the financial system by the Budget Office.



### Administrative Transfers

On January 18, 2022, the Board amended Commission Policy 19-01. This policy defined the procedure for Administrative Budget Transfers.

A Budget Transfer is an adjustment to line items that may be executed by the County Budget Officer under the following conditions:

- The budget transfer does not change the total expenditure appropriations of a Cost Center; and
- The transfer adheres to the following account restrictions:
  - The transfer occurs between personnel expenditure accounts; or
  - The transfer occurs between operating expenditure accounts; and
- The transfer per line-item account is \$10,000 or less; and
- The transfer is approved by the County Administrator; and
- The transfer is reviewed and approved by the County Budget Officer.

Approved Budget Transfers will be reported on a future Board of County Commissioners regular meeting agenda as a notation for record by the County Budget Officer.

These Administrative transfers utilize the same electronic workflow process as a budget amendment that requires agenda action and a resolution. The Budget Department prepares the Administrative Transfer report for each scheduled BCC agenda. This report shows the journal number, the fund, cost center, accounts, amounts, effective date, and the purpose of the transfer.

### Supplemental Budget

The Board of County Commissioners may by resolution amend the prior fiscal year budget up to sixty (60) days following the close of the fiscal year to recognize additional revenues and expenditures necessary to meet its fiscal obligations as outlined in Florida Statutes 129.06(2).



Our county annual budget is actually 24 months in practice.





**MARION COUNTY BOARD OF COUNTY COMMISSIONERS  
ANNUAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM (CIP)  
FISCAL YEAR 2023-24 CALENDAR (Amended 04-18-23)**



Prepared by: Gregory C. Harrell, Marion County Clerk of Court and Comptroller – Budget Department

**January 2023**

**Jan-11 COST ALLOCATION – Director (Applicable Department)** Complete and submit requested information regarding Cost Allocation for Fiscal Year 2023-24 to Clerk of Court and Comptroller, Budget Department.

S	M	T	W	TH	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

**Jan-25 and 26 ANNUAL BUDGET and CIP – Budget Department** Conduct budget request training sessions.

**Jan-30 STRATEGIC PLANNING – County Commission** Conduct session to identify budgetary priorities for Fiscal Year 2023-24.

**Jan-30 ANNUAL BUDGET and CIP – Budget Department** Enable online access for budget requests and entry to County Commission Departments.

**March 2023**

**Mar-6 ANNUAL BUDGET – Directors of Departments** Complete Department budget requests for Fiscal Year 2023-24 to the Clerk of Court and Comptroller, Budget Department.

S	M	T	W	TH	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

**Mar-6 CIP – Directors of Departments and Facilities** Complete and submit Capital Improvement Program requests in Munis to the Clerk of Court and Comptroller, Budget Department.

**Mar-27 ANNUAL BUDGET – Budget Department** Enable online access to budget requests of County Commission Departments to County Administrator for review and adjustment.

**Mar-27 CIP – Budget Department** Enable online access to Capital Improvement Program requests of County Commission Departments, Constitutional Officers, and Agency Directors to County Administration for review and adjustment.

**May 2023**

**May-3 ANNUAL BUDGET – County Administrator, MSTUs and Agencies** Complete and submit budget requests for Fiscal Year 2023-24 to the Clerk of Court and Comptroller, Budget Department. [129.025, 129.03(3) Florida Statutes]

S	M	T	W	TH	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

**May-3 CIP – County Administrator** Complete and submit Capital Improvement Program requests in Munis to the Clerk of Court and Comptroller, Budget Department

**May-3 ANNUAL BUDGET – Sub Organization Boards (Medical Examiner, Silver Springs CRA, TDC, TPO, etc.)** Complete and submit Sub Organization Board's Proposed budget requests for Fiscal Year 2023-24 in Munis to Clerk of Court and Comptroller, Budget Department



MARION COUNTY BOARD OF COUNTY COMMISSIONERS  
ANNUAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM (CIP)  
FISCAL YEAR 2023-24 CALENDAR (Amended 04-18-23)



Prepared by: Gregory C. Harrell, Marion County Clerk of Court and Comptroller – Budget Department

June 2023

	S	M	T	W	TH	F	S
<b>Jun-1 ANNUAL BUDGET – Property Appraiser</b> Provide an estimate of 2023 total assessed values of nonexempt property for budget planning purposes. [200.065(8) Florida Statutes]					1	2	3
	4	5	6	7	8	9	10
	11	12	13	14	15	16	17
<b>Jun-1 ANNUAL BUDGET – Clerk of Court, Tax Collector, Sheriff, and Supervisor of Elections</b> Submit proposed budgets for Fiscal Year 2023-24 to the Board of County Commissioners. [129.03(2) Florida Statutes]; <b>Property Appraiser</b> Submit proposed budget to the Department of Revenue and submit a copy to the Board of County Commissioners. [195.087(1)(a) Florida Statutes]	18	19	20	21	22	23	24
	25	26	27	28	29	30	
<b>Jun-18 ANNUAL BUDGET – Budget Department</b> Advertise public hearing at Rainbow Lakes Estates to consider tentative adoption of the budget of Rainbow Lakes Estates Municipal Service District. [NOT REQUIRED- Done as public service]							
<b>Jun-20 ANNUAL BUDGET – Budget Department</b> Present the proposed countywide and dependent special districts budgets for Fiscal Year 2023-24 to the Board of County Commissioners. [129.025 129.03(3) Florida Statutes]							
<b>Jun-20 CIP – Budget Department</b> Present the proposed Capital Improvement Program to the Board of County Commissioners.							
<b>Jun-20 ANNUAL BUDGET – Budget Department</b> Present proposed budget of the Rainbow Lakes Estates Municipal Service District to the Board of County Commissioners. [Chapter 69-1298, Laws of Florida, Section 129.03(3) Florida Statutes, Resolution 79-RLE-1]							
<b>Jun-22 ANNUAL BUDGET – County Commission</b> 2:00 P.M. at Rainbow Lakes Estates: Public hearing to consider tentative adoption of the budget of the Rainbow Lakes Estates Municipal Service District. [Section of Chapter 2001-293, Laws of Florida, Section 129.03(3) Florida Statutes, Marion County Code Chapter 19, Article V]							

July 2023

	S	M	T	W	TH	F	S
<b>Jul-1 ANNUAL BUDGET – Property Appraiser</b> Submit 2023 certified taxable values to the Board of County Commissioners.							1
	2	3	4	5	6	7	8
<b>Jul-7 ANNUAL BUDGET – Budget Department</b> Distribute forms for Re-Appropriation (Carry Forward) of Budgeted Funds.	9	10	11	12	13	14	15
	16	17	18	19	20	21	22
	23	24	25	26	27	28	29
<b>Jul-10-13 (As Board Directs) ANNUAL BUDGET and CIP – County Commission</b> Conduct work sessions to consider the proposed Fiscal Year 2023-24 budgets and the tentative Capital Improvement Program. [129.03(3)(a) Florida Statutes]	30	31					
<b>Jul-15 ANNUAL BUDGET – Department of Revenue (Division of Ad Valorem Tax)</b> Notify the Property Appraiser and the Board of County Commissioners of tentative budget amendments and changes to the proposed budget of the Property Appraiser. [195.087(1)(a) Florida Statutes]							
<b>Jul-28 ANNUAL BUDGET – County Administrator</b> Complete and submit Re-Appropriation (Carry Forward) of Budgeted Funds.							



**MARION COUNTY BOARD OF COUNTY COMMISSIONERS  
ANNUAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM (CIP)  
FISCAL YEAR 2023-24 CALENDAR (Amended 04-18-23)**



Prepared by: Gregory C. Harrell, Marion County Clerk of Court and Comptroller – Budget Department

**August 2023**

**Aug-4 ANNUAL BUDGET – County Commission** On or before August 4, conclude work sessions and notify the Property appraiser of:

1. The Proposed Millage rates for 2023;
2. The rolled back Millage rates for 2023;
3. The date, time, and place of the public hearings to consider the proposed millage rates and tentative budgets.  
[200.065(2)(b) Florida Statutes]

S	M	T	W	TH	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

**Aug-15 ANNUAL BUDGET – County Commission** Prior to this date may submit additional information or testimony to the State of Florida, Department of Revenue, relative to the proposed budget of the Property Appraiser.  
[195.087(1)(a) Florida Statutes]

**Aug-15 ANNUAL BUDGET – County Commission** Consideration and approval of Re-appropriation (Carry Forward) of Budgeted Funds.

**Aug-24 ANNUAL BUDGET – Property Appraiser** Mail notices of proposed property taxes for 2023 to each taxpayer listed on the current year assessment roll. [200.065(2)(b) and 200.069 Florida Statutes]

**Aug-24 ANNUAL BUDGET – Sub Organization Boards (Medical Examiner, Silver Springs CRA, TDC, TPO, etc.)** Notify Clerk of Court and Comptroller, Budget Department of Sub Organization Board's adjustments to the proposed budget request for Fiscal Year 2023-24 to be included in the Marion County Board of County Commissioner's tentative and final adopted budgets.

**September 2023**

**Sep-3 ANNUAL BUDGET – Budget Department** Advertise public hearings to consider the tentative budgets and proposed millage rates for Fiscal Year 2023-24. [NOT REQUIRED- Done as a public service]

S	M	T	W	TH	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

**Sep-7 ANNUAL BUDGET – County Commission** Conduct public hearings to consider adoption of the tentative budgets and proposed millage rates for Fiscal Year 2023-24. All hearings must begin after 5:00 P.M. [129.03(3)(c), 200.065(2)(c),(e) Florida Statutes]

**Sep-17 ANNUAL BUDGET – Budget Department** Advertise public hearings to consider final adoption of the budgets, increases in property taxes and operation expenditures (if applicable), and adoption of millage rates for Fiscal Year 2023-24. [129.03(3)(b), 200.065(2)(d), and 200.065(3),(a),(b),(h)-(l) Florida Statutes]

**Sep-19 CIP – County Commission** Adoption of the Capital Improvement Program.

**Sep-21 ANNUAL BUDGET – County Commission** Conduct public hearing to consider final adoption of the budgets and millage rates for Fiscal Year 2023-24. All hearings must begin after 5:00 P.M. [129.03(3)(c), 200.065(2)(d),(e) Florida Statutes]

**Following final budget adoption ANNUAL BUDGET – County Commission** Notify the sheriff, in writing, of the specific action taken on the proposed Fiscal Year 2023-24 budget appropriations of the sheriff. [30.49(4) Florida Statutes]

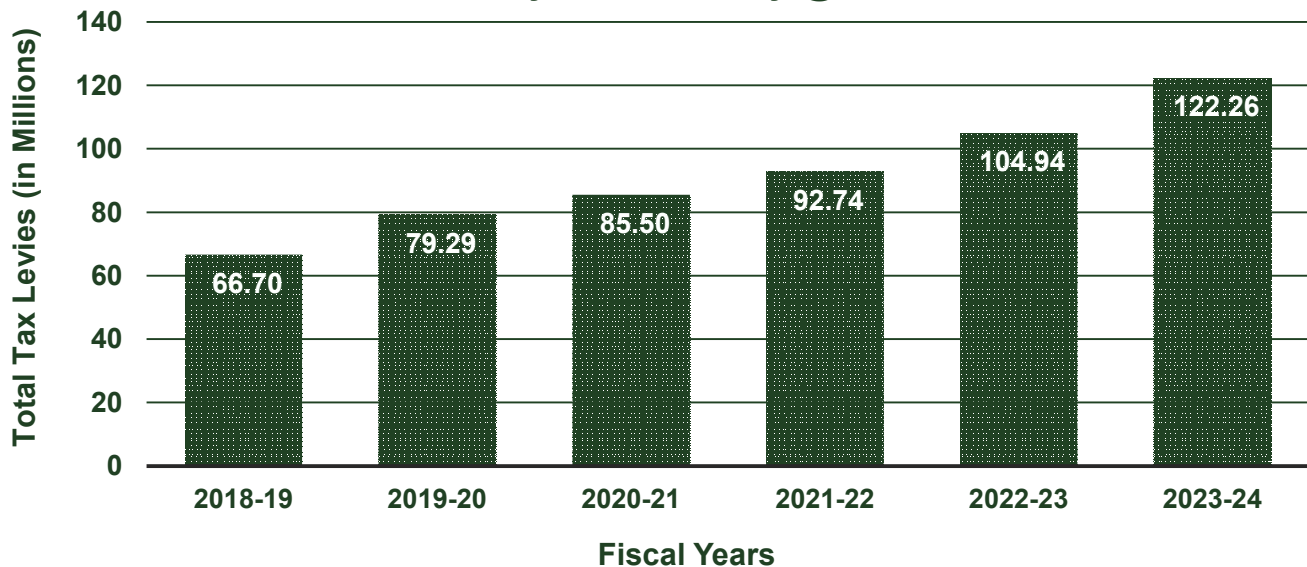


**Marion County Board of County Commissioners**  
**Millage Rates, Assessed Value and Estimated Tax Receipts**  
**Adopted Budget Fiscal Year 2023-24**

Prepared by: Clerk of Court and Comptroller - Budget Department

<b>Fund Summary - Millage Rates</b>	<b>Adopted Budget 2018-19</b>	<b>Adopted Budget 2019-20</b>	<b>Adopted Budget 2020-21</b>	<b>Adopted Budget 2021-22</b>	<b>Adopted Budget 2022-23</b>	<b>Adopted Budget 2023-24</b>
<b>Fund Description:</b>						
<b>Assessed Valuations (In 1,000's)</b>	17,640,735	18,883,746	20,362,504	22,085,910	25,749,732	29,998,024
<b><u>Countywide Funds</u></b>						
<b>General Fund</b>						
Millage Rate	3.33	3.45	3.45	3.45	3.35	3.35
Total Estimated Receipts @ 95%	55,806,466	61,891,479	66,738,106	72,386,571	81,948,521	95,468,709
<b>Fine &amp; Forfeiture Fund</b>						
Millage Rate	0.53	0.85	0.85	0.85	0.83	0.83
Total Estimated Receipts @ 95%	8,882,110	15,248,625	16,442,722	17,834,373	20,303,664	23,653,442
<b>County Transportation Maintenance Fund</b>						
Millage Rate	0.00	0.00	0.00	0.00	0.00	0.00
Total Estimated Receipts @ 95%	-	-	-	-	-	-
<b>Marion County Health Unit Trust Fund</b>						
Millage Rate	0.12	0.12	0.12	0.12	0.11	0.11
Total Estimated Receipts @ 95%	2,011,044	2,152,747	2,321,325	2,517,794	2,690,847	3,134,794
<b>Parks &amp; Land Acquisition Debt Service Fund</b>						
Millage Rate	0.00	0.00	0.00	0.00	0.00	0.00
Total Estimated Receipts @ 95%	-	-	-	-	-	-
<b>Total Countywide Millage Rate</b>	<b>3.98</b>	<b>4.42</b>	<b>4.42</b>	<b>4.42</b>	<b>4.29</b>	<b>4.29</b>
<b>Total Estimated receipts @ 95%</b>	<b>66,699,620</b>	<b>79,292,851</b>	<b>85,502,153</b>	<b>92,738,738</b>	<b>104,943,032</b>	<b>122,256,945</b>

**Marion County Board of County Commissioners**  
**Countywide Tax Levy @ 95%**



Source: Gregory C. Harrell, Clerk of Court and Comptroller - Budget Department

**Marion County Board of County Commissioners**  
**Millage Rates, Assessed Value and Estimated Tax Receipts**  
**Adopted Budget Fiscal Year 2023-24**

Prepared by: Clerk of Court and Comptroller - Budget Department

<b>Fund Summary - Millage Rates</b>	<b>Adopted Budget 2018-19</b>	<b>Adopted Budget 2019-20</b>	<b>Adopted Budget 2020-21</b>	<b>Adopted Budget 2021-22</b>	<b>Adopted Budget 2022-23</b>	<b>Adopted Budget 2023-24</b>
<b>Fund Description:</b>						

**Special Districts (Non-Countywide Funds)**

**MSTU for Law Enforcement**

Assessed Valuations (In 1000's)	12,626,789	13,528,815	14,562,327	15,990,626	18,884,007	22,295,718
Millage Rate	3.72	3.72	3.72	3.72	3.72	3.72
Total Estimated Receipts @95%	44,623,072	47,810,831	51,463,265	56,510,874	66,736,081	78,793,066

**Fire, Rescue and EMS Fund**

Assessed Valuations (In 1000's)	13,009,142	13,941,362	15,002,307	16,454,358	19,409,890	22,907,557
Millage Rate	0.77	1.11	1.11	1.11	1.11	1.11
Total Estimated Receipts @95%	9,516,188	14,701,166	15,819,933	17,351,121	20,467,729	24,156,019

**Rainbow Lakes Estates - Comm Res Facility MSTU**

Assessed Valuations (In 1000's)	109,027	114,372	119,439	128,776	152,917	184,720
Millage Rate	0.47	0.47	0.47	0.47	0.47	0.85
Total Estimated Receipts @95%	48,681	51,067	53,329	57,498	68,278	149,161

**Marion Oaks MSTU**

Assessed Valuations (In 1000's)	483,069	536,552	598,204	691,848	944,164	1,316,885
Millage Rate	1.02	1.02	1.02	1.02	1.02	1.02
Total Estimated Receipts @95%	468,094	519,919	579,659	670,401	914,895	1,276,061

**Silver Springs Shores Special Tax District**

Assessed Valuations (In 1000's)	215,833	234,082	255,255	280,874	319,957	369,418
Millage Rate	3.00	3.00	3.00	3.00	3.00	3.00
Total Estimated Receipts @95%	615,124	667,134	727,476	800,490	911,877	1,052,841

**Hills of Ocala MSTU for Recreation**

Assessed Valuations (In 1000's)	124,417	135,561	148,669	167,145	204,251	265,072
Millage Rate	0.18	0.18	0.18	0.18	0.18	0.18
Total Estimated Receipts @95%	21,275	23,181	25,422	28,582	34,927	45,328

**Multi-County Special Districts**

**Rainbow Lakes Estates Municipal Service District**

Assessed Valuations (In 1000's)	116,031	121,834	127,376	137,602	163,323	197,576
Millage Rate	2.25	2.25	2.23	2.25	2.25	1.25
Total Estimated Receipts @95%	248,016	260,421	272,267	294,125	349,103	234,621





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>General Fund</b>				
Property Taxes	73,287,773	86,261,601	86,261,601	100,493,378
Other Taxes	2,243,856	2,367,262	2,367,262	2,437,749
Licenses and Permits	1,475	1,700	1,700	1,600
Intergovernmental	52,376,738	49,461,618	50,529,731	54,843,155
Charges for Services	42,378,697	34,118,079	38,328,230	40,471,057
Fines and Forfeitures	584,240	439,000	439,000	508,000
Miscellaneous	16,801,296	17,231,601	17,424,278	20,926,734
Less 5%	0	-8,898,774	-8,898,774	-10,331,948
Administrative Transfers	2,899,516	3,398,768	3,398,768	3,784,495
Debt Proceeds	94,578	0	0	0
Balances Forward	76,190,351	67,546,598	71,074,650	97,435,098
<b>Fund Total</b>	<b>266,858,520</b>	<b>251,927,453</b>	<b>260,926,446</b>	<b>310,569,318</b>
<b>General Fund Grants</b>				
Intergovernmental	4,015,829	11,764,484	11,764,484	11,396,660
Miscellaneous	95,988	2,583,277	2,583,277	2,824,554
<b>Fund Total</b>	<b>4,111,817</b>	<b>14,347,761</b>	<b>14,347,761</b>	<b>14,221,214</b>
<b>Fine and Forfeiture Fund</b>				
Property Taxes	18,056,191	21,372,277	21,372,277	24,898,359
Other Taxes	67,434	75,000	75,000	100,000
Intergovernmental	44,851	0	64,151	398,120
Charges for Services	316,534	298,000	298,000	204,000
Fines and Forfeitures	299,911	265,000	265,040	275,000
Miscellaneous	104,140	29,100	36,537	277,100
Less 5%	0	-1,101,969	-1,101,969	-1,287,723
Balances Forward	2,986,597	3,891,327	3,891,327	5,739,299
<b>Fund Total</b>	<b>21,875,658</b>	<b>24,828,735</b>	<b>24,900,363</b>	<b>30,604,155</b>
<b>Crime Prevention Fund</b>				
Charges for Services	175,927	174,000	174,000	174,000
Miscellaneous	9,599	1,500	1,500	24,500
Less 5%	0	-8,775	-8,775	-9,925
Balances Forward	988,858	610,903	610,903	684,638
<b>Fund Total</b>	<b>1,174,384</b>	<b>777,628</b>	<b>777,628</b>	<b>873,213</b>
<b>County Transportation Maintenance Fund</b>				
Other Taxes	13,651,861	14,260,559	14,260,559	14,149,548
Licenses and Permits	436,430	242,105	242,105	410,526
Special Assessments	248,104	0	0	0
Intergovernmental	3,008,012	9,805,580	17,085,212	10,826,901
Charges for Services	652,734	517,539	517,539	591,224
Miscellaneous	-677,939	98,368	98,368	368,842
Less 5%	0	-904,957	-904,957	-926,912
Administrative Transfers	357,604	0	0	0
Debt Proceeds	0	27,374,703	27,374,703	46,371,441
Balances Forward	25,988,369	24,014,089	24,048,571	28,980,160
<b>Fund Total</b>	<b>43,665,175</b>	<b>75,407,986</b>	<b>82,722,100</b>	<b>100,771,730</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>80% Gas Tax Construction Fund</b>				
Intergovernmental	4,075,759	4,072,462	4,072,462	4,090,548
Miscellaneous	88,394	17,000	17,000	221,000
Less 5%	0	-204,473	-204,473	-215,577
Balances Forward	8,951,589	10,899,764	10,899,764	8,998,147
<b>Fund Total</b>	<b>13,115,742</b>	<b>14,784,753</b>	<b>14,784,753</b>	<b>13,094,118</b>
<b>20% Gas Tax Construction Fund</b>				
Intergovernmental	1,018,940	1,018,116	1,018,116	1,022,637
Miscellaneous	35,341	7,000	7,000	91,000
Less 5%	0	-51,256	-51,256	-55,682
Balances Forward	4,897,923	3,990,590	3,990,590	303,216
<b>Fund Total</b>	<b>5,952,204</b>	<b>4,964,450</b>	<b>4,964,450</b>	<b>1,361,171</b>
<b>2nd Local Option Fuel Tax Fund</b>				
Other Taxes	3,032,560	3,274,973	3,274,973	3,160,213
Miscellaneous	92,955	18,000	18,000	206,000
Less 5%	0	-164,649	-164,649	-168,311
Balances Forward	11,421,876	13,159,197	13,159,197	10,829,876
<b>Fund Total</b>	<b>14,547,391</b>	<b>16,287,521</b>	<b>16,287,521</b>	<b>14,027,778</b>
<b>TMF Transportation Planning Organization</b>				
Intergovernmental	559,085	1,017,433	1,017,433	1,070,208
Administrative Transfers	19,461	19,461	19,461	0
Balances Forward	48,059	56,300	56,300	57,518
<b>Fund Total</b>	<b>626,605</b>	<b>1,093,194</b>	<b>1,093,194</b>	<b>1,127,726</b>
<b>Sidewalk Construction Fund</b>				
Licenses and Permits	90,575	187,368	187,368	117,895
Miscellaneous	6,345	1,000	1,000	17,000
Less 5%	0	-9,418	-9,418	-6,745
Balances Forward	648,194	829,194	829,194	892,528
<b>Fund Total</b>	<b>745,114</b>	<b>1,008,144</b>	<b>1,008,144</b>	<b>1,020,678</b>
<b>Marion County Airport Fund</b>				
Intergovernmental	1,700,143	658,219	658,219	604,852
Charges for Services	827,546	736,503	736,503	1,077,500
Miscellaneous	11,669	9,097	9,097	4,000
Less 5%	0	-37,280	-37,280	-54,075
Balances Forward	508,930	224,486	224,486	164,480
<b>Fund Total</b>	<b>3,048,288</b>	<b>1,591,025</b>	<b>1,591,025</b>	<b>1,796,757</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Marion County Health Unit Trust Fund</b>				
Property Taxes	2,549,136	2,832,470	2,832,470	3,299,783
Other Taxes	11,268	13,000	13,000	11,000
Miscellaneous	15,887	1,700	1,700	35,900
Less 5%	0	-142,359	-142,359	-167,334
Balances Forward	119,978	226,316	226,316	403,733
<b>Fund Total</b>	<b>2,696,269</b>	<b>2,931,127</b>	<b>2,931,127</b>	<b>3,583,082</b>
<b>Local Provider Participation Fund</b>				
Special Assessments	30,245,733	13,013,668	13,013,668	35,651,073
Miscellaneous	5,488	0	0	0
Balances Forward	0	0	0	701,505
<b>Fund Total</b>	<b>30,251,221</b>	<b>13,013,668</b>	<b>13,013,668</b>	<b>36,352,578</b>
<b>Opioid Settlement Fund</b>				
Miscellaneous	0	0	0	26,000
Less 5%	0	0	0	-1,300
Balances Forward	0	11,459,548	11,459,548	3,219,045
<b>Fund Total</b>	<b>0</b>	<b>11,459,548</b>	<b>11,459,548</b>	<b>3,243,745</b>
<b>Alcohol and Drug Abuse Trust Fund</b>				
Charges for Services	21,953	21,000	21,000	20,000
Miscellaneous	393	50	50	900
Less 5%	0	-1,053	-1,053	-1,045
Balances Forward	43,704	40,124	40,124	40,266
<b>Fund Total</b>	<b>66,050</b>	<b>60,121</b>	<b>60,121</b>	<b>60,121</b>
<b>Criminal Justice Court Costs Fund</b>				
Charges for Services	374,402	352,000	352,000	392,000
Miscellaneous	3,566	500	500	9,800
Less 5%	0	-17,625	-17,625	-20,090
Balances Forward	327,123	285,099	285,099	415,909
<b>Fund Total</b>	<b>705,091</b>	<b>619,974</b>	<b>619,974</b>	<b>797,619</b>
<b>Law Enforcement Trust Fund</b>				
Fines and Forfeitures	211,074	0	0	138,000
Miscellaneous	6,616	900	900	16,400
Less 5%	0	-45	-45	-7,720
Balances Forward	565,087	215,588	215,588	767,733
<b>Fund Total</b>	<b>782,777</b>	<b>216,443</b>	<b>216,443</b>	<b>914,413</b>
<b>Sheriffs Educational Fund</b>				
Charges for Services	53,477	49,000	49,000	55,000
Miscellaneous	7,342	1,100	1,100	19,000
Less 5%	0	-2,505	-2,505	-3,700
Balances Forward	781,411	832,619	832,619	934,390
<b>Fund Total</b>	<b>842,230</b>	<b>880,214</b>	<b>880,214</b>	<b>1,004,690</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Federal Equitable Sharing Fund</b>				
Intergovernmental	5,033	0	0	0
Miscellaneous	288	0	0	0
Balances Forward	29,904	29,954	29,954	36,665
<b>Fund Total</b>	<b>35,225</b>	<b>29,954</b>	<b>29,954</b>	<b>36,665</b>
<b>911 Management Fund</b>				
Intergovernmental	1,915,445	0	0	1,770,000
Charges for Services	0	1,809,000	1,809,000	90,000
Miscellaneous	26,210	3,800	3,800	71,600
Less 5%	0	-90,640	-90,640	-96,580
Debt Proceeds	8,485	0	0	0
Balances Forward	2,882,138	1,759,128	1,814,906	2,781,428
<b>Fund Total</b>	<b>4,832,278</b>	<b>3,481,288</b>	<b>3,537,066</b>	<b>4,616,448</b>
<b>Tourist Development Tax</b>				
Other Taxes	4,842,623	5,100,000	5,100,000	5,884,049
Miscellaneous	138,717	11,000	11,000	231,400
Less 5%	0	-255,550	-255,550	-305,773
Debt Proceeds	8,485	0	0	0
Balances Forward	7,506,217	10,376,619	10,404,208	12,459,809
<b>Fund Total</b>	<b>12,496,042</b>	<b>15,232,069</b>	<b>15,259,658</b>	<b>18,269,485</b>
<b>Parks and Recreation Fees Fund</b>				
Charges for Services	1,906,436	1,883,624	1,883,624	2,060,000
Miscellaneous	43,479	5,000	5,000	75,100
Less 5%	0	-92,170	-92,170	-106,755
Administrative Transfers	0	0	35,000	35,000
Balances Forward	3,439,940	3,295,370	3,295,378	3,994,860
<b>Fund Total</b>	<b>5,389,855</b>	<b>5,091,824</b>	<b>5,126,832</b>	<b>6,058,205</b>
<b>Medical Examiner Fund</b>				
Intergovernmental	3,731,951	3,679,140	3,682,098	4,340,821
Charges for Services	1,089,101	800,000	801,860	1,032,000
Miscellaneous	18,011	1,000	1,000	60,000
Less 5%	0	-40,050	-40,050	-3,000
Administrative Transfers	1,022,562	1,007,079	1,007,079	1,146,043
Balances Forward	1,490,147	1,805,927	1,805,927	2,129,449
<b>Fund Total</b>	<b>7,351,772</b>	<b>7,253,096</b>	<b>7,257,914</b>	<b>8,705,313</b>
<b>American Rescue Plan Local Fiscal Recovery Fund</b>				
Intergovernmental	353,492	0	497,636	59,933,289
Miscellaneous	138,886	133,000	133,000	658,000
Less 5%	0	-6,650	-6,650	-32,900
Balances Forward	64,720	70,413,240	70,413,240	2,654,300
<b>Fund Total</b>	<b>557,098</b>	<b>70,539,590</b>	<b>71,037,226</b>	<b>63,212,689</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>American Rescue Plan Emergency Rental 2 Fund</b>				
Intergovernmental	6,375,407	0	0	0
Miscellaneous	11,238	9,000	9,000	0
Less 5%	0	-450	-450	0
Balances Forward	6,848	5,370	5,370	73,768
<b>Fund Total</b>	<b>6,393,493</b>	<b>13,920</b>	<b>13,920</b>	<b>73,768</b>
<b>American Rescue Plan HOME Fund</b>				
Intergovernmental	0	1,956,585	1,956,585	3,217,585
<b>Fund Total</b>	<b>0</b>	<b>1,956,585</b>	<b>1,956,585</b>	<b>3,217,585</b>
<b>American Rescue Plan LATCF Fund</b>				
Intergovernmental	0	0	1,712,571	1,712,571
<b>Fund Total</b>	<b>0</b>	<b>0</b>	<b>1,712,571</b>	<b>1,712,571</b>
<b>Public Improvement Transportation Debt Service</b>				
Other Taxes	4,045,065	4,133,645	4,133,645	4,133,645
Miscellaneous	0	1,300	1,300	0
Less 5%	0	-206,747	-206,747	-206,682
Balances Forward	2,803,257	2,803,257	2,803,257	2,803,397
<b>Fund Total</b>	<b>6,848,322</b>	<b>6,731,455</b>	<b>6,731,455</b>	<b>6,730,360</b>
<b>Parks Capital Project Fund</b>				
Miscellaneous	2,369	0	0	0
Balances Forward	264,224	244,938	244,938	244,938
<b>Fund Total</b>	<b>266,593</b>	<b>244,938</b>	<b>244,938</b>	<b>244,938</b>
<b>Public Improvement Transportation Capital Projects</b>				
Miscellaneous	4,996	0	0	0
Balances Forward	557,233	561,805	561,805	561,805
<b>Fund Total</b>	<b>562,229</b>	<b>561,805</b>	<b>561,805</b>	<b>561,805</b>
<b>Infrastructure Surtax Capital Projects</b>				
Other Taxes	62,671,513	53,108,831	53,108,831	71,359,872
Miscellaneous	241,937	70,000	3,890,113	2,479,000
Less 5%	0	-2,658,942	-2,658,942	-3,691,944
Balances Forward	92,753,620	133,469,042	130,870,706	147,558,247
<b>Fund Total</b>	<b>155,667,070</b>	<b>183,988,931</b>	<b>185,210,708</b>	<b>217,705,175</b>
<b>Surtax Capital Projects</b>				
Miscellaneous	64	0	0	0
Balances Forward	24,955	0	0	0
<b>Fund Total</b>	<b>25,019</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Countywide)**

<u>Revenues and Other Sources of Funds</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Solid Waste Disposal Fund</b>				
Licenses and Permits	13,100	12,240	12,240	13,000
Special Assessments	12,813,789	13,235,963	13,235,963	13,660,523
Intergovernmental	295,170	35,000	35,000	35,000
Charges for Services	4,407,977	3,755,000	3,755,000	4,372,000
Miscellaneous	-1,203,647	59,000	59,000	1,158,000
Less 5%	0	-854,860	-854,860	-961,926
Balances Forward	74,703,055	50,084,522	51,708,850	45,723,672
<b>Fund Total</b>	<b><u>91,029,444</u></b>	<b><u>66,326,865</u></b>	<b><u>67,951,193</u></b>	<b><u>64,000,269</u></b>
<b>Insurance Fund</b>				
Charges for Services	43,248,022	45,333,512	45,366,799	48,668,018
Miscellaneous	935,020	201,000	201,000	785,000
Less 5%	0	-2,268,178	-2,268,178	-2,460,167
Administrative Transfers	1,800,000	0	25,613	0
Balances Forward	14,375,713	13,451,939	13,451,939	21,394,837
<b>Fund Total</b>	<b><u>60,358,755</u></b>	<b><u>56,718,273</u></b>	<b><u>56,777,173</u></b>	<b><u>68,387,688</u></b>
<b>Countywide Total</b>	<b><u>762,877,731</u></b>	<b><u>854,370,338</u></b>	<b><u>875,993,478</u></b>	<b><u>998,957,070</u></b>



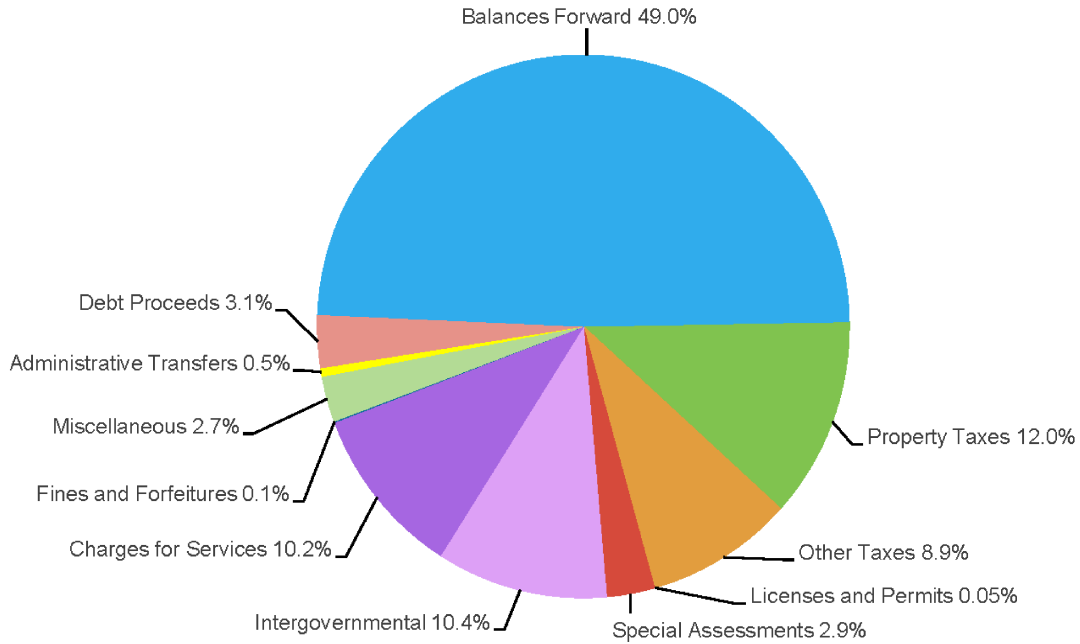
**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Type (Countywide)**

<u>Revenues and Other Sources of Funds</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Countywide</b>				
Property Taxes	93,893,100	110,466,348	110,466,348	128,691,520
Other Taxes	90,566,180	82,333,270	82,333,270	101,236,076
Licenses and Permits	541,580	443,413	443,413	543,021
Special Assessments	43,307,626	26,249,631	26,249,631	49,311,596
Intergovernmental	79,475,855	83,468,637	94,093,698	155,262,347
Charges for Services	95,452,806	89,847,257	94,092,555	99,206,799
Fines and Forfeitures	1,095,225	704,000	704,040	921,000
Miscellaneous	16,964,648	20,494,293	24,514,520	30,586,830
Less 5%	0	-18,019,375	-18,019,375	-21,123,814
Administrative Transfers	6,099,143	4,425,308	4,485,921	4,965,538
Debt Proceeds	111,548	27,374,703	27,374,703	46,371,441
Balances Forward	335,370,020	426,582,853	429,254,754	402,984,716
<b>Countywide Total</b>	<b><u>762,877,731</u></b>	<b><u>854,370,338</u></b>	<b><u>875,993,478</u></b>	<b><u>998,957,070</u></b>

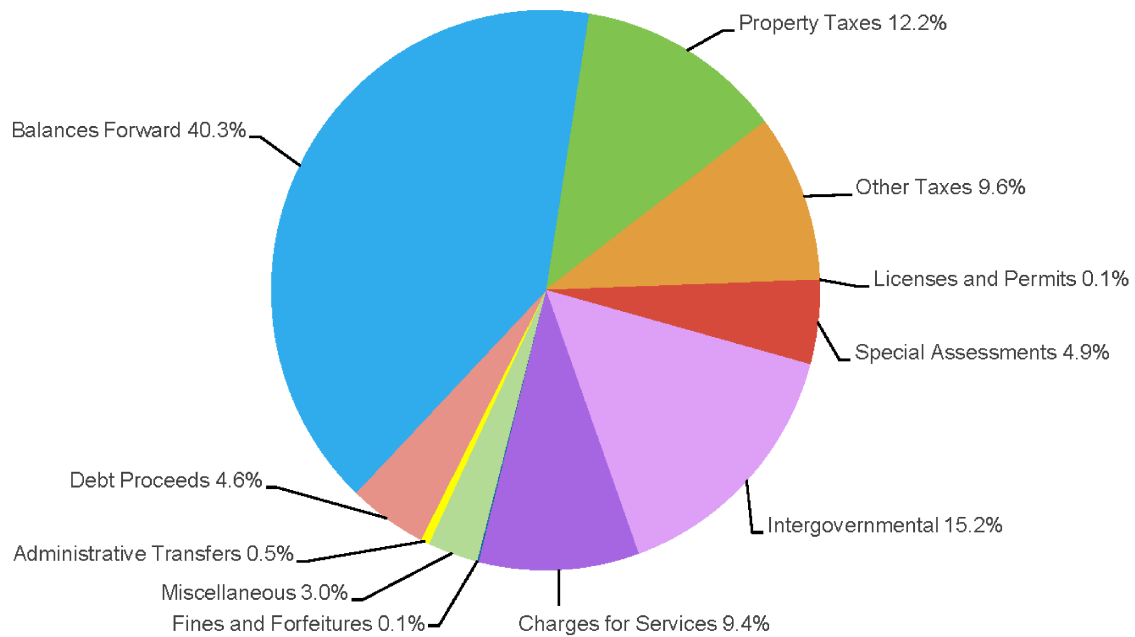


**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Revenue Summary by Type (Countywide)**

**Amended Budget Countywide Revenues 2022-23**



**Adopted Budget Countywide Revenues 2023-24**





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>MSTU for Law Enforcement</b>				
Property Taxes	57,249,049	70,248,506	70,248,506	82,940,069
Other Taxes	273,663	287,037	287,037	331,760
Intergovernmental	941,358	0	955,442	0
Charges for Services	2,289,559	2,352,632	2,372,632	2,377,932
Fines and Forfeitures	144	0	0	0
Miscellaneous	528,567	58,800	498,586	487,200
Less 5%	0	-3,530,349	-3,530,349	-4,189,848
Administrative Transfers	59,050	0	128,157	0
Balances Forward	9,268,209	10,627,982	10,627,982	12,959,722
<b>Fund Total</b>	<b>70,609,599</b>	<b>80,044,608</b>	<b>81,587,993</b>	<b>94,906,835</b>
<b>Fire Rescue and EMS Fund</b>				
Property Taxes	17,576,560	21,544,977	21,544,977	25,427,388
Other Taxes	73,817	73,000	73,000	102,000
Licenses and Permits	138,311	114,000	114,000	114,000
Special Assessments	34,283,971	34,871,548	35,023,548	36,125,342
Intergovernmental	285,713	15,086	1,857,076	15,086
Charges for Services	99,925	344,255	344,255	344,255
Fines and Forfeitures	10,597	4,000	4,000	4,000
Miscellaneous	340,968	70,500	75,819	590,200
Less 5%	0	-2,851,114	-2,851,114	-3,135,359
Administrative Transfers	706,085	783,080	783,080	924,346
Debt Proceeds	16,602	0	0	0
Balances Forward	14,189,206	14,239,624	16,822,491	18,715,546
<b>Fund Total</b>	<b>67,721,755</b>	<b>69,208,956</b>	<b>73,791,132</b>	<b>79,226,804</b>
<b>Fire Rescue Impact Fees Fund</b>				
Miscellaneous	2,197	0	0	0
Balances Forward	245,446	245,746	247,644	63,743
<b>Fund Total</b>	<b>247,643</b>	<b>245,746</b>	<b>247,644</b>	<b>63,743</b>
<b>Stormwater Program</b>				
Special Assessments	3,888,148	3,880,790	3,880,790	4,095,674
Intergovernmental	506,929	883,535	2,322,768	1,192,598
Charges for Services	16,733	0	0	0
Miscellaneous	-456,919	106,600	106,600	153,000
Less 5%	0	-199,370	-199,370	-212,434
Balances Forward	13,385,405	17,184,980	12,385,782	11,443,677
<b>Fund Total</b>	<b>17,340,296</b>	<b>21,856,535</b>	<b>18,496,570</b>	<b>16,672,515</b>
<b>Building Safety Fund</b>				
Other Taxes	37,180	47,000	47,000	30,000
Licenses and Permits	6,955,750	5,100,000	5,100,000	3,380,000
Miscellaneous	160,365	57,000	57,000	298,700
Less 5%	0	-260,200	-260,200	-185,435
Administrative Transfers	55,590	0	49,700	0
Balances Forward	13,053,747	11,909,878	11,909,880	9,016,161
<b>Fund Total</b>	<b>20,262,632</b>	<b>16,853,678</b>	<b>16,903,380</b>	<b>12,539,426</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Local Housing Assistance Trust Fund</b>				
Intergovernmental	3,367,597	3,043,357	3,043,357	3,753,002
Miscellaneous	2,002,986	1,405,600	1,405,600	1,125,000
Less 5%	0	-70,280	-70,280	-56,250
Balances Forward	2,622,493	4,685,497	4,685,497	8,953,567
<b>Fund Total</b>	<b>7,993,076</b>	<b>9,064,174</b>	<b>9,064,174</b>	<b>13,775,319</b>
<b>Silver Springs Community Redevelopment Area Trust</b>				
Intergovernmental	208,858	284,900	266,264	378,000
Miscellaneous	2,858	0	0	10,200
Less 5%	0	0	0	-510
Balances Forward	208,552	257,541	284,845	339,270
<b>Fund Total</b>	<b>420,268</b>	<b>542,441</b>	<b>551,109</b>	<b>726,960</b>
<b>Impact Fee East District</b>				
Impact Fees	3,620,789	3,273,684	3,273,684	3,084,211
Miscellaneous	94,521	6,000	6,000	263,000
Less 5%	0	-163,984	-163,984	-167,361
Balances Forward	8,704,631	11,343,879	11,343,879	13,667,574
<b>Fund Total</b>	<b>12,419,941</b>	<b>14,459,579</b>	<b>14,459,579</b>	<b>16,847,424</b>
<b>Impact Fee West District</b>				
Impact Fees	5,732,631	4,200,000	4,200,000	6,168,421
Miscellaneous	125,961	8,000	8,000	384,000
Less 5%	0	-210,400	-210,400	-327,621
Balances Forward	10,270,490	13,980,372	13,980,372	22,463,351
<b>Fund Total</b>	<b>16,129,082</b>	<b>17,977,972</b>	<b>17,977,972</b>	<b>28,688,151</b>
<b>Impact Fee District 1</b>				
Miscellaneous	20	0	0	0
Balances Forward	2,225	2,191	2,191	2,191
<b>Fund Total</b>	<b>2,245</b>	<b>2,191</b>	<b>2,191</b>	<b>2,191</b>
<b>Impact Fee District 3</b>				
Miscellaneous	441	0	0	0
Balances Forward	119,814	29,021	29,021	18,069
<b>Fund Total</b>	<b>120,255</b>	<b>29,021</b>	<b>29,021</b>	<b>18,069</b>
<b>Impact Fee District 4</b>				
Miscellaneous	880	0	0	0
Balances Forward	104,834	98,401	98,401	97,331
<b>Fund Total</b>	<b>105,714</b>	<b>98,401</b>	<b>98,401</b>	<b>97,331</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>RLE Comm Res Facility MSTU</b>				
Property Taxes	57,472	71,871	71,871	157,011
Other Taxes	2,884	0	0	0
Charges for Services	5	0	0	0
Miscellaneous	862	100	100	2,130
Less 5%	0	-3,599	-3,599	-7,958
Balances Forward	73,509	60,543	60,543	81,667
<b>Fund Total</b>	<b>134,732</b>	<b>128,915</b>	<b>128,915</b>	<b>232,850</b>
<b>RLE MSTU for Road Improvements</b>				
Special Assessments	511,836	387,625	387,625	907,330
Miscellaneous	10,925	3,000	3,000	21,000
Less 5%	0	-19,531	-19,531	-46,417
Balances Forward	1,652,398	752,362	752,362	1,161,788
<b>Fund Total</b>	<b>2,175,159</b>	<b>1,123,456</b>	<b>1,123,456</b>	<b>2,043,701</b>
<b>RLE Fire Protection MSBU</b>				
Special Assessments	208,128	189,675	189,675	189,960
Miscellaneous	6,371	845	845	4,000
Less 5%	0	-9,526	-9,526	-9,698
Balances Forward	573,540	508,325	508,325	261,804
<b>Fund Total</b>	<b>788,039</b>	<b>689,319</b>	<b>689,319</b>	<b>446,066</b>
<b>Marion Oaks MSTU</b>				
Property Taxes	678,543	963,046	963,046	1,343,222
Other Taxes	2,737	6,253	6,253	6,253
Charges for Services	56	0	0	0
Miscellaneous	104,427	79,125	79,125	135,725
Less 5%	0	-52,421	-52,421	-74,260
Balances Forward	497,127	362,834	362,858	603,144
<b>Fund Total</b>	<b>1,282,890</b>	<b>1,358,837</b>	<b>1,358,861</b>	<b>2,014,084</b>
<b>Marion Oaks MSTU for General Services</b>				
Special Assessments	781,122	796,260	796,260	1,458,325
Miscellaneous	28,579	2,150	9,532	23,000
Less 5%	0	-39,921	-39,921	-74,066
Balances Forward	1,192,050	872,999	873,043	708,992
<b>Fund Total</b>	<b>2,001,751</b>	<b>1,631,488</b>	<b>1,638,914</b>	<b>2,116,251</b>
<b>Marion Oaks MSBU for Road Improvements</b>				
Special Assessments	1,289,957	1,332,278	1,332,278	1,333,178
Miscellaneous	41,896	6,700	6,700	91,700
Less 5%	0	-66,949	-66,949	-71,244
Balances Forward	3,909,184	4,522,823	4,522,823	4,289,175
<b>Fund Total</b>	<b>5,241,037</b>	<b>5,794,852</b>	<b>5,794,852</b>	<b>5,642,809</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Silver Springs Shores Special Tax District</b>				
Property Taxes	812,140	959,870	959,870	1,108,254
Other Taxes	1,125	843	843	960
Charges for Services	71	0	0	0
Miscellaneous	67,913	44,540	44,540	96,600
Less 5%	0	-50,263	-50,263	-60,291
Balances Forward	656,388	628,557	628,597	661,310
<b>Fund Total</b>	<b>1,537,637</b>	<b>1,583,547</b>	<b>1,583,587</b>	<b>1,806,833</b>
<b>Silver Springs Shores MSBU for Road Improvements</b>				
Special Assessments	1,021,132	1,048,367	1,048,367	1,073,877
Miscellaneous	15,243	2,100	2,100	36,500
Less 5%	0	-52,523	-52,523	-55,519
Balances Forward	1,710,518	1,524,748	1,524,748	2,415,877
<b>Fund Total</b>	<b>2,746,893</b>	<b>2,522,692</b>	<b>2,522,692</b>	<b>3,470,735</b>
<b>Hills of Ocala MSTU for Recreation</b>				
Property Taxes	28,954	36,765	36,765	47,713
Other Taxes	211	239	239	334
Charges for Services	2	0	0	0
Miscellaneous	4,943	3,200	3,200	4,480
Less 5%	0	-2,010	-2,010	-2,627
Balances Forward	37,833	43,946	43,946	63,690
<b>Fund Total</b>	<b>71,943</b>	<b>82,140</b>	<b>82,140</b>	<b>113,590</b>
<b>Doublegate MSTU for General Services</b>				
Special Assessments	2,584	2,680	2,680	2,680
Miscellaneous	13	4	4	27
Less 5%	0	-134	-134	-135
Balances Forward	865	681	681	379
<b>Fund Total</b>	<b>3,462</b>	<b>3,231</b>	<b>3,231</b>	<b>2,951</b>
<b>Raven Hill MSTU for General Services</b>				
Special Assessments	2,053	2,125	2,125	2,125
Miscellaneous	77	10	10	173
Less 5%	0	-107	-107	-115
Balances Forward	8,330	8,197	8,197	7,843
<b>Fund Total</b>	<b>10,460</b>	<b>10,225</b>	<b>10,225</b>	<b>10,026</b>
<b>Rainbows End MSTU for General Municipal Services</b>				
Special Assessments	21,245	20,770	20,770	20,690
Miscellaneous	2,940	400	400	20,770
Less 5%	0	-1,059	-1,059	-2,074
Balances Forward	309,043	309,466	309,466	386,224
<b>Fund Total</b>	<b>333,228</b>	<b>329,577</b>	<b>329,577</b>	<b>425,610</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Tompkins and Georges MSTU</b>				
Special Assessments	7,810	7,405	7,405	7,567
Miscellaneous	119	10	10	218
Less 5%	0	-371	-371	-389
Balances Forward	11,773	11,260	11,260	8,161
<b>Fund Total</b>	<b>19,702</b>	<b>18,304</b>	<b>18,304</b>	<b>15,557</b>
<b>Country Estates MSTU</b>				
Special Assessments	1,027	1,066	1,066	2,870
Miscellaneous	4	2	2	2
Less 5%	0	-53	-53	-144
Balances Forward	951	945	945	0
<b>Fund Total</b>	<b>1,982</b>	<b>1,960</b>	<b>1,960</b>	<b>2,728</b>
<b>Citrus Park MSTU</b>				
Special Assessments	4,596	4,740	4,740	4,740
Miscellaneous	118	25	25	268
Less 5%	0	-238	-238	-250
Balances Forward	11,779	12,061	12,061	13,111
<b>Fund Total</b>	<b>16,493</b>	<b>16,588</b>	<b>16,588</b>	<b>17,869</b>
<b>Wineberry MSTU for General Services</b>				
Special Assessments	3,188	3,330	3,330	3,360
Miscellaneous	77	16	16	173
Less 5%	0	-168	-168	-177
Balances Forward	7,833	7,814	7,814	7,958
<b>Fund Total</b>	<b>11,098</b>	<b>10,992</b>	<b>10,992</b>	<b>11,314</b>
<b>Golden Hills MSTU for General Services</b>				
Special Assessments	12,295	12,680	12,680	12,800
Miscellaneous	909	215	215	2,115
Less 5%	0	-645	-645	-746
Balances Forward	98,718	97,897	97,897	102,194
<b>Fund Total</b>	<b>111,922</b>	<b>110,147</b>	<b>110,147</b>	<b>116,363</b>
<b>Delcrest MSTU for General Services</b>				
Special Assessments	1,304	1,352	1,352	1,456
Miscellaneous	97	24	24	230
Less 5%	0	-69	-69	-85
Balances Forward	10,584	10,587	10,587	11,124
<b>Fund Total</b>	<b>11,985</b>	<b>11,894</b>	<b>11,894</b>	<b>12,725</b>
<b>Bellaire MSTU for General Services</b>				
Special Assessments	1,891	1,960	1,960	1,980
Miscellaneous	67	15	15	155
Less 5%	0	-99	-99	-107
Balances Forward	7,018	7,108	7,108	7,589
<b>Fund Total</b>	<b>8,976</b>	<b>8,984</b>	<b>8,984</b>	<b>9,617</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Hamlet at Sherman Oaks MSBU for General Services</b>				
Special Assessments	11,555	12,000	12,000	12,000
Miscellaneous	194	40	40	396
Less 5%	0	-602	-602	-620
Balances Forward	15,830	7,260	7,260	13,430
<b>Fund Total</b>	<b>27,579</b>	<b>18,698</b>	<b>18,698</b>	<b>25,206</b>
<b>Lake Tropicana MSTU for Road Improvements</b>				
Special Assessments	146,350	148,007	148,007	147,651
Miscellaneous	3,825	495	495	6,649
Less 5%	0	-7,425	-7,425	-7,716
Balances Forward	296,302	426,277	426,277	585,600
<b>Fund Total</b>	<b>446,477</b>	<b>567,354</b>	<b>567,354</b>	<b>732,184</b>
<b>Golden Hills MSTU for Road Improvements</b>				
Special Assessments	41,729	43,050	43,050	52,650
Miscellaneous	3,918	775	775	7,683
Less 5%	0	-2,192	-2,192	-3,017
Balances Forward	398,561	438,277	438,277	490,145
<b>Fund Total</b>	<b>444,208</b>	<b>479,910</b>	<b>479,910</b>	<b>547,461</b>
<b>Kingsland Estates Ocala Waterway MSBU Road Improve</b>				
Special Assessments	148,796	153,800	153,800	155,700
Miscellaneous	5,334	1,055	1,055	9,543
Less 5%	0	-7,743	-7,743	-8,262
Balances Forward	457,421	597,469	597,469	357,637
<b>Fund Total</b>	<b>611,551</b>	<b>744,581</b>	<b>744,581</b>	<b>514,618</b>
<b>Kingsland Whispering Pines Forest Glenn MSBU Roads</b>				
Special Assessments	148,655	153,900	153,900	154,400
Miscellaneous	6,966	1,140	1,140	9,643
Less 5%	0	-7,752	-7,752	-8,202
Balances Forward	636,597	779,543	779,543	433,310
<b>Fund Total</b>	<b>792,218</b>	<b>926,831</b>	<b>926,831</b>	<b>589,151</b>
<b>Silver Springs Acres MSBU for Road Maintenance</b>				
Special Assessments	80,151	81,000	81,000	81,150
Miscellaneous	1,549	315	315	2,471
Less 5%	0	-4,066	-4,066	-4,182
Balances Forward	154,153	117,872	117,872	163,613
<b>Fund Total</b>	<b>235,853</b>	<b>195,121</b>	<b>195,121</b>	<b>243,052</b>





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Ocala Waterway Estates MSBU for Road Maintenance</b>				
Special Assessments	59,724	60,000	60,000	59,600
Miscellaneous	2,776	690	690	6,700
Less 5%	0	-3,035	-3,035	-3,315
Balances Forward	277,509	292,437	292,437	309,945
<b>Fund Total</b>	<b>340,009</b>	<b>350,092</b>	<b>350,092</b>	<b>372,930</b>
<b>NW 17th Avenue Northwoods MSBU for Road Maint</b>				
Special Assessments	3,864	4,000	4,000	4,000
Miscellaneous	153	25	25	350
Less 5%	0	-201	-201	-218
Balances Forward	13,936	15,643	15,643	16,579
<b>Fund Total</b>	<b>17,953</b>	<b>19,467</b>	<b>19,467</b>	<b>20,711</b>
<b>Rainbow Park Units 1 and 2 MSBU for Road Maint</b>				
Special Assessments	532,254	338,600	338,600	339,550
Miscellaneous	8,523	600	600	30,900
Less 5%	0	-16,960	-16,960	-18,523
Balances Forward	485,548	659,136	659,136	453,621
<b>Fund Total</b>	<b>1,026,325</b>	<b>981,376</b>	<b>981,376</b>	<b>805,548</b>
<b>Paradise Farms MSBU for Roadside Mowing</b>				
Special Assessments	14,157	14,400	14,400	14,400
Miscellaneous	367	90	90	700
Less 5%	0	-725	-725	-755
Balances Forward	36,679	15,985	15,985	27,221
<b>Fund Total</b>	<b>51,203</b>	<b>29,750</b>	<b>29,750</b>	<b>41,566</b>
<b>Stonecrest Center MSBU for Road Maintenance</b>				
Special Assessments	10,982	11,200	11,200	11,890
Miscellaneous	531	100	100	1,290
Less 5%	0	-565	-565	-660
Balances Forward	51,017	58,066	58,066	68,212
<b>Fund Total</b>	<b>62,530</b>	<b>68,801</b>	<b>68,801</b>	<b>80,732</b>
<b>Deer Path Estates Ph 1 and 2 MSBU for Road Maint</b>				
Special Assessments	20,772	22,200	22,200	22,200
Miscellaneous	672	125	125	660
Less 5%	0	-1,116	-1,116	-1,143
Balances Forward	63,951	67,133	67,133	84,758
<b>Fund Total</b>	<b>85,395</b>	<b>88,342</b>	<b>88,342</b>	<b>106,475</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Pine Run Estates MSTU for Road Improvements</b>				
Special Assessments	73,820	76,410	76,410	76,500
Miscellaneous	1,548	300	300	3,800
Less 5%	0	-3,836	-3,836	-4,015
Balances Forward	125,707	131,224	131,224	146,052
<b>Fund Total</b>	<b>201,075</b>	<b>204,098</b>	<b>204,098</b>	<b>222,337</b>
<b>Woods and Lakes Subdivision MSBU for Road Maint</b>				
Special Assessments	41,060	37,110	37,110	37,626
Miscellaneous	3,970	600	600	9,500
Less 5%	0	-1,886	-1,886	-2,356
Balances Forward	410,947	433,172	433,172	465,033
<b>Fund Total</b>	<b>455,977</b>	<b>468,996</b>	<b>468,996</b>	<b>509,803</b>
<b>DRA Maintenance for NW 49 Street 35 Street MSBU</b>				
Special Assessments	10,288	10,040	10,040	10,040
Miscellaneous	193	30	30	530
Less 5%	0	-502	-502	-502
Balances Forward	12,283	18,442	18,442	4,679
<b>Fund Total</b>	<b>22,764</b>	<b>28,010</b>	<b>28,010</b>	<b>14,747</b>
<b>Maricamp Market Center 1 and 2 MSBU for Road Maint</b>				
Special Assessments	4,736	4,895	4,895	4,895
Miscellaneous	31	5	5	110
Less 5%	0	-245	-245	-251
Balances Forward	0	4,143	4,143	2,998
<b>Fund Total</b>	<b>4,767</b>	<b>8,798</b>	<b>8,798</b>	<b>7,752</b>
<b>Indian Meadows MSTU for Street Lighting</b>				
Special Assessments	2,594	2,750	2,750	2,750
Miscellaneous	44	10	10	86
Less 5%	0	-139	-139	-142
Balances Forward	4,604	4,105	4,105	3,110
<b>Fund Total</b>	<b>7,242</b>	<b>6,726</b>	<b>6,726</b>	<b>5,804</b>
<b>Ocala Heights MSTU for Street Lighting</b>				
Special Assessments	3,103	3,168	3,168	3,194
Miscellaneous	307	70	70	730
Less 5%	0	-162	-162	-197
Balances Forward	33,733	33,352	33,352	35,055
<b>Fund Total</b>	<b>37,143</b>	<b>36,428</b>	<b>36,428</b>	<b>38,782</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Bahia Oaks MSTU for Street Lighting</b>				
Special Assessments	12,957	13,350	13,350	13,350
Miscellaneous	158	50	50	300
Less 5%	0	-671	-671	-683
Balances Forward	15,413	13,557	13,557	12,598
<b>Fund Total</b>	<b>28,528</b>	<b>26,286</b>	<b>26,286</b>	<b>25,565</b>
<b>Boardman MSTU for Street Lighting</b>				
Special Assessments	3,527	3,275	3,275	3,275
Miscellaneous	111	20	20	240
Less 5%	0	-165	-165	-176
Balances Forward	11,751	11,326	11,326	11,294
<b>Fund Total</b>	<b>15,389</b>	<b>14,456</b>	<b>14,456</b>	<b>14,633</b>
<b>Hickory Hill MSTU for Street Lighting</b>				
Special Assessments	2,463	2,520	2,520	2,520
Miscellaneous	50	10	10	110
Less 5%	0	-127	-127	-132
Balances Forward	4,823	4,990	4,990	5,203
<b>Fund Total</b>	<b>7,336</b>	<b>7,393</b>	<b>7,393</b>	<b>7,701</b>
<b>Churchill MSTU for Street Lighting</b>				
Special Assessments	2,234	2,340	2,340	2,340
Miscellaneous	63	15	15	150
Less 5%	0	-118	-118	-125
Balances Forward	6,467	6,620	6,620	6,950
<b>Fund Total</b>	<b>8,764</b>	<b>8,857</b>	<b>8,857</b>	<b>9,315</b>
<b>Lake Weir Edgewater MSBU for Street Lighting</b>				
Special Assessments	12,324	12,044	12,044	12,029
Miscellaneous	1,091	225	225	2,500
Less 5%	0	-613	-613	-726
Balances Forward	119,145	118,626	118,626	123,099
<b>Fund Total</b>	<b>132,560</b>	<b>130,282</b>	<b>130,282</b>	<b>136,902</b>
<b>Boulder Hill Subdivision MSTU for Street Lighting</b>				
Special Assessments	1,544	1,600	1,600	1,650
Miscellaneous	83	18	18	200
Less 5%	0	-81	-81	-93
Balances Forward	8,573	9,017	9,017	9,931
<b>Fund Total</b>	<b>10,200</b>	<b>10,554</b>	<b>10,554</b>	<b>11,688</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Kingsland Whispering Pines MSBU Street Lighting</b>				
Special Assessments	0	61,600	61,600	55,125
Miscellaneous	0	0	0	300
Less 5%	0	-3,080	-3,080	-2,771
Balances Forward	0	0	0	17,269
<b>Fund Total</b>	<b>0</b>	<b>58,520</b>	<b>58,520</b>	<b>69,923</b>
<b>Series 2012A Debt Service Fund</b>				
Special Assessments	122,887	0	0	0
Miscellaneous	1,186	0	0	0
Balances Forward	154,046	0	0	0
<b>Fund Total</b>	<b>278,119</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Series 2013A Debt Service Fund</b>				
Special Assessments	142,461	0	0	0
Miscellaneous	696	0	0	0
Balances Forward	197,734	0	0	0
<b>Fund Total</b>	<b>340,891</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Series 2014A Debt Service Fund</b>				
Special Assessments	300,528	176,733	176,733	15,000
Miscellaneous	1,233	200	200	2,500
Less 5%	0	-8,847	-8,847	-875
Balances Forward	137,556	103,993	103,993	128,321
<b>Fund Total</b>	<b>439,317</b>	<b>272,079</b>	<b>272,079</b>	<b>144,946</b>
<b>Series 2015A Debt Service Fund</b>				
Special Assessments	40,378	22,087	22,087	22,087
Miscellaneous	189	51	51	51
Less 5%	0	-1,108	-1,108	-1,108
Balances Forward	16,847	11,430	11,430	7,399
<b>Fund Total</b>	<b>57,414</b>	<b>32,460</b>	<b>32,460</b>	<b>28,429</b>
<b>Series 2016A Debt Service Fund</b>				
Special Assessments	150,985	48,696	48,696	47,686
Miscellaneous	906	100	100	1,370
Less 5%	0	-2,440	-2,440	-2,454
Balances Forward	77,338	57,796	57,796	25,003
<b>Fund Total</b>	<b>229,229</b>	<b>104,152</b>	<b>104,152</b>	<b>71,605</b>
<b>Series 2017A Debt Service Fund</b>				
Special Assessments	188,382	78,520	78,520	76,460
Miscellaneous	836	150	150	1,200
Less 5%	0	-3,934	-3,934	-3,883
Balances Forward	75,768	75,768	75,768	56,035
<b>Fund Total</b>	<b>264,986</b>	<b>150,504</b>	<b>150,504</b>	<b>129,812</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Fund (Non-Countywide)**

Revenues and Other Sources of Funds	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Series 2019A Debt Service Fund</b>				
Special Assessments	103,210	6,643	6,643	6,643
Miscellaneous	1,088	150	150	150
Less 5%	0	-340	-340	-340
Balances Forward	154,356	93,669	93,669	75,584
<b>Fund Total</b>	<b>258,654</b>	<b>100,122</b>	<b>100,122</b>	<b>82,037</b>
<b>Series 2021A Debt Service Fund</b>				
Special Assessments	216,267	192,810	192,810	195,867
Miscellaneous	447	69	69	1,390
Less 5%	0	-9,644	-9,644	-9,864
Balances Forward	12,996	6,004	6,004	2,877
<b>Fund Total</b>	<b>229,710</b>	<b>189,239</b>	<b>189,239</b>	<b>190,270</b>
<b>Series 2022A Debt Service Fund</b>				
Special Assessments	0	0	0	49,566
Less 5%	0	0	0	-2,478
<b>Fund Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,088</b>
<b>Series 2019A Capital Projects Fund</b>				
Miscellaneous	90	0	0	0
Balances Forward	310,954	375,890	0	0
<b>Fund Total</b>	<b>311,044</b>	<b>375,890</b>	<b>0</b>	<b>0</b>
<b>Series 2021A Capital Projects Fund</b>				
Miscellaneous	2,572	0	0	0
Balances Forward	885,390	261,565	261,565	1,825
<b>Fund Total</b>	<b>887,962</b>	<b>261,565</b>	<b>261,565</b>	<b>1,825</b>
<b>Series 2022A Capital Projects Fund</b>				
Special Assessments	85,250	0	0	0
Miscellaneous	757	0	0	0
Debt Proceeds	418,977	0	0	0
Balances Forward	0	279,242	279,242	40,178
<b>Fund Total</b>	<b>504,984</b>	<b>279,242</b>	<b>279,242</b>	<b>40,178</b>
<b>Marion County Utility Fund</b>				
Intergovernmental	2,472,166	23,654,186	30,815,613	28,026,877
Charges for Services	40,522,565	32,585,786	32,585,786	35,689,148
Miscellaneous	2,792,439	2,504,104	2,504,104	3,454,000
Less 5%	0	-1,754,494	-1,754,494	-1,957,158
Contributed Assets	7,657,079	0	1,123,250	693,060
Balances Forward	130,676,770	39,801,369	45,015,911	55,728,534
<b>Fund Total</b>	<b>184,121,019</b>	<b>96,790,951</b>	<b>110,290,170</b>	<b>121,634,461</b>
<b>Non-Countywide Total</b>	<b>422,878,270</b>	<b>349,856,381</b>	<b>365,813,064</b>	<b>409,601,684</b>





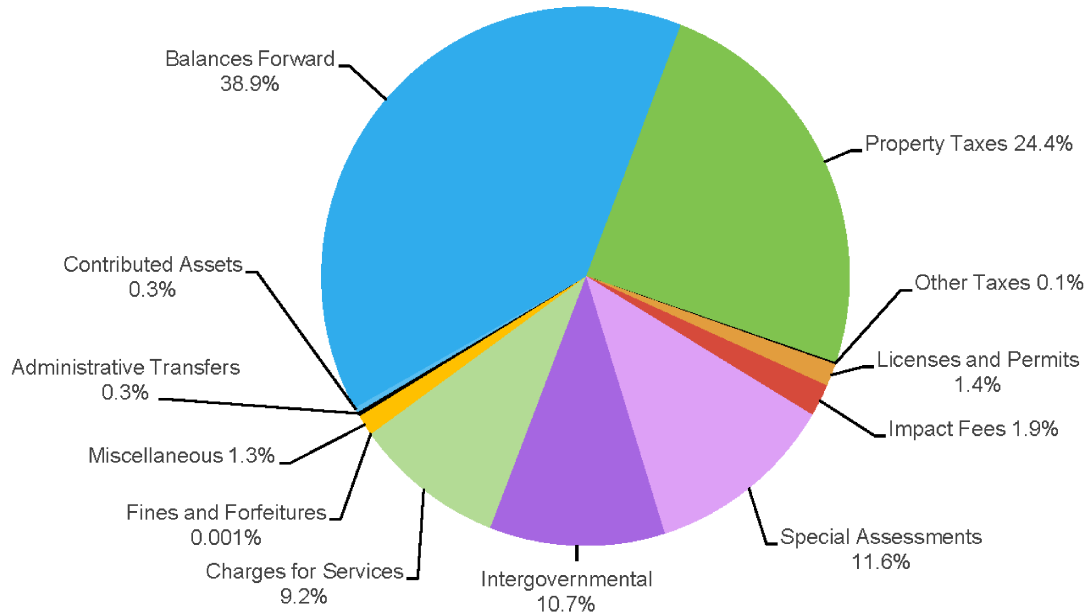


**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Type (Non-Countywide)**

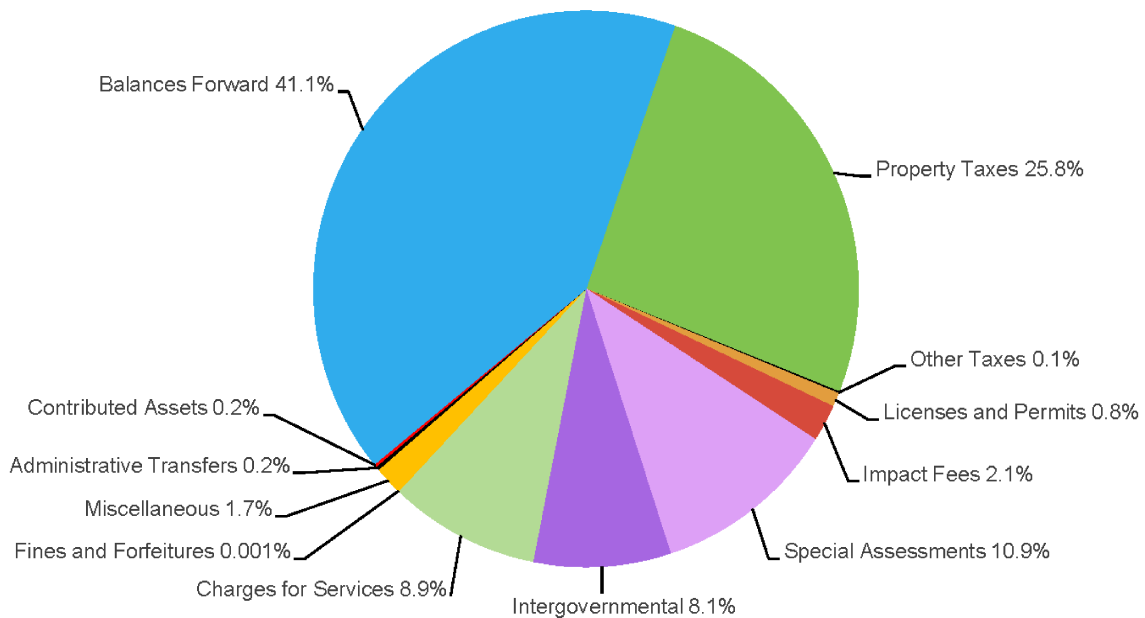
<u>Revenues and Other Sources of Funds</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Non-Countywide</b>				
Property Taxes	76,402,718	93,825,035	93,825,035	111,023,657
Other Taxes	391,617	414,372	414,372	471,307
Licenses and Permits	7,094,061	5,214,000	5,214,000	3,494,000
Impact Fees	9,353,420	7,473,684	7,473,684	9,252,632
Special Assessments	44,782,274	44,363,399	44,515,399	46,937,748
Intergovernmental	7,782,621	27,881,064	39,260,520	33,365,563
Charges for Services	42,928,916	35,282,673	35,302,673	38,411,335
Fines and Forfeitures	10,741	4,000	4,000	4,000
Miscellaneous	5,933,321	4,366,608	4,819,095	7,306,768
Less 5%	0	-9,430,197	-9,430,197	-10,728,062
Administrative Transfers	820,725	783,080	960,937	924,346
Debt Proceeds	435,579	0	0	0
Contributed Assets	7,657,079	0	1,123,250	693,060
Balances Forward	219,285,198	139,678,663	142,330,296	168,445,330
<b>Non-Countywide Total</b>	<b><u>422,878,270</u></b>	<b><u>349,856,381</u></b>	<b><u>365,813,064</u></b>	<b><u>409,601,684</u></b>

**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Revenue Summary by Type (Non-Countywide)**

**Amended Budget Non-Countywide Revenues 2022-23**



**Adopted Budget Non-Countywide Revenues 2023-24**



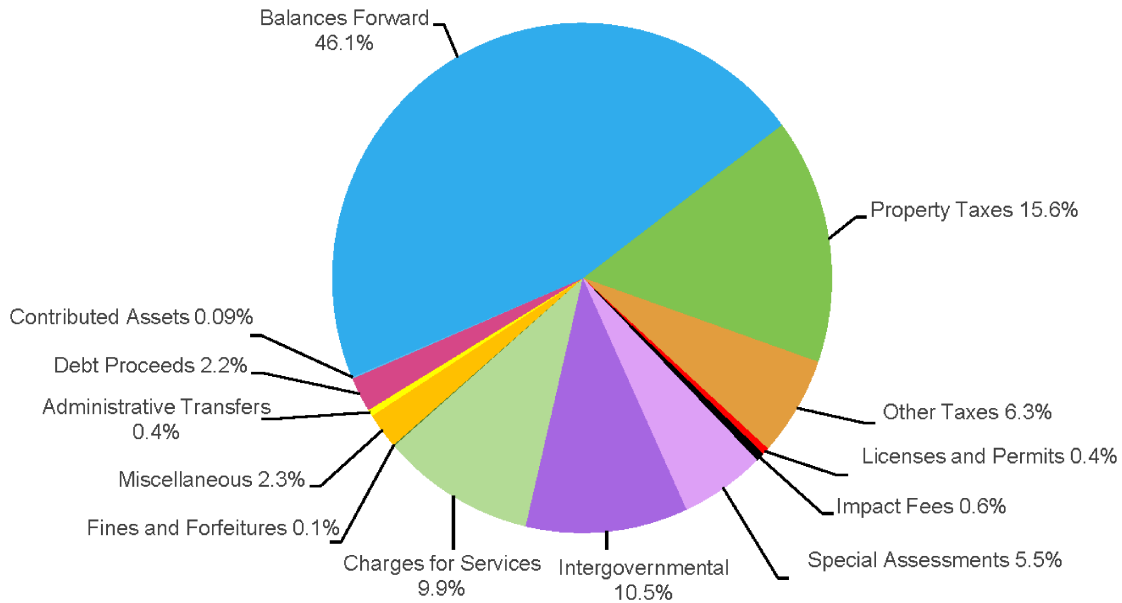


**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Revenue Summary by Type (Countywide and Non-Countywide)**

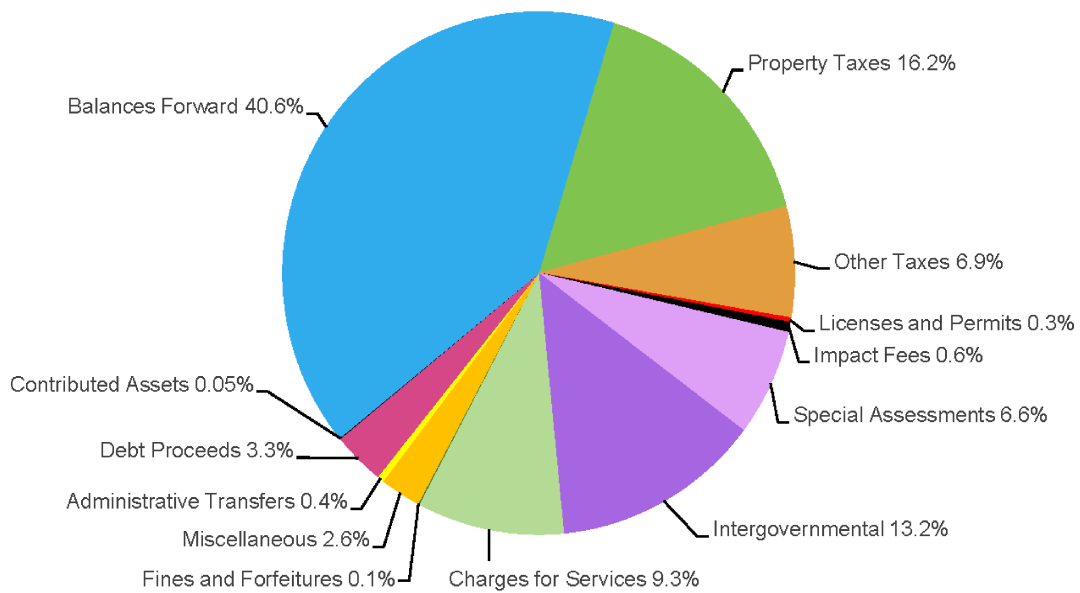
<u>Revenues and Other Sources of Funds</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Countywide and Non-Countywide</b>				
Property Taxes	170,295,818	204,291,383	204,291,383	239,715,177
Other Taxes	90,957,797	82,747,642	82,747,642	101,707,383
Licenses and Permits	7,635,641	5,657,413	5,657,413	4,037,021
Impact Fees	9,353,420	7,473,684	7,473,684	9,252,632
Special Assessments	88,089,900	70,613,030	70,765,030	96,249,344
Intergovernmental	87,258,476	111,349,701	133,354,218	188,627,910
Charges for Services	138,381,722	125,129,930	129,395,228	137,618,134
Fines and Forfeitures	1,105,966	708,000	708,040	925,000
Miscellaneous	22,897,969	24,860,901	29,333,615	37,893,598
Less 5%	0	-27,449,572	-27,449,572	-31,851,876
Administrative Transfers	6,919,868	5,208,388	5,446,858	5,889,884
Debt Proceeds	547,127	27,374,703	27,374,703	46,371,441
Contributed Assets	7,657,079	0	1,123,250	693,060
Balances Forward	554,655,218	566,261,516	571,585,050	571,430,046
<b>Countywide and Non-Countywide Total</b>	<b><u>1,185,756,001</u></b>	<b><u>1,204,226,719</u></b>	<b><u>1,241,806,542</u></b>	<b><u>1,408,558,754</u></b>

**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Revenue Summary by Type (Countywide and Non-Countywide)**

**Amended Budget Countywide and Non-Countywide Revenues  
2022-23**



**Adopted Budget Countywide and Non-Countywide Revenues  
2023-24**





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>General Fund</b>				
Personnel	60,577,553	124,142,807	125,546,760	139,447,035
Operating	33,459,690	58,876,623	60,789,795	71,231,104
Capital	4,250,490	38,423,754	41,332,178	62,039,185
Debt Service	514,368	393,933	393,933	399,861
Grants and Aid	7,881,410	5,540,022	8,982,839	9,182,995
Non-operating	0	831,208	606,232	861,855
Interfund Transfers	3,550,447	1,790,159	1,805,659	2,070,389
Constitutional Officer Transfers	62,038,591	4,451,523	4,483,816	4,786,440
Reserves	0	17,477,424	16,985,234	20,550,454
<b>Fund Total</b>	<b><u>172,272,549</u></b>	<b><u>251,927,453</u></b>	<b><u>260,926,446</u></b>	<b><u>310,569,318</u></b>
<b>General Fund Grants</b>				
Personnel	824,662	765,108	765,108	703,817
Operating	145,297	100,247	150,246	0
Debt Service	490	0	0	0
Grants and Aid	3,141,369	13,482,406	13,432,407	13,517,397
<b>Fund Total</b>	<b><u>4,111,818</u></b>	<b><u>14,347,761</u></b>	<b><u>14,347,761</u></b>	<b><u>14,221,214</u></b>
<b>Fine and Forfeiture Fund</b>				
Personnel	0	14,779,138	14,804,138	17,482,143
Operating	214,669	3,768,715	3,824,656	4,629,135
Capital	8,137	118,500	160,928	350,017
Grants and Aid	1,788,875	2,157,180	2,166,309	2,196,240
Non-operating	0	60,870	0	60,870
Constitutional Officer Transfers	14,895,709	0	0	0
Reserves	0	3,944,332	3,944,332	5,885,750
<b>Fund Total</b>	<b><u>16,907,390</u></b>	<b><u>24,828,735</u></b>	<b><u>24,900,363</u></b>	<b><u>30,604,155</u></b>
<b>Crime Prevention Fund</b>				
Operating	70,100	642,011	642,011	701,213
Reserves	0	135,617	135,617	172,000
<b>Fund Total</b>	<b><u>70,100</u></b>	<b><u>777,628</u></b>	<b><u>777,628</u></b>	<b><u>873,213</u></b>
<b>County Transportation Maintenance Fund</b>				
Personnel	9,159,291	13,055,684	12,905,684	13,418,788
Operating	4,691,087	5,084,816	5,444,823	5,836,828
Capital	5,143,694	49,427,762	52,016,303	73,373,102
Debt Service	7,219	0	0	0
Grants and Aid	103,764	138,500	193,112	189,403
Interfund Transfers	30,308	19,461	19,461	0
Reserves	0	7,681,763	12,142,717	7,953,609
<b>Fund Total</b>	<b><u>19,135,363</u></b>	<b><u>75,407,986</u></b>	<b><u>82,722,100</u></b>	<b><u>100,771,730</u></b>
<b>80% Gas Tax Construction Fund</b>				
Capital	3,226,246	14,784,753	14,784,753	13,094,118
<b>Fund Total</b>	<b><u>3,226,246</u></b>	<b><u>14,784,753</u></b>	<b><u>14,784,753</u></b>	<b><u>13,094,118</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>20% Gas Tax Construction Fund</b>				
Operating	1,046,630	4,964,450	4,964,450	1,361,171
<b>Fund Total</b>	<b><u>1,046,630</u></b>	<b><u>4,964,450</u></b>	<b><u>4,964,450</u></b>	<b><u>1,361,171</u></b>
<b>2nd Local Option Fuel Tax Fund</b>				
Capital	2,016,272	16,287,521	16,287,521	14,027,778
<b>Fund Total</b>	<b><u>2,016,272</u></b>	<b><u>16,287,521</u></b>	<b><u>16,287,521</u></b>	<b><u>14,027,778</u></b>
<b>TMF Transportation Planning Organization</b>				
Personnel	292,259	497,792	497,792	535,141
Operating	276,652	514,870	514,870	535,067
Capital	0	4,945	4,945	0
Reserves	0	75,587	75,587	57,518
<b>Fund Total</b>	<b><u>568,911</u></b>	<b><u>1,093,194</u></b>	<b><u>1,093,194</u></b>	<b><u>1,127,726</u></b>
<b>Sidewalk Construction Fund</b>				
Capital	0	1,008,144	1,008,144	1,020,678
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>1,008,144</u></b>	<b><u>1,008,144</u></b>	<b><u>1,020,678</u></b>
<b>Marion County Airport Fund</b>				
Personnel	186,634	224,412	224,412	242,112
Operating	596,264	575,326	573,976	725,365
Capital	2,229,114	724,596	726,316	739,612
Interfund Transfers	29,595	0	35,000	35,000
Reserves	0	66,691	31,321	54,668
<b>Fund Total</b>	<b><u>3,041,607</u></b>	<b><u>1,591,025</u></b>	<b><u>1,591,025</u></b>	<b><u>1,796,757</u></b>
<b>Marion County Health Unit Trust Fund</b>				
Grants and Aid	2,450,000	2,650,000	2,650,000	2,650,000
Reserves	0	281,127	281,127	933,082
<b>Fund Total</b>	<b><u>2,450,000</u></b>	<b><u>2,931,127</u></b>	<b><u>2,931,127</u></b>	<b><u>3,583,082</u></b>
<b>Local Provider Participation Fund</b>				
Operating	150,000	150,000	150,000	150,000
Grants and Aid	29,682,462	12,863,668	12,863,668	35,501,073
Reserves	0	0	0	701,505
<b>Fund Total</b>	<b><u>29,832,462</u></b>	<b><u>13,013,668</u></b>	<b><u>13,013,668</u></b>	<b><u>36,352,578</u></b>
<b>Opioid Settlement Fund</b>				
Operating	0	11,459,548	11,459,548	3,243,745
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>11,459,548</u></b>	<b><u>11,459,548</u></b>	<b><u>3,243,745</u></b>
<b>Alcohol and Drug Abuse Trust Fund</b>				
Operating	2,373	40,121	40,121	40,121
Grants and Aid	19,351	20,000	20,000	20,000
<b>Fund Total</b>	<b><u>21,724</u></b>	<b><u>60,121</u></b>	<b><u>60,121</u></b>	<b><u>60,121</u></b>





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Criminal Justice Court Costs Fund</b>				
Personnel	71,231	119,533	119,533	194,177
Operating	4,409	142,941	142,941	285,342
Grants and Aid	188,984	176,000	176,000	93,100
Reserves	0	181,500	181,500	225,000
<b>Fund Total</b>	<b><u>264,624</u></b>	<b><u>619,974</u></b>	<b><u>619,974</u></b>	<b><u>797,619</u></b>
<b>Law Enforcement Trust Fund</b>				
Operating	0	216,443	88,286	914,413
Interfund Transfers	59,050	0	128,157	0
<b>Fund Total</b>	<b><u>59,050</u></b>	<b><u>216,443</u></b>	<b><u>216,443</u></b>	<b><u>914,413</u></b>
<b>Sheriffs Educational Fund</b>				
Operating	0	880,214	880,214	1,004,690
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>880,214</u></b>	<b><u>880,214</u></b>	<b><u>1,004,690</u></b>
<b>Federal Equitable Sharing Fund</b>				
Operating	0	29,954	29,954	36,665
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>29,954</u></b>	<b><u>29,954</u></b>	<b><u>36,665</u></b>
<b>911 Management Fund</b>				
Personnel	544,778	716,925	683,989	761,174
Operating	671,827	826,070	985,289	1,005,814
Capital	295,496	1,039,083	968,578	1,649,460
Debt Service	1,467	0	0	0
Reserves	0	899,210	899,210	1,200,000
<b>Fund Total</b>	<b><u>1,513,568</u></b>	<b><u>3,481,288</u></b>	<b><u>3,537,066</u></b>	<b><u>4,616,448</u></b>
<b>Tourist Development Tax</b>				
Personnel	573,099	730,056	730,056	847,724
Operating	1,324,146	4,142,484	4,142,484	4,841,228
Capital	136,596	2,970,745	3,111,104	4,129,526
Debt Service	2,327	0	0	0
Non-operating	0	5,888,784	5,776,014	6,451,007
Interfund Transfers	1,276	0	0	0
Reserves	0	1,500,000	1,500,000	2,000,000
<b>Fund Total</b>	<b><u>2,037,444</u></b>	<b><u>15,232,069</u></b>	<b><u>15,259,658</u></b>	<b><u>18,269,485</u></b>
<b>Parks and Recreation Fees Fund</b>				
Personnel	491,368	867,713	867,713	848,433
Operating	391,082	532,012	570,512	494,945
Capital	926,343	3,692,099	3,654,407	4,714,827
Interfund Transfers	22,844	0	34,200	0
<b>Fund Total</b>	<b><u>1,831,637</u></b>	<b><u>5,091,824</u></b>	<b><u>5,126,832</u></b>	<b><u>6,058,205</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Medical Examiner Fund</b>				
Operating	5,364,912	5,450,804	5,609,197	6,327,492
Capital	0	1,752,292	1,598,717	2,327,821
Debt Service	2,979	0	0	0
Reserves	0	50,000	50,000	50,000
<b>Fund Total</b>	<b><u>5,367,891</u></b>	<b><u>7,253,096</u></b>	<b><u>7,257,914</u></b>	<b><u>8,705,313</u></b>
<b>American Rescue Plan Local Fiscal Recovery Fund</b>				
Operating	297,365	0	497,636	324,743
Capital	2,975	63,591,555	63,768,188	55,147,347
Grants and Aid	53,153	6,761,585	6,584,952	4,461,199
Non-operating	0	186,450	186,450	3,279,400
<b>Fund Total</b>	<b><u>353,493</u></b>	<b><u>70,539,590</u></b>	<b><u>71,037,226</u></b>	<b><u>63,212,689</u></b>
<b>American Rescue Plan Emergency Rental 2 Fund</b>				
Grants and Aid	6,375,407	0	0	0
Non-operating	0	13,920	13,920	73,768
<b>Fund Total</b>	<b><u>6,375,407</u></b>	<b><u>13,920</u></b>	<b><u>13,920</u></b>	<b><u>73,768</u></b>
<b>American Rescue Plan HOME Fund</b>				
Personnel	0	0	0	132,637
Operating	0	0	0	350,000
Grants and Aid	0	1,956,585	1,956,585	2,734,948
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>1,956,585</u></b>	<b><u>1,956,585</u></b>	<b><u>3,217,585</u></b>
<b>American Rescue Plan LATCF Fund</b>				
Capital	0	0	1,712,571	1,712,571
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>1,712,571</u></b>	<b><u>1,712,571</u></b>
<b>Public Improvement Transportation Debt Service</b>				
Debt Service	3,922,021	3,928,198	3,928,198	3,927,103
Non-operating	0	2,803,257	2,803,257	2,803,257
<b>Fund Total</b>	<b><u>3,922,021</u></b>	<b><u>6,731,455</u></b>	<b><u>6,731,455</u></b>	<b><u>6,730,360</u></b>
<b>Parks Capital Project Fund</b>				
Capital	0	244,938	244,938	244,938
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>244,938</u></b>	<b><u>244,938</u></b>	<b><u>244,938</u></b>
<b>Public Improvement Transportation Capital Projects</b>				
Capital	0	561,805	561,805	561,805
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>561,805</u></b>	<b><u>561,805</u></b>	<b><u>561,805</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Infrastructure Surtax Capital Projects</b>				
Capital	29,479,790	173,862,914	184,957,040	185,929,064
Reserves	0	10,126,017	253,668	31,776,111
<b>Fund Total</b>	<b><u>29,479,790</u></b>	<b><u>183,988,931</u></b>	<b><u>185,210,708</u></b>	<b><u>217,705,175</u></b>
<b>Solid Waste Disposal Fund</b>				
Personnel	4,228,687	5,398,010	5,398,010	5,691,694
Operating	15,407,124	15,558,688	16,328,688	17,557,982
Capital	0	30,813,901	30,368,400	27,033,797
Interfund Transfers	6,222	0	0	0
Reserves	0	14,556,266	15,856,095	13,716,796
<b>Fund Total</b>	<b><u>19,642,033</u></b>	<b><u>66,326,865</u></b>	<b><u>67,951,193</u></b>	<b><u>64,000,269</u></b>
<b>Insurance Fund</b>				
Personnel	37,629,717	42,969,384	43,028,284	45,141,061
Operating	4,414,679	4,398,299	4,398,299	5,596,997
Capital	0	668,279	668,279	867,676
Interfund Transfers	50,071	0	0	0
Reserves	0	8,682,311	8,682,311	16,781,954
<b>Fund Total</b>	<b><u>42,094,467</u></b>	<b><u>56,718,273</u></b>	<b><u>56,777,173</u></b>	<b><u>68,387,688</u></b>
<b>Countywide Total</b>	<b><u>367,642,497</u></b>	<b><u>854,370,338</u></b>	<b><u>875,993,478</u></b>	<b><u>998,957,070</u></b>





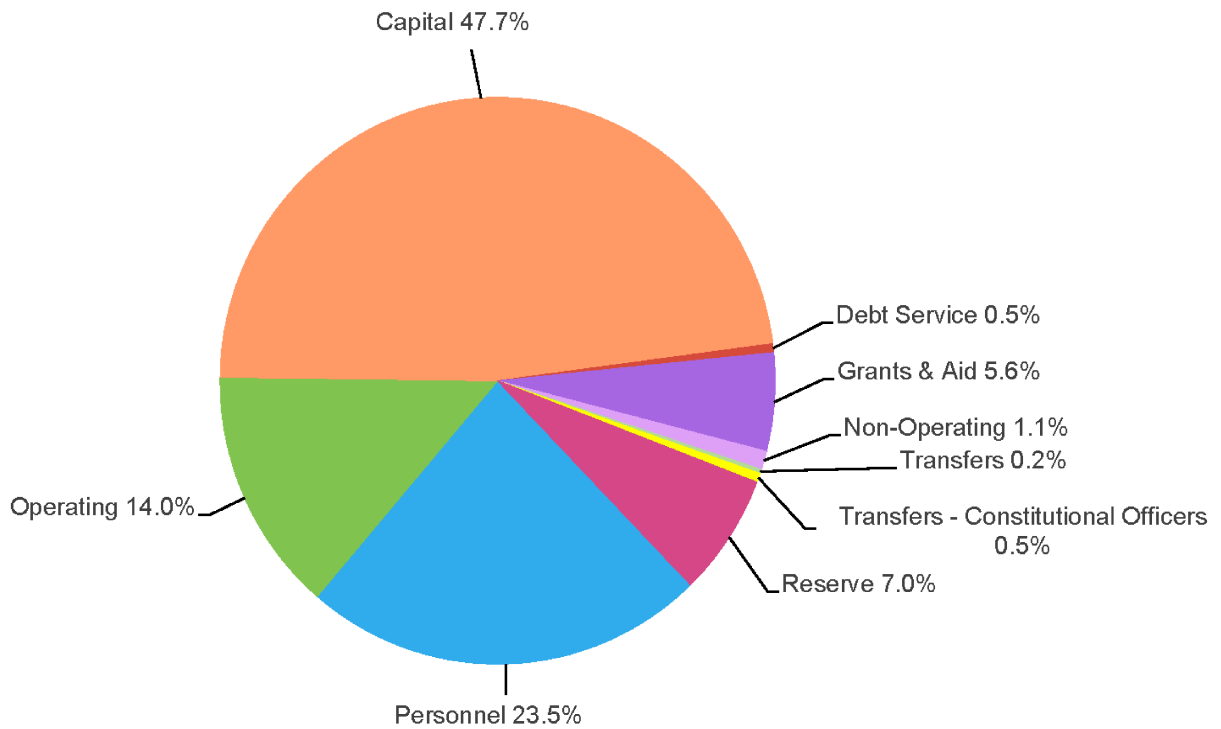
**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Type (Countywide)**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Countywide</b>				
Personnel	114,579,279	204,266,562	205,571,479	225,445,936
Operating	68,528,306	118,354,636	122,227,996	127,194,060
Capital	47,715,153	399,977,586	417,935,115	448,963,322
Debt Service	4,450,871	4,322,131	4,322,131	4,326,964
Grants and Aid	51,684,775	45,745,946	49,025,872	70,546,355
Non-operating	0	9,784,489	9,385,873	13,530,157
Interfund Transfers	3,749,813	1,809,620	2,022,477	2,105,389
Constitutional Officer Transfers	76,934,300	4,451,523	4,483,816	4,786,440
Reserves	0	65,657,845	61,018,719	102,058,447
<b>Countywide Total</b>	<b><u>367,642,497</u></b>	<b><u>854,370,338</u></b>	<b><u>875,993,478</u></b>	<b><u>998,957,070</u></b>

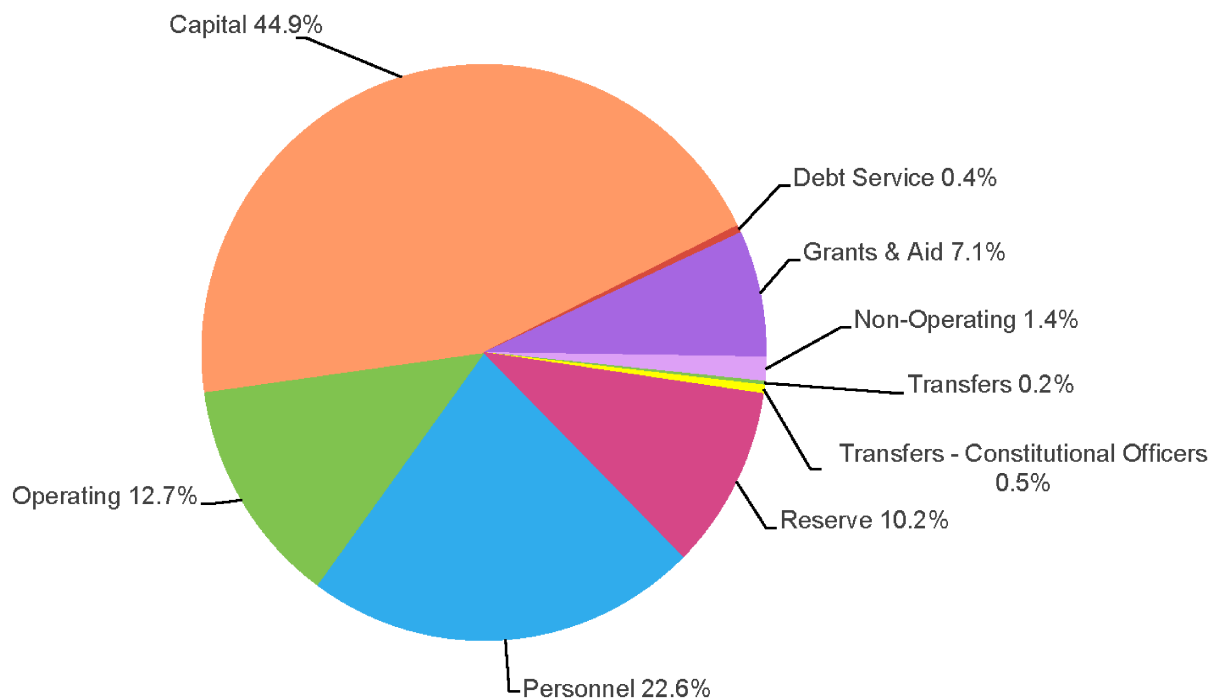


**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Expenditure Summary by Type (Countywide)**

**Amended Budget Countywide Expenditures 2022-23**



**Adopted Budget Countywide Expenditures 2023-24**





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>MSTU for Law Enforcement</b>				
Personnel	0	53,531,102	53,832,322	62,568,387
Operating	2,737,324	11,987,533	12,243,959	14,346,502
Capital	0	1,555,102	2,755,991	2,636,618
Non-operating	0	211,975	0	211,975
Interfund Transfers	1,781,794	2,140,845	2,140,845	2,282,200
Constitutional Officer Transfers	54,821,799	0	0	0
Reserves	0	10,618,051	10,614,876	12,861,153
<b>Fund Total</b>	<b><u>59,340,917</u></b>	<b><u>80,044,608</u></b>	<b><u>81,587,993</u></b>	<b><u>94,906,835</u></b>
<b>Fire Rescue and EMS Fund</b>				
Personnel	38,465,909	44,380,378	44,391,350	50,464,232
Operating	8,429,528	10,471,366	11,095,633	12,407,061
Capital	656,216	1,130,129	5,518,569	2,644,063
Debt Service	265,807	250,001	250,001	250,001
Grants and Aid	227,500	252,700	252,700	286,300
Non-operating	91,455	0	0	0
Interfund Transfers	1,057,731	1,257,923	1,283,536	1,502,295
Reserves	0	11,466,459	10,999,343	11,672,852
<b>Fund Total</b>	<b><u>49,194,146</u></b>	<b><u>69,208,956</u></b>	<b><u>73,791,132</u></b>	<b><u>79,226,804</u></b>
<b>Fire Rescue Impact Fees Fund</b>				
Capital	0	245,746	247,644	63,743
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>245,746</u></b>	<b><u>247,644</u></b>	<b><u>63,743</u></b>
<b>Stormwater Program</b>				
Personnel	872,547	1,253,533	1,253,533	1,382,603
Operating	1,265,063	3,212,163	3,212,163	3,879,512
Capital	2,803,318	13,892,052	11,480,670	8,931,146
Debt Service	3,959	0	0	0
Grants and Aid	8,249	106,000	106,000	106,000
Interfund Transfers	1,377	0	0	0
Reserves	0	3,392,787	2,444,204	2,373,254
<b>Fund Total</b>	<b><u>4,954,513</u></b>	<b><u>21,856,535</u></b>	<b><u>18,496,570</u></b>	<b><u>16,672,515</u></b>
<b>Building Safety Fund</b>				
Personnel	4,953,309	5,966,430	6,081,400	6,329,531
Operating	1,458,605	2,617,658	2,683,783	2,699,757
Capital	438,701	324,308	338,235	447,218
Debt Service	4,248	0	0	0
Non-operating	0	4,500,000	4,500,000	700,000
Interfund Transfers	1,924	0	0	0
Reserves	0	3,445,282	3,299,962	2,362,920
<b>Fund Total</b>	<b><u>6,856,787</u></b>	<b><u>16,853,678</u></b>	<b><u>16,903,380</u></b>	<b><u>12,539,426</u></b>





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Local Housing Assistance Trust Fund</b>				
Personnel	39,643	345,144	345,144	511,108
Operating	26,940	6,019	198,377	300,000
Capital	52	0	0	0
Grants and Aid	2,019,116	8,713,011	8,520,653	12,964,211
Interfund Transfers	760	0	0	0
<b>Fund Total</b>	<b><u>2,086,511</u></b>	<b><u>9,064,174</u></b>	<b><u>9,064,174</u></b>	<b><u>13,775,319</u></b>
<b>Silver Springs Community Redevelopment Area Trust</b>				
Operating	135,425	173,052	173,052	193,117
Capital	0	59,200	182,250	150,654
Grants and Aid	0	310,189	195,807	383,189
<b>Fund Total</b>	<b><u>135,425</u></b>	<b><u>542,441</u></b>	<b><u>551,109</u></b>	<b><u>726,960</u></b>
<b>Impact Fee East District</b>				
Operating	0	0	44,998	0
Capital	837,009	14,459,579	14,414,581	16,847,424
<b>Fund Total</b>	<b><u>837,009</u></b>	<b><u>14,459,579</u></b>	<b><u>14,459,579</u></b>	<b><u>16,847,424</u></b>
<b>Impact Fee West District</b>				
Operating	232,411	0	44,998	0
Capital	98,261	17,977,972	17,932,974	28,688,151
<b>Fund Total</b>	<b><u>330,672</u></b>	<b><u>17,977,972</u></b>	<b><u>17,977,972</u></b>	<b><u>28,688,151</u></b>
<b>Impact Fee District 1</b>				
Capital	0	2,191	2,191	2,191
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>2,191</u></b>	<b><u>2,191</u></b>	<b><u>2,191</u></b>
<b>Impact Fee District 3</b>				
Capital	82,941	29,021	29,021	18,069
<b>Fund Total</b>	<b><u>82,941</u></b>	<b><u>29,021</u></b>	<b><u>29,021</u></b>	<b><u>18,069</u></b>
<b>Impact Fee District 4</b>				
Capital	9,478	98,401	98,401	97,331
<b>Fund Total</b>	<b><u>9,478</u></b>	<b><u>98,401</u></b>	<b><u>98,401</u></b>	<b><u>97,331</u></b>
<b>RLE Comm Res Facility MSTU</b>				
Personnel	0	0	0	80,393
Operating	65,122	63,058	72,758	105,394
Capital	0	49,441	39,741	0
Reserves	0	16,416	16,416	47,063
<b>Fund Total</b>	<b><u>65,122</u></b>	<b><u>128,915</u></b>	<b><u>128,915</u></b>	<b><u>232,850</u></b>
<b>RLE MSTU for Road Improvements</b>				
Personnel	0	0	0	304,706
Operating	32,549	99,460	99,460	232,970
Capital	1,291,417	1,023,996	1,023,996	1,506,025
<b>Fund Total</b>	<b><u>1,323,966</u></b>	<b><u>1,123,456</u></b>	<b><u>1,123,456</u></b>	<b><u>2,043,701</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>RLE Fire Protection MSBU</b>				
Personnel	19,433	0	0	0
Operating	160,602	351,466	351,466	351,488
Capital	278	189,309	189,309	0
Reserves	0	148,544	148,544	94,578
<b>Fund Total</b>	<b>180,313</b>	<b>689,319</b>	<b>689,319</b>	<b>446,066</b>
<b>Marion Oaks MSTU</b>				
Personnel	583,267	683,337	695,980	795,953
Operating	206,330	270,650	272,507	360,158
Capital	153	195,538	181,062	562,338
Debt Service	745	0	0	0
Reserves	0	209,312	209,312	295,635
<b>Fund Total</b>	<b>790,495</b>	<b>1,358,837</b>	<b>1,358,861</b>	<b>2,014,084</b>
<b>Marion Oaks MSTU for General Services</b>				
Personnel	543,279	667,666	667,666	742,506
Operating	332,937	473,840	509,222	531,077
Capital	74,025	239,982	212,026	592,668
Reserves	0	250,000	250,000	250,000
<b>Fund Total</b>	<b>950,241</b>	<b>1,631,488</b>	<b>1,638,914</b>	<b>2,116,251</b>
<b>Marion Oaks MSBU for Road Improvements</b>				
Operating	99,904	54,736	54,736	117,422
Capital	907,443	5,740,116	5,740,116	5,525,387
<b>Fund Total</b>	<b>1,007,347</b>	<b>5,794,852</b>	<b>5,794,852</b>	<b>5,642,809</b>
<b>Silver Springs Shores Special Tax District</b>				
Personnel	444,124	524,325	535,090	630,900
Operating	403,596	376,210	515,860	461,473
Capital	0	401,623	251,248	421,789
Debt Service	915	0	0	0
Reserves	0	281,389	281,389	292,671
<b>Fund Total</b>	<b>848,635</b>	<b>1,583,547</b>	<b>1,583,587</b>	<b>1,806,833</b>
<b>Silver Springs Shores MSBU for Road Improvements</b>				
Operating	79,729	84,676	84,676	99,615
Capital	1,260,477	2,438,016	2,438,016	3,371,120
<b>Fund Total</b>	<b>1,340,206</b>	<b>2,522,692</b>	<b>2,522,692</b>	<b>3,470,735</b>
<b>Hills of Ocala MSTU for Recreation</b>				
Operating	22,598	28,518	28,518	39,659
Capital	0	46,021	46,021	59,030
Reserves	0	7,601	7,601	14,901
<b>Fund Total</b>	<b>22,598</b>	<b>82,140</b>	<b>82,140</b>	<b>113,590</b>
<b>Doublegate MSTU for General Services</b>				
Operating	2,755	3,231	3,231	2,951
<b>Fund Total</b>	<b>2,755</b>	<b>3,231</b>	<b>3,231</b>	<b>2,951</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Raven Hill MSTU for General Services</b>				
Operating	2,399	10,225	10,225	10,026
<b>Fund Total</b>	<b><u>2,399</u></b>	<b><u>10,225</u></b>	<b><u>10,225</u></b>	<b><u>10,026</u></b>
<b>Rainbows End MSTU for General Municipal Services</b>				
Operating	1,760	6,829	6,829	7,122
Capital	0	322,748	322,748	418,488
<b>Fund Total</b>	<b><u>1,760</u></b>	<b><u>329,577</u></b>	<b><u>329,577</u></b>	<b><u>425,610</u></b>
<b>Tompkins and Georges MSTU</b>				
Operating	8,436	18,304	18,304	15,557
<b>Fund Total</b>	<b><u>8,436</u></b>	<b><u>18,304</u></b>	<b><u>18,304</u></b>	<b><u>15,557</u></b>
<b>Country Estates MSTU</b>				
Operating	1,945	1,960	1,960	2,728
<b>Fund Total</b>	<b><u>1,945</u></b>	<b><u>1,960</u></b>	<b><u>1,960</u></b>	<b><u>2,728</u></b>
<b>Citrus Park MSTU</b>				
Operating	4,262	16,588	16,588	17,869
<b>Fund Total</b>	<b><u>4,262</u></b>	<b><u>16,588</u></b>	<b><u>16,588</u></b>	<b><u>17,869</u></b>
<b>Wineberry MSTU for General Services</b>				
Operating	3,211	10,992	10,992	11,314
<b>Fund Total</b>	<b><u>3,211</u></b>	<b><u>10,992</u></b>	<b><u>10,992</u></b>	<b><u>11,314</u></b>
<b>Golden Hills MSTU for General Services</b>				
Operating	12,966	110,147	110,147	116,363
<b>Fund Total</b>	<b><u>12,966</u></b>	<b><u>110,147</u></b>	<b><u>110,147</u></b>	<b><u>116,363</u></b>
<b>Delcrest MSTU for General Services</b>				
Operating	1,314	11,894	11,894	12,725
<b>Fund Total</b>	<b><u>1,314</u></b>	<b><u>11,894</u></b>	<b><u>11,894</u></b>	<b><u>12,725</u></b>
<b>Bellaire MSTU for General Services</b>				
Operating	1,796	8,984	8,984	9,617
<b>Fund Total</b>	<b><u>1,796</u></b>	<b><u>8,984</u></b>	<b><u>8,984</u></b>	<b><u>9,617</u></b>
<b>Hamlet at Sherman Oaks MSBU for General Services</b>				
Operating	8,060	18,698	18,698	25,206
<b>Fund Total</b>	<b><u>8,060</u></b>	<b><u>18,698</u></b>	<b><u>18,698</u></b>	<b><u>25,206</u></b>
<b>Lake Tropicana MSTU for Road Improvements</b>				
Operating	11,255	8,836	8,836	11,093
Capital	685	558,518	558,518	721,091
<b>Fund Total</b>	<b><u>11,940</u></b>	<b><u>567,354</u></b>	<b><u>567,354</u></b>	<b><u>732,184</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Golden Hills MSTU for Road Improvements</b>				
Operating	2,510	13,026	13,026	8,176
Capital	0	466,884	466,884	539,285
<b>Fund Total</b>	<b><u>2,510</u></b>	<b><u>479,910</u></b>	<b><u>479,910</u></b>	<b><u>547,461</u></b>
<b>Kingsland Estates Ocala Waterway MSBU Road Improve</b>				
Operating	7,426	16,689	16,689	14,851
Capital	7,319	727,892	727,892	499,767
<b>Fund Total</b>	<b><u>14,745</u></b>	<b><u>744,581</u></b>	<b><u>744,581</u></b>	<b><u>514,618</u></b>
<b>Kingsland Whispering Pines Forest Glenn MSBU Roads</b>				
Operating	5,821	13,069	13,069	10,995
Capital	0	913,762	913,762	578,156
<b>Fund Total</b>	<b><u>5,821</u></b>	<b><u>926,831</u></b>	<b><u>926,831</u></b>	<b><u>589,151</u></b>
<b>Silver Springs Acres MSBU for Road Maintenance</b>				
Operating	65,146	72,656	97,656	67,887
Capital	0	122,465	97,465	175,165
<b>Fund Total</b>	<b><u>65,146</u></b>	<b><u>195,121</u></b>	<b><u>195,121</u></b>	<b><u>243,052</u></b>
<b>Ocala Waterway Estates MSBU for Road Maintenance</b>				
Operating	34,704	68,040	68,040	52,393
Capital	0	282,052	282,052	320,537
<b>Fund Total</b>	<b><u>34,704</u></b>	<b><u>350,092</u></b>	<b><u>350,092</u></b>	<b><u>372,930</u></b>
<b>NW 17th Avenue Northwoods MSBU for Road Maint</b>				
Operating	2,144	3,804	3,804	4,132
Capital	0	15,663	15,663	16,579
<b>Fund Total</b>	<b><u>2,144</u></b>	<b><u>19,467</u></b>	<b><u>19,467</u></b>	<b><u>20,711</u></b>
<b>Rainbow Park Units 1 and 2 MSBU for Road Maint</b>				
Operating	56,074	113,801	113,801	82,904
Capital	0	867,575	867,575	722,644
<b>Fund Total</b>	<b><u>56,074</u></b>	<b><u>981,376</u></b>	<b><u>981,376</u></b>	<b><u>805,548</u></b>
<b>Paradise Farms MSBU for Roadside Mowing</b>				
Operating	19,784	29,750	29,750	41,566
<b>Fund Total</b>	<b><u>19,784</u></b>	<b><u>29,750</u></b>	<b><u>29,750</u></b>	<b><u>41,566</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Stonecrest Center MSBU for Road Maintenance</b>				
Operating	3,891	9,851	9,851	7,458
Capital	0	58,950	58,950	73,274
<b>Fund Total</b>	<b><u>3,891</u></b>	<b><u>68,801</u></b>	<b><u>68,801</u></b>	<b><u>80,732</u></b>
<b>Deer Path Estates Ph 1 and 2 MSBU for Road Maint</b>				
Operating	12,195	22,887	22,887	21,717
Capital	0	65,455	65,455	84,758
<b>Fund Total</b>	<b><u>12,195</u></b>	<b><u>88,342</u></b>	<b><u>88,342</u></b>	<b><u>106,475</u></b>
<b>Pine Run Estates MSTU for Road Improvements</b>				
Operating	37,971	98,664	98,664	86,552
Capital	0	105,434	105,434	135,785
<b>Fund Total</b>	<b><u>37,971</u></b>	<b><u>204,098</u></b>	<b><u>204,098</u></b>	<b><u>222,337</u></b>
<b>Woods and Lakes Subdivision MSBU for Road Maint</b>				
Operating	14,732	30,520	30,520	21,262
Capital	0	438,476	438,476	488,541
<b>Fund Total</b>	<b><u>14,732</u></b>	<b><u>468,996</u></b>	<b><u>468,996</u></b>	<b><u>509,803</u></b>
<b>DRA Maintenance for NW 49 Street 35 Street MSBU</b>				
Operating	763	28,010	28,010	14,747
<b>Fund Total</b>	<b><u>763</u></b>	<b><u>28,010</u></b>	<b><u>28,010</u></b>	<b><u>14,747</u></b>
<b>Maricamp Market Center 1 and 2 MSBU for Road Maint</b>				
Operating	917	5,798	5,798	4,754
Capital	0	3,000	3,000	2,998
<b>Fund Total</b>	<b><u>917</u></b>	<b><u>8,798</u></b>	<b><u>8,798</u></b>	<b><u>7,752</u></b>
<b>Indian Meadows MSTU for Street Lighting</b>				
Operating	3,360	6,726	6,726	5,804
<b>Fund Total</b>	<b><u>3,360</u></b>	<b><u>6,726</u></b>	<b><u>6,726</u></b>	<b><u>5,804</u></b>
<b>Ocala Heights MSTU for Street Lighting</b>				
Operating	3,088	36,428	36,428	38,782
<b>Fund Total</b>	<b><u>3,088</u></b>	<b><u>36,428</u></b>	<b><u>36,428</u></b>	<b><u>38,782</u></b>
<b>Bahia Oaks MSTU for Street Lighting</b>				
Operating	13,281	26,286	26,286	25,565
<b>Fund Total</b>	<b><u>13,281</u></b>	<b><u>26,286</u></b>	<b><u>26,286</u></b>	<b><u>25,565</u></b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Boardman MSTU for Street Lighting</b>				
Operating	3,680	14,456	14,456	14,633
<b>Fund Total</b>	<b><u>3,680</u></b>	<b><u>14,456</u></b>	<b><u>14,456</u></b>	<b><u>14,633</u></b>
<b>Hickory Hill MSTU for Street Lighting</b>				
Operating	2,305	7,393	7,393	7,701
<b>Fund Total</b>	<b><u>2,305</u></b>	<b><u>7,393</u></b>	<b><u>7,393</u></b>	<b><u>7,701</u></b>
<b>Churchill MSTU for Street Lighting</b>				
Operating	2,092	8,857	8,857	9,315
<b>Fund Total</b>	<b><u>2,092</u></b>	<b><u>8,857</u></b>	<b><u>8,857</u></b>	<b><u>9,315</u></b>
<b>Lake Weir Edgewater MSBU for Street Lighting</b>				
Operating	12,883	130,282	130,282	136,902
<b>Fund Total</b>	<b><u>12,883</u></b>	<b><u>130,282</u></b>	<b><u>130,282</u></b>	<b><u>136,902</u></b>
<b>Boulder Hill Subdivision MSTU for Street Lighting</b>				
Operating	1,105	10,554	10,554	11,688
<b>Fund Total</b>	<b><u>1,105</u></b>	<b><u>10,554</u></b>	<b><u>10,554</u></b>	<b><u>11,688</u></b>
<b>Kingsland Whispering Pines MSBU Street Lighting</b>				
Operating	0	58,520	58,520	69,923
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>58,520</u></b>	<b><u>58,520</u></b>	<b><u>69,923</u></b>
<b>Series 2012A Debt Service Fund</b>				
Debt Service	159,982	0	0	0
<b>Fund Total</b>	<b><u>159,982</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b>Series 2013A Debt Service Fund</b>				
Debt Service	296,602	0	0	0
<b>Fund Total</b>	<b><u>296,602</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b>Series 2014A Debt Service Fund</b>				
Debt Service	309,771	272,079	272,079	144,946
<b>Fund Total</b>	<b><u>309,771</u></b>	<b><u>272,079</u></b>	<b><u>272,079</u></b>	<b><u>144,946</u></b>
<b>Series 2015A Debt Service Fund</b>				
Debt Service	32,718	32,460	32,460	28,429
<b>Fund Total</b>	<b><u>32,718</u></b>	<b><u>32,460</u></b>	<b><u>32,460</u></b>	<b><u>28,429</u></b>
<b>Series 2016A Debt Service Fund</b>				
Debt Service	108,505	104,152	104,152	71,605
<b>Fund Total</b>	<b><u>108,505</u></b>	<b><u>104,152</u></b>	<b><u>104,152</u></b>	<b><u>71,605</u></b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Fund (Non-Countywide)**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Series 2017A Debt Service Fund</b>				
Debt Service	164,760	150,504	150,504	129,812
<b>Fund Total</b>	<b><u>164,760</u></b>	<b><u>150,504</u></b>	<b><u>150,504</u></b>	<b><u>129,812</u></b>
<b>Series 2019A Debt Service Fund</b>				
Debt Service	144,281	100,122	100,122	82,037
<b>Fund Total</b>	<b><u>144,281</u></b>	<b><u>100,122</u></b>	<b><u>100,122</u></b>	<b><u>82,037</u></b>
<b>Series 2021A Debt Service Fund</b>				
Debt Service	178,995	189,239	189,239	190,270
<b>Fund Total</b>	<b><u>178,995</u></b>	<b><u>189,239</u></b>	<b><u>189,239</u></b>	<b><u>190,270</u></b>
<b>Series 2022A Debt Service Fund</b>				
Debt Service	0	0	0	47,088
<b>Fund Total</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>47,088</u></b>
<b>Series 2019A Capital Projects Fund</b>				
Capital	0	375,890	0	0
Interfund Transfers	311,044	0	0	0
<b>Fund Total</b>	<b><u>311,044</u></b>	<b><u>375,890</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b>Series 2021A Capital Projects Fund</b>				
Operating	0	261,565	254,886	0
Capital	627,262	0	6,679	1,825
<b>Fund Total</b>	<b><u>627,262</u></b>	<b><u>261,565</u></b>	<b><u>261,565</u></b>	<b><u>1,825</u></b>
<b>Series 2022A Capital Projects Fund</b>				
Capital	375,447	279,242	279,242	40,178
Debt Service	23,096	0	0	0
<b>Fund Total</b>	<b><u>398,543</u></b>	<b><u>279,242</u></b>	<b><u>279,242</u></b>	<b><u>40,178</u></b>
<b>Marion County Utility Fund</b>				
Personnel	7,327,567	9,250,476	9,250,476	10,448,359
Operating	22,983,202	10,430,838	10,906,538	11,201,498
Capital	0	60,477,337	73,776,158	76,867,742
Debt Service	1,773,742	8,145,162	8,145,162	8,274,226
Interfund Transfers	15,425	0	0	0
Reserves	0	8,487,138	8,211,836	14,842,636
<b>Fund Total</b>	<b><u>32,099,936</u></b>	<b><u>96,790,951</u></b>	<b><u>110,290,170</u></b>	<b><u>121,634,461</u></b>
<b>Non-Countywide Total</b>	<b><u>165,563,756</u></b>	<b><u>349,856,381</u></b>	<b><u>365,813,064</u></b>	<b><u>409,601,684</u></b>



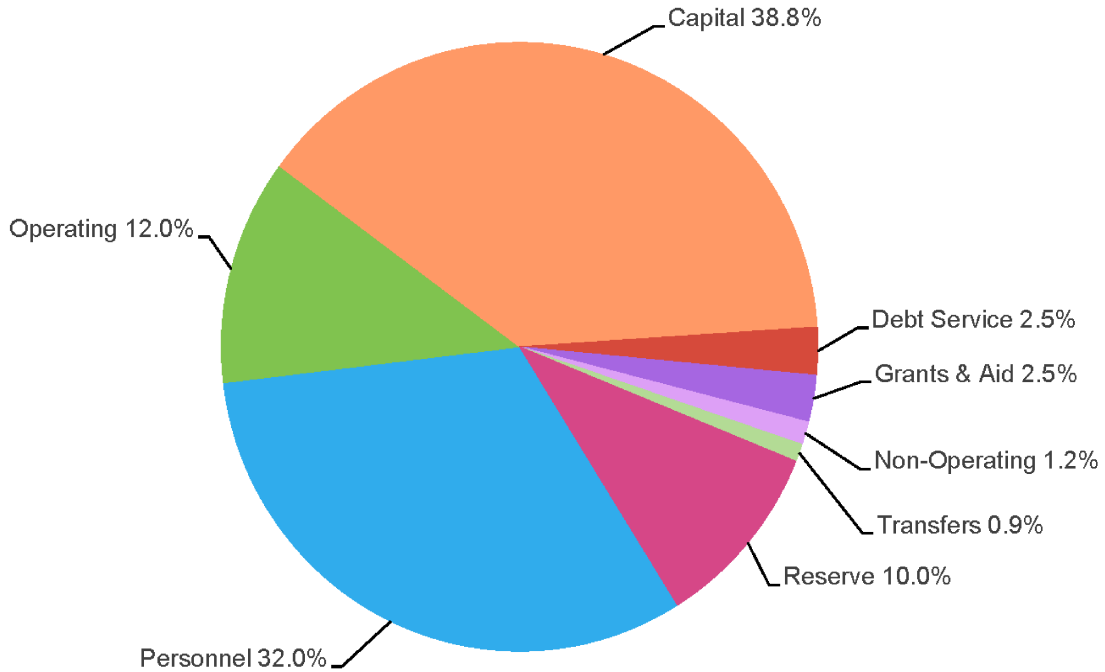
**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Type (Non-Countywide)**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Non-Countywide</b>				
Personnel	53,249,078	116,602,391	117,052,961	134,258,678
Operating	39,037,896	42,015,563	43,925,345	48,328,981
Capital	9,470,482	126,179,086	142,108,015	154,251,778
Debt Service	3,468,126	9,243,719	9,243,719	9,218,414
Grants and Aid	2,254,865	9,381,900	9,075,160	13,739,700
Non-operating	91,455	4,711,975	4,500,000	911,975
Interfund Transfers	3,170,055	3,398,768	3,424,381	3,784,495
Constitutional Officer Transfers	54,821,799	0	0	0
Reserves	0	38,322,979	36,483,483	45,107,663
<b>Non-Countywide Total</b>	<b><u>165,563,756</u></b>	<b><u>349,856,381</u></b>	<b><u>365,813,064</u></b>	<b><u>409,601,684</u></b>

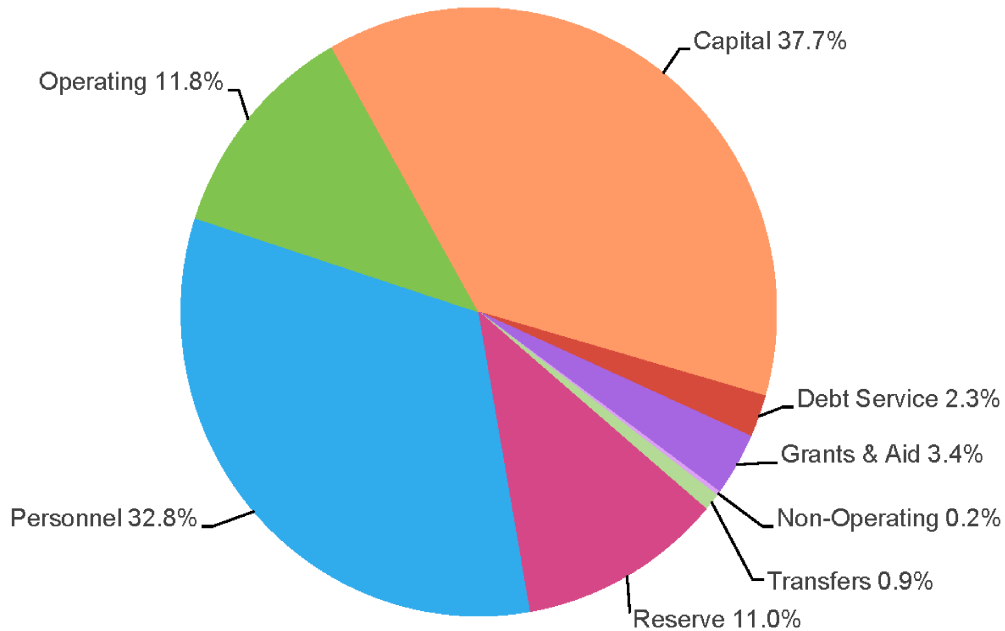


**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Expenditure Summary by Type (Non-Countywide)**

**Amended Budget Non-Countywide Expenditures 2022-23**



**Adopted Budget Non-Countywide Expenditures 2023-24**



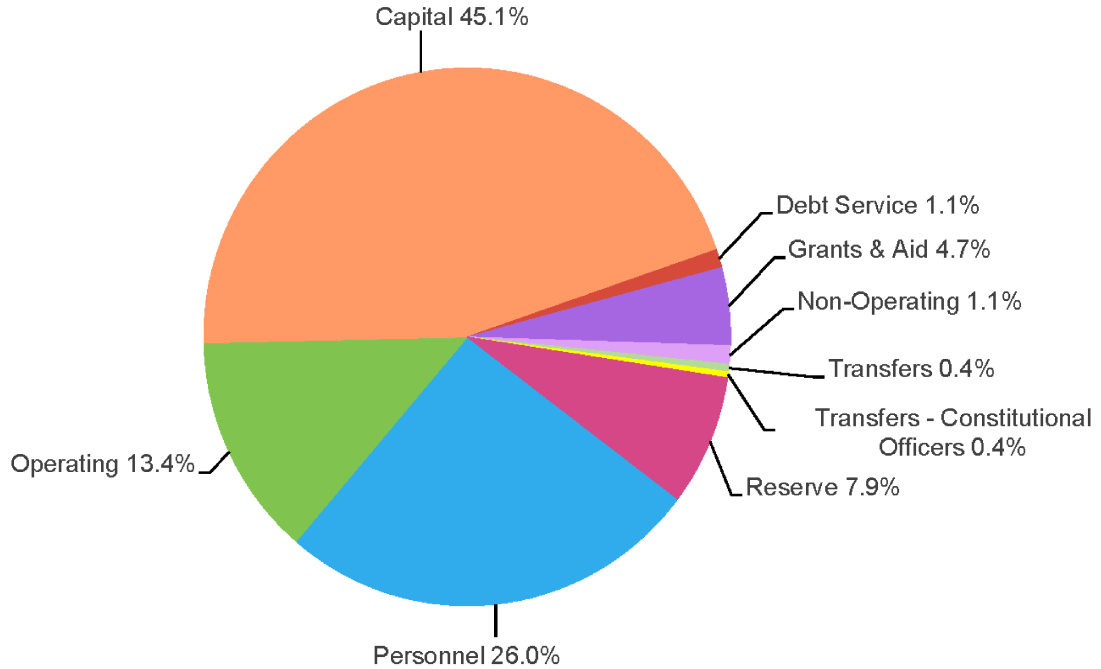


**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Expenditure Summary by Type (Countywide and Non-Countywide)**

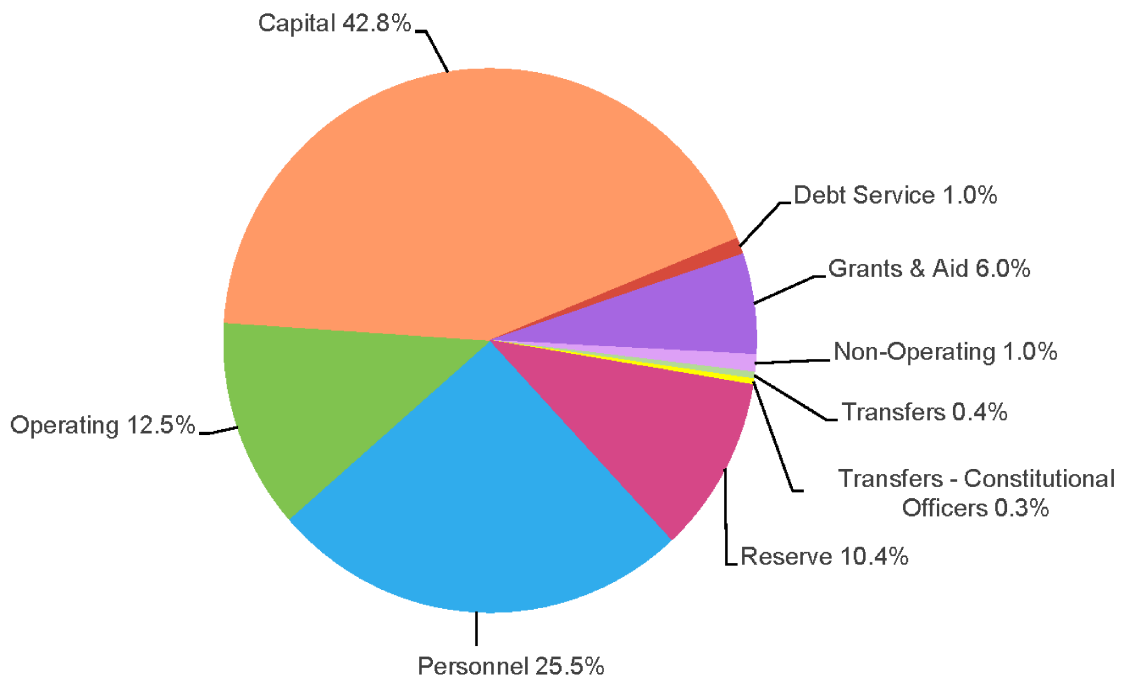
<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Countywide and Non-Countywide</b>				
Personnel	167,828,357	320,868,953	322,624,440	359,704,614
Operating	107,566,202	160,370,199	166,153,341	175,523,041
Capital	57,185,635	526,156,672	560,043,130	603,215,100
Debt Service	7,918,997	13,565,850	13,565,850	13,545,378
Grants and Aid	53,939,640	55,127,846	58,101,032	84,286,055
Non-operating	91,455	14,496,464	13,885,873	14,442,132
Interfund Transfers	6,919,868	5,208,388	5,446,858	5,889,884
Constitutional Officer Transfers	131,756,099	4,451,523	4,483,816	4,786,440
Reserves	0	103,980,824	97,502,202	147,166,110
<b>Countywide and Non-Countywide Total</b>	<b><u>533,206,253</u></b>	<b><u>1,204,226,719</u></b>	<b><u>1,241,806,542</u></b>	<b><u>1,408,558,754</u></b>

**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget  
Expenditure Summary by Type (Countywide and Non-Countywide)**

**Amended Budget Countywide and Non-Countywide Expenditures 2022-23**



**Adopted Budget Countywide and Non-Countywide Expenditures 2023-24**





**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Budget Cost Summary**

<u>By Unit and Division</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Legislative and Administrative</b>				
County Commission	3,918,252	22,235,667	21,832,876	26,205,392
Financial and Administrative	285,099	263,000	263,000	269,090
Legal	1,139,485	1,458,998	1,458,998	1,678,535
Administration	1,599,998	1,971,691	2,028,131	2,281,542
Human Resources Administration	933,291	1,102,842	1,112,419	1,174,646
<b>Legislative and Administrative Total</b>	<u>7,876,125</u>	<u>27,032,198</u>	<u>26,695,424</u>	<u>31,609,205</u>
<b>Support Services</b>				
Information Technology	4,238,418	6,767,928	6,762,716	8,136,073
Procurement Services	1,191,456	1,430,748	1,430,748	1,515,083
Fleet Management	8,479,798	9,467,930	9,792,930	10,984,316
Facilities Management	7,854,264	11,652,535	11,652,535	13,029,177
<b>Support Services Total</b>	<u>21,763,936</u>	<u>29,319,141</u>	<u>29,638,929</u>	<u>33,664,649</u>
<b>Growth Management</b>				
Planning and Zoning	1,805,966	2,672,521	2,612,521	2,754,672
Code Enforcement	1,306,577	1,543,920	1,603,920	1,629,088
<b>Growth Management Total</b>	<u>3,112,543</u>	<u>4,216,441</u>	<u>4,216,441</u>	<u>4,383,760</u>
<b>Public Safety</b>				
Fire Rescue and Ambulance	79,937,825	103,753,726	112,528,053	120,811,521
Emergency 9-1-1 System	1,513,568	3,481,288	3,537,066	4,616,448
Public Safety Radio	1,843,397	1,915,965	1,915,965	2,093,976
Public Safety Communications	5,632,976	7,570,813	7,570,813	8,096,713
Building Inspections	6,856,786	16,853,678	16,903,380	12,539,426
Animal Services	4,143,971	5,477,846	5,815,290	6,481,400
<b>Public Safety Total</b>	<u>99,928,523</u>	<u>139,053,316</u>	<u>148,270,567</u>	<u>154,639,484</u>
<b>Public Services</b>				
Community Services	99,634	203,124	216,542	378,182
Grant Funded Community Services	14,635,854	25,382,440	25,382,440	31,287,886
Health Services	6,489,469	17,645,754	19,428,917	9,774,385
Southeastern Livestock Pavilion	734,374	1,013,229	914,729	974,543
Cooperative Extension Service	824,527	1,064,725	1,064,725	1,177,122
Parks and Recreation	6,192,342	12,310,908	12,345,916	13,871,860
Public Library System	6,772,908	9,795,771	9,795,771	10,750,371
Veterans Services	594,344	761,598	761,598	781,731
Economic Development	696,942	1,294,492	1,294,492	1,332,342
Economic Recovery	353,492	70,539,590	71,037,226	63,212,689
Tourist Development	2,037,443	15,232,069	15,259,658	18,269,485
<b>Public Services Total</b>	<u>39,431,329</u>	<u>155,243,700</u>	<u>157,502,014</u>	<u>151,810,596</u>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Budget Cost Summary**

By Unit and Division	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<b>Public Works</b>				
Transportation	16,027,723	25,620,384	25,889,675	25,426,372
Transportation Planning Organization	568,911	1,093,194	1,093,194	1,127,726
Other Road Improvements	0	0	2,012,571	2,012,571
Property Management	69,506	98,581	98,581	90,116
Office of Special Assessments	601,219	754,670	754,670	782,679
Airport	3,041,607	1,591,025	1,591,025	1,796,757
Stormwater Program	4,954,513	21,856,535	18,496,570	16,672,515
Water Resources	162,339	201,057	201,057	264,624
Solid Waste	19,642,033	66,326,865	67,951,193	64,000,269
Utilities	32,099,936	96,790,951	110,290,170	121,634,461
<b>Public Works Total</b>	<b>77,167,787</b>	<b>214,333,262</b>	<b>228,378,706</b>	<b>233,808,090</b>
<b>Constitutional Officers</b>				
Clerk of Court and Comptroller	5,164,711	5,118,281	5,126,109	5,069,968
Property Appraiser	3,898,581	4,451,523	4,483,816	4,786,440
Sheriff	110,727,431	131,607,421	133,939,912	160,095,323
Supervisor of Elections	2,970,657	3,310,259	3,699,907	3,971,771
Tax Collector	8,994,720	10,073,214	10,092,862	10,717,986
<b>Constitutional Officers Total</b>	<b>131,756,100</b>	<b>154,560,698</b>	<b>157,342,606</b>	<b>184,641,488</b>
<b>Courts and Criminal Justice</b>				
Court Administration	793,403	1,078,878	1,078,878	1,255,521
Court Programs and Services	2,536,520	3,294,753	3,288,537	3,289,054
Public Defender	408,878	459,630	474,630	512,178
State Attorney	551,899	637,035	637,035	1,154,075
Criminal Justice	6,158,039	23,579,477	23,579,477	29,082,649
<b>Courts and Criminal Justice Total</b>	<b>10,448,739</b>	<b>29,049,773</b>	<b>29,058,557</b>	<b>35,293,477</b>
<b>Special Districts</b>				
Marion Oaks MSTU for Recreation	790,495	1,358,837	1,358,861	2,014,084
Silver Springs Shores Special Tax District	848,635	1,583,547	1,583,587	1,806,833
Hills of Ocala MSTU	22,598	82,140	82,140	113,590
Rainbow Lakes Estates MSTU	65,122	128,915	128,915	232,850
Rainbow Lakes Estates Fire MSBU	180,313	689,319	689,319	446,066
Marion Oaks MSTU for General Services	950,240	1,631,488	1,638,914	2,116,251
Road Improve and Maint Service Units	3,954,856	14,602,527	14,602,527	15,966,312
General Municipal Service Units	48,905	540,600	540,600	649,966
Street Lighting Service Units	41,794	299,502	299,502	320,313
Community Redevelopment Area	135,425	542,441	551,109	726,960
<b>Special Districts Total</b>	<b>7,038,383</b>	<b>21,459,316</b>	<b>21,475,474</b>	<b>24,393,225</b>
<b>Agencies</b>				
Health Department	2,450,000	2,931,127	2,931,127	3,583,082
Health Agencies	29,832,462	13,013,668	13,013,668	36,352,578
Community Service Agencies	977,527	830,842	830,842	1,535,118
Economic Development Agencies	380,000	404,388	404,388	412,000
Planning Agencies	76,903	79,628	79,628	81,885
Other Agencies	5,502,420	7,389,978	7,394,796	8,873,522
<b>Agencies Total</b>	<b>39,219,312</b>	<b>24,649,631</b>	<b>24,654,449</b>	<b>50,838,185</b>
<b>Transfers</b>				
Interfund Transfers	3,550,447	1,790,159	1,805,659	2,070,389
<b>Transfers Total</b>	<b>3,550,447</b>	<b>1,790,159</b>	<b>1,805,659</b>	<b>2,070,389</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Budget Cost Summary**

<u>By Unit and Division</u>		<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
<b>Internal Services</b>					
Risk Management		42,083,685	56,718,273	56,777,173	68,187,688
<b>Internal Services Total</b>		<u>42,083,685</u>	<u>56,718,273</u>	<u>56,777,173</u>	<u>68,187,688</u>
<b>Debt Service</b>					
Transportation Debt Service		3,922,021	6,731,455	6,731,455	6,730,360
Road Assessment Program Debt Service		1,395,614	848,556	848,556	694,187
<b>Debt Service Total</b>		<u>5,317,635</u>	<u>7,580,011</u>	<u>7,580,011</u>	<u>7,424,547</u>
<b>Capital Improvements</b>					
General Capital Improvements		3,038,182	42,806,070	34,230,845	87,365,291
Public Safety Communications Capital		581,108	2,374,027	19,294,481	412,942
Parks and Recreation Capital		0	4,169,938	4,169,938	4,067,350
Sheriff Capital Improvements		6,390,369	31,401,479	28,722,757	28,116,759
Fire Rescue and Ambulance Capital		5,210,084	24,684,959	29,368,989	30,184,862
Transportation Improvements		27,872,328	205,492,927	204,708,012	229,233,323
Road Assessment Program Improvements		1,419,638	28,291,400	27,915,510	46,413,444
<b>Capital Improvements Total</b>		<u>44,511,709</u>	<u>339,220,800</u>	<u>348,410,532</u>	<u>425,793,971</u>
<b>Rainbow Lakes Estates</b>					
Rainbow Lakes Estates Mun Svc District		572,215	1,381,506	1,381,565	1,315,054
<b>Rainbow Lakes Estates Total</b>		<u>572,215</u>	<u>1,381,506</u>	<u>1,381,565</u>	<u>1,315,054</u>
<b>CountyTotal</b>		<u><b>533,778,468</b></u>	<u><b>1,205,608,225</b></u>	<u><b>1,243,188,107</b></u>	<u><b>1,409,873,808</b></u>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Full Time Equivalent Summary**

<u>By Unit and Division</u>	<u>FY 2022 Adopted</u>	<u>FY 2023 Adopted</u>	<u>FY 2024 Adopted</u>
<b>Legislative and Administrative</b>			
County Commission	7.00	7.00	7.00
Legal	8.70	10.00	10.00
Administration	13.47	13.72	15.72
Human Resources Administration	9.75	10.50	10.50
<b>Legislative and Administrative Total</b>	<b>38.92</b>	<b>41.22</b>	<b>43.22</b>
<b>Support Services</b>			
Information Technology	30.00	33.00	36.00
Procurement Services	18.00	18.00	18.00
Fleet Management	26.00	26.00	27.00
Facilities Management	49.00	50.00	57.00
<b>Support Services Total</b>	<b>123.00</b>	<b>127.00</b>	<b>138.00</b>
<b>Growth Management</b>			
Planning and Zoning	23.50	23.50	23.50
Code Enforcement	15.00	16.00	16.00
<b>Growth Management Total</b>	<b>38.50</b>	<b>39.50</b>	<b>39.50</b>
<b>Public Safety</b>			
Fire Rescue and Ambulance	637.00	685.00	694.00
Emergency 9-1-1 System	9.00	9.00	9.00
Public Safety Radio	2.00	2.00	2.00
Public Safety Communications	69.00	78.00	79.00
Building Inspections	71.36	71.36	71.36
Animal Services	51.00	54.00	58.00
<b>Public Safety Total</b>	<b>839.36</b>	<b>899.36</b>	<b>913.36</b>
<b>Public Services</b>			
Community Services*	0.70	2.00	17.50
Grant Funded Community Services	0.58	13.50	0.00
Southeastern Livestock Pavilion	7.00	7.00	8.00
Cooperative Extension Service	16.00	16.00	16.00
Parks and Recreation	58.50	60.50	62.75
Public Library System	105.51	106.25	107.12
Veterans Services	8.50	9.00	9.00
Tourist Development	7.00	8.00	9.00
<b>Public Services Total</b>	<b>203.79</b>	<b>222.25</b>	<b>229.37</b>
<b>Public Works</b>			
Transportation	178.04	179.04	179.04
Transportation Planning Organization	5.00	5.00	5.00
Property Management	1.00	1.00	1.00
Office of Special Assessments	6.50	7.50	7.84
Airport	3.00	3.00	3.00
Stormwater Program	13.02	13.02	13.02
Water Resources	1.00	1.00	1.00
Solid Waste	67.52	70.42	70.42
Utilities	111.34	117.44	127.04
<b>Public Works Total</b>	<b>386.42</b>	<b>397.42</b>	<b>407.36</b>

\*For FY 22, 13.80 FTE's were adopted for the Grant Funded Community Services Division in the General Fund and subsequently moved to General Fund Grants in March of 2022.



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
**Full Time Equivalent Summary**

<u>By Unit and Division</u>	<u>FY 2022 Adopted</u>	<u>FY 2023 Adopted</u>	<u>FY 2024 Adopted</u>
<b>Courts and Criminal Justice</b>			
Court Administration	6.00	8.00	8.00
Court Programs and Services	13.00	13.00	14.00
<b>Courts and Criminal Justice Total</b>	<b>19.00</b>	<b>21.00</b>	<b>22.00</b>
<b>Special Districts</b>			
Marion Oaks MSTU for Recreation	11.50	10.50	11.34
Silver Springs Shores Special Tax District	8.00	8.00	8.33
Rainbow Lakes Estates MSTU	0.00	0.00	1.50
Rainbow Lakes Estates Fire MSBU	0.25	0.00	0.00
Marion Oaks MSTU for General Services	10.63	10.63	10.96
Road Improve and Maint Service Units	0.00	0.00	4.33
<b>Special Districts Total</b>	<b>30.38</b>	<b>29.13</b>	<b>36.46</b>
<b>Agencies</b>			
Other Agencies	3.00	1.00	1.50
<b>Agencies Total</b>	<b>3.00</b>	<b>1.00</b>	<b>1.50</b>
<b>Internal Services</b>			
Risk Management	7.50	7.50	7.50
<b>Internal Services Total</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>
<b>Rainbow Lakes Estates</b>			
Rainbow Lakes Estates Mun Svc District	8.75	8.00	3.33
<b>Rainbow Lakes Estates Total</b>	<b>8.75</b>	<b>8.00</b>	<b>3.33</b>
<b>CountyTotal</b>	<b>1,698.62</b>	<b>1,793.38</b>	<b>1,841.60</b>



**Adopted Budget  
Division Detail**



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Legislative and Administrative Division: County Commission**

#### **DESCRIPTION:**

The Board of County Commissioners is the primary legislative and policy-making body for Marion County. Each commissioner represents one of the five districts in which they reside. They are elected by all county voters to serve a four-year term. The board elects a chairman and vice-chairman each year. Commissioners hear and vote on a variety of issues. Whether enacting ordinances and resolutions or approving budgets and expenditures, this board has the responsibility to provide for the safety and welfare of all Marion County residents. The County Commission's budget includes the 5 commissioners and 2 executive assistants and is funded through General County Ad Valorem taxes and other revenue sources. Ad Valorem taxes are also used to fund the elected constitutional officers, state-mandated programs such as Medicaid and various other programs. Marion County's population growth has challenged us to find innovative and resourceful funding options for the increasing demand on services. Building public and private partnerships is one option which has proven to be our most successful.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Legislative and Administrative  
Division: County Commission**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Legislative	3,918,251	22,235,667	21,832,876	26,205,392
<b>Total County Commission</b>	<b>3,918,251</b>	<b>22,235,667</b>	<b>21,832,876</b>	<b>26,205,392</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Legislative	7.00	7.00	7.00
<b>Total County Commission</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**Cost Center: Legislative  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	875,018	960,156	1,020,296	1,092,655
Operating	1,325,193	1,677,337	1,706,596	1,906,433
Capital	8,485	0	0	0
Debt Service	86,254	0	0	0
Grants and Aid	1,623,301	2,126,250	2,126,250	2,661,350
Reserves	0	17,471,924	16,979,734	20,544,954
<b>Total Legislative Expenditures</b>	<b>3,918,251</b>	<b>22,235,667</b>	<b>21,832,876</b>	<b>26,205,392</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Commissioner	5.00	5.00	5.00
Executive Assistant to the County Commission	2.00	2.00	2.00
<b>Total Legislative Full Time Equivalents</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Legislative and Administrative  
Division: Financial and Administrative**

**DESCRIPTION:**

The Financial and Administrative Division includes appropriations for the County's Independent Financial Audit and for costs related to the Value Adjustment Board for review of taxable property values.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

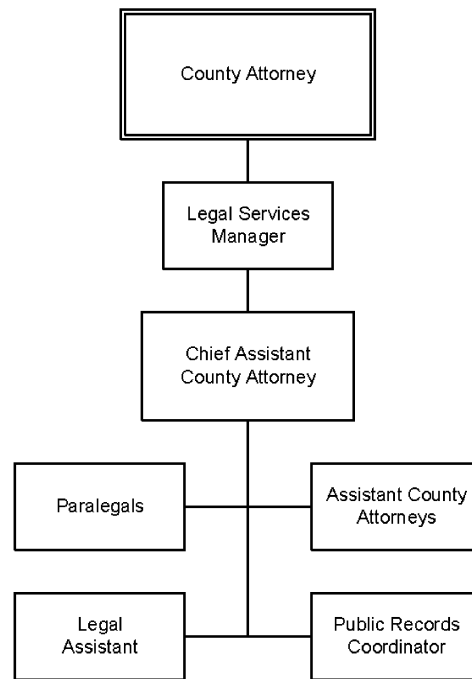
**Legislative and Administrative  
Division: Financial and Administrative**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Division Expenditure Budget Summary</u>				
Finance and Administration	285,099	263,000	263,000	269,090
<b>Total Financial and Administrative</b>	<u>285,099</u>	<u>263,000</u>	<u>263,000</u>	<u>269,090</u>

**Cost Center: Finance and Administration  
Funding Source: General Fund**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	285,099	263,000	263,000	269,090
<b>Total Finance and Administration Expenditures</b>	<u>285,099</u>	<u>263,000</u>	<u>263,000</u>	<u>269,090</u>

County Attorney





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Legislative and Administrative Division: Legal**

#### **MISSION:**

The mission of the County Attorney's Office is to protect the interests of Marion County by providing a broad range of legal services and support to the Board of County Commissioners' and to all County Departments while carrying out the mission of the County. The County Attorney's Office represents the organization as a whole, and not individual Commissioners or employees. The County Attorney's Office does not provide legal advice or services to the general public.

#### **DESCRIPTION:**

The County Attorney's Office provides legal counsel for the Board of County Commissioners and its various Departments; acts as legal counsel at meetings of the Board of County Commissioners and appointed boards; represents the County in litigation brought against the County in State and Federal courts and provides formal services including attendance at meetings and conferences, preparation and review of ordinances, resolutions, contracts, legal memoranda, and other documents; performance of general administrative duties and legal research. Due to the fact that the Board's powers and duties require compliance with Federal and State Constitutional provisions, statutes, and administrative rules, many of which are regularly amended, the County Attorney's Office is a necessary participant in organizational policy and strategic initiatives.

The subject matter areas represented by County Attorney's staff include, but are not limited to: Administrative law; animal control; annexations; bankruptcy; bid disputes; building construction; civil litigation; civil rights actions; code enforcement; collective bargaining; comprehensive plan; condemnation/eminent domain; constitutional law; contract negotiations, drafting and enforcement; easements and liens on land; first amendment issues; Sunshine Law & Public Records Act; human resources and employment discrimination; interlocal agreements; public sector collective bargaining; public utility law; purchasing and government contracts; real estate acquisition and litigation; foreclosures; torts and negligence cases; workers' compensation claims and zoning and land use matters.

#### **BUDGET PRIORITIES:**

Our budget priorities include continuing to improve technology capabilities by allocating funds to update applicable technology and to continue providing exceptional services as cost effective as possible, without jeopardizing quality.

#### **GOALS:**

The goals of the County Attorney's office are to respond to the Board of County Commissioners' questions as expeditiously as possible; to continue to provide excellent legal support to all Marion County Departments; to maintain standards of practice for both attorney and non-attorney personnel to reinforce the responsibility of all staff to conduct themselves consistently and within expectations associated with their profession; and to continue staff development through work assignments, seminars, workshops, education, board certification and CLEs relating to applicable subject matters.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Legislative and Administrative  
Division: Legal

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
County Attorney	1,139,484	1,458,998	1,458,998	1,678,535
<b>Total Legal</b>	<u>1,139,484</u>	<u>1,458,998</u>	<u>1,458,998</u>	<u>1,678,535</u>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Attorney	8.70	10.00	10.00
<b>Total Legal</b>	<u>8.70</u>	<u>10.00</u>	<u>10.00</u>

Cost Center: County Attorney  
Funding Source: General Fund

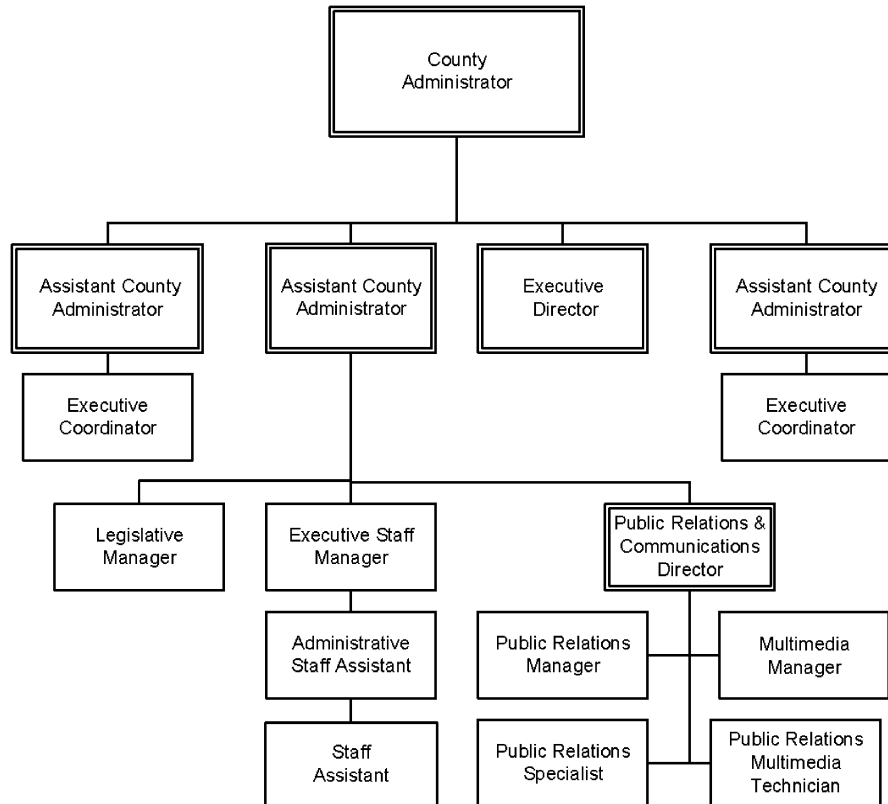
<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	1,089,613	1,321,827	1,321,827	1,531,314
Operating	45,912	137,171	137,171	147,221
Debt Service	3,959	0	0	0
<b>Total County Attorney Expenditures</b>	<u>1,139,484</u>	<u>1,458,998</u>	<u>1,458,998</u>	<u>1,678,535</u>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Attorney	1.00	1.00	1.00
Legal Services Manager	0.00	1.00	1.00
Chief Assistant County Attorney	1.00	1.00	1.00
Senior Assistant County Attorney	1.00	1.00	0.00
Assistant County Attorney	2.00	2.00	3.00
Paralegal	0.00	0.00	2.00
Paralegal	2.00	2.00	0.00
Legal Executive Staff Assistant	0.70	0.00	0.00
Legal Executive Staff Assistant	0.00	1.00	0.00
Legal Assistant	1.00	1.00	1.00
Public Records Coordinator	0.00	0.00	1.00
<b>Total County Attorney Full Time Equivalents</b>	<u>8.70</u>	<u>10.00</u>	<u>10.00</u>



## Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

### Administration





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Legislative and Administrative Division: Administration**

#### **MISSION:**

The mission of the County Administrator is to lead public service in genuine dedication to our citizens through professional operations and resource stewardship.

#### **DESCRIPTION:**

The County Administrator is the top administrative post in Marion County Government responsible for implementing commission policies and directives, leading the preparation of the county budget and overseeing daily operations. The County Administrator's direct reports include Marion County Fire Rescue Department, in addition to the three Assistant County Administrators and the Executive Director who leads the Office of Fiscal Review and oversees Procurement Services and 911 Management. The County Administrator's budget includes the budgets of the Office of Fiscal Review, Public Relations, and Administration.

#### **BUDGET PRIORITIES:**

The significant change in the County Administrator's budget in FY 2023-24 is the addition of three new positions in the Public Relations Department. Over the last year, Marion County Public Relations has seen an increase workload including newsletters, podcasts, events, website design, video and photography for both external and internal customers. Additionally, Marion County's social media page visits are up 295% on Facebook and 9.4% on Instagram with an overall audience of 71,000 people and the Empowering Marion for Success II Strategic Plan leans heavily on Public Relations as a trusted source for completion.

#### **GOALS:**

The County Administration goals include the implementation of a method to track internal and external customer satisfaction and improve response time to citizens issues to 24 hours or less; to meet with the Local Tech Planning Team monthly regarding broadband initiatives in order to create a granular map of county service areas while determining the unserved areas of the county; and to hold quarterly broadband equity and access events for Marion County citizens in order to determine potential funding strategies to meet the county's broadband needs will also be a top priority. The Public Relations Goals include evaluation of new and emerging social media tools to increase overall reach by 10%, increase visibility and create positive sentiment for the County by working to increase the audience of the monthly newsletter by 15%, and to implement a new SharePoint system for employees to help them stay informed and allowing them to share information.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Legislative and Administrative  
Division: Administration**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
County Administrator	1,599,998	1,971,691	2,028,131	2,281,542
<b>Total Administration</b>	<b>1,599,998</b>	<b>1,971,691</b>	<b>2,028,131</b>	<b>2,281,542</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Administrator	13.47	13.72	15.72
<b>Total Administration</b>	<b>13.47</b>	<b>13.72</b>	<b>15.72</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Citizen issue response times that are 24 hours or less	Efficiency	0.00	0.00	0.00	90.00
Hold broadband equity and access events quarterly	Input	0.00	0.00	0.00	4.00
Implement new SharePoint system	Output	0.00	0.00	0.00	1.00
Increase monthly newsletter audience by 15%	Output	0.00	0.00	0.00	9,381.00
Increase social media reach by 10%	Output	69,000.00	70,000.00	70,000.00	77,000.00
Meetings with Local Tech Planning Team monthly	Input	0.00	0.00	0.00	12.00



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

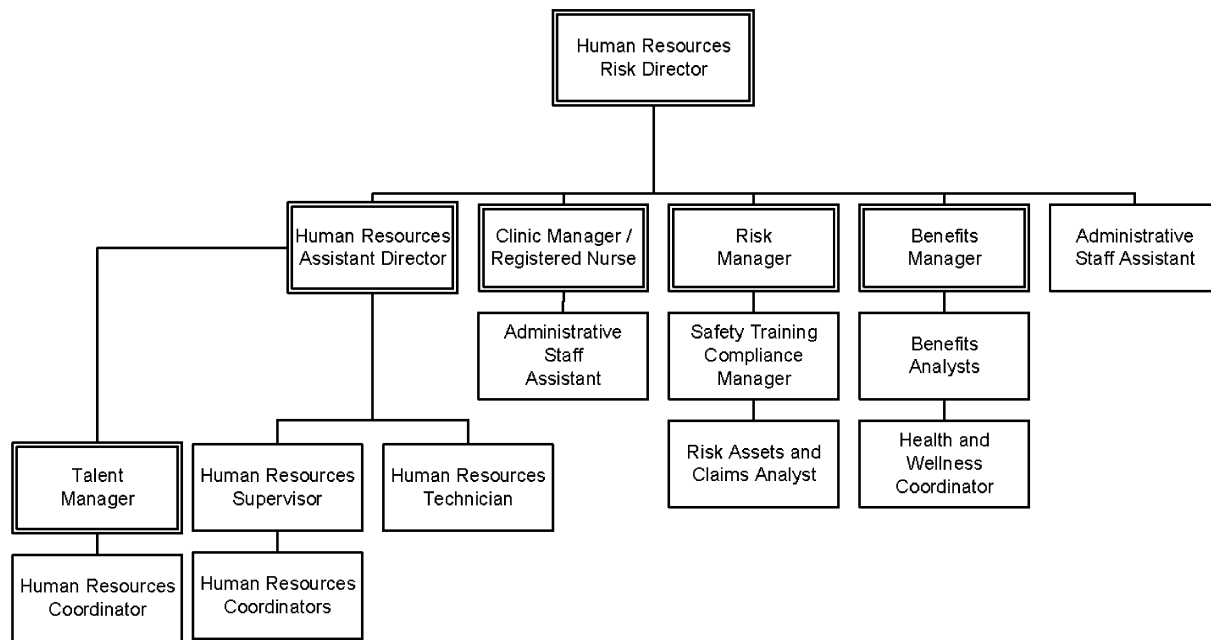
**Cost Center: County Administrator  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	1,438,836	1,780,551	1,780,551	2,058,857
Operating	154,978	191,140	247,580	222,685
Debt Service	6,184	0	0	0
<b>Total County Administrator Expenditures</b>	<b>1,599,998</b>	<b>1,971,691</b>	<b>2,028,131</b>	<b>2,281,542</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Administrator	1.00	1.00	1.00
Executive Director Administrative Services	0.75	0.00	0.00
Executive Director Internal Services	1.00	1.00	1.00
Assistant County Administrator	0.86	1.86	1.86
Public Relations and Communications Director	1.00	1.00	1.00
Legislative Manager	1.00	1.00	1.00
Senior Public Relations Specialist	0.00	1.00	0.00
Public Relations Manager	0.00	0.00	1.00
Public Relations Specialist	2.00	2.00	3.00
Senior Public Relations Specialist	1.00	0.00	0.00
Multimedia Technician	0.00	0.00	1.00
Multimedia Manager	0.00	0.00	1.00
Multimedia Coordinator	1.00	1.00	0.00
Executive Coordinator	0.86	0.86	0.86
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	1.00	1.00	1.00
Executive Staff Manager	1.00	1.00	1.00
<b>Total County Administrator Full Time Equivalents</b>	<b>13.47</b>	<b>13.72</b>	<b>15.72</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Human Resources / Risk & Benefits Services





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Legislative and Administrative Division: Human Resources Administration**

#### **MISSION:**

The mission of Human Resources is to attract, develop and retain a highly qualified, diverse workforce, creating a culture of opportunity, health and safety.

#### **DESCRIPTION:**

The Human Resources Department is comprised of six internal functions: Employment and Recruitment, Benefits, Compensation, Employee and Labor Relations, Training and Development, and Human Resource Records. These functions support 26 Departments and over 1,800 positions. The Department interacts with thousands of job applicants, maintains compliance with State and Federal regulations and labor laws, and provides professional counsel on personnel issues faced by the County and its employees daily.

The Employee Health Clinic provides services to the employees of the Marion County BCC and the other Constitutional Officers including occupational, preventative, acute, and restorative services to prevent injuries/illness and return employees to functioning as active members of their Department after an occupational injury. Substance abuse screenings are also maintained as mandated through Federal standards, CBA and Employee Handbook.

#### **BUDGET PRIORITIES:**

The budget priorities for Human Resources are to incorporate funding to promote employee training and education as well as continuing education for the Human Resources Department. Additionally, the budget includes funding for community outreach to promote recruiting and retaining quality employees. Funding has been set aside to invest in high school and college level internships as part of a workforce initiative.

#### **GOALS:**

The goal of the Human Resources Department is to provide support and quality service to the Board of County Commissioners, Departments, and Stakeholders. Human Resources supports the mission of the organization through effective implementation of the guiding principles, core values, and organizational priorities. The Department focuses on recruiting and retaining a highly qualified, diverse workforce; creating a culture of opportunity, health and safety for all employees; enhancing the quality of life of our employees; and maximizing productivity in the workplace. These goals will be met through strategic objectives that focus on a productive work environment, staff development, and health and wellness initiatives.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Legislative and Administrative  
Division: Human Resources Administration**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Employee Health Clinic	223,841	256,281	256,281	271,262
Human Resources	709,451	846,561	856,138	903,384
<b>Total Human Resources Administration</b>	<b>933,292</b>	<b>1,102,842</b>	<b>1,112,419</b>	<b>1,174,646</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Employee Health Clinic	2.00	2.00	2.00
Human Resources	7.75	8.50	8.50
<b>Total Human Resources Administration</b>	<b>9.75</b>	<b>10.50</b>	<b>10.50</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Average number of days from clinic clear to employee start	Output	19.66	0.00	0.00	15.00
Average number of days from offer accepted to clinic clear	Output	8.32	0.00	0.00	8.00
Clinic budget per employee	Output	89.53	95.10	89.03	104.00
Clinic staff devoted to FTE	Input	0.08	0.08	0.08	0.08
County turnover rate	Input	20.30	16.00	16.00	16.00
Estimated training hours per FTE	Efficiency	8.00	8.00	8.00	8.00
HR budget per total employees	Efficiency	258.15	368.80	359.05	370.00
HR staff devoted to FTE	Efficiency	0.45	0.50	0.50	0.48
Newly hired employees	Efficiency	427.00	0.00	0.00	456.00

**Cost Center: Employee Health Clinic  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	169,825	185,008	185,008	197,604
Operating	54,016	71,273	71,273	73,658
<b>Total Employee Health Clinic Expenditures</b>	<b>223,841</b>	<b>256,281</b>	<b>256,281</b>	<b>271,262</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Clinic Manager Registered Nurse	1.00	1.00	1.00
Administrative Staff Assistant	0.00	1.00	1.00
Staff Assistant III	1.00	0.00	0.00
<b>Total Employee Health Clinic Full Time Equivalents</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Human Resources  
Funding Source: General Fund

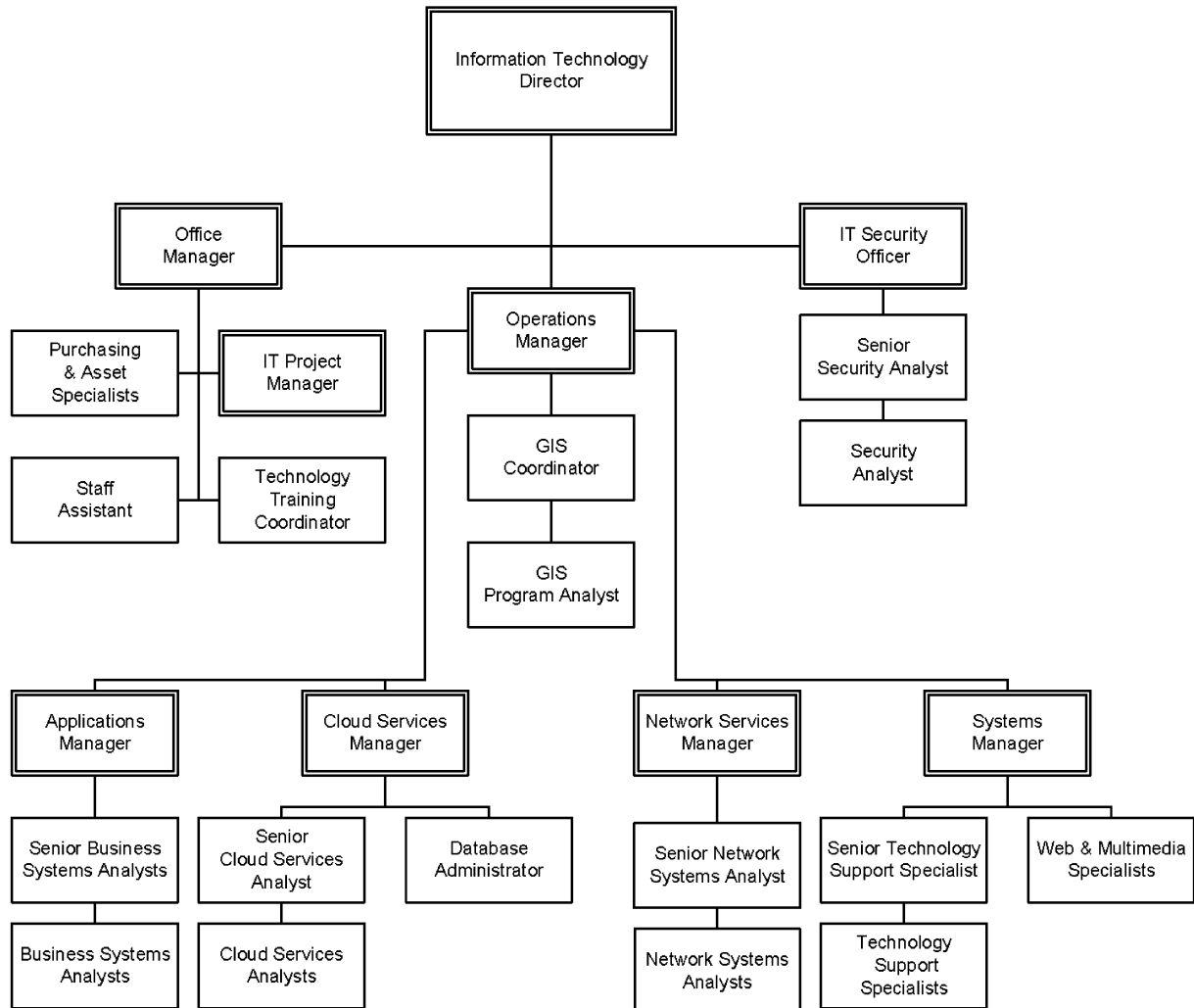
<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	567,118	703,765	703,765	758,910
Operating	127,961	142,796	152,373	144,474
Capital	12,557	0	0	0
Debt Service	1,815	0	0	0
<b>Total Human Resources Expenditures</b>	<b>709,451</b>	<b>846,561</b>	<b>856,138</b>	<b>903,384</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Human Resources Risk Director	0.00	0.75	0.75
Human Resources Assistant Director	1.00	1.00	1.00
Senior Human Resources Coordinator	2.00	2.00	2.00
Human Resources Supervisor	1.00	1.00	1.00
Talent Manager	1.00	1.00	1.00
Administrative Staff Assistant	0.75	0.75	0.75
Human Resources Coordinator	1.00	1.00	1.00
Human Resources Technician	1.00	1.00	1.00
<b>Total Human Resources Full Time Equivalents</b>	<b>7.75</b>	<b>8.50</b>	<b>8.50</b>



# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Information Technology





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Support Services Division: Information Technology**

#### **MISSION:**

The mission of the Information Technology Department is to provide high-quality customer service by delivering secure, reliable and innovative technological solutions in the most cost-effective manner to the Board of County Commissioners, County Departments and other Local Governmental Agencies to better serve the citizens of Marion County.

#### **DESCRIPTION:**

Marion County Information Technology (IT) delivers and supports secure, reliable, and innovative technological solutions in a cost-effective manner to the Board of County Commissioners and other Local Governmental Agencies to help them serve the citizens of Marion County. To provide these services, IT is comprised of eleven areas of specialization: Application Services, Data and Reporting Services, Geographic Information Systems (GIS), Inventory and Logistics, Networking Services, Office Support, Project Management, Security Services, Servers and Enterprise Storage, Technical Services, and Web and Multimedia Productions.

#### **BUDGET PRIORITIES:**

IT continues to evolve at an astonishing rate. Today, we collaborate with the world around us using a multitude of cloud-connected devices, known as the Internet of Things (IoT). Moving forward, intelligent cloud-based applications will empower our workforce to remain connected while conducting County business from any geographic location. Many of our core business and life-safety applications rely on the power of Geographic Information Systems (GIS), which necessitates the progression of this critical system. To ensure the organization maximizes its technology investments, IT's Operational plan in conjunction with the County's Strategic plan provides a roadmap to modernize County staff's technological skills, by better equipping them for the adoption and efficient use of their daily business tools.

#### **GOALS:**

During the upcoming budget year, Information Technology's goals are to focus on the following: e-signatures, to transform our Citizen's Portal, to improve countywide collaboration, scale cloud computing services, to increase wireless capabilities, and to establish interDepartmental instructional teams and enhance the GIS experience. The budget includes staffing changes to realign our Department in order to accomplish our mission.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Support Services  
Division: Information Technology

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Information Technology	4,238,419	6,767,928	6,762,716	8,136,073
<b>Total Information Technology</b>	<b>4,238,419</b>	<b>6,767,928</b>	<b>6,762,716</b>	<b>8,136,073</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Information Technology	30.00	33.00	36.00
<b>Total Information Technology</b>	<b>30.00</b>	<b>33.00</b>	<b>36.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Computing devices per employee	Efficiency	1.45	1.26	1.43	1.49
Computing devices serviced such as computers, laptops, tablets and smartphones	Output	2,513.00	2,073.00	2,143.00	2,639.00
Phone system stations supported	Output	1,695.00	2,049.00	1,840.00	1,746.00
Physical and virtual servers maintained	Output	260.00	287.00	290.00	240.00
Primary business applications in the cloud	Efficiency	0.00	0.00	36.00	49.00



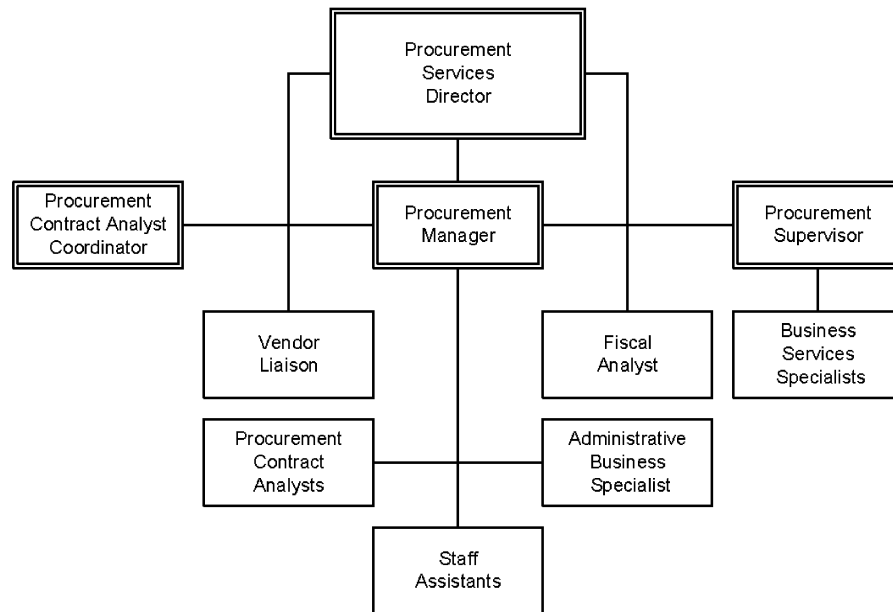
Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Information Technology  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	2,328,261	3,076,074	3,076,074	3,505,505
Operating	1,691,217	2,655,676	2,618,464	3,805,976
Capital	99,475	918,179	950,179	706,591
Debt Service	119,466	117,999	117,999	118,001
<b>Total Information Technology Expenditures</b>	<b>4,238,419</b>	<b>6,767,928</b>	<b>6,762,716</b>	<b>8,136,073</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Information Technology Director	1.00	1.00	1.00
Geographic Information Systems Coordinator	1.00	1.00	1.00
Information Technology Project Manager	1.00	1.00	1.00
Database Administrator	1.00	1.00	1.00
Information Technology System Administrator	1.00	0.00	0.00
Information Technology Security Officer	1.00	1.00	1.00
Network Services Manager	0.00	0.00	1.00
Network Systems Administrator	1.00	1.00	0.00
Information Technology Operations Manager	0.00	0.00	1.00
Information Technology Applications Manager	1.00	1.00	1.00
Information Technology Infrastructure Manager	1.00	1.00	0.00
Information Technology Office Manager	1.00	1.00	1.00
Cloud Services Manager	0.00	0.00	1.00
Information Technology Web and Multimedia Special	2.00	2.00	2.00
Network Systems Analyst	3.00	2.00	2.00
Information Technology Systems Manager	1.00	1.00	1.00
Senior Network Systems Analyst	0.00	1.00	1.00
Information Technology Security Analyst	1.00	1.00	1.00
Geographic Information Systems Programmer Analyst	0.00	1.00	1.00
Technology Support Specialist	5.00	5.00	5.00
Information Technology Senior Security Analyst	0.00	1.00	1.00
Senior Technology Support Specialist	0.00	1.00	1.00
Senior Cloud Services Analyst	1.00	1.00	1.00
Business Systems Analyst	2.00	2.00	2.00
Senior Business System Analyst	2.00	2.00	2.00
Cloud Services Analyst	2.00	2.00	2.00
Purchasing and Inventory Coordinator	1.00	1.00	0.00
Staff Assistant IV	0.00	1.00	1.00
Information Technology Purchasing and Asset Spec	0.00	0.00	2.00
Technology Training Coordinator	0.00	0.00	1.00
<b>Total Information Technology Full Time Equivalents</b>	<b>30.00</b>	<b>33.00</b>	<b>36.00</b>

## Procurement Services





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Support Services Division: Procurement Services**

#### **MISSION:**

The mission of Procurement Services Department is to provide goods and services of appropriate quality and quantity as required by the County Departments in a timely manner, at the least overall cost to the taxpayers, and to administer the procurement process in an open, fair, competitive manner and without conflict of interest, or other impropriety or appearance of impropriety.

#### **DESCRIPTION:**

Procurement Services works with the individual Departments and with vendors and other elected officials to assure our taxpayers that all purchases for Marion County are made in a transparent and ethical manner. Procurement Services facilitates the competitive solicitation process, administers contracts and ensures accurate and timely payment to all vendors.

#### **BUDGET PRIORITIES:**

The FY 2023-24 budget includes additional dollars over last fiscal year in order to expand and enhance training for the Procurement Contract Analysts (PCA) as well as the Fiscal Analyst. The Fiscal Analyst works on troubleshooting in Tyler Munis as well as developing reports, training and budget. Training for this position will include the Tyler Connect Conference. The PCA's must keep up with changing legal aspects of public procurement and are working towards certifications. The Travel and Per Diem and Training budget lines reflect this increase.

#### **GOALS:**

The goal of Procurement Services is to become a more pro-active service Department by seeking out opportunities for saving money through vendor outreach to increase competition, to utilize technology in order to accommodate increased work volume while maintaining current staffing levels, to continuously review and update policies and procedures to accommodate changes in law and to promote efficiency and transparency, and to continue to build a local purchasing network with local area professionals to enhance knowledge and combined solicitations.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Support Services  
Division: Procurement Services**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Procurement Services	1,191,455	1,430,748	1,430,748	1,515,083
<b>Total Procurement Services</b>	<b>1,191,455</b>	<b>1,430,748</b>	<b>1,430,748</b>	<b>1,515,083</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Procurement Services	18.00	18.00	18.00
<b>Total Procurement Services</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>

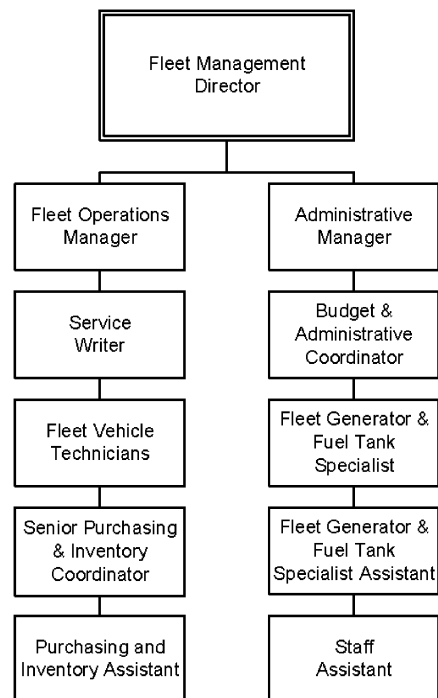
<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Annual savings through solicitation processes	Output	4,800,000.00	4,900,000.00	9,000,000.00	5,000,000.00
Procurement expenditures as a percent of total organization expenditures	Efficiency	0.15	0.15	0.15	0.15
Procurement FTE's as a percent of total organization FTE's	Efficiency	1.30	1.30	1.30	1.30

**Cost Center: Procurement Services  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	1,141,440	1,390,204	1,331,479	1,469,015
Operating	30,607	40,544	99,269	46,068
Capital	16,958	0	0	0
Debt Service	2,450	0	0	0
<b>Total Procurement Services Expenditures</b>	<b>1,191,455</b>	<b>1,430,748</b>	<b>1,430,748</b>	<b>1,515,083</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Procurement Director	1.00	1.00	1.00
Procurement and Contract Analyst Coordinator	1.00	1.00	1.00
Procurement Manager	1.00	1.00	1.00
Procurement Supervisor	1.00	1.00	1.00
Vendor Liaison	1.00	1.00	1.00
Fiscal Analyst	1.00	1.00	1.00
Procurement and Contract Analyst	4.00	4.00	4.00
Staff Assistant III	2.00	2.00	2.00
Administrative Business Specialist	1.00	1.00	1.00
Business Services Specialist	5.00	5.00	5.00
<b>Total Procurement Services Full Time Equivalents</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>

## Fleet Management







## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Support Services Division: Fleet Management**

#### **MISSION:**

The mission of Fleet Management is to provide support to all Board of County Commissioner Departments, County Constitutional Offices and some State of Florida Agencies by focusing on quality services, timely support, standardization and optimizing total cost of ownership. Our objective is to meet and exceed the service and safety needs of our customers.

#### **DESCRIPTION:**

Fleet Management provides the core services of asset management for over 1,700 vehicles and equipment and the fuel management of 19 fuel sites. The Department provides ASE and EVT certified professionals to maintain and manage assets in a condition that improves replacement cycles, enhances efficiency and maintain a safe work environment.

#### **BUDGET PRIORITIES:**

Evident of our expenditures from FY 2022, our overall operational costs have increased substantially. Consequently, we have prepared a budget to reflect these increases. Salaries have increased due to the salary study that became effective in FY 2022 and we are including an additional Fleet Vehicle Technician position to support our growing fleet. Our preventative maintenance request increased due to vendors' new costs. Fuel management expenses have surged due to usage and unstable pricing and our parts account increased due to supply and demand.

#### **GOALS:**

Fleet Management's core goals are to achieve an 85% or higher Technician Productivity Rating as compared to an industry standard of 75%. This outcome measures revenue-generating time for billable hours. We also aim to increase the annual number of Preventative Maintenance (PM) services and achieve a 95% or higher customer approval rating. As the County grows and Departments' equipment needs have increased, our long-term goal is to support the planning design and construction efforts of the new Fleet facility and add more technicians.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Support Services  
Division: Fleet Management**

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Fleet Management		8,479,798	9,467,930	9,792,930	10,984,316
<b>Total Fleet Management</b>		<b>8,479,798</b>	<b>9,467,930</b>	<b>9,792,930</b>	<b>10,984,316</b>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Fleet Management		26.00	26.00	27.00
<b>Total Fleet Management</b>		<b>26.00</b>	<b>26.00</b>	<b>27.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Annual average number of repair orders per technician	Efficiency	562.00	0.00	420.00	600.00
Approved rating from customer surveys	Effectiveness	80.00	100.00	95.00	95.00
Billed hours vs worked hours	Efficiency	84.00	90.00	85.00	90.00
PMS completed	Input	3,749.00	0.00	2,000.00	4,000.00

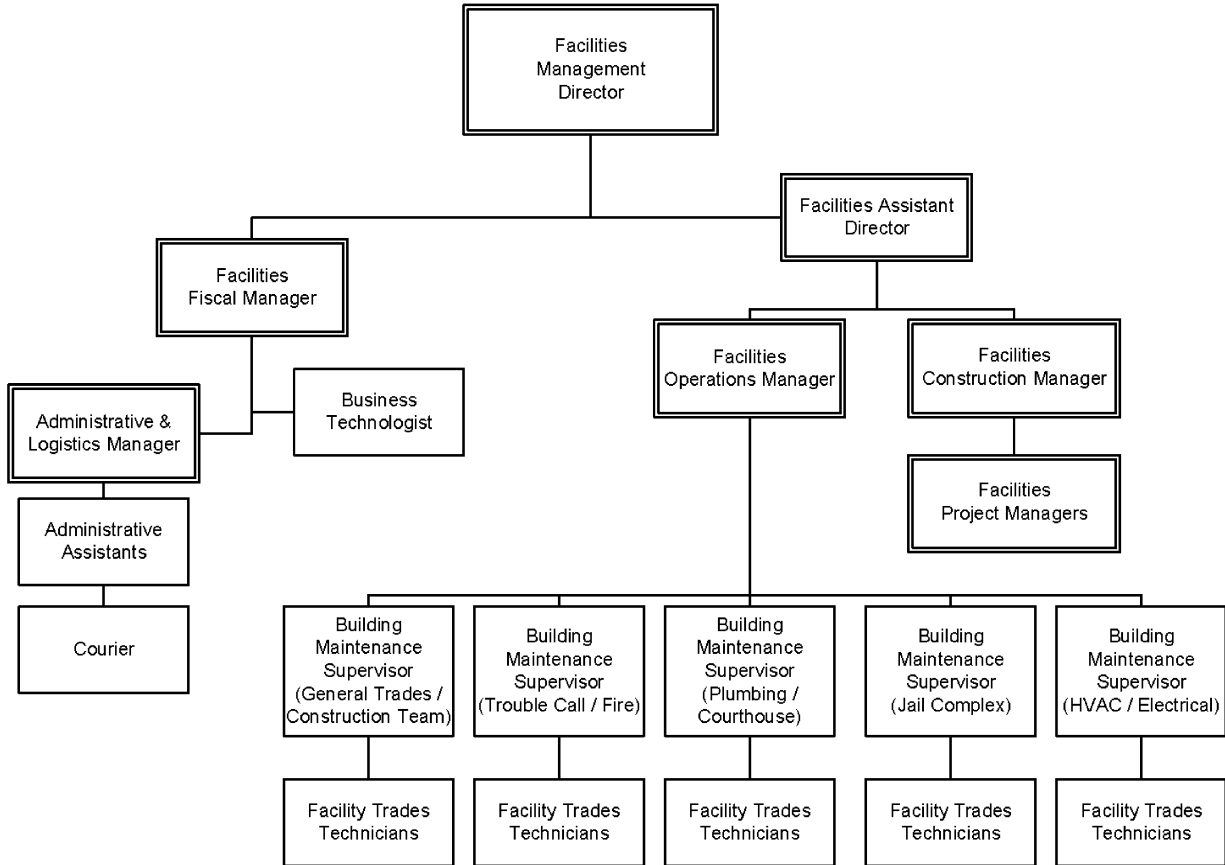
**Cost Center: Fleet Management  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	1,798,317	2,199,100	2,199,100	2,411,521
Operating	6,566,563	7,212,230	7,514,292	8,112,069
Capital	111,872	56,600	79,538	460,726
Debt Service	3,046	0	0	0
<b>Total Fleet Management Expenditures</b>	<b>8,479,798</b>	<b>9,467,930</b>	<b>9,792,930</b>	<b>10,984,316</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Fleet Management Director	1.00	1.00	1.00
Fleet Operations Manager	1.00	1.00	1.00
Senior Purchasing and Inventory Coordinator	1.00	1.00	1.00
Purchasing and Inventory Assistant	1.00	1.00	1.00
Staff Assistant II	1.00	1.00	1.00
Budget and Administrative Coordinator	1.00	1.00	1.00
Administrative Manager	1.00	1.00	1.00
Fleet Vehicle Technician	16.00	16.00	17.00
Service Writer	1.00	1.00	1.00
Fleet Generator and Fuel Tank Specialist	1.00	1.00	1.00
Fleet Generator and Fuel Tank Specialist Assistant	1.00	1.00	1.00
<b>Total Fleet Management Full Time Equivalents</b>	<b>26.00</b>	<b>26.00</b>	<b>27.00</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Facilities Management





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Support Services Division: Facilities Management**

#### **MISSION:**

The mission of Facilities Management is to be dedicated to serve the staff and customers of Marion County through professional operations and resource stewardship. The Department is focused on reliable customer service, development of employees, accountability, and providing a safe and positive work environment.

#### **DESCRIPTION:**

The Marion County Facilities Management Department is a strong team that consists of Administration, Operations Management and Project Management. Our team of technicians consists of multiple construction trades including Electrical, HVAC, Plumbing, Carpentry, Cabinetry and Painting. Facilities Management is responsible for managing modern preventive maintenance techniques to ensure the successful operation of mechanical systems and the most conservative use of energy possible. We provide preventive maintenance, building repairs, grounds maintenance, renovations, construction management and energy management services. It is our goal to ensure our staff and citizens can perform their daily business in a functional and safe environment. We maintain a 24-hour on-call response program to ensure that emergencies are cared for in a practical timeframe. We are responsible for the maintenance of over 370 County owned buildings and structures, totaling over 3.3 million square feet of occupied space.

#### **BUDGET PRIORITIES:**

The budget priority of Facilities Management is to strive to utilize available funding to provide the highest level of service in terms of security and asset management. This process includes identifying work that should be handled in-house versus contracted as well as providing the proper expansion and master plans to meet the demands of the growing population within Marion County.

#### **GOALS:**

The goal of Facilities Management is to provide ongoing professional growth and work-life balance for all employees in the Department; to implement Building Management Programs aimed at improving the efficiency, safety, and cost effectiveness of all County owned buildings; to foster a dedicated team that reviews, approves, constructs and manages all County projects; to develop and track key benchmarks to provide visibility on service performance; and to research, implement and maintain advanced maintenance techniques to push the County towards an increase in indoor environmental quality (IEQ).



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Support Services  
Division: Facilities Management**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Facilities Management	7,747,832	11,492,535	11,492,535	12,754,177
Facilities Management Health	106,430	160,000	160,000	275,000
<b>Total Facilities Management</b>	<b>7,854,262</b>	<b>11,652,535</b>	<b>11,652,535</b>	<b>13,029,177</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Facilities Management	49.00	50.00	57.00
<b>Total Facilities Management</b>	<b>49.00</b>	<b>50.00</b>	<b>57.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Square feet per tech	Efficiency	108,698.81	106,810.26	104,703.44	87,973.13
Square feet to maintain	Output	3,369,663.00	3,311,118.00	3,350,510.00	3,430,952.00
Technicians on staff	Input	31.00	31.00	32.00	39.00
Total square footage that have a 25 year Master Plan	Input	35.00	0.00	35.00	40.00
Vertical construction - new CIP funding in millions	Input	29.90	20.85	22.37	34.51
Workorders	Input	15,347.00	15,500.00	16,125.00	16,930.00

**Cost Center: Facilities Management  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	3,453,913	4,397,887	4,397,887	5,173,298
Operating	4,164,718	6,424,993	6,424,993	6,719,767
Capital	129,201	669,655	669,655	861,112
<b>Total Facilities Management Expenditures</b>	<b>7,747,832</b>	<b>11,492,535</b>	<b>11,492,535</b>	<b>12,754,177</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Facilities Management Director	1.00	1.00	1.00
Administrative Logistics Manager	1.00	1.00	1.00
Facilities Management Operations Manager	1.00	1.00	1.00
Facilities Assistant Director	1.00	1.00	1.00
Facilities Management Project Manager	2.00	3.00	3.00
Facilities Management Construction Manager	1.00	1.00	1.00
Business Technologist	0.00	0.00	1.00
Projects Coordinator II	1.00	0.00	0.00
Facilities Management Administrative Supervisor	1.00	1.00	0.00
Administrative Staff Assistant	2.00	2.00	2.00
Building Maintenance Supervisor	5.00	5.00	5.00
Facilities Fiscal Manager	1.00	1.00	1.00
Facilities Trades Technician	31.00	32.00	39.00
Courier	1.00	1.00	1.00
<b>Total Facilities Management Full Time Equivalents</b>	<b>49.00</b>	<b>50.00</b>	<b>57.00</b>

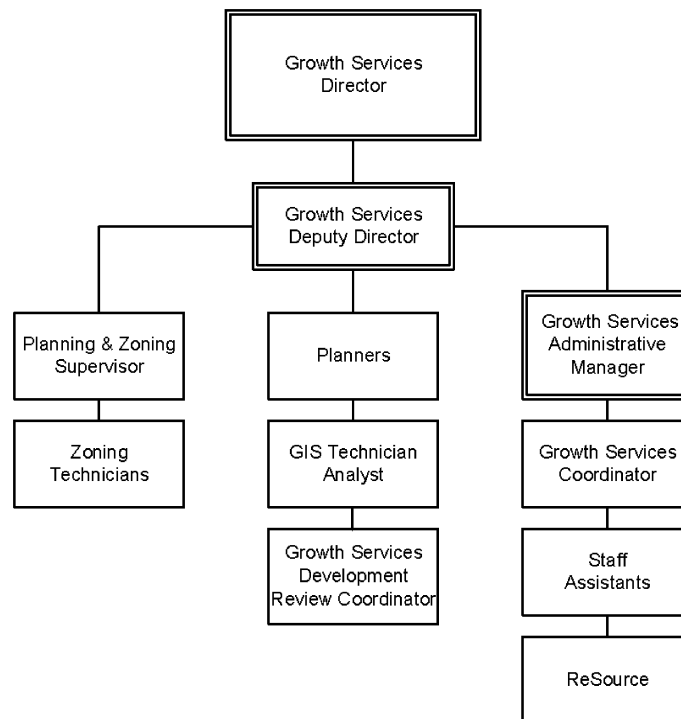


**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Facilities Management Health  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	106,430	160,000	160,000	275,000
<b>Total Facilities Management Health Expenditures</b>	<u>106,430</u>	<u>160,000</u>	<u>160,000</u>	<u>275,000</u>

## Planning and Zoning





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Growth Management Division: Planning and Zoning**

#### **MISSION:**

The Planning and Zoning Division is committed to maintaining and improving the quality of life in Marion County by coordinating natural and physical resources to ensure Marion County's position as a highly desirable community to live, work and play by balancing the needs of the community as the county moves into the future. By encouraging multiple pathways of discussions between customers of the community and the county, we strive to excel at public engagement with stakeholders to ensure accountable stewardship and investment.

#### **DESCRIPTION:**

The Planning and Zoning Division focuses on the long range and short range planning of the County's land use, transportation, infrastructure, housing, environmental protection, conservation, and recreation, including providing for inter-governmental coordination with Federal, State, Regional and Local Agencies. Long range planning focuses on updating and maintaining the County's Governing Comprehensive Plan and implementing Land Development Regulations, including preparation of the Evaluation and Appraisal Report (EAR) overseeing amendments to the Comprehensive Plan and Land Development Regulations through the engagement of the public and stakeholders in creating the future vision of Marion County. Long range planning also includes the development and implementation of area plans. Short range or current planning includes the review of a variety of applications including rezoning, special use permits, special event permits, and temporary use permit applications. Activities include reviewing building permits and site plan applications and subDivision related applications. Additional responsibilities include overseeing the impact fee programs, concurrency management and Community Redevelopment Agency programs. This section focuses on direct customer interactions providing information to the public and development professionals regarding Marion County. The Planning and Zoning Division works hand in hand with other Departments to provide planning support as needed. Activities include coordinating population data, geographic information systems data, development tracking data, and coordinating specialized planning needs for other Departmental operations. Intergovernmental coordination includes working with the Ocala/Marion County Transportation Planning Organization (TPO), local governments, and the East Central Florida Regional Planning Council (ECFRPC).

#### **BUDGET PRIORITIES:**

The Planning and Zoning Division's budget priority is the development and implementation of plans and processes to facilitate the vision of the community by providing quality services and empowering citizens to engage in the planning process while remaining informed about ongoing development activities. A key focus is increasing Professional Development to enable staff to more effectively engage with the community and implement the community vision. The EAR update will be initiated this year, as well as ongoing efforts by staff to update the Land Development Code and perform various corridor studies utilizing consultants as appropriate.

#### **GOALS:**

Planning and Zoning's short term goals focus on increasing public information methods and streamlining review processes to improve efficiencies while allowing citizens to directly access current data for active applications including comprehensive plan amendment, zoning and special use permit, variance, and development applications. Our long term goals are to focus on developing studies to serve as the basis for planning decisions and activities and providing a guideline for achieving the community vision.





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Growth Management  
Division: Planning and Zoning**

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Planning and Zoning		1,805,967	2,672,521	2,612,521	2,754,672
<b>Total Planning and Zoning</b>		<b>1,805,967</b>	<b>2,672,521</b>	<b>2,612,521</b>	<b>2,754,672</b>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Planning and Zoning		23.50	23.50	23.50
<b>Total Planning and Zoning</b>		<b>23.50</b>	<b>23.50</b>	<b>23.50</b>

<u>Division Performance Measures</u>	<u>Indicator</u>	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Develop concurrency review process	Input	234.00	131.00	140.00	234.00
Development Plan Review	Efficiency	1,461.00	240.00	1,500.00	1,500.00
Impact Fee processing and management	Input	6,539.00	6,396.00	6,400.00	6,500.00
Land Development Code amendments	Input	0.00	5.00	3.00	4.00
Large Scale Amendment applications	Input	8.00	8.00	4.00	4.00
Local Mitigation Strategy Annual Project List updated	Input	1.00	1.00	1.00	6.00
Miscellaneous permits	Efficiency	95.00	198.00	198.00	198.00
Phone and email customers	Input	42,350.00	70,584.00	45,000.00	45,000.00
Small Scale Amendment applications	Input	19.00	7.00	20.00	20.00
Special Use Permits	Output	64.00	63.00	100.00	80.00
Variances including administrative	Output	34.00	30.00	50.00	45.00
Walk in customers	Efficiency	6,542.00	5,820.00	6,500.00	6,500.00
Zoning and Special Use permits	Efficiency	152.00	120.00	200.00	150.00
Zoning changes including administrative	Output	88.00	50.00	100.00	100.00



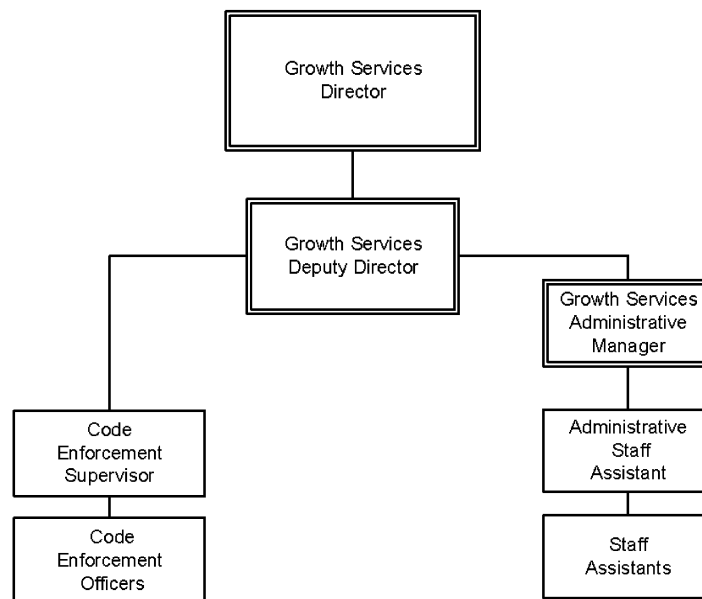
**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Planning and Zoning  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	1,499,010	2,025,530	2,025,530	2,112,163
Operating	176,615	549,309	489,309	642,509
Capital	120,308	97,682	97,682	0
Debt Service	10,034	0	0	0
<b>Total Planning and Zoning Expenditures</b>	<b>1,805,967</b>	<b>2,672,521</b>	<b>2,612,521</b>	<b>2,754,672</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Growth Services Deputy Director	1.00	1.00	1.00
Growth Services Director	1.00	1.00	1.00
Senior Planner	3.00	3.00	0.00
Planner	0.00	0.00	5.00
Planner	2.00	2.00	0.00
Transportation Planner	1.00	1.00	1.00
Growth Services Development Review Coordinator	1.00	1.00	1.00
Zoning Technician	7.00	7.00	7.00
Planning and Zoning Supervisor	1.00	1.00	1.00
Growth Services Coordinator	1.00	1.00	1.00
Geographic Information Systems Technician Analyst	1.00	1.00	1.00
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	2.00	2.00	2.00
Staff Assistant III	0.50	0.50	0.50
Growth Services Administrative Manager	1.00	1.00	1.00
<b>Total Planning and Zoning Full Time Equivalents</b>	<b>23.50</b>	<b>23.50</b>	<b>23.50</b>

## Code Enforcement





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Growth Management Division: Code Enforcement**

#### **MISSION:**

The Code Enforcement Division's mission is to promote, protect, and improve the health, safety, and welfare of the citizens of Marion County through an effective Code Enforcement Program.

#### **DESCRIPTION:**

The primary responsibility of the Code Enforcement Division is to educate citizens about Marion County codes and ordinances through a voluntary compliance program in order to protect the property values, health, safety, and welfare of the public. The Code Enforcement Division is a General Fund Division, which is required to address statutory requirements of Chapter 162. The 2023-2024 fiscal year budget reflects the cost involved in meeting these requirements. In addition to responding to citizen complaints, Marion County Code Enforcement Officers also take a pro-active approach by addressing violations they observe while traversing the County. Continuous cross training of our Department staff has enabled us to increase the efficiency and quality of our customer service, and have a greater presence in the field, improving communications and understanding with our citizens.

#### **BUDGET PRIORITIES:**

The budget priority of Code Enforcement is increased presence of Code Officers in the field to proactively identify code violations. We will do this with three Staff Assistants, twelve Florida Association of Code Enforcement [FACE] trained code enforcement officers, and a Code Enforcement Supervisor.

#### **GOALS:**

The Code Enforcement Division has implemented a balanced and comprehensive approach to enforcement allocating Division resources between public generated complaints and more proactive investigations of code violations. The primary goals for Code Enforcement for the coming year are to remain focused on educating our citizens of the codes and ordinances in order to promote and gain voluntary compliance in a timely manner; to provide enforcement support in the County's mission to reduce littering in Marion County; to continue being proactive in identifying violations and enforcement; to provide all our customers with the utmost professional level of service and integrity; to provide lien collections for Code Enforcement Board and abatement liens and reduce the time from the date of complaint received to initiate the investigation.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Growth Management  
Division: Code Enforcement**

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Code Enforcement		1,306,579	1,543,920	1,603,920	1,629,088
<b>Total Code Enforcement</b>		<u>1,306,579</u>	<u>1,543,920</u>	<u>1,603,920</u>	<u>1,629,088</u>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Code Enforcement		15.00	16.00	16.00
<b>Total Code Enforcement</b>		<u>15.00</u>	<u>16.00</u>	<u>16.00</u>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Average calendar day from citizen complaint to first inspection	Efficiency	4.00	3.00	3.00	3.00
Bingo organizations licensed for gaming	Input	21.00	26.00	26.00	23.00
Citizen complaints as percent of total complaints	Input	56.00	68.00	40.00	60.00
Complaints logged and investigated	Input	3,906.00	6,301.00	6,480.00	4,500.00
Junk and unserviceable vehicle cases abated by vendors hired by Marion County	Input	19.00	7.00	15.00	20.00
Miles driven	Output	172,350.00	178,260.00	180,048.00	180,000.00
Unsafe structures abated by vendors hired by Marion County	Input	20.00	28.00	21.00	21.00

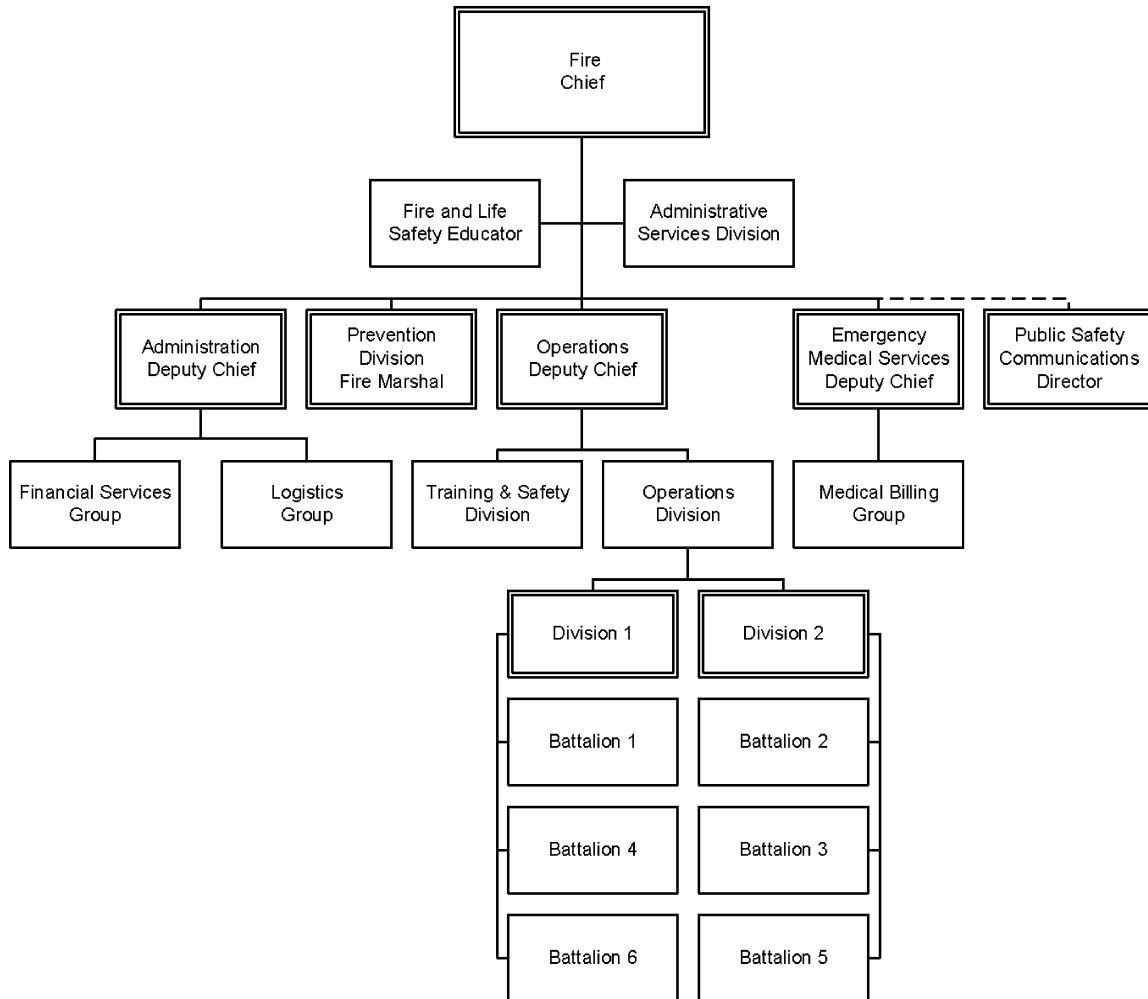
**Cost Center: Code Enforcement  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	969,697	1,143,493	1,143,493	1,180,504
Operating	307,034	358,097	358,097	388,584
Capital	29,632	42,330	102,330	60,000
Debt Service	216	0	0	0
<b>Total Code Enforcement Expenditures</b>	<u>1,306,579</u>	<u>1,543,920</u>	<u>1,603,920</u>	<u>1,629,088</u>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Code Enforcement Officer	11.00	12.00	12.00
Code Enforcement Supervisor	1.00	1.00	1.00
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	1.00	1.00	1.00
Staff Assistant II	1.00	1.00	1.00
<b>Total Code Enforcement Full Time Equivalents</b>	<u>15.00</u>	<u>16.00</u>	<u>16.00</u>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Fire Rescue





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Safety Division: Fire Rescue and Ambulance**

#### **MISSION:**

Marion County Fire Rescue proudly protects life and property with honor, compassion and respect.

#### **DESCRIPTION:**

Marion County Fire Rescue (MCFR) began its organizational roots as a pure Voluntary Fire Department and has grown to become a premier career Fire Rescue Agency in the State of Florida. Twenty four fire stations and three EMS stations provide the backbone of service for Marion County citizens daily. Various apparatus and deployment models are used to answer citizens calls for service. Service delivery and performance analysis provide necessary information to ensure data-based decisions are used to guide the service provided.

#### **BUDGET PRIORITIES:**

This year, Marion County Fire Rescue will prepare for the five-year annual Fire Assessment Process while continuing to expend the surtax funds to bolster and maintain the capital equipment, apparatus, and vehicle replacement plans for EMS and Fire. MCFR will expand and enhance the cancer prevention initiatives through additional bunker gear and cleaning procedures. Furthermore, we will continue to enhance the safety of Single Certified Employees through the purchase of extrication gear and safety equipment. MCFR will address productivity and efficiency through the addition of support staff positions to handle the daily processes and procedures created by increased personnel and service demands. This will include an expansion of the Training Division to maintain the current training initiatives for ISO and support the continued hiring and training of new employees to address turnover. Additional support includes pre-fire plan software and additional staff for annual fire inspections.

#### **GOALS:**

The goals of Marion County Fire Rescue are to ensure service levels meet citizen demand, to complete the five-year Fire Assessment Planning, to expand and enhance the Training Division, to reduce employee turnover and increase retention and to execute the various capital replacement plans.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Safety**

**Division: Fire Rescue and Ambulance**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Emergency Medical Services	30,743,680	34,544,770	38,736,921	41,584,717
Fire Rescue Services	49,194,147	69,208,956	73,791,132	79,226,804
<b>Total Fire Rescue and Ambulance</b>	<b>79,937,827</b>	<b>103,753,726</b>	<b>112,528,053</b>	<b>120,811,521</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Emergency Medical Services	276.00	297.00	299.00
Fire Rescue Services	361.00	388.00	395.00
<b>Total Fire Rescue and Ambulance</b>	<b>637.00</b>	<b>685.00</b>	<b>694.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Collection rate of ambulance bills invoiced	Input	73.26	0.00	0.00	75.00
Increase department retention rate by 5%	Input	13.00	0.00	0.00	18.00
Increase the number of EMS personnel with extrication safety gear by 30%	Input	0.00	0.00	0.00	10.00
Increase the number of firefighters with additional Cancer Prevention Initiatives by 10%	Input	42.00	0.00	0.00	52.00
MCFR Prevention commercial inspections	Input	3,163.00	2,257.50	2,843.40	3,200.00
MCFR Prevention plans reviews conducted	Input	4,003.00	3,412.50	4,110.75	4,100.00





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Emergency Medical Services  
Funding Source: General Fund**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Personnel	25,397,321	29,860,609	31,123,924	33,246,902
Operating	4,235,589	4,684,161	5,270,232	5,575,426
Capital	8,721	0	668,000	200,000
Debt Service	4,647	0	0	0
Grants and Aid	1,097,402	0	1,674,765	2,562,389
<b>Total Emergency Medical Services Expenditures</b>	<b>30,743,680</b>	<b>34,544,770</b>	<b>38,736,921</b>	<b>41,584,717</b>

<u>FTE Summary</u>	<u>FY 2022 Adopted</u>	<u>FY 2023 Adopted</u>	<u>FY 2024 Adopted</u>
Medical Billing Manager	1.00	1.00	1.00
Deputy Chief	1.00	1.00	1.00
Captain	3.00	0.00	0.00
Emergency Medical Services Captain	3.00	3.00	4.00
Quality Assurance Technician	1.00	1.00	0.00
Quality Improvement Specialist	0.00	0.00	1.00
Firefighter	160.00	167.00	167.00
Medical Billing Specialist	14.00	14.00	14.00
Paramedic Training Specialist	2.00	0.00	0.00
Paramedic Training Specialist	0.00	2.00	2.00
Quality Assurance Specialist	1.00	1.00	0.00
Quality Improvement Technician	0.00	0.00	1.00
Paramedic	60.00	64.00	64.00
Emergency Medical Technician	29.00	33.00	33.00
EMS Lieutenant	0.00	9.00	9.00
Administrative Staff Assistant	0.00	0.00	1.00
Staff Assistant IV	1.00	1.00	0.00
Medical Billing Specialist Supervisor	0.00	0.00	1.00
<b>Total Emergency Medical Services Full Time Equivalents</b>	<b>276.00</b>	<b>297.00</b>	<b>299.00</b>



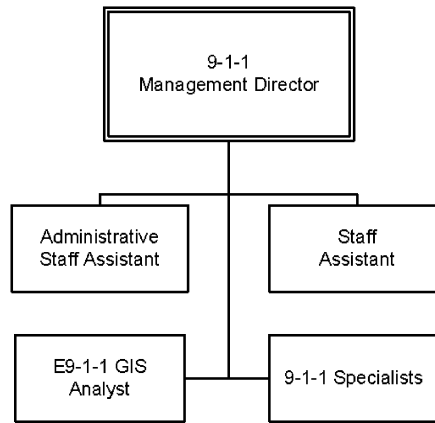
**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Fire Rescue Services  
Funding Source: Fire Rescue and EMS Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	38,465,910	44,380,378	44,391,350	50,464,232
Operating	8,429,528	10,471,366	11,095,633	12,407,061
Capital	656,216	1,130,129	5,518,569	2,644,063
Debt Service	265,807	250,001	250,001	250,001
Grants and Aid	227,500	252,700	252,700	286,300
Non-operating	91,455	0	0	0
Interfund Transfers	1,057,731	1,257,923	1,283,536	1,502,295
Reserves	0	11,466,459	10,999,343	11,672,852
<b>Total Fire Rescue Services Expenditures</b>	<b>49,194,147</b>	<b>69,208,956</b>	<b>73,791,132</b>	<b>79,226,804</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Fire Chief	1.00	1.00	1.00
Deputy Chief	2.00	2.00	2.00
Fire and Life Safety Educator	1.00	1.00	1.00
Battalion Chief	21.00	21.00	21.00
Captain	21.00	25.00	26.00
Battalion Chief Community Risk Reduction	1.00	1.00	1.00
Division Chief	7.00	7.00	7.00
Quality Improvement Manager	0.00	0.00	1.00
Logistics Manager	1.00	1.00	1.00
Administrative and Financial Services Manager	1.00	1.00	1.00
Business Technologist	0.00	1.00	1.00
Geographic Information Systems Programmer Analyst	1.00	1.00	1.00
Fire Inspector	3.00	4.00	5.00
Fire Marshal	1.00	1.00	1.00
Quality Assurance Technician	1.00	1.00	0.00
Firefighter	279.00	151.00	151.00
Driver Engineer	0.00	87.00	87.00
Fire EMS Purchasing Coordinator	2.00	2.00	2.00
Fire Prevention Supervisor	1.00	1.00	2.00
Quality Improvement Technician	0.00	0.00	1.00
Lieutenant	0.00	62.00	62.00
Administrative Staff Assistant	5.00	5.00	5.00
Staff Assistant IV	1.00	1.00	0.00
Staff Assistant III	2.00	2.00	3.00
Staff Assistant II	1.00	1.00	1.00
Fire Rescue Payroll Specialist	0.00	0.00	1.00
Budget and Administrative Coordinator	1.00	1.00	2.00
Administrative Manager	1.00	1.00	1.00
Supply Inventory Technician	5.00	5.00	5.00
Logistics and Inventory Technician	1.00	1.00	2.00
<b>Total Fire Rescue Services Full Time Equivalents</b>	<b>361.00</b>	<b>388.00</b>	<b>395.00</b>

**9-1-1 Management**





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Safety  
Division: Emergency 9-1-1 System**

**MISSION:**

The mission of the 9-1-1 Management Department is to ensure that when a citizen dials 9-1-1 from a telephone, the 9-1-1 call is routed to the correct Public Safety Answering Point (PSAP) and accurate information appears on the enhanced 9-1-1 screen - in particular, the caller's name, address, telephone number and proper emergency response agencies.

**DESCRIPTION:**

In support of our mission, this Department addresses all of Marion County and acts as a focal point for street sign requests and any other items which would help locate our citizens in the event of an emergency. We constantly monitor, correct, and update the Enhanced 9-1-1 Database, which has over 200,000 records from more than thirty telephone companies. This Department also directly supports the PSAPs by providing 9-1-1 service and equipment, keeping pace with the newest technological demands and ensuring adherence to the Florida Emergency Telephone Act and the Florida State 9-1-1 Plan.

**BUDGET PRIORITIES:**

The budget priority this fiscal year is to grow the 9-1-1 Emergency System Fund as much as possible for the future implementation of Next Generation 9-1-1 outlined in the goals statement.

**GOALS:**

The 9-1-1 Management Department's focus for the next five years is the implementation of an Emergency Services IP Network (ESInet), Next Generation Core Services (NGCS), a Regional Mapping Repository, and a Regional Emergency Backup Public Safety Answering Point in another Florida county capable of handling our 9-1-1 calls in the event of a local catastrophic disaster.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Safety**

**Division: Emergency 9-1-1 System**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
911 Management	1,513,569	3,481,288	3,537,066	4,616,448
<b>Total Emergency 9-1-1 System</b>	<b>1,513,569</b>	<b>3,481,288</b>	<b>3,537,066</b>	<b>4,616,448</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
911 Management	9.00	9.00	9.00
<b>Total Emergency 9-1-1 System</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
9-1-1 database accuracy	Output	100.00	100.00	100.00	100.00
Customer record accuracy	Output	100.00	100.00	100.00	100.00
Emergency Response Map accuracy	Output	100.00	100.00	100.00	100.00
Master Street Address Guide accuracy	Output	100.00	100.00	100.00	100.00

**Cost Center: 911 Management  
Funding Source: 911 Management Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	544,778	716,925	683,989	761,174
Operating	671,828	826,070	985,289	1,005,814
Capital	295,496	1,039,083	968,578	1,649,460
Debt Service	1,467	0	0	0
Reserves	0	899,210	899,210	1,200,000
<b>Total 911 Management Expenditures</b>	<b>1,513,569</b>	<b>3,481,288</b>	<b>3,537,066</b>	<b>4,616,448</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
E911 Management Director	1.00	1.00	1.00
911 Specialist	5.00	5.00	5.00
E911 Geographic Information Systems Analyst	1.00	1.00	1.00
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant II	1.00	1.00	1.00
<b>Total 911 Management Full Time Equivalents</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Safety Division: Public Safety Radio**

#### **MISSION:**

The Radio Division's mission is to professionally maintain the Marion County P25 800 MHz, UHF, and VHF radio systems equipment and infrastructure. We provide reliable radio systems operation and strive to maintain 100% uptime for all radio systems that support our first responders, public safety support personnel, and all other radio systems users. We respond 24/7 to all public safety radio communications trouble calls and requests for service. We work tirelessly to improve partnerships between Marion County and the State of Florida and its surrounding counties to increase valuable interoperable communications. The Radio Systems Manager supports Emergency Management Communications, serving as Marion County's all-hazards Communications Leader (COML) all while performing our mission by protecting taxpayer dollars from waste, fraud, and abuse.

#### **DESCRIPTION:**

The Public Safety Communications Radio Division is responsible for the maintenance, repair, and administration of the Marion County P25 800 MHz, VHF, and UHF radio systems equipment and infrastructure. The Division provides dedicated service to over 3,000 county radio users, with emphasis on first responders whose mission it is to serve and protect Marion County's citizens' lives and property. Our Division also supports all Emergency Support Function (ESF) disciplines and public safety support Departments within the Marion County Board of County Commissioners. The Radio Division works in conjunction with Marion County Sheriff's Office, Marion County Fire Rescue Department, the cities of Ocala, Belleview, and Dunnellon, Marion County Public Schools, Advent Health and Ocala Regional Medical Centers, and county communications interoperability partners, Alachua, Citrus, Lake, Levy, Putnam, and Sumter counties, to improve interoperable communications.

#### **BUDGET PRIORITIES:**

Aligning with the goals of the strategic plan, the Radio Division has moved forward with the expansion of the radio tower infrastructure to better support the needs of the public safety responders and all radio users throughout Marion County. Doing this requires an increase to the budget to cover operational expenses related to the additional towers including such costs as utility and communication service needs. As part of the strategic plan the Radio Division has worked to expand access to the radio system to Departments and users throughout the county. Doing this requires increased costs to provide sufficient maintenance of the equipment utilized by the public safety radio system. Providing such maintenance ensures proper functionality of the Motorola P25 radio equipment utilized by public safety personnel such as Marion County Fire Rescue and Marion County Sheriff's Office as well all Marion County general government municipalities. With an increase to tower sites and radio users, it is vital to account for radio system equipment to ensure responsibility and functionality of said equipment is maintained. To accommodate this need, the Radio Division will be increasing the budget so to implement updated MCM asset management software. This software will allow for the streamlining of current practices and the increase of efficiency and accountability of all radio systems equipment and assets. Utilization of this specialized software will better protect the assets and investments of Marion County.

#### **GOALS:**

The Radio Division will expand and upgrade the 800 MHz system with one converted tower from an Astro Site Repeater (ASR) in Dunnellon and the addition of three tower sites; North-End Sparr/Anthony, Dollar General Marion Oaks and Salt Springs VFW. GPS is to be added to the system radios for tracking purposes and to enhance radio user safety. The Marion County School Board is to be added to the radio system to assist in the improvement of communication with school buses. Additionally, the Radio Division aims to improve first responder safety through continued interoperability with Marion County municipalities and surrounding counties through the use of shared channels and encryption keys. Further goals are to improve cooperative training opportunities with each of our first responder agencies and general government Departments.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Safety  
Division: Public Safety Radio

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Public Safety Radio	1,843,397	1,915,965	1,915,965	2,093,976
<b>Total Public Safety Radio</b>	<b>1,843,397</b>	<b>1,915,965</b>	<b>1,915,965</b>	<b>2,093,976</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Public Safety Radio	2.00	2.00	2.00
<b>Total Public Safety Radio</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
800 MHz call duration	Input	4.14	8.00	8.00	4.56
800 MHz radio system sites	Input	15.00	10.00	15.00	15.00
800 MHz radio system usage	Input	6,256,285.00	6,000,000.00	6,100,000.00	6,412,693.00
800 MHz radio system users	Input	2,878.00	2,750.00	2,900.00	2,900.00
Radio service calls	Input	662.00	625.00	750.00	694.00
UHF radio system sites	Input	2.00	3.00	3.00	2.00
VHF radio system sites	Input	2.00	2.00	2.00	2.00

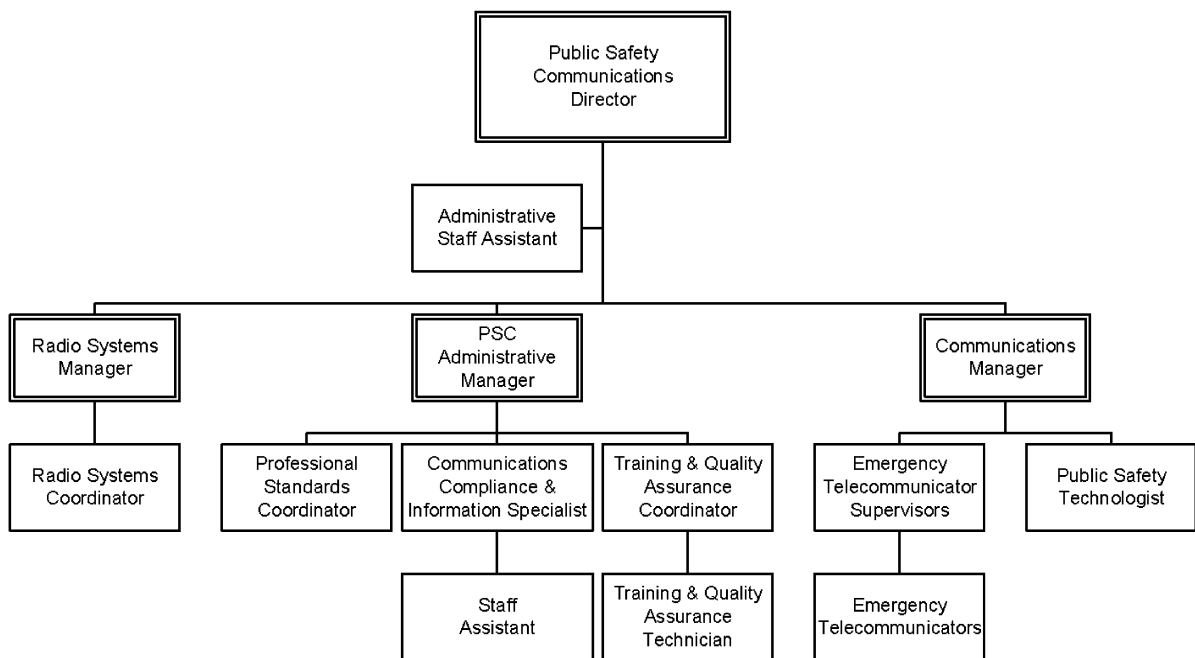
Cost Center: Public Safety Radio  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	183,991	232,258	232,258	224,280
Operating	1,557,230	1,683,707	1,683,707	1,869,696
Debt Service	102,176	0	0	0
<b>Total Public Safety Radio Expenditures</b>	<b>1,843,397</b>	<b>1,915,965</b>	<b>1,915,965</b>	<b>2,093,976</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Radio Systems Specialist	1.00	0.00	0.00
Radio Systems Manager	1.00	1.00	1.00
Radio Systems Coordinator	0.00	1.00	1.00
<b>Total Public Safety Radio Full Time Equivalents</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Public Safety Communications







## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Safety Division: Public Safety Communications**

#### **MISSION:**

Marion County Public Safety Communications (PSC) is an Accredited Center of Excellence (ACE), committed to providing professional, efficient, and accurate emergency telecommunications. We accomplish this by utilizing leading edge technology, advanced protocols, training and quality assurance, with a dedication to teamwork and commitment to customer service and stewardship.

#### **DESCRIPTION:**

Marion County PSC provides countywide access to 9-1-1 as well as dispatch services for Marion County Fire Rescue. To ensure best practices, PSC submits myriad performance metrics and policy information for independent review to two independent conformity assessment bodies, the International Academies of Emergency Dispatch (IAED) and the Florida Telecommunications Accreditation Commission (FLA-TAC) and has been not only accredited, but recognized as an accredited Center of Excellence in multiple emergency dispatch protocols.

#### **BUDGET PRIORITIES:**

Employee development and retention is a strategic element of PSC operations, in which Marion County has made substantial investments with a positive return. Every year of a staff member's tenure evidences the success of the Department and County in facilitating deep connection between the Emergency Telecommunicator (ETC) and Marion County through what is a purposeful career. Supported by the Marion County's Board of County Commissioners and Administration, the dedication of PSC leadership to the continuing self-improvement of staff and overall workplace experience has dramatically reduced the historically high rates of turnover that plagued the Communications Center. This has been accomplished through focused collaborative training with other public safety agencies, both local and distant. Each staff member is offered opportunities to attend seminars, lectures, and classes to achieve a high level of success in their career as well as enhance the quality of service provided to citizens and first responders. The attendance and leadership of PSC personnel at state and national training seminars and conferences has greatly expanded their learning and experience and allowed them to establish enduring relationships with subject matter experts in their very own career in the field of public safety. PSC is recognized as a role model agency with influence over the decisions of conformity assessment bodies with oversight of communication centers around the world.

An additional component of the PSC staff-development strategy elevates the experience of the employee through deployment to real world situations as part of the inhouse Telecommunicator Emergency Response Taskforce (TERT) team. PSC is widely recognized for its continuous availability, and the willingness of its ETC call takers and dispatchers to deploy to multiple local, regional, and interstate disaster situations in support of fellow emergency communications centers (ECC). The TERT team responds to areas wrought with devastation, serving to maintain the continuity of operations at the ECCs of impacted communities.

A last priority of note for PSC operations concerns the ever and vastly changing arena of public records requests and fulfillment. For the benefit of multiple County Departments, PSC has implemented GovQA by Granicus, a scalable, secure public records request management system that will ensure compliance with Florida's Sunshine Law and confidence of the public in the basic right of access to records generated and maintained by governmental agencies or authorities. With GovQA, the staff time dedicated to fulfillment of public records requests will be substantially reduced through a combination of the self-service option for the public, a deflection of redundant requests by the system, and automated workflows that will standardize and centrally manage escalations, notifications and reports. Marion County's positive relationship with the public will be maintained and strengthened through ease and independent access provided by GovQA and the highest level of security and fully-CJIS/HIPAA/NIST/FISMA compliant data protection available to governments.

#### **GOALS:**



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **GOALS:**

The PSC Communications Divisions is mission focused in its provision of high-quality public safety communications in service to and commensurate with the needs and expectations of Marion County's citizens, first responders and stakeholders through best practices utilized by a public safety telecommunicator workforce hired for acumen, assessed and trained for aptitude, and provided opportunity and experience that fosters tenure and consequent expertise. To maintain the careful oversight as a custodian of records that Marion County is known for, PSC personnel remain abreast of the Florida Sunshine Law and expert in their performance in the response to the public for records, using technology intended to provide for heightened degrees of transparency and accountability. The accreditation of the Combined Communications Center comprising the policies and procedures enacted as well as the performance of personnel, is a critical element of the identity maintained by PSC that will be preserved. PSC will maintain accreditation with the Florida Telecommunications Accreditation Commission (FLA-TAC) of which Marion County was the first consolidated communications center to achieve. An Accredited Center of Excellence (ACE), PSC has achieved accreditation in two disciplines, Emergency Medical Dispatch (EMD) and Emergency Fire Dispatch (EFD); PSC has implemented the third discipline, Emergency Police Dispatch (EPD) and the Communications Division is now working towards tri-ACE status. Additionally, PSC is pursuing accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA).



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Safety**

**Division: Public Safety Communications**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Public Safety Communications	5,632,977	7,570,813	7,570,813	8,096,713
<b>Total Public Safety Communications</b>	<b>5,632,977</b>	<b>7,570,813</b>	<b>7,570,813</b>	<b>8,096,713</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Public Safety Communications	69.00	78.00	79.00
<b>Total Public Safety Communications</b>	<b>69.00</b>	<b>78.00</b>	<b>79.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
9-1-1 call abandonment rate	Efficiency	5.00	5.00	5.00	5.00
9-1-1 call answer time in 10 seconds or less	Efficiency	90.00	90.00	90.00	90.00
Calls QA'd	Input	2,342.00	4,110.00	4,477.00	4,701.00
Fire calls received to queue	Efficiency	61.73	60.00	60.00	60.00
Incoming 9-1-1 calls	Input	154,189.00	159,753.00	161,170.00	169,993.00
Incoming administration calls	Input	164,983.00	248,864.00	233,928.00	181,894.00
Law calls received to queue	Efficiency	70.43	60.00	60.00	60.00
Medical calls received to queue	Efficiency	53.31	60.00	60.00	60.00
Total CAD calls	Input	399,284.00	394,647.00	395,098.00	419,248.00
Total incoming and outgoing call volume	Input	418,257.00	617,716.00	585,822.00	461,127.00

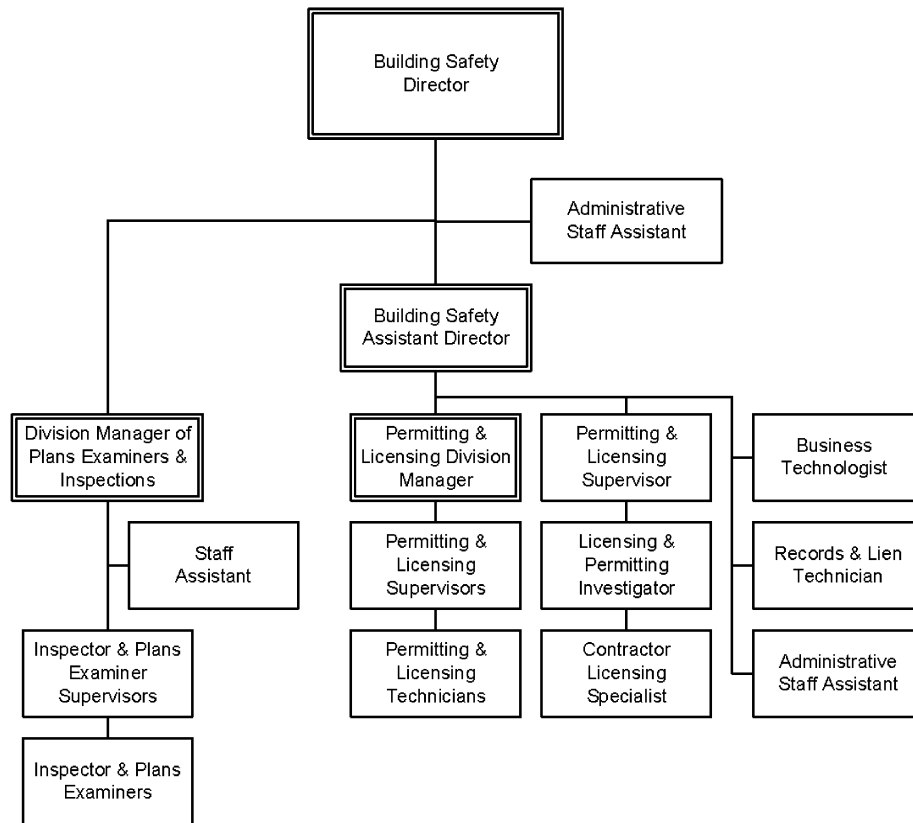
**Cost Center: Public Safety Communications  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	4,814,365	6,869,748	6,581,220	7,278,788
Operating	812,588	701,065	989,593	817,925
Debt Service	6,024	0	0	0
<b>Total Public Safety Communications Expenditures</b>	<b>5,632,977</b>	<b>7,570,813</b>	<b>7,570,813</b>	<b>8,096,713</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Public Safety Communications Admin Manager	0.00	0.00	1.00
Public Safety Communications Director	1.00	1.00	1.00
Public Safety Communications Manager	1.00	1.00	1.00
Professional Standards Coordinator	0.00	1.00	1.00
Training and Quality Assurance Coordinator	0.00	1.00	1.00
Public Safety Technologist	0.00	1.00	1.00
Training and Quality Assurance Technician	1.00	1.00	1.00
Training and Accreditation Coordinator	1.00	0.00	0.00
Communication Comp and Info Specialist	1.00	1.00	1.00
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	1.00	1.00	1.00
Emergency Telecommunicator	53.00	59.00	59.00
Emergency Telecommunicator Supervisor	9.00	10.00	10.00
<b>Total Public Safety Communications Full Time Equivalents</b>	<b>69.00</b>	<b>78.00</b>	<b>79.00</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Building Safety





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Safety Division: Building Inspections**

#### **MISSION:**

The mission of the Building Safety Department is to ensure the health, safety and public welfare in the built environment in Marion County by enforcing the State required Laws and Rules, the Florida Building Code and related Marion County Ordinances in the most effective and efficient manner.

#### **DESCRIPTION:**

Marion County Building Safety provides a wide range of services to the citizens and builders of our County. The Department is responsible for the enforcement and compliance of the Florida Building Code, State Law and Rules, County Ordinances and other construction related codes. In addition, this Department assists licensed contractors, cites unlicensed contractors, performs contractor outreach and holds monthly License Review Board meetings.

#### **BUDGET PRIORITIES:**

Marion County Building Safety's budget priorities for FY 2023-24 are to maintain funds to pay for inspection liabilities on permits, continue to fund staff retention, training, and equipment to conduct services for the protection of the public health, safety and welfare in the built environment of Marion County.

#### **GOALS:**

The Building Safety Department's primary goals for FY 2023-24 are to improve efficiency; to evaluate existing systems and processes and to empower new and current staff to increase their technical knowledge and customer service skills; to continue to set the standard for great customer service and efficient operations throughout Central Florida by ensuring both electronic and paper permit applications are complete and ready for processing; and to train customers and staff on the implementation of the new Tyler ERP system in an effort to create a seamless transition for the review and approval of permit applications with plans. Our goals are to improve upon our electronic review processes to be efficient and reduce plan review times, to continue to maintain next day inspections, and to offer Saturday inspection options. Our future options are to offer revised remote video inspections (RVIs) for additional inspection types to include private provider inspections. The Department utilizes the following avenues to communicate with our community: contractor meetings, networking opportunities, mailing lists and other outreach events to discuss code requirements, address problems and/or complaints, as a means to communicate with our customers. We plan to utilize the new ERP software to streamline the permitting process to facilitate a more efficient intake process for permit applications, which will eliminate unnecessary tasks and duplication of work.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Safety  
Division: Building Inspections**

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Building Safety		<u>6,856,785</u>	<u>16,853,678</u>	<u>16,903,380</u>	<u>12,539,426</u>
	<b>Total Building Inspections</b>	<u>6,856,785</u>	<u>16,853,678</u>	<u>16,903,380</u>	<u>12,539,426</u>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Building Safety		<u>71.36</u>	<u>71.36</u>	<u>71.36</u>
	<b>Total Building Inspections</b>	<u>71.36</u>	<u>71.36</u>	<u>71.36</u>

<u>Division Performance Measures</u>	<u>Indicator</u>	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Advanced property searches processed	Efficiency	14,281.00	8,000.00	8,000.00	10,000.00
Citation and complaint action orders opened	Efficiency	2,901.00	2,500.00	2,500.00	2,500.00
Contractor licenses issued and renewed	Efficiency	93.00	700.00	300.00	300.00
Customers served - Office visitors	Efficiency	19,246.00	16,000.00	15,000.00	15,000.00
Inspections performed	Efficiency	236,461.00	150,000.00	150,000.00	150,000.00
License Review Board cases processed	Efficiency	17.00	50.00	50.00	50.00
Permit applications processed	Efficiency	37,457.00	35,000.00	35,000.00	35,000.00
Plans reviewed	Efficiency	17,474.00	15,000.00	15,000.00	15,000.00
Remote video inspection program	Efficiency	28,326.00	2,500.00	20,000.00	20,000.00
Violation code cases opened	Efficiency	651.00	1,000.00	1,000.00	1,000.00



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

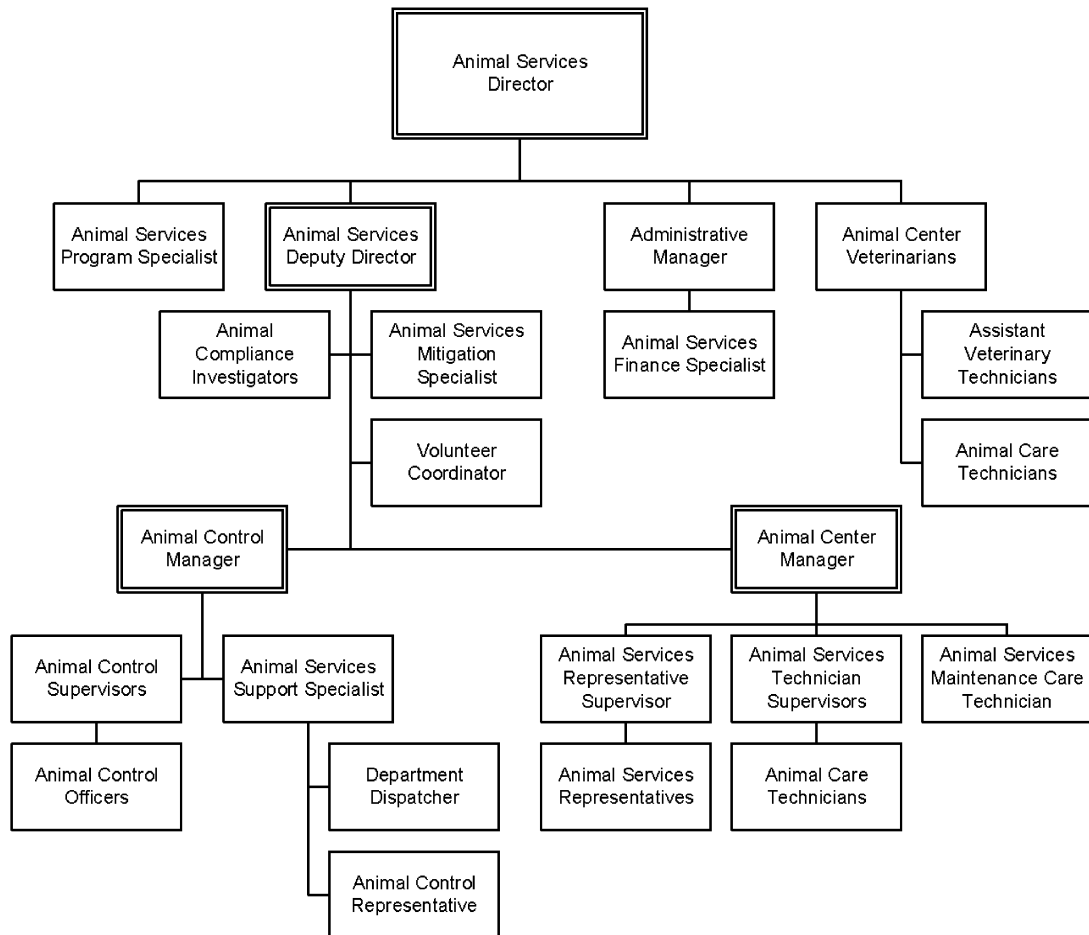
**Cost Center: Building Safety  
Funding Source: Building Safety Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	4,953,309	5,966,430	6,081,400	6,329,531
Operating	1,458,604	2,617,658	2,683,783	2,699,757
Capital	438,701	324,308	338,235	447,218
Debt Service	4,247	0	0	0
Non-operating	0	4,500,000	4,500,000	700,000
Interfund Transfers	1,924	0	0	0
Reserves	0	3,445,282	3,299,962	2,362,920
<b>Total Building Safety Expenditures</b>	<b>6,856,785</b>	<b>16,853,678</b>	<b>16,903,380</b>	<b>12,539,426</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Assistant County Administrator	0.18	0.18	0.18
Building Safety Assistant Director	0.00	1.00	1.00
Division Manager Plans Examiner and Inspections	1.00	1.00	1.00
Building Safety Director	1.00	1.00	1.00
Inspector and Plans Examiner Supervisor	3.00	3.00	3.00
Inspector and Plans Examiner	34.00	34.00	34.00
Permitting and Licensing Division Manager	1.00	1.00	1.00
Permitting and Licensing Supervisor	3.00	3.00	3.00
Business Technologist	1.00	1.00	1.00
Licensing and Permitting Investigator	2.00	2.00	2.00
Executive Coordinator	0.18	0.18	0.18
Administrative Staff Assistant	2.00	2.00	2.00
Staff Assistant III	1.00	1.00	1.00
Permitting and Licensing Technician	19.00	19.00	19.00
Records and Lien Technician	1.00	1.00	1.00
Building Business Manager	1.00	0.00	0.00
Contractor Licensing Specialist	1.00	1.00	1.00
<b>Total Building Safety Full Time Equivalents</b>	<b>71.36</b>	<b>71.36</b>	<b>71.36</b>

Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Animal Services







## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Safety Division: Animal Services**

#### **MISSION:**

The mission of Marion County Animal Services is to protect the public safety through the enforcement of Animal Control Regulations and to improve the quality of life for all Marion County residents and their pets through education relating to responsible pet ownership.

#### **DESCRIPTION:**

From ensuring public safety, animal welfare and promoting responsible pet ownership, to reuniting a lost pet or helping citizens adopt their new forever friend, our devoted staff and volunteers at Marion County Animal Services (MCAS) provide a wide range of services to the citizens and animals of Marion County. In order to accomplish our goal, MCAS works with many partners, from Marion County Sheriff's Office to Community Rescue organizations. MCAS consists of animal control and sheltering operations as well as the Neuter Commuter, a mobile surgical unit. The dedicated staff serves all 1,652 square miles of Marion County and is responsible for education, enforcement, housing, rehabilitation, humane care, redemption and adoption of unwanted, abandoned and stray domestic animals and livestock. In FY 2022, MCAS housed and cared for over 8,300 animals and made over 21,500 responses in our community.

#### **BUDGET PRIORITIES:**

Animal Services is requesting two new positions: a Volunteer Coordinator and a Animal Compliance Investigator and the reclassification of a Purchasing and Inventory Coordinator to an Animal Services Finance Specialist. These positions will help increase public safety, customer service and efficiency.

#### **GOALS:**

The goals of Animal Services are to provide exceptional customer service to the citizens of Marion County, to continue to ensure the safety of the citizens and pets of Marion County, to achieve fair and consistent enforcement while working with the Animal Cruelty Task Force, to increase adoptions, rescues and fosters by expanding community partner network, to increase outreach events with our new adoption trailer, to decrease abandoned/stray animals with low-cost spay/neuter and resource education and the planning of new shelter.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Safety  
Division: Animal Services

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Animal Services		4,143,970	5,477,846	5,815,290	6,481,400
	<b>Total Animal Services</b>	<u>4,143,970</u>	<u>5,477,846</u>	<u>5,815,290</u>	<u>6,481,400</u>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Animal Services		51.00	54.00	58.00
	<b>Total Animal Services</b>	<u>51.00</u>	<u>54.00</u>	<u>58.00</u>

<u>Division Performance Measures</u>		Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Adoptions	Input		3,117.00	3,000.00	3,000.00	3,500.00
Animal complaints	Input		21,513.00	22,000.00	22,000.00	22,000.00
Animal intakes	Input		8,361.00	6,000.00	7,900.00	8,000.00
County licenses sold	Input		13,669.00	20,000.00	20,000.00	20,000.00
Euthanasia	Input		1,250.00	550.00	650.00	900.00
Live release rate	Input		91.80	90.00	90.00	90.00
Redeemed animals	Input		747.00	1,000.00	1,000.00	1,000.00
Spay and neuter surgeries	Input		6,033.00	7,000.00	7,000.00	7,000.00



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

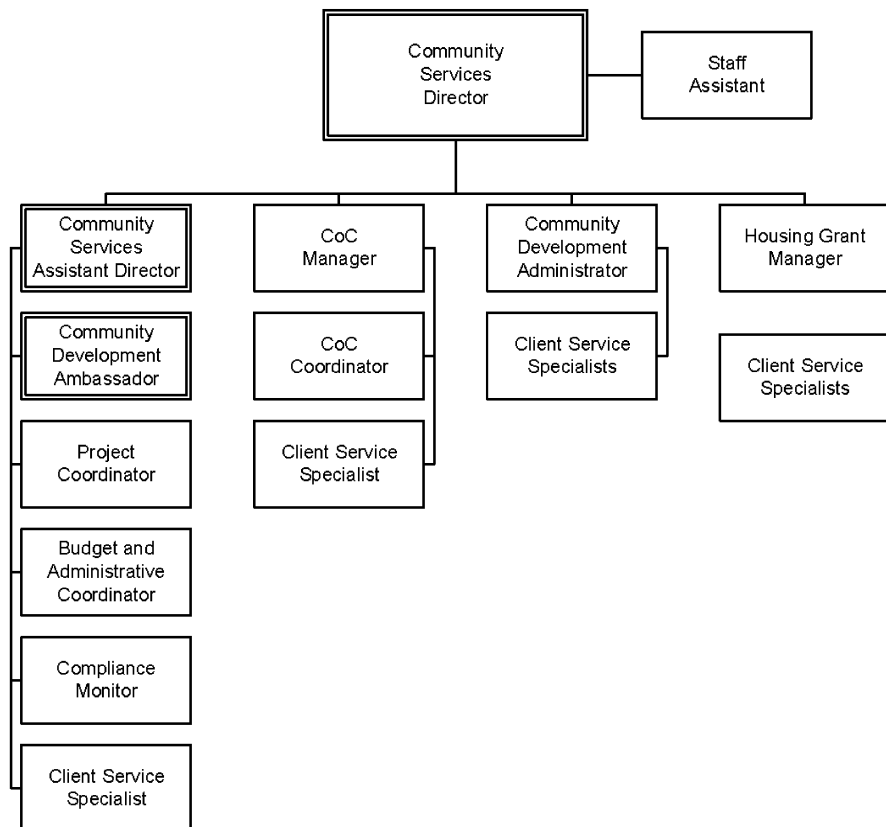
Cost Center: Animal Services  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	3,122,419	4,078,806	4,120,836	4,549,752
Operating	957,997	1,015,592	1,040,478	1,335,561
Capital	63,554	383,448	653,976	596,087
<b>Total Animal Services Expenditures</b>	<b>4,143,970</b>	<b>5,477,846</b>	<b>5,815,290</b>	<b>6,481,400</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Animal Center Supervisor	1.00	0.00	0.00
Animal Services Director	1.00	1.00	1.00
Animal Center Manager	0.00	1.00	1.00
Animal Services Deputy Director	1.00	1.00	1.00
Animal Center Veterinarian	2.00	2.00	2.00
Animal Services Program Specialist	1.00	1.00	1.00
Assistant Veterinary Technician	0.00	3.00	3.00
Animal Control Officer	12.00	11.00	13.00
Senior Animal Control Officer	2.00	2.00	2.00
Animal Control Supervisor	2.00	2.00	2.00
Animal Compliance Investigator	3.00	3.00	4.00
Animal Control Manager	0.00	1.00	1.00
Animal Control Representative	1.00	1.00	1.00
Animal Services Mitigation Specialist	1.00	1.00	1.00
Purchasing and Inventory Coordinator	1.00	1.00	0.00
Animal Services Finance Specialist	0.00	0.00	1.00
Volunteer Coordinator	0.00	0.00	1.00
Department Dispatcher	2.00	1.00	1.00
Animal Services Support Specialist	1.00	1.00	1.00
Administrative Manager	0.00	1.00	1.00
Animal Services Representative	4.00	4.00	4.00
Animal Care Technician Coordinator	2.00	0.00	0.00
Senior Animal Care Technician	4.00	4.00	4.00
Animal Care Technician	8.00	8.00	8.00
Animal Services Technician Supervisor	0.00	2.00	2.00
Animal Services Representative Coordinator	1.00	0.00	0.00
Animal Services Representative Supervisor	0.00	1.00	1.00
Animal Services Maintenance Care Technician	1.00	1.00	1.00
<b>Total Animal Services Full Time Equivalents</b>	<b>51.00</b>	<b>54.00</b>	<b>58.00</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Community Services





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Community Services**

#### **MISSION:**

The mission of Community Services is to provide opportunities to low to moderate-income individuals and families to improve their quality of life with a focus on serving the most vulnerable population.

#### **DESCRIPTION:**

Community Services oversees four Divisions, including Community Development, Affordable Housing, Homelessness Services, and Health and Human Services. The Health and Human Services is primarily funded by the General Fund of the four Divisions. The Health Care Responsibility Act (HCRA), the Decedent program, and Low-Income Non-Ad Valorem Tax Assistance programs are state-mandated programs. Community Services provides direct assistance to its citizens with these programs with an approximate overall budget of \$411,000, serving approximately 158 families.

The Department oversees contracts with local agencies that receive County funds for programs to benefit families with childcare, senior citizen transit, and reduction of substance abuse for children, with an approximate budget of \$830,000.

In addition, in 1991, the County partnered with Heart of Florida and the Marion County Medical Society to provide free income verification for individuals who qualify for the We Care program. Marion County residents whose income qualifies and need specialized treatment can apply to the We Care program for significantly reduced medical treatment. Approximately 32 individuals have been assisted annually.

During FY 2022-2023, Community Services is overseeing the newly formed Opioid Settlement Committee approved by the City of Ocala and Marion County through an interlocal agreement. The County is anticipated to receive approximately \$10.5 million over an 18-year period. In addition, during FY 2022-2023, Community Services is also overseeing the Panhandling Task force created per Resolution 23-R-021.

#### **BUDGET PRIORITIES:**

With anticipated population growth and additional responsibilities given to the Community Services Department, there is a need to increase staff to provide thorough oversight. As a result, this budget is realizing an increase of 10%. This overall budget aligns with promoting access to community wellness resources, increased access to primary care resources, and increase access to mental health/substance abuse care defined in the Empowering Marion for Success II.

#### **GOALS:**

The goals of Community Services are to continue the existing Decedent Program realizing a savings of \$10,000; to increase the number of families assisted through the Non-Ad Valorem funding assistance, accommodating an additional twenty families maintain their homestead; to continue to work with the Local Agencies that receive County Funds and review their performances; and to continue to partner with Heart of Florida and the Marion County Medical Society to provide specialized medical access to low-income individuals. The Opioid Settlement Committee will create priorities for the distribution of funding to increase access to those experiencing substance abuse specific to opioids.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Community Services**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Community Services	62,246	157,124	170,542	332,182
Unclaimed Decedent Program	37,389	46,000	46,000	46,000
<b>Total Community Services</b>	<b>99,635</b>	<b>203,124</b>	<b>216,542</b>	<b>378,182</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Community Services	0.70	2.00	17.50
<b>Total Community Services</b>	<b>0.70</b>	<b>2.00</b>	<b>17.50</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Increase internal and external customer awareness	Input	20.00	48.00	48.00	50.00
Percentage of Contract Compliance Monitoring	Output	0.00	0.00	10.00	20.00
Total applications approved for Health and Human Services	Output	158.00	225.00	180.00	180.00
Total applications intake for Health and Human Services	Output	258.00	360.00	274.00	280.00
Total savings realized (salaries, contracts, etc)	Efficiency	61,200.00	20,000.00	20,000.00	25,000.00

**Cost Center: Community Services  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	55,940	143,398	133,498	158,859
Operating	5,936	13,726	23,626	173,323
Debt Service	370	0	0	0
Grants and Aid	0	0	13,418	0
<b>Total Community Services Expenditures</b>	<b>62,246</b>	<b>157,124</b>	<b>170,542</b>	<b>332,182</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Community Services Director	0.24	0.25	1.00
Community Services Assistant Director	0.00	0.00	1.00
Community Development Administrator	0.00	0.00	1.00
Community Development Ambassador	0.00	0.00	1.00
Projects Coordinator II	0.00	0.00	1.00
Housing Grant Manager	0.00	0.00	1.00
Client Services Specialist	0.46	0.50	6.00
Staff Assistant III	0.00	0.25	1.50
Budget and Administrative Coordinator	0.00	0.00	1.00
Community Services Compliance Monitor	0.00	1.00	1.00
Continuum of Care Manager	0.00	0.00	1.00
Continuum of Care Program Coordinator	0.00	0.00	1.00
<b>Total Community Services Full Time Equivalents</b>	<b>0.70</b>	<b>2.00</b>	<b>17.50</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Unclaimed Decedent Program  
Funding Source: General Fund**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	37,389	46,000	46,000	46,000
<b>Total Unclaimed Decedent Program Expenditures</b>	<u>37,389</u>	<u>46,000</u>	<u>46,000</u>	<u>46,000</u>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Grant Funded Community Services**

#### **MISSION:**

The mission of the Grant Funded Community Services Division is to provide opportunities to low to moderate income individuals and families to improve their quality of life.

#### **DESCRIPTION:**

Community Services Grant Funded budget consists of three of the four Divisions; Community Development, Affordable Housing and Homelessness Services. Grants this Division oversees include; CDBG, HOME, ESG, NSP, HOME ARP, SHIP, Challenge, TANF, ARPA, and ERA2.

The Community Development grant Division priorities include programs and projects that support infrastructure in low-income census tracts, housing and wrap-around services for families.

The Affordable Housing Division provides incentives to housing developers willing to set aside a portion of its development for affordable housing, down payment and closing costs to first-time homebuyers, homeowner rehabilitation, and tenant-based rental assistance.

The Homelessness Services Division oversees Homelessness Services grants which are distributed to homeless service providers to assist with housing the homeless through shelter, rapid rehousing, and homeless prevention.

#### **BUDGET PRIORITIES:**

On December 7, 2022, Community Services held a workshop with the Board of County Commissioners to set priorities for grant funds the Department receives. Strategic locations, including the Community Revitalization Area (CRA), Urban Service Growth Boundary and Low Income Census Tracts are the focus areas for grant funds. Focusing on improving infrastructure in these locations will create infill and economic opportunities to support population growth identified in the Empowering Marion for Success II.

#### **GOALS:**

The goals of the Grant Funded Community Services Division is to support efforts in the CRA through land acquisition and supporting Code Enforcement activities to improve the area; to improve infrastructure in low income census tracts for public benefit; to increase the affordable housing supply by incentivizing approved developments that are willing to set aside 20% of their existing units to be affordable; to increase the supply of housing in the existing Community Land Trust to preserve Affordable Housing for 99 years; to create a Tenant Based Rental Assistance Program to provide Gap Rental Assistance; and increase Permanent Supportive Housing by 60 units.





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Grant Funded Community Services**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Community Development Block Grant	558,006	5,104,665	5,104,665	5,353,737
Community Development Block Grant CARES	883,873	697,252	697,252	393,831
Continuum of Care Challenge	75,822	110,850	110,850	104,401
Continuum of Care Emerg Solutions	1,080,560	725,793	725,793	401,194
Continuum of Care Program	19,065	62,202	62,202	64,818
Continuum of Care Program Florida	87,742	107,143	107,143	107,143
Continuum of Care TANF	32,706	52,308	52,308	58,264
Emergency Solutions CARES	746,853	960,102	960,102	273,048
Emergency Solutions Program	308,295	340,526	340,526	366,134
Home Investment Partnership	258,721	5,560,228	5,560,228	7,736,989
Neighborhood Stabilization Prog 1	59,234	1,924,778	1,924,778	1,921,075
Neighborhood Stabilization Prog 3	938	658,499	658,499	658,165
Other Human Services	8,437,525	13,920	13,920	73,768
State Housing Initiative Partnership Act	2,086,513	9,064,174	9,064,174	13,775,319
<b>Total Grant Funded Community Services</b>	<b>14,635,853</b>	<b>25,382,440</b>	<b>25,382,440</b>	<b>31,287,886</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Community Development Block Grant	0.00	5.72	0.00
Continuum of Care Program	0.00	0.98	0.00
Continuum of Care Program Florida	0.00	1.00	0.00
Emergency Solutions Program	0.00	0.17	0.00
Home Investment Partnership	0.00	1.18	0.00
State Housing Initiative Partnership Act	0.58	4.45	0.00
<b>Total Grant Funded Community Services</b>	<b>0.58</b>	<b>13.50</b>	<b>0.00</b>

<u>Division Performance Measures</u>	<u>Indicator</u>	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Community development in low income census tracts	Output	0.00	0.00	30.00	51.00
Homeless outreach by individual contacts	Output	2,870.00	0.00	2,950.00	3,000.00
Housing rehabilitation and reconstruction	Output	34.00	50.00	50.00	40.00
Increase creation of affordable housing	Output	14.00	31.00	32.00	20.00
Rental assistance to include TBRA for households	Output	1,850,787.00	2,000,003.00	2,000,020.00	2,000,020.00
Purchase assistance	Output	9.00	30.00	30.00	10.00
Rental assistance to include RR, HP for households	Output	94.00	0.00	110.00	110.00
Purchase assistance	Output	9.00	30.00	30.00	10.00



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Community Development Block Grant  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	341,199	485,343	485,343	434,612
Operating	5,122	89,039	89,039	0
Grants and Aid	211,685	4,530,283	4,530,283	4,919,125
<b>Total Community Development Block Grant Expenditures</b>	<b>558,006</b>	<b>5,104,665</b>	<b>5,104,665</b>	<b>5,353,737</b>

**Cost Center: Community Development Block Grant CARES  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	115,058	0	0	0
Operating	67,877	0	0	0
Debt Service	352	0	0	0
Grants and Aid	700,586	697,252	697,252	393,831
<b>Total Community Development Block Grant CARES Expenditures</b>	<b>883,873</b>	<b>697,252</b>	<b>697,252</b>	<b>393,831</b>

**Cost Center: Continuum of Care Challenge  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	75,822	110,850	110,850	104,401
<b>Total Continuum of Care Challenge Expenditures</b>	<b>75,822</b>	<b>110,850</b>	<b>110,850</b>	<b>104,401</b>

**Cost Center: Continuum of Care Emerg Solutions  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	47,951	0	49,999	0
Grants and Aid	1,032,609	725,793	675,794	401,194
<b>Total Continuum of Care Emerg Solutions Expenditures</b>	<b>1,080,560</b>	<b>725,793</b>	<b>725,793</b>	<b>401,194</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Continuum of Care Program  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	18,249	62,202	62,202	64,818
Operating	816	0	0	0
<b>Total Continuum of Care Program Expenditures</b>	<b>19,065</b>	<b>62,202</b>	<b>62,202</b>	<b>64,818</b>

**Cost Center: Continuum of Care Program Florida  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	75,017	97,536	97,536	107,143
Operating	12,725	9,607	9,607	0
<b>Total Continuum of Care Program Florida Expenditures</b>	<b>87,742</b>	<b>107,143</b>	<b>107,143</b>	<b>107,143</b>

**Cost Center: Continuum of Care TANF  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	32,706	52,308	52,308	58,264
<b>Total Continuum of Care TANF Expenditures</b>	<b>32,706</b>	<b>52,308</b>	<b>52,308</b>	<b>58,264</b>

**Cost Center: Emergency Solutions CARES  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	105,482	0	0	0
Operating	8,176	0	0	0
Debt Service	137	0	0	0
Grants and Aid	633,058	960,102	960,102	273,048
<b>Total Emergency Solutions CARES Expenditures</b>	<b>746,853</b>	<b>960,102</b>	<b>960,102</b>	<b>273,048</b>

**Cost Center: Emergency Solutions Program  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	7,257	15,168	15,168	34,742
Grants and Aid	301,038	325,358	325,358	331,392
<b>Total Emergency Solutions Program Expenditures</b>	<b>308,295</b>	<b>340,526</b>	<b>340,526</b>	<b>366,134</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Home Investment Partnership  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	106,020	104,859	104,859	62,502
Operating	2,436	1,433	1,433	0
Grants and Aid	150,265	3,497,351	3,497,351	4,456,902
<b>Total Home Investment Partnership Expenditures</b>	<b>258,721</b>	<b>3,603,643</b>	<b>3,603,643</b>	<b>4,519,404</b>

**Cost Center: Home Investment Partnership  
Funding Source: American Rescue Plan HOME Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	0	0	132,637
Operating	0	0	0	350,000
Grants and Aid	0	1,956,585	1,956,585	2,734,948
<b>Total Home Investment Partnership Expenditures</b>	<b>0</b>	<b>1,956,585</b>	<b>1,956,585</b>	<b>3,217,585</b>

**Cost Center: Neighborhood Stabilization Prog 1  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	56,380	0	0	0
Operating	154	134	134	0
Grants and Aid	2,700	1,924,644	1,924,644	1,921,075
<b>Total Neighborhood Stabilization Prog 1 Expenditures</b>	<b>59,234</b>	<b>1,924,778</b>	<b>1,924,778</b>	<b>1,921,075</b>

**Cost Center: Neighborhood Stabilization Prog 3  
Funding Source: General Fund Grants**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	38	34	34	0
Grants and Aid	900	658,465	658,465	658,165
<b>Total Neighborhood Stabilization Prog 3 Expenditures</b>	<b>938</b>	<b>658,499</b>	<b>658,499</b>	<b>658,165</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Other Human Services  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	2,062,118	0	0	0
<b>Total Other Human Services Expenditures</b>	<b>2,062,118</b>	<b>0</b>	<b>0</b>	<b>0</b>

Cost Center: Other Human Services  
Funding Source: American Rescue Plan Emergency Rental 2 Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	6,375,407	0	0	0
Non-operating	0	13,920	13,920	73,768
<b>Total Other Human Services Expenditures</b>	<b>6,375,407</b>	<b>13,920</b>	<b>13,920</b>	<b>73,768</b>

Cost Center: State Housing Initiative Partnership Act  
Funding Source: Local Housing Assistance Trust Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	39,644	345,144	345,144	511,108
Operating	26,940	6,019	198,377	300,000
Capital	52	0	0	0
Grants and Aid	2,019,117	8,713,011	8,520,653	12,964,211
Interfund Transfers	760	0	0	0
<b>Total State Housing Initiative Partnership Act Expenditures</b>	<b>2,086,513</b>	<b>9,064,174</b>	<b>9,064,174</b>	<b>13,775,319</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Community Services Director	0.00	0.10	0.00
Community Services Fiscal Manager	0.08	0.30	0.00
Community Services Manager	0.00	0.50	0.00
Projects Coordinator II	0.00	0.50	0.00
Housing Grant Manager	0.35	0.50	0.00
Client Services Specialist	0.15	2.00	0.00
Staff Assistant III	0.00	0.25	0.00
Budget and Administrative Coordinator	0.00	0.30	0.00
<b>Total State Housing Initiative Partnership Act Full Time Equivalents</b>	<b>0.58</b>	<b>4.45</b>	<b>0.00</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Services  
Division: Health Services

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Coronavirus Relief	535,213	0	1,783,163	0
Health	123,698	340,000	340,000	340,000
Medicaid Hospitals Nursing Homes	5,830,558	5,846,206	5,846,206	6,190,640
Opioid Settlements	0	11,459,548	11,459,548	3,243,745
<b>Total Health Services</b>	<b>6,489,469</b>	<b>17,645,754</b>	<b>19,428,917</b>	<b>9,774,385</b>

Cost Center: Coronavirus Relief  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	214,835	0	13,529	0
Capital	45,835	0	0	0
Grants and Aid	274,543	0	1,769,634	0
<b>Total Coronavirus Relief Expenditures</b>	<b>535,213</b>	<b>0</b>	<b>1,783,163</b>	<b>0</b>

Cost Center: Health  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	123,698	340,000	340,000	340,000
<b>Total Health Expenditures</b>	<b>123,698</b>	<b>340,000</b>	<b>340,000</b>	<b>340,000</b>

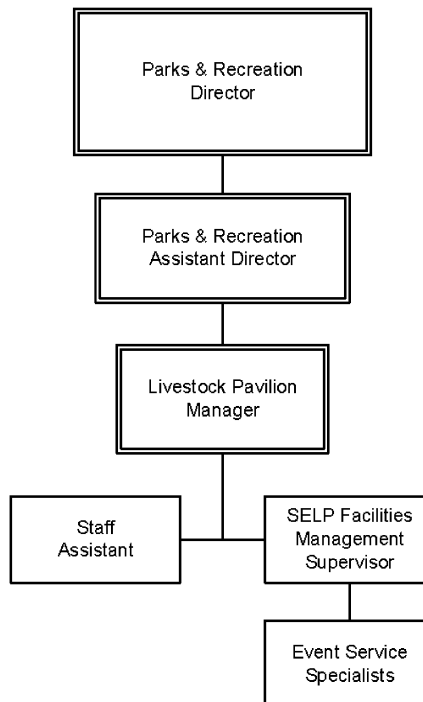
Cost Center: Medicaid Hospitals Nursing Homes  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	5,830,558	5,846,206	5,846,206	6,190,640
<b>Total Medicaid Hospitals Nursing Homes Expenditures</b>	<b>5,830,558</b>	<b>5,846,206</b>	<b>5,846,206</b>	<b>6,190,640</b>

Cost Center: Opioid Settlements  
Funding Source: Opioid Settlement Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	11,459,548	11,459,548	3,243,745
<b>Total Opioid Settlements Expenditures</b>	<b>0</b>	<b>11,459,548</b>	<b>11,459,548</b>	<b>3,243,745</b>

**Southeastern  
Livestock Pavilion**





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Southeastern Livestock Pavilion**

**MISSION:**

The mission of the Southeastern Livestock Pavilion is to deliver stellar customer service by providing a safe, clean environment to a wide variety of events while maintaining our small-town charm and staying true to Marion County's core values.

**DESCRIPTION:**

The Southeastern Livestock Pavilion (SELP) works closely with local organizations such as UF/IFAS, Marion County 4-H, FFA, The Southeastern Youth Fair (SEYF), and many others to provide a safe learning environment so Marion County residents can enjoy a wide variety of educational programs at no cost to the organizations. The Livestock Pavilion Manager currently sits on the Executive Board of the SEYF and is Treasurer for the Marion County 4-H Advisory Council. The SELP staff work very hard to foster strong relationships with these groups and promote the growth of these programs. SELP also contracts with Third Party Event Holders and Local Nonprofits for a variety of events. Nonprofits are able to utilize the facility at a discounted rate.

**BUDGET PRIORITIES:**

Our budget priorities are focusing on hiring new personnel to obtain a manageable employee workload, reduce overtime, and increase the quality of our service as stated in the Empowering Marion for Success II Strategic Plan. In accordance with the Empowering Marion for Success II Strategic Plan, we will also be addressing the facility's safety and maintenance needs.

**GOALS:**

The goals of the Southeastern Livestock Pavilion are to train and grow staff professionally and continuously strive to update the facility and look for opportunities to streamline operations.





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services**

**Division: Southeastern Livestock Pavilion**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Southeastern Livestock Pavilion	734,376	1,013,229	914,729	974,543
<b>Total Southeastern Livestock Pavilion</b>	<b>734,376</b>	<b>1,013,229</b>	<b>914,729</b>	<b>974,543</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Southeastern Livestock Pavilion	7.00	7.00	8.00
<b>Total Southeastern Livestock Pavilion</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Event attendance	Input	579,801.00	300,000.00	400,000.00	600,000.00
Events held	Input	547.00	650.00	650.00	700.00
Paid events	Input	190.00	190.00	200.00	250.00
Revenues	Output	229,324.00	295,000.00	300,000.00	350,000.00

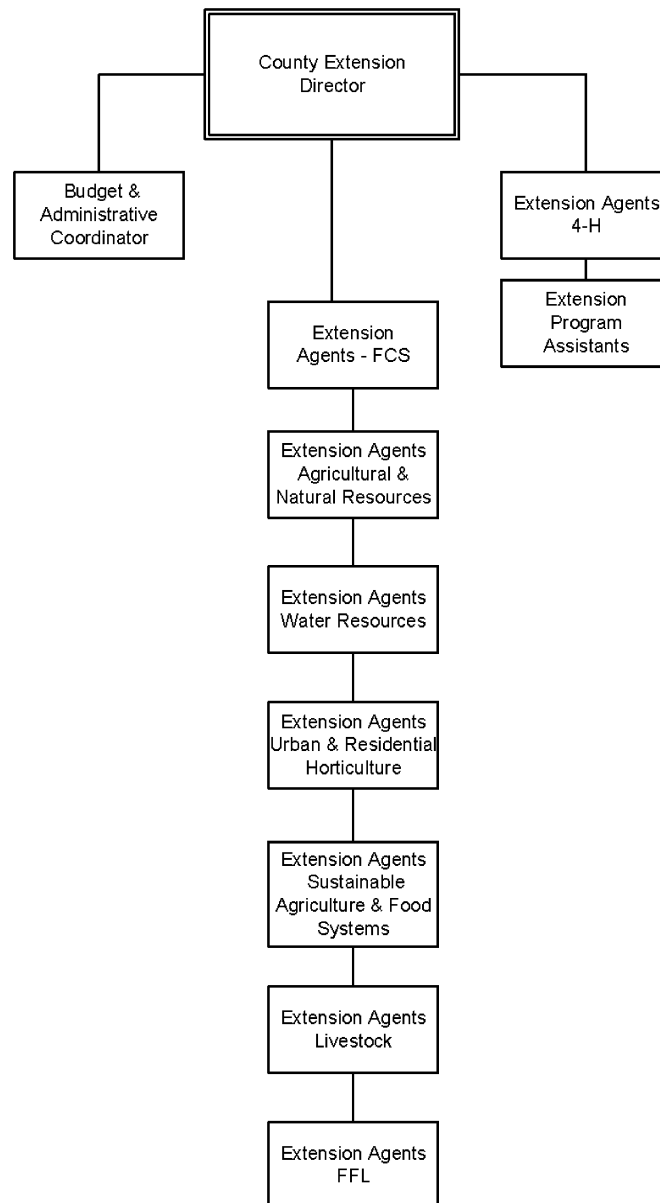
**Cost Center: Southeastern Livestock Pavilion  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	402,841	514,975	514,975	574,550
Operating	219,917	398,554	398,554	330,414
Capital	111,618	99,700	1,200	69,579
<b>Total Southeastern Livestock Pavilion Expenditures</b>	<b>734,376</b>	<b>1,013,229</b>	<b>914,729</b>	<b>974,543</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Livestock Pavilion Manager	1.00	1.00	1.00
SELP Facilities Management Supervisor	1.00	1.00	1.00
Staff Assistant IV	1.00	1.00	1.00
Event Service Specialist	4.00	4.00	5.00
<b>Total Southeastern Livestock Pavilion Full Time Equivalents</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>

Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cooperative  
Extension Service





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Cooperative Extension Service**

#### **MISSION:**

The UF/IFAS, Marion County is a Federal, State, and County partnership dedicated to providing quality, relevant education, and research-based expertise to foster healthy people, a healthy environment, and a healthy economy.

#### **DESCRIPTION:**

UF/IFAS, Marion County is implementing a State-wide, long-range plan for 2013-2025. The plan focuses on six initiatives including: Agricultural Economic Development; Water Quality and Supply; Natural Resources; Healthy Families; Community Resource Development; and Youth Development through 4-H.

#### **BUDGET PRIORITIES:**

Budget priorities in the UF/IFAS Extension, Marion County are geared to providing the resources for Marion County Citizens to gain knowledge on research-based educational information. This knowledge delivered through multiple platforms from Educational Programs to Informational Publications covering the six priorities identified in the 2013-2025 UF/IFAS Roadmap.

#### **GOALS:**

Cooperative Extension Service provides educational programming to the community through programs, publications, field visits, and one-on-one consultations to the participants. Clientele use the information to make behavioral changes impacting environmental resources, water quality, quantity, and supply; agriculture economic sustainability; healthy lives and social and economic success; and preparing youth to be reasonable citizens and productive members of the workforce. The UF/IFAS Marion County Department relies heavily on trained volunteers to leverage delivery of the information. There are an increased number of clientele reached through the outlets provided such as the plant clinic, outreach programs, volunteer club leaders, and demonstration gardens. Each year 60% of the participants will show a knowledge increase in the program and after six-months, 50% of the clientele will report they have adopted one or more behavioral change resulting in a positive impact in the program initiative area.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Cooperative Extension Service**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Cooperative Extension Service	824,525	1,064,725	1,064,725	1,177,122
<b>Total Cooperative Extension Service</b>	<b>824,525</b>	<b>1,064,725</b>	<b>1,064,725</b>	<b>1,177,122</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Cooperative Extension Service	16.00	16.00	16.00
<b>Total Cooperative Extension Service</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Clientele reached through contacts with agents	Input	43,266.00	43,266.00	47,592.00	49,980.00
Educational materials prepared	Input	350.00	350.00	185.00	370.00
Educational programs to empower citizens to build healthy lives and achieve social and economic success	Output	30.00	30.00	33.00	35.00
Educational programs to prepare youth to be responsible citizens and productive members of the workforce	Output	416.00	416.00	458.00	481.00
Educational programs to protect water quality, quantity and supply	Output	148.00	148.00	163.00	172.00
Email consultations	Input	6,500.00	6,500.00	13,000.00	13,500.00
Field consultations	Input	500.00	500.00	600.00	625.00
Field consultations performed to identify issues and solutions to increase agricultural enterprises' sustainability, profitability and competitiveness	Output	543.00	543.00	597.00	627.00
Group participants	Input	32,000.00	32,000.00	25,000.00	26,000.00
Materials developed and presented for educational programs, exhibits, factsheets, blogs, publications and brochures	Output	274.00	274.00	301.00	316.00
Office consultations	Input	1,500.00	1,500.00	1,500.00	1,600.00
Professional development to ensure educational programs are scientific research based information that contributes positively to the impact of the quality of life in Marion County	Output	252.00	252.00	277.00	291.00
Telephone consultations	Input	5,000.00	5,000.00	5,000.00	5,250.00
Trained volunteers used to leverage the programmatic efforts of the agents	Output	426.00	426.00	468.00	492.00
Volunteer headcount	Input	450.00	450.00	450.00	470.00
Volunteer hours	Input	50,000.00	50,000.00	25,000.00	26,000.00



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

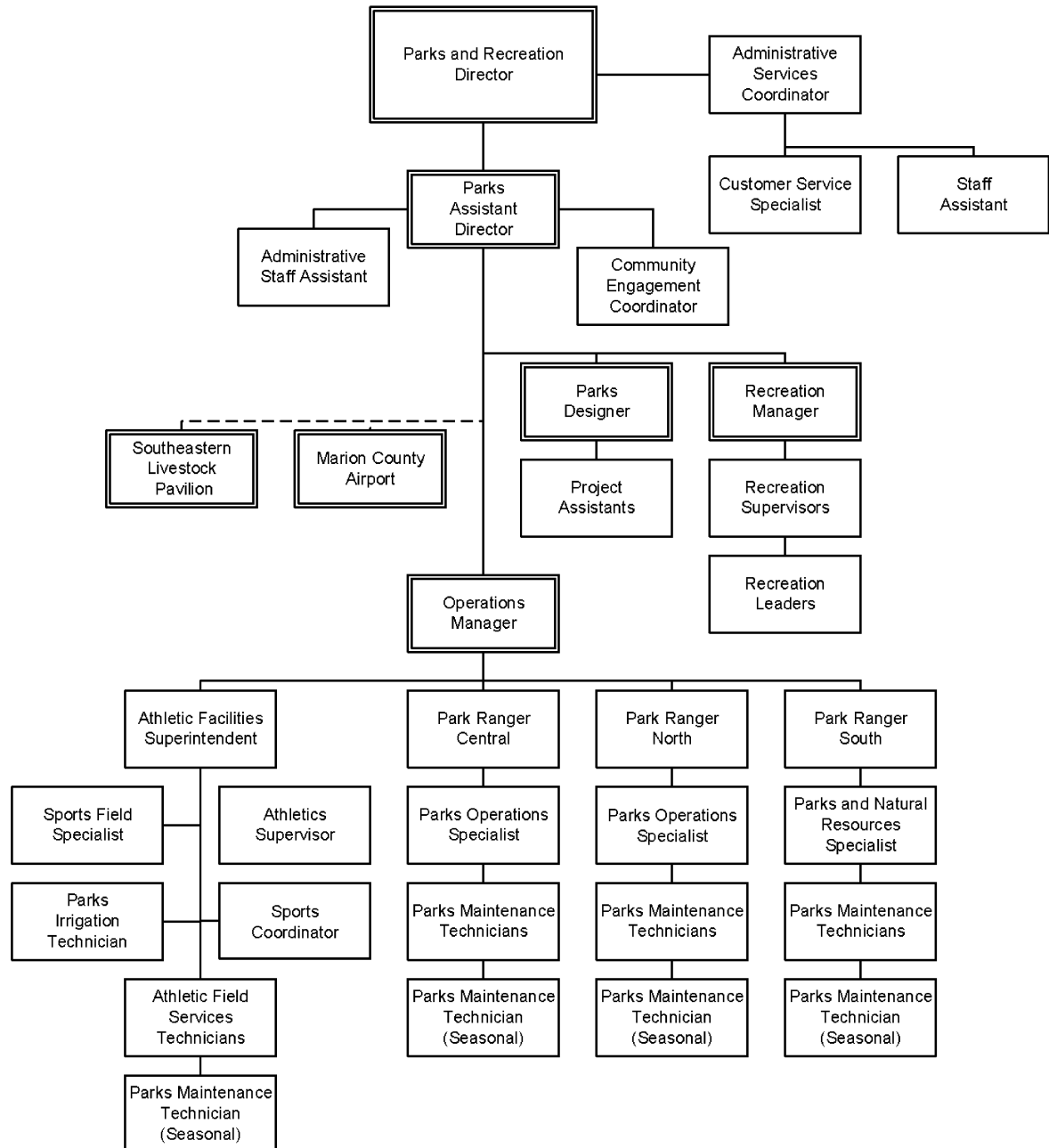
**Cost Center: Cooperative Extension Service  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	678,610	886,353	886,353	934,989
Operating	121,048	158,172	158,172	187,488
Capital	0	0	0	34,445
Debt Service	4,667	0	0	0
Grants and Aid	20,200	20,200	20,200	20,200
<b>Total Cooperative Extension Service Expenditures</b>	<b>824,525</b>	<b>1,064,725</b>	<b>1,064,725</b>	<b>1,177,122</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Extension Director	1.00	1.00	1.00
Cooperative Extension State County	10.00	10.00	10.00
Extension Program Assistant	2.00	2.00	4.00
Extension Customer Service Representative II	1.00	1.00	0.00
Budget and Administrative Coordinator	1.00	1.00	1.00
Extension Customer Services Representative	1.00	1.00	0.00
<b>Total Cooperative Extension Service Full Time Equivalents</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>

**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**

## Parks & Recreation





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Parks and Recreation**

#### **MISSION:**

The mission of the Parks and Recreation Department is to provide recreational opportunities at park facilities that are safe, fun and accessible while protecting and interpreting our natural resources.

#### **DESCRIPTION:**

Other Recreation Programs consist of Local, State and Federal revenues and/or grants. The Belleview Sportsplex consists of the costs associated with the operation of the Belleview Sportsplex, in partnership with the City of Belleview. The Parks and Recreation Fees Fund includes all of the fees generated through program registrations, day user fees, pavilion/cabin/equipment rentals and park pass sales. This fund was established by the Board of County Commissioners in 2007 to offset the cost of acquisition and capital improvements. Parks and Recreation consists of the General Fund expenditures to operate and maintain Marion County Parks and Recreation programming.

#### **BUDGET PRIORITIES:**

Following the Empowering Marion for Success II Strategic Plan, the 2023-2024 budget will be addressing workload, staff development while expanding upon parks and recreation services. The Parks and Recreation Department will add two new positions, reclass a position, reclass a current position from part time to full time, and a reallocate a current position into the General Fund. Investment in new technology for the athletics' Division will increase park maintenance efficiencies while reducing staff maintenance time.

#### **GOALS:**

The goals of the Parks and Recreation Department is to improve guest experience by providing safer, more inclusive facilities that meet our rapidly growing community's current and future needs. The Department will develop and implement proactive and preventative maintenance planning, identifying accessible and inclusive improvement opportunities. We will continue to focus on organizational culture, emphasizing improving customer service. The Department will work to update the board approved 2016 Parks and Recreation Master Plan to reflect the current needs of the community and increased population. We also will focus on establishing consistent communication practices with our customers to obtain input regarding recreation program offerings.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Parks and Recreation**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Bellevue Sportsplex	205,948	534,519	534,519	597,953
Other Recreation Programs	110,195	1,477,338	1,477,338	1,453,060
Parks and Recreation	4,044,561	5,207,227	5,207,227	5,762,642
Parks and Recreation Fees	1,831,638	5,091,824	5,126,832	6,058,205
<b>Total Parks and Recreation</b>	<b>6,192,342</b>	<b>12,310,908</b>	<b>12,345,916</b>	<b>13,871,860</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Bellevue Sportsplex	2.00	2.00	2.00
Other Recreation Programs	1.00	1.00	1.00
Parks and Recreation	47.50	49.50	52.75
Parks and Recreation Fees	8.00	8.00	7.00
<b>Total Parks and Recreation</b>	<b>58.50</b>	<b>60.50</b>	<b>62.75</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Acres managed by prescribed fire	Input	0.00	80.00	80.00	120.00
Completed CIP projects	Output	2.00	10.00	4.00	3.00
Completed prescribed fire	Output	0.00	0.00	80.00	80.00
Fees collected from parks	Output	1,678,031.00	1,500,000.00	1,785,000.00	1,950,000.00
Maintenance cost per acre	Output	800.47	1,661.14	1,752.00	1,032.38
Operating cost per capita	Output	5.42	5.62	5.85	7.13
Park acres maintained	Input	2,604.22	3,393.00	3,393.00	2,719.93
Park operating costs	Input	1,740,295.00	2,084,590.00	2,538,021.00	2,807,996.00
Parks maintained	Input	52.00	52.00	52.00	56.00
Planned CIP projects	Input	9.00	11.00	12.00	9.00
Recreation program attendance	Output	14,198.00	33,000.00	33,000.00	14,624.00
Recreation programs offered	Input	147.00	147.00	151.00	156.00

**Cost Center: Bellevue Sportsplex  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	102,533	162,038	162,038	165,271
Operating	103,415	139,481	133,981	144,182
Capital	0	233,000	238,500	288,500
<b>Total Bellevue Sportsplex Expenditures</b>	<b>205,948</b>	<b>534,519</b>	<b>534,519</b>	<b>597,953</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Athletic Field Services Technician	0.00	2.00	2.00
Park Maintenance Technician	2.00	0.00	0.00
<b>Total Bellevue Sportsplex Full Time Equivalents</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Other Recreation Programs  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	79,567	112,456	112,456	115,692
Operating	30,628	41,787	41,787	42,658
Capital	0	1,323,095	1,323,095	1,294,710
<b>Total Other Recreation Programs Expenditures</b>	<b>110,195</b>	<b>1,477,338</b>	<b>1,477,338</b>	<b>1,453,060</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Recreation Leader	1.00	1.00	1.00
<b>Total Other Recreation Programs Full Time Equivalents</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Cost Center: Parks and Recreation  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	2,731,949	3,567,308	3,567,308	3,906,316
Operating	1,297,180	1,637,419	1,637,419	1,853,826
Capital	8,485	0	0	0
Debt Service	4,447	0	0	0
Grants and Aid	2,500	2,500	2,500	2,500
<b>Total Parks and Recreation Expenditures</b>	<b>4,044,561</b>	<b>5,207,227</b>	<b>5,207,227</b>	<b>5,762,642</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Parks Recreation Director	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00
Athletic Facilities Superintendent	0.00	1.00	1.00
Park Operations Supervisor	1.00	0.00	0.00
Parks and Recreation Assistant Director	1.00	1.00	1.00
Recreation Supervisor	2.00	2.00	2.00
Athletic Supervisor	0.00	0.00	1.00
Project Assistant	1.00	1.00	2.00
Parks Irrigation Technician	0.00	1.00	1.00
Parks Designer	1.00	1.00	1.00
Parks and Natural Resources Specialist	0.00	1.00	1.00
Recreation Manager	1.00	1.00	1.00
Park Ranger	4.00	3.00	3.00
Parks Operations Specialist	3.00	2.00	2.00
Sports Field Specialist	1.00	1.00	1.00
Administrative Services Coordinator	1.00	1.00	1.00
Community Engagement Coordinator	1.00	1.00	0.00
Community Engagement Coordinator Exempt	0.00	0.00	1.00
Sports Coordinator	0.00	1.00	1.00
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	0.00	0.00	1.00
Customer Service Specialist	1.00	1.00	1.00
Athletic Field Services Technician	0.00	7.00	6.00
Park Maintenance Technician	26.50	20.50	21.75
<b>Total Parks and Recreation Full Time Equivalents</b>	<b>47.50</b>	<b>49.50</b>	<b>52.75</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

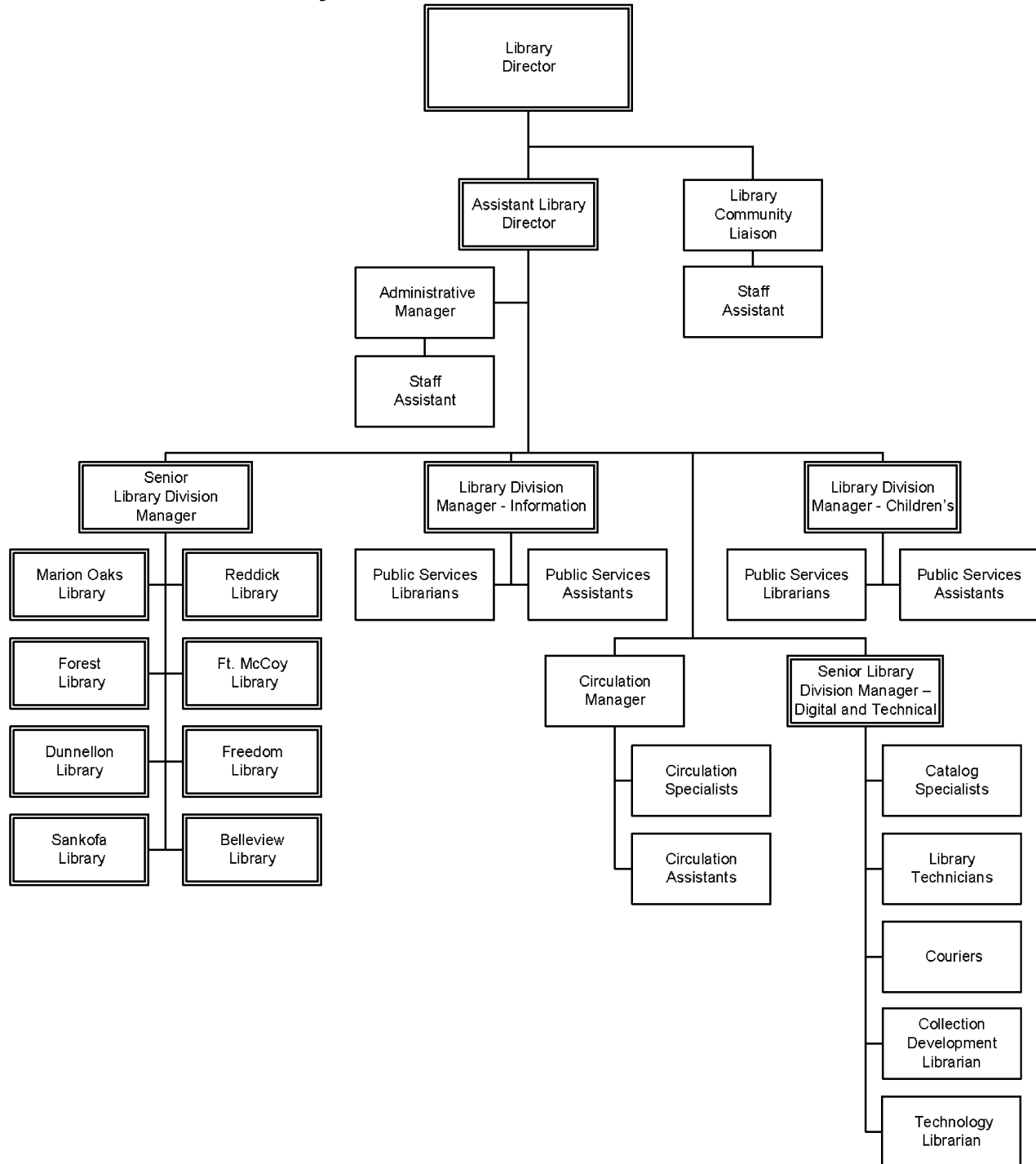
Cost Center: Parks and Recreation Fees  
Funding Source: Parks and Recreation Fees Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	491,369	867,713	867,713	848,433
Operating	391,082	532,012	570,512	494,945
Capital	926,343	3,692,099	3,654,407	4,714,827
Interfund Transfers	22,844	0	34,200	0
<b>Total Parks and Recreation Fees Expenditures</b>	<b>1,831,638</b>	<b>5,091,824</b>	<b>5,126,832</b>	<b>6,058,205</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Recreation Leader	7.00	7.00	7.00
Park Maintenance Technician	1.00	1.00	0.00
<b>Total Parks and Recreation Fees Full Time Equivalents</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Public Library





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Public Library System**

#### **MISSION:**

The mission of the Marion County Public Library System is to connect citizens with information, ideas and experiences to strengthen and enrich our community and quality of life. We recognize the essential role of reading for success in life and work, the importance of equal access to lifelong learning resources and the value of personal development and engagement to strengthen our community.

#### **DESCRIPTION:**

The Marion County Public Library System provides Public Library Services to the residents of Marion County. We commit to provide services accessible to all; collections of value and interest which are current and relevant; outstanding reference, readers advisory and patron services; a friendly, trained and highly competent staff who work together to provide responsive, quality service and demonstrate the Marion County values of humbleness, integrity, commitment, accountability, respect and discipline; applied technology to extend, expand and enhance services; facilities that are safe and inviting, providing convenient locations and hours; stewardship of the public trust with efficient use of people and resources; public/private partnerships which are collaborative and cooperative to enhance services.

The Library System is comprised of interdependent libraries and collections designed to make its total resources readily available and accessible to the entire community. Operations are funded by Marion County ad valorem taxes. The Library System also receives funds from various grants, miscellaneous fines and fees, and an annual State Aid to Libraries grant from the State of Florida. Residents of Marion County are served by the headquarters library in Ocala and eight branches located in Belleview, Dunnellon, Forest Corners, Ft. McCoy, Marion Oaks, Reddick, Freedom Public Library near the State Road 200 corridor and Sankofa Public Library housed within the Mary Sue Rich Community Center at Reed Place. Library facilities are open from four to seven days per week.

#### **BUDGET PRIORITIES:**

The primary budget priorities for FY 2023-24 include increasing the Library Materials budget to attempt to keep up with rising hard-copy and electronic books as well as database subscriptions. Additionally, we are adhering to the replacement schedule for staff and patron computing needs and replacement of a Library assigned vehicle. Our final budget priority is to adjust the salary of a supervisory position to be in keeping with other like positions within the organization and reclassify two part time staff to full-time.

#### **GOALS:**

The goals of the Marion County Public Library System include:

**READ:** Citizens will find materials for information, enjoyment and learning in a variety of formats through the public library

**LEARN:** Citizens will find opportunities to learn utilizing materials, programs, services and qualified personnel through the public library

**CONNECT:** Citizens will find opportunities to use the public library as a community gathering place to connect with others, the library and the community through programs, meeting spaces, collaboration and partnerships.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Services  
Division: Public Library System

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Marion County Public Library System	6,772,907	9,795,771	9,795,771	10,750,371
<b>Total Public Library System</b>	<b>6,772,907</b>	<b>9,795,771</b>	<b>9,795,771</b>	<b>10,750,371</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Marion County Public Library System	105.51	106.25	107.12
<b>Total Public Library System</b>	<b>105.51</b>	<b>106.25</b>	<b>107.12</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Items checked out	Output	823,256.00	800,000.00	700,000.00	850,000.00
New registrations	Output	8,316.00	7,000.00	6,500.00	8,000.00
Programs or classes attendance	Output	0.00	0.00	0.00	60,000.00
Programs or classes presented	Output	2,490.00	2,000.00	2,000.00	2,500.00
Questions asked	Output	646,091.00	600,000.00	700,000.00	650,000.00



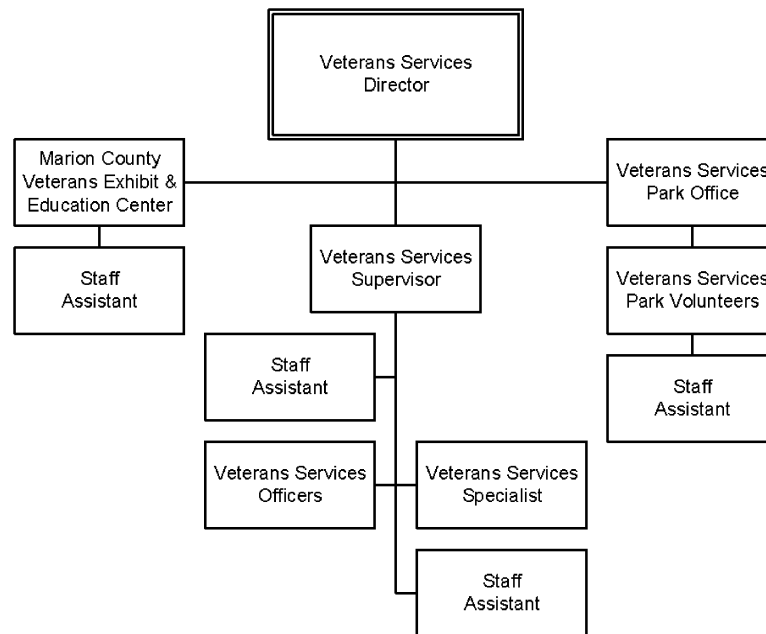
**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Marion County Public Library System  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	5,291,140	7,520,041	7,520,041	7,997,412
Operating	917,597	1,057,778	1,057,778	1,273,436
Capital	550,768	611,720	611,720	842,644
Debt Service	13,402	0	0	0
Non-operating	0	606,232	606,232	636,879
<b>Total Marion County Public Library System Expenditures</b>	<b>6,772,907</b>	<b>9,795,771</b>	<b>9,795,771</b>	<b>10,750,371</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Library Director	1.00	1.00	1.00
Assistant Library Director	1.00	1.00	1.00
Library Division Manager	3.00	2.00	2.00
Senior Library Division Manager	1.00	2.00	2.00
Technology Librarian	0.00	0.00	1.00
Branch Library Supervisor II	5.00	5.00	5.00
Public Services Librarian I	17.00	16.00	16.00
Public Services Librarian II	11.00	11.00	11.00
Public Services Librarian III	5.00	6.00	6.00
Collection Development Librarian	1.00	1.00	1.00
Library Systems Supervisor	1.00	1.00	0.00
Circulation Manager	1.00	1.00	1.00
Branch Library Supervisor III	3.00	3.00	3.00
Library Community Liaison	1.00	1.00	1.00
Senior Catalog Specialist	1.00	1.00	1.00
Catalog Specialist	1.00	1.00	1.00
Administrative Staff Assistant	1.00	0.00	0.00
Staff Assistant IV	2.00	2.00	2.00
Administrative Manager	0.00	1.00	1.00
Public Service Assistant	26.25	26.99	27.86
Circulation Specialist	7.00	7.00	7.00
Circulation Assistant	12.00	12.00	12.00
Library Technician II	3.00	3.00	3.00
Courier	1.26	1.26	1.26
<b>Total Marion County Public Library System Full Time Equivalents</b>	<b>105.51</b>	<b>106.25</b>	<b>107.12</b>

## Veterans Services





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Veterans Services**

#### **MISSION:**

The mission of Veterans Services is to provide professional and courteous service to all Veterans and their families, consequently, improving their quality of life. We continue to maintain these services with the highest standards of integrity, commitment, humbleness, respect discipline and accountability.

#### **DESCRIPTION:**

Our Department is under the Marion County Board of County Commissioners and for more than 30 years, we have served as a liaison between the Veteran and their families and the Department of Veteran Affairs. Without the assistance from the Veterans Service Officers (VSO's), navigating through the benefits process can be overwhelming for Veterans and their beneficiaries. Our VSO's are accredited through the Florida Department of Veterans Affairs to provide optimal services and support to all Veterans and their beneficiaries. Our office is responsible for accurately reviewing, controlling application processes, and routing incoming evidence received from all sources. Maintaining the most current Veteran claims programs for optimal result. In addition, the VSO's often serve as counselors and provide explanations regarding benefits programs and entitlement criteria to internal and external clients, which includes but not limited to providing advice and instruction on the application process, referring clients to other Federal, State and Local Agencies when potential for eligibility for non-VA benefits are indicated. Our office file claims electronically, in keeping pace with the ever-changing technological world. This program allows for filing electronically directly to the Veterans Administration and Department of Veterans Affairs Regional Office in real time. We also have administrative responsibilities for Ocala/ Marion County Veterans Memorial Park as well as the Marion County Veterans Exhibit and Education Center; both staffed by volunteers and part time office staff. We are located int the Veterans Resource Center at 2730 East Silver Springs Boulevard, Suite 100, Ocala, Florida 34471-7010. Our telephone number is 352 671-8422, fax 352 671-8424.

#### **BUDGET PRIORITIES:**

Our budget priority is to increase awareness of Department of Veterans Affairs (VA) Benefits for Veterans and their families as well as increase activities and awareness of the Ocala/Marion County Veterans Memorial Park and Marion County Exhibit and Education Center. We will do this with two highly trained Staff Assistants, five certified Florida Department of Veterans Affairs Veteran Service Officers and two part time Staff Assistants for the Veterans Park and Exhibit Center. Having Certified FDVA Service Officers, we are able to conduct Veterans Information Briefings in local gated communities, Veterans organization's and surrounding rural areas of Marion County; with the intent of improving the quality of life and increasing their knowledge of VA benefits as well as Florida State and Marion County benefits.

#### **GOALS:**

Our goals are to make a profound difference in the lives of Veterans and their beneficiaries, to continue consistent quality work, moving forward with the modernization of the Veterans culture and establishing a culture of continuous improvement as well as reaching Veterans and their families in the rural areas of Marion County.





Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Services  
Division: Veterans Services

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Veterans Service Office	594,345	761,598	761,598	781,731
<b>Total Veterans Services</b>	<b>594,345</b>	<b>761,598</b>	<b>761,598</b>	<b>781,731</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Veterans Service Office	8.50	9.00	9.00
<b>Total Veterans Services</b>	<b>8.50</b>	<b>9.00</b>	<b>9.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Clients	Input	3,048.00	6,800.00	5,800.00	5,000.00
Speaking engagements	Output	16.00	10.00	10.00	20.00
Veteran training briefs	Output	8.00	20.00	5.00	15.00

Cost Center: Veterans Service Office  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	533,431	663,499	663,499	700,564
Operating	34,250	70,099	70,099	53,167
Debt Service	2,667	0	0	0
Grants and Aid	23,997	28,000	28,000	28,000
<b>Total Veterans Service Office Expenditures</b>	<b>594,345</b>	<b>761,598</b>	<b>761,598</b>	<b>781,731</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Veterans Services Director	1.00	1.00	1.00
Veterans Services Supervisor	1.00	1.00	1.00
Veterans Services Officer	3.00	3.00	3.00
Veterans Services Specialist	1.00	1.00	1.00
Staff Assistant IV	1.00	1.00	1.00
Staff Assistant II	1.50	2.00	2.00
<b>Total Veterans Service Office Full Time Equivalents</b>	<b>8.50</b>	<b>9.00</b>	<b>9.00</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Economic Development**

**DESCRIPTION:**

Industry Development provides funds as matching dollars to support State and/or Federal incentives for qualifying companies and funds authorizing County directed initiatives and programs related to overall economic development goals.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Services  
Division: Economic Development

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Industry Development	696,943	1,294,492	1,294,492	1,332,342
<b>Total Economic Development</b>	<b>696,943</b>	<b>1,294,492</b>	<b>1,294,492</b>	<b>1,332,342</b>

Cost Center: Industry Development  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	0	0	50,000
Grants and Aid	696,943	1,294,492	1,294,492	1,282,342
<b>Total Industry Development Expenditures</b>	<b>696,943</b>	<b>1,294,492</b>	<b>1,294,492</b>	<b>1,332,342</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Economic Recovery**

**MISSION:**

The American Rescue Plan Act of 2021, also called the COVID-19 Stimulus Package or American Rescue Plan, provides funds to help speed up the country's recovery from the economic and health effects of the COVID-19 pandemic and the ongoing recession.

**DESCRIPTION:**

On March 11, 2021, the President of the United States signed the American Rescue Plan Act. This act provides for specific funding allocations directly to state, local and municipal government agencies. The total allocation to Marion County is approximately \$71 Million. The County will utilize the funds to help replace the County's lost revenue, assist with local businesses and non-for-profit organizations, conduct a broadband feasibility study and assist with the County's water and sewer infrastructure.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Economic Recovery**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Affordable Housing Initiatives	2,975	2,000,000	2,000,000	1,803,367
Fiscal Recovery and Development	350,518	5,143,035	5,465,671	6,261,975
Utilities Line Extensions	0	63,396,555	63,571,555	55,147,347
<b>Total Economic Recovery</b>	<b>353,493</b>	<b>70,539,590</b>	<b>71,037,226</b>	<b>63,212,689</b>

**Cost Center: Affordable Housing Initiatives  
Funding Source: American Rescue Plan Local Fiscal Recovery Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	2,975	195,000	196,633	0
Grants and Aid	0	1,805,000	1,803,367	1,803,367
<b>Total Affordable Housing Initiatives Expenditures</b>	<b>2,975</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>1,803,367</b>

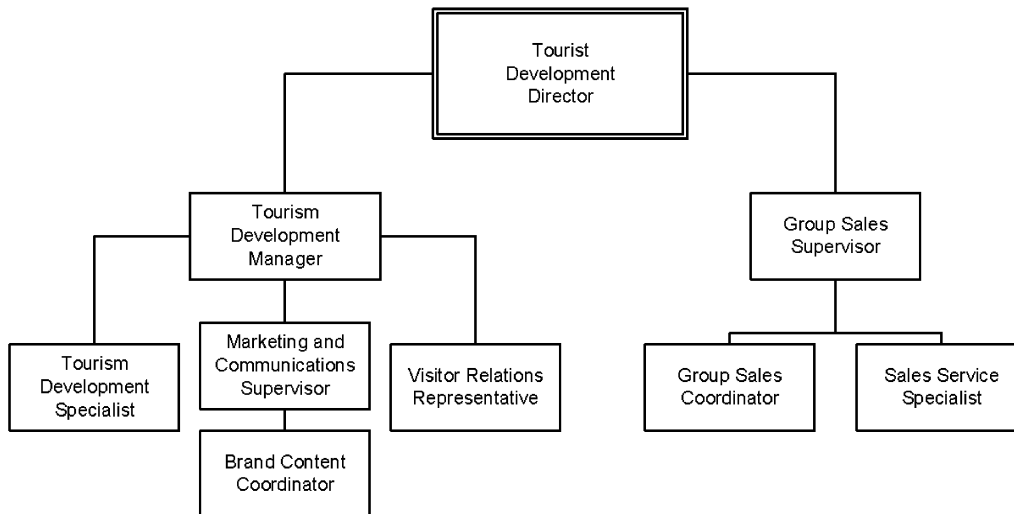
**Cost Center: Fiscal Recovery and Development  
Funding Source: American Rescue Plan Local Fiscal Recovery Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	297,365	0	497,636	324,743
Grants and Aid	53,153	4,956,585	4,781,585	2,657,832
Non-operating	0	186,450	186,450	3,279,400
<b>Total Fiscal Recovery and Development Expenditures</b>	<b>350,518</b>	<b>5,143,035</b>	<b>5,465,671</b>	<b>6,261,975</b>

**Cost Center: Utilities Line Extensions  
Funding Source: American Rescue Plan Local Fiscal Recovery Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	63,396,555	63,571,555	55,147,347
<b>Total Utilities Line Extensions Expenditures</b>	<b>0</b>	<b>63,396,555</b>	<b>63,571,555</b>	<b>55,147,347</b>

## Tourist Development





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Services Division: Tourist Development**

#### **MISSION:**

The mission of Ocala/Marion County Visitors and Convention Bureau is to lead the marketing of our tourism industry to enhance economic growth and prosperity.

#### **DESCRIPTION:**

Tourist Development is an Enterprise Fund under the Board of County Commissioners. Funding is secured through 4% Tourist Development Tax collections and therefore paid directly by Tourists. Florida State Statute 125.0104 strictly regulates the spending of Bed Tax Funds, ensuring appropriate use and fiduciary responsibility. The Ocala/Marion County Visitors and Convention Bureau's mission is carefully aligned to Florida State Statute 125.0104 spending guidelines. Therefore, this budget and the day-to-day operations of the Tourist Development Department correspond to appropriate spending guidelines outlined in the Florida State Statute. We will continue to work to benchmark and measure our results in tourism and communicate its long-term economic impact.

#### **BUDGET PRIORITIES:**

This budget represents Year 1 of the Tourist Development 2024-2028 Operational Plan. Funding the items that will provide the framework for increased success is the foundation for this budget. Specific priorities are research, proactive sales programming, integrated marketing communications, product development and the Ocala/Marion County Brand.

#### **GOALS:**

Success is quantified as shown through various data points, including increased year-round visitation, total economic impact, Tourist Development Tax collection, room-nights generated, jobs supported, wages paid, Sales Tax collected and hotel occupancy. Another key performance indicator is decreases in Property Taxes. Specific goals, to be accomplished by fiscal year 2028 are outlined as follows: increase annual Tourist Development Tax collections by 16%; increase annual room night demand by 18%; increase annual number of RFPs sent by 164%; and increase annual website visitation by 30% and increase annual published earned media placements by 61%.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Services  
Division: Tourist Development**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Visitors and Convention Bureau	2,037,442	15,232,069	15,259,658	18,269,485
<b>Total Tourist Development</b>	<b>2,037,442</b>	<b>15,232,069</b>	<b>15,259,658</b>	<b>18,269,485</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Visitors and Convention Bureau	7.00	8.00	9.00
<b>Total Tourist Development</b>	<b>7.00</b>	<b>8.00</b>	<b>9.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Hotel room night demand	Output	1,072,993.00	0.00	1,094,688.00	1,133,002.00
Published earned media placements	Output	73.00	0.00	59.00	71.00
RFP's sent	Output	12.00	0.00	28.00	35.00
Tourist Development Tax collections	Output	4,842,627.31	2,332,578.00	3,860,270.66	51,000.00
Website visitation by page views	Output	1,072,993.00	723,609.00	1,300,000.00	1,350,000.00

**Cost Center: Visitors and Convention Bureau  
Funding Source: Tourist Development Tax**

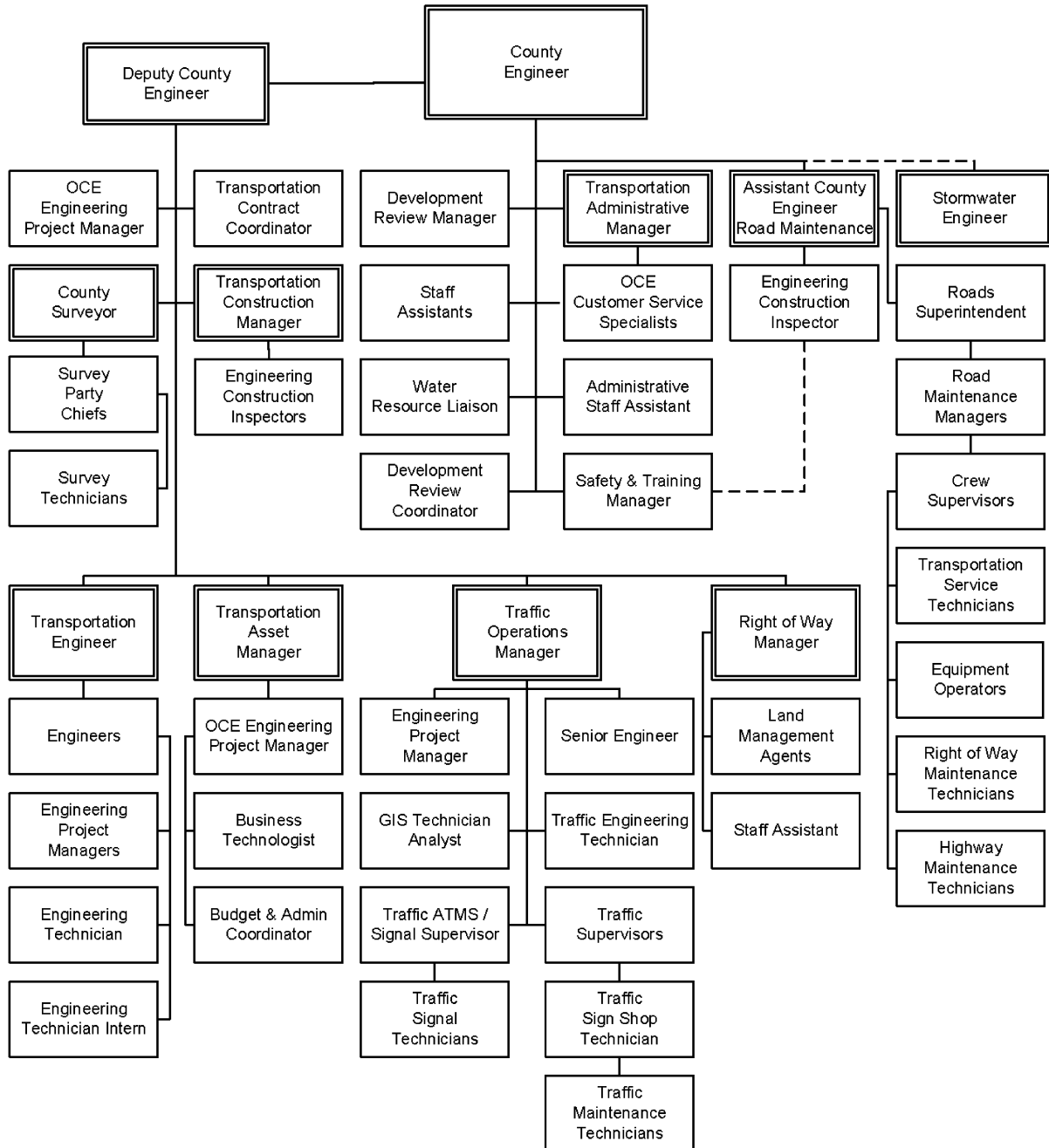
<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	573,100	730,056	730,056	847,724
Operating	1,324,144	4,142,484	4,142,484	4,841,228
Capital	136,595	2,970,745	3,111,104	4,129,526
Debt Service	2,327	0	0	0
Non-operating	0	5,888,784	5,776,014	6,451,007
Interfund Transfers	1,276	0	0	0
Reserves	0	1,500,000	1,500,000	2,000,000
<b>Total Visitors and Convention Bureau Expenditures</b>	<b>2,037,442</b>	<b>15,232,069</b>	<b>15,259,658</b>	<b>18,269,485</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Tourism Development Director	1.00	1.00	1.00
Tourism Development Manager	1.00	1.00	1.00
Brand and Content Coordinator	1.00	1.00	1.00
Marketing and Communications Supervisor	1.00	1.00	1.00
Visitor Relations Representative	1.00	1.00	1.00
Tourism Development Specialist	1.00	1.00	1.00
Sales and Service Specialist	0.00	0.00	1.00
Group Sales Supervisor	1.00	1.00	1.00
Group Sales Coordinator	0.00	1.00	1.00
<b>Total Visitors and Convention Bureau Full Time Equivalents</b>	<b>7.00</b>	<b>8.00</b>	<b>9.00</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Office of the  
County Engineer





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Transportation**

#### **MISSION:**

The Office of the County Engineer (OCE) is committed to provide an efficient, economical and quality Transportation Network and Stormwater System to meet diverse community needs, while ensuring the welfare of the general public and the preservation of the environment by using advanced technology, adaptable workforce, and proactive strategies.

#### **DESCRIPTION:**

The Office of the County Engineer (OCE) is responsible for road related services including design, construction, preservation, emergency repairs and routine maintenance of the county's roadway system. The OCE consists of several sections responsible for various programs including Engineering Services (road construction, surveying, design, asset management and right-of-way acquisition), Stormwater (drainage, NPDES, TMDL), Traffic Operations (signs, signals, and striping), Support Services (administration, customer service, safety and training, ROW permitting, development review), and Road Maintenance (roadway maintenance, pothole patching, grading, vegetative maintenance, etc.). The OCE inspects public rights-of-way that have been accepted by the Board of County Commissioners for conditions caused by weather, normal deterioration, and emergency situations including, but not limited to: potholes, pavement decline, sinkholes, shoulder drop-offs, and sight obstructions, as well as assisting in stormwater control, and lime rock road restoration. The OCE has the responsibility to respond, evaluate, and repair these issues.

#### **BUDGET PRIORITIES:**

The Office of the County Engineer's FY 2023-24 budget contains several targeted items to improve the Department's level of service. One example is licensing for the new EnerGov software. As the County moves to modernize and streamline its permitting processes, new software will be utilized that in turn requires new licensing costs that were previously not required. To be able to maintain a safe and efficient transportation network, OCE also has a continuing need to replace aging equipment and fleet, which account for a large portion of the overall budget. New funding is also appropriated across projects in the five-year Transportation Improvement Program on an annual basis. This allows for the continued construction of new roadways and their associated infrastructure to provide for the growing population, industry, and business of the County, as well as the ongoing rehabilitation of the existing roadway network.

#### **GOALS:**

Long-term goals for the Office of the County Engineer include the continued effort to deliver an efficient transportation network, including the build out of the NW/SW 70th/80th Avenue Corridor, connecting SR 200 in the south with US Hwy 27 in the north, as well as the SW 49th/40th Avenue Corridor, connecting Hwy 484 in the south with SR 200 in the north, among other planned construction. Short-term goals include the continued modernization of permitting processes and inventory management with the utilization of new software, and the continuing effort to provide quality customer service, workforce training and certifications, and efficiently maintained infrastructure.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works  
Division: Transportation**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Ocala Marion County Transit	103,764	138,000	192,612	188,903
Road Construction 20% Gas Tax	1,046,630	4,964,450	4,964,450	1,361,171
Transportation	14,847,021	20,498,473	20,713,152	23,876,298
Transportation Transfers	30,308	19,461	19,461	0
<b>Total Transportation</b>	<b>16,027,723</b>	<b>25,620,384</b>	<b>25,889,675</b>	<b>25,426,372</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Transportation	178.04	179.04	179.04
<b>Total Transportation</b>	<b>178.04</b>	<b>179.04</b>	<b>179.04</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Annual value of Road Construction Program in millions	Output	27.87	45.74	31.76	45.24
Five year average annual value of Road Construction Program in millions	Output	27.17	0.00	24.57	35.91
Miles of maintained paved roads	Output	2,711.00	2,548.00	2,549.00	2,711.00
Miles of maintained unpaved roads	Output	387.00	389.00	388.00	388.00
Miles of roads restriped	Output	64.95	130.00	130.00	65.00
Private Development Plan Reviews completed	Input	1,110.00	1,000.00	1,000.00	1,500.00
Signals maintained	Output	132.00	126.00	132.00	132.00
Signs maintained	Output	93,744.00	89,696.00	93,152.00	93,744.00
Signs meeting FHWA retroreflectivity standards	Efficiency	54.00	98.00	98.00	60.00

**Cost Center: Ocala Marion County Transit  
Funding Source: County Transportation Maintenance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	103,764	138,000	192,612	188,903
<b>Total Ocala Marion County Transit Expenditures</b>	<b>103,764</b>	<b>138,000</b>	<b>192,612</b>	<b>188,903</b>

**Cost Center: Road Construction 20% Gas Tax  
Funding Source: 20% Gas Tax Construction Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	1,046,630	4,964,450	4,964,450	1,361,171
<b>Total Road Construction 20% Gas Tax Expenditures</b>	<b>1,046,630</b>	<b>4,964,450</b>	<b>4,964,450</b>	<b>1,361,171</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Transportation  
Funding Source: County Transportation Maintenance Fund**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Personnel	9,159,291	13,055,684	12,905,684	13,418,788
Operating	4,691,088	5,084,816	5,444,823	5,836,828
Capital	989,423	2,357,473	2,362,145	4,620,182
Debt Service	7,219	0	0	0
Grants and Aid	0	500	500	500
<b>Total Transportation Expenditures</b>	<b>14,847,021</b>	<b>20,498,473</b>	<b>20,713,152</b>	<b>23,876,298</b>

<u>FTE Summary</u>	<u>FY 2022 Adopted</u>	<u>FY 2023 Adopted</u>	<u>FY 2024 Adopted</u>
County Engineer	0.50	0.50	0.50
Assistant County Administrator	0.27	0.27	0.27
Traffic Supervisor	2.00	2.00	2.00
Roads Superintendent	1.00	1.00	1.00
Transportation Administrative Manager	1.00	1.00	1.00
Deputy County Engineer	1.00	1.00	1.00
Transportation Asset Manager	1.00	1.00	1.00
Road Maintenance Manager	3.00	3.00	3.00
Crew Supervisor	10.00	10.00	10.00
OCE Engineering Project Manager	1.00	1.00	1.00
Assistant County Engineer for Traffic	1.00	1.00	0.00
Engineering Project Manager I	4.00	4.00	4.00
Safety and Training Manager	1.00	1.00	1.00
Development Review Manager	1.00	1.00	1.00
Traffic Operations Manager	0.00	0.00	1.00
Assistant County Engineer Road Maintenance	1.00	1.00	1.00
Transportation Engineer	1.00	1.00	1.00
Engineering Construction Inspector	10.00	10.00	10.00
Engineer	3.00	3.00	3.00
Survey Technician	2.00	2.00	2.00
Traffic ATMS Signal Supervisor	1.00	1.00	1.00
County Surveyor	1.00	1.00	1.00
Engineering Technician III	3.00	1.00	1.00
Engineering Technician Intern	1.00	1.00	1.00
Business Technologist	1.00	2.00	2.00
Right of Way Manager	1.00	1.00	1.00
OCE Geographic Information Systems Analyst	0.00	1.00	1.00
Traffic Sign Shop Technician	1.00	1.00	1.00
Survey Party Chief	2.00	2.00	2.00
Traffic Engineering Technician	1.00	1.00	1.00
Traffic Signal Technician	3.00	4.00	4.00
Transportation Construction Manager	1.00	1.00	1.00
Traffic Maintenance Technician	9.00	9.00	9.00
Transportation Contract Coordinator	1.00	1.00	1.00
Land Management Agent	1.00	1.00	1.00
Development Review Coordinator	1.00	1.00	1.00
Executive Coordinator	0.27	0.27	0.27
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	3.00	3.00	3.00
Budget and Administrative Coordinator	1.00	1.00	1.00
OCE Customer Service Specialist	7.00	7.00	7.00
Heavy Equipment Operator	20.00	20.00	20.00



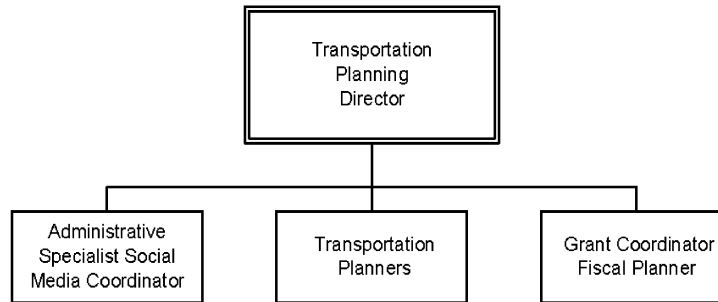
**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
OCE Medium Equipment Operator	25.00	25.00	25.00
Highway Maintenance Technician	11.00	11.00	11.00
Right of Way Maintenance Technician	12.00	12.00	12.00
Light Equipment Operator	21.00	21.00	21.00
Transportation Service Technician	4.00	4.00	4.00
<b>Total Transportation Full Time Equivalents</b>	<b>178.04</b>	<b>179.04</b>	<b>179.04</b>

**Cost Center: Transportation Transfers  
Funding Source: County Transportation Maintenance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Interfund Transfers	30,308	19,461	19,461	0
<b>Total Transportation Transfers Expenditures</b>	<b>30,308</b>	<b>19,461</b>	<b>19,461</b>	<b>0</b>

Transportation  
Planning  
Organization





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Transportation Planning Organization**

#### **MISSION:**

The Ocala Marion County Transportation Planning Organization (TPO) mission is to plan for a future transportation system that is safe and accessible for the residents and visitors of our community.

#### **DESCRIPTION:**

The TPO is a federally mandated public organization responsible for coordinating transportation projects, including highway, transit, rail, bicycle, pedestrian, and paratransit, throughout Marion County. The TPO allocates federal transportation funds and works to improve the region's transportation system by developing a variety of plans and programs. The TPO's primary partners include the Cities of Belleview, Dunnellon and Ocala, Marion County and the Florida Department of Transportation. The TPO is governed by a 12-member board of locally-elected officials.

#### **BUDGET PRIORITIES:**

The budget priority of TPO is to utilize Federal Funding to complete core programs and planning products in order to meet State and Federal requirements.

#### **GOALS:**

The primary goals for this year involve: completing the annual development of the FY 25 to 29 Transportation Improvement Program (TIP); completing the annual List of Priority Projects (LOPP); completing an update to the TPO Public Participation Plan (PPP); creating a new two-year Unified Planning Work Program (UPWP); conducting updates to the programs for the Transportation Disadvantaged Local Coordinating Board (TDLCB), including the Transportation Disadvantaged Service Plan (TDSP); and beginning the 2050 Long Range Transportation Plan (LRTP) which will be a 20 to 22 month process.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works**

**Division: Transportation Planning Organization**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
TPO Federal Highway Administration	369,004	847,078	847,078	1,040,996
TPO Federal Transit Administration	174,823	216,267	216,267	57,518
TPO Transportation Disadvantaged	25,085	29,849	29,849	29,212
<b>Total Transportation Planning Organization</b>	<b>568,912</b>	<b>1,093,194</b>	<b>1,093,194</b>	<b>1,127,726</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
TPO Federal Highway Administration	4.62	4.61	4.77
TPO Federal Transit Administration	0.11	0.12	0.00
TPO Transportation Disadvantaged	0.27	0.27	0.23
<b>Total Transportation Planning Organization</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**Cost Center: TPO Federal Highway Administration  
Funding Source: TMF Transportation Planning Organization**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	264,353	457,658	457,658	511,278
Operating	104,651	386,920	386,920	529,718
Capital	0	2,500	2,500	0
<b>Total TPO Federal Highway Administration Expenditures</b>	<b>369,004</b>	<b>847,078</b>	<b>847,078</b>	<b>1,040,996</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Transportation Planning Director	0.91	0.91	0.96
TPO Transportation Planner	0.98	0.98	0.99
TPO Principal Transportation Planner	0.96	0.96	0.99
Grants Coordinator and Fiscal Planner	0.81	0.80	0.87
Administrative Specialist III Social Media Coord	0.96	0.96	0.96
<b>Total TPO Federal Highway Administration Full Time Equivalents</b>	<b>4.62</b>	<b>4.61</b>	<b>4.77</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: TPO Federal Transit Administration  
Funding Source: TMF Transportation Planning Organization**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	9,136	14,302	14,302	0
Operating	165,687	123,933	123,933	0
Capital	0	2,445	2,445	0
Reserves	0	75,587	75,587	57,518
<b>Total TPO Federal Transit Administration Expenditures</b>	<b>174,823</b>	<b>216,267</b>	<b>216,267</b>	<b>57,518</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Transportation Planning Director	0.05	0.05	0.00
TPO Principal Transportation Planner	0.02	0.02	0.00
Grants Coordinator and Fiscal Planner	0.04	0.05	0.00
<b>Total TPO Federal Transit Administration Full Time Equivalents</b>	<b>0.11</b>	<b>0.12</b>	<b>0.00</b>

**Cost Center: TPO Transportation Disadvantaged  
Funding Source: TMF Transportation Planning Organization**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	18,771	25,832	25,832	23,863
Operating	6,314	4,017	4,017	5,349
<b>Total TPO Transportation Disadvantaged Expenditures</b>	<b>25,085</b>	<b>29,849</b>	<b>29,849</b>	<b>29,212</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Transportation Planning Director	0.04	0.04	0.04
TPO Transportation Planner	0.02	0.02	0.01
TPO Principal Transportation Planner	0.02	0.02	0.01
Grants Coordinator and Fiscal Planner	0.15	0.15	0.13
Administrative Specialist III Social Media Coord	0.04	0.04	0.04
<b>Total TPO Transportation Disadvantaged Full Time Equivalents</b>	<b>0.27</b>	<b>0.27</b>	<b>0.23</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works**

**Division: Other Road Improvements**

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Road Capital		0	0	2,012,571	2,012,571
<b>Total Other Road Improvements</b>		<u>0</u>	<u>0</u>	<u>2,012,571</u>	<u>2,012,571</u>

**Cost Center: Road Capital  
Funding Source: General Fund**

<u>Expenditures</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital		0	0	300,000	300,000
<b>Total Road Capital Expenditures</b>		<u>0</u>	<u>0</u>	<u>300,000</u>	<u>300,000</u>

**Cost Center: Road Capital  
Funding Source: American Rescue Plan LATCF Fund**

<u>Expenditures</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital		0	0	1,712,571	1,712,571
<b>Total Road Capital Expenditures</b>		<u>0</u>	<u>0</u>	<u>1,712,571</u>	<u>1,712,571</u>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Property Management**

#### **MISSION:**

The mission of Property Management is to provide timely and cost-effective Real Estate Services for all County Departments in regards to the stewardship of County-owned right-of-way, easements, and other real property.

#### **DESCRIPTION:**

Property Management processes right-of-way acquisitions, plat vacations, road closings, surplus properties and leases for County-owned properties. It also performs research and executes the conveyance of property interest to and from Marion County, including deeds, drainage easements, ingress/egress easements, right-of-way easements and all other County Property Transfers.

#### **BUDGET PRIORITIES:**

The Property Management budget contains funding for appraisal services on real property that the County intends to purchase, as well as funding for the maintenance of parcels which the County has previously acquired. It also includes funding for certain legal requirements associated with property acquisition, such as taxes, fees, and required advertisements.

#### **GOALS:**

The short-term goal of Property Management is to deliver the most affordable transactions for the County while maintaining a fair and equitable value to our citizens doing business with Marion County. The long-term goal of the Department is to develop efficiencies within our internal processes in order to achieve excellent customer service.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works  
Division: Property Management**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Property Engineering Services	69,507	98,581	98,581	90,116
<b>Total Property Management</b>	<b>69,507</b>	<b>98,581</b>	<b>98,581</b>	<b>90,116</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Property Engineering Services	1.00	1.00	1.00
<b>Total Property Management</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Airport, Tower and misc leases maintained by the County	Output	116.00	0.00	0.00	100.00
Cost per acre of parcels acquired	Efficiency	402,350.00	0.00	0.00	434,538.00
Marion County properties sold through surplus sales	Output	25.00	0.00	0.00	20.00
Parcels acquired through Right of Way Acquisition	Output	68.00	45.00	45.00	50.00
Road abrogations, plat vacations, plat and maintenance maps processed, and record keeping instances	Output	825.00	600.00	600.00	650.00

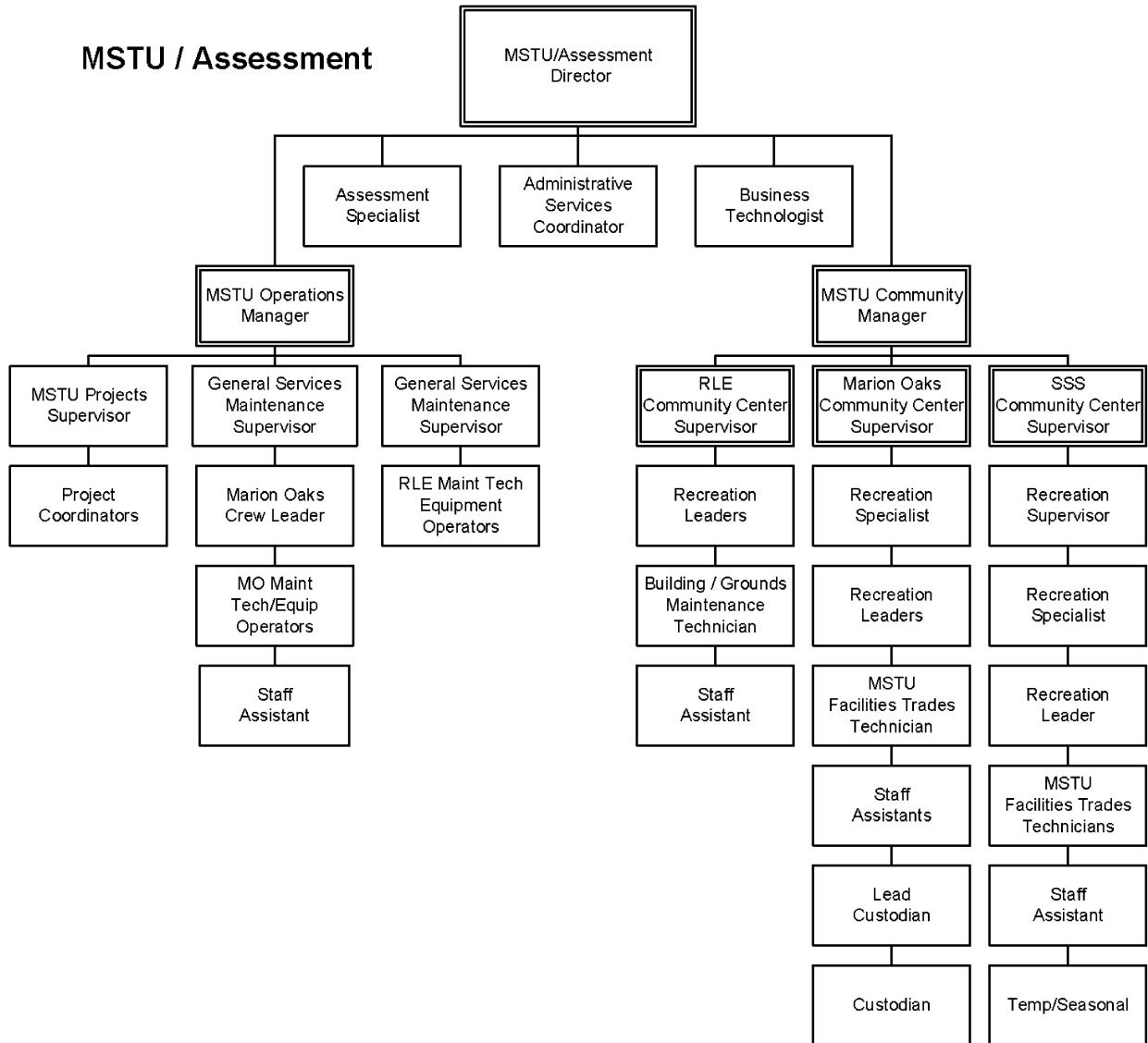
**Cost Center: Property Engineering Services  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	64,552	78,263	78,263	69,939
Operating	4,955	20,318	20,318	20,177
<b>Total Property Engineering Services Expenditures</b>	<b>69,507</b>	<b>98,581</b>	<b>98,581</b>	<b>90,116</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Land Management Agent	1.00	1.00	1.00
<b>Total Property Engineering Services Full Time Equivalents</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## MSTU / Assessment





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works**

#### **Division: Office of Special Assessments**

##### **MISSION:**

The mission of the Office of Special Assessments is to promote economic development by creating safer, more attractive and desirable communities that improve the quality of life for its citizens. By developing and implementing MSTUs, MSBUs and Road Assessment projects, the MSTU/Assessment Department aims to provide essential municipal services not covered by general tax funds, thereby enhancing the overall well-being of the community and attracting new residents, businesses, and investments to the area.

##### **DESCRIPTION:**

The MSTU/Assessment Department has a crucial role in providing municipal services to property owners residing in various communities in Marion County. The Department is responsible for implementing MSTUs and MSBUs, which are mechanisms through which property owners can access services such as street lighting, mowing, recreation services and facilities, landscaping enhancements, and road maintenance, as well as road improvements, including new construction, resurfacing of existing roadways, and overlay of pavement.

The MSTU/Assessment Department is comprised of several specialized teams, including MSTU/Assessments, Marion Oaks Recreation, Marion Oaks General Services, Rainbow Lakes Estates Municipal Service District, and Silver Springs Shores Recreation. These teams are responsible for providing specific services to property owners, and the revenues generated from the assessments stay within the boundary of their respective areas.

Currently, Marion County has over 50 active MSTUs and MSBUs. The Director of the MSTU Department serves as the appointed Staff Liaison for all of these units, with the exception of Fire, Solid Waste, and Stormwater, which separate Departments manage. The MSTU staff also works closely with the Building Department, reviewing permits to ensure that pro-rated Fire, Solid Waste, and Stormwater assessments are assigned correctly during the application process.

One of the assessment program's key benefits is that it allows road improvements to be borne by those who directly benefit from these improvements rather than the general taxpayer. The MSTU/Assessment Department is funded exclusively from the collections of ad-valorem and non-ad valorem assessments, which are collected on the annual property tax bills.

##### **BUDGET PRIORITIES:**

The MSTU Department currently follows a centralized structure, with the MSTU Director directly managing the County's 60 MSBUs, offering a wide range of municipal services like street lighting, road maintenance, road improvements, and six staffed locations. The Director is also accountable for budget development and management for each location, with insights from various managers and advisory boards. However, this structure hinders operational decision-making and inhibits Department leaders' potential for growth, feedback, and learning. This structure also necessitates location leaders to devote more effort to administrative tasks rather than operations and customer service, where their skills are optimally utilized and needed for fulfilling the Department's mission.

The MSTU Project Manager's position will be reclassified to the MSTU Operations Manager and will gain direct control over MSTU projects and the budget of the General Services locations. This reclassification will promote the consolidation of administrative tasks and improve supervision, thus freeing operations and customer service capabilities. It allows location leaders to concentrate more on operations and customer service, which are critical for the Department's mission. The MSTU Operations Manager will also collaborate with Division leaders and advisory boards for budget development and management for each location, enhancing decision-making and effective use of the Department's resources.

The new MSTU Community Manager will supervise the community centers' operations. The Community Manager will be accountable for administrative responsibilities at each location, such as budget management and event planning, and will contribute to long-term planning to ensure consistency and best practices across all community centers. Implementing this new role will streamline the Department's operations and enhance service quality, allowing Division leaders to focus more on operational and customer service roles. The Community Manager will ensure administrative tasks are efficiently managed, facilitating prompt response to community needs while delivering consistent services at all MSTU community centers.



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **BUDGET PRIORITIES:**

The positions of Community Center Managers will be reclassified to Community Center Supervisors, transitioning their focus from administrative tasks to operational and customer service roles. This change will improve services for residents as Supervisors can spend more time interacting with residents, soliciting feedback, and addressing concerns, thereby enhancing customer satisfaction and fulfilling the Department's mission of offering high-quality municipal services.

The reorganization aims to streamline operations and management, foster succession capabilities and knowledge transfer, enhance communication channels, and provide better development opportunities. It also aims to align the MSTU Department with the County's overall organization. This initiative is designed to have a very minimal impact on the General Fund, and the salary impact on both Silver Springs Shores and Marion Oaks Community Centers, as well as RLE Community Center and General Services, can be absorbed under the current millage rate and the discussed fund realignment, respectively.

### **GOALS:**

Marion County places a high priority on managing the MSTUs, MSBUs, and Improvement Areas. The county is committed to handling these funds responsibly and efficiently. The goal is to implement new MSTUs, MSBUs, and Improvement Areas upon request from property owners and with approval from the Board of County Commissioners in order to sustain the provision of essential municipal services to citizens. Through successful capital improvement and maintenance projects, the county strives to enhance the quality of life in all communities under its jurisdiction. Marion County hopes to attract new residents, businesses, and investments by improving these areas.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works**

**Division: Office of Special Assessments**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Assessments Public Assistance	16,808	20,000	20,000	25,000
MSTU Assessments	584,409	734,670	734,670	757,679
<b>Total Office of Special Assessments</b>	<b>601,217</b>	<b>754,670</b>	<b>754,670</b>	<b>782,679</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
MSTU Assessments	6.50	7.50	7.84
<b>Total Office of Special Assessments</b>	<b>6.50</b>	<b>7.50</b>	<b>7.84</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Dollar amount of Hospital budgets managed in millions	Input	30.25	30.25	30.25	13.01
Dollar amount of MSBU budgets managed - Road Maintenance in millions	Input	40.88	11.92	12.27	11.63
Dollar amount of MSBU budgets managed - Street Lighting	Input	81,052.00	429,327.00	442,207.00	171,636.00
Dollar amount of MSTU budgets managed in millions	Input	5.34	31.12	29.99	52.98
Handling daily mail for County departments including Post Office delivery	Input	25.00	25.00	25.00	25.00
Maintenance of Non Ad Valorem Assessment records on Tax Bills for Countywide Fire parcels	Input	250,679.00	245,000.00	248,000.00	251,000.00
Maintenance of Non Ad Valorem Assessment records on Tax Bills for Solid Waste parcels	Input	141,242.00	134,000.00	136,000.00	142,000.00
Maintenance of Non Ad Valorem Assessment records on Tax Bills for Stormwater parcels	Input	205,870.00	235,000.00	238,000.00	206,000.00
Miles of subdivision roads - constructed, resurfaced	Output	34.00	40.00	45.00	30.00
Miles of subdivision roads - graded	Output	45.00	45.00	45.00	45.00
Potential road construction projects awaiting approval	Output	5.00	8.00	9.00	10.00

**Cost Center: Assessments Public Assistance  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	16,808	20,000	20,000	25,000
<b>Total Assessments Public Assistance Expenditures</b>	<b>16,808</b>	<b>20,000</b>	<b>20,000</b>	<b>25,000</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: MSTU Assessments  
Funding Source: General Fund**

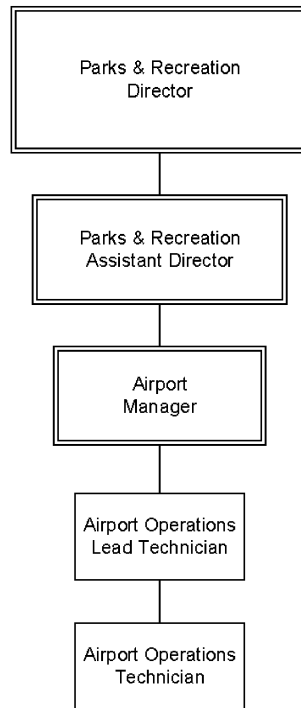
<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	535,018	666,834	666,834	684,013
Operating	33,657	67,836	67,836	73,666
Capital	11,155	0	0	0
Debt Service	4,579	0	0	0
<b>Total MSTU Assessments Expenditures</b>	<b>584,409</b>	<b>734,670</b>	<b>734,670</b>	<b>757,679</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
MSTU Assessment Director	1.00	1.00	1.00
Assessment Specialist I	0.50	0.50	0.50
Assessment Specialist II	1.00	1.00	1.00
MSTU Project Manager	1.00	1.00	0.00
MSTU Projects Supervisor	0.00	0.00	1.00
MSTU Operations Manager	0.00	0.00	0.34
Business Technologist	0.00	1.00	1.00
Projects Coordinator II	2.00	2.00	2.00
Administrative Services Coordinator	1.00	1.00	1.00
<b>Total MSTU Assessments Full Time Equivalents</b>	<b>6.50</b>	<b>7.50</b>	<b>7.84</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Marion County  
Airport**





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Airport**

#### **MISSION:**

The mission of the Marion County Airport (X35) is to continue providing a modern and safe airfield for all aviation platforms; with focus on an exciting growth effort in the aviation industry while ensuring X35 remains a favorite among aviators.

#### **DESCRIPTION:**

The Marion County Airport maintains compliance with all Federal and State Aeronautical Regulations while providing Aviation Services to local and transient operators. With the recent addition of 20 new hangars in 2023, the Airport manages 68 T-hangar and 23 land leases with 6 sub-leases on a monthly/annual basis. Furthermore, X35 is a Nationally recognized Fuel Destination for aircraft operating in and through the North Florida Region. The Airport maintains a 24,000 gallon self-service fuel island enabling 24/7 access, retailing well over 100,000 gallons annually to the aviation industry. Finally, the Airport holds a shared responsibility as an aviation contributor to all aviation issues and concerns throughout Marion County.

#### **BUDGET PRIORITIES:**

In-step with the Empower Marion II Strategic Plan, the Airport has positively navigated the Federal and State Aviation Grant Programs to provide over 94% funding for the next 5 year Capital Improvement Project's (CIP) selected as a priority. Federal Grant assurances require the Airport to maintain and improve the airfield infrastructure, however, X35 exceeds these requirements by also electing to improve and grow based on the absolute needs of our community. The 2022 Airport Master Plan clearly depicts the way ahead to ensure success at the Marion County Airport.

#### **GOALS:**

The primary goals of the Marion County Airport are to continue infrastructure modernization while bolstering daily aviation activity throughout Marion County. In coordination with the Empower Marion II Strategic Plan, the FY 23 planning and FY 24 construction of a new parallel taxiway system will expand X35 capabilities. As we look toward the longer-range goals, we incorporate Federal and State Grants to build more hangars, replace an aging fuel system, install a national weather station and revamp several surfaces to improve both safety and operational needs. Accomplishing these goals will launch the Marion County Airport into the next level of the rapidly growing Aeronautical Industry.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Works  
Division: Airport

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Marion County Airport		3,041,607	1,591,025	1,591,025	1,796,757
<b>Total Airport</b>		<u>3,041,607</u>	<u>1,591,025</u>	<u>1,591,025</u>	<u>1,796,757</u>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Marion County Airport		3.00	3.00	3.00
<b>Total Airport</b>		<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

<u>Division Performance Measures</u>		Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Aircraft operations VirTower reporting	Input		20,154.00	20,000.00	20,000.00	22,000.00
	Output		290,845.84	280,000.00	290,000.00	295,500.00
Fuel expense	Input		452,440.56	392,152.00	403,916.00	510,000.00
Fuel sales revenue	Output		535,313.98	450,975.00	450,000.00	480,000.00

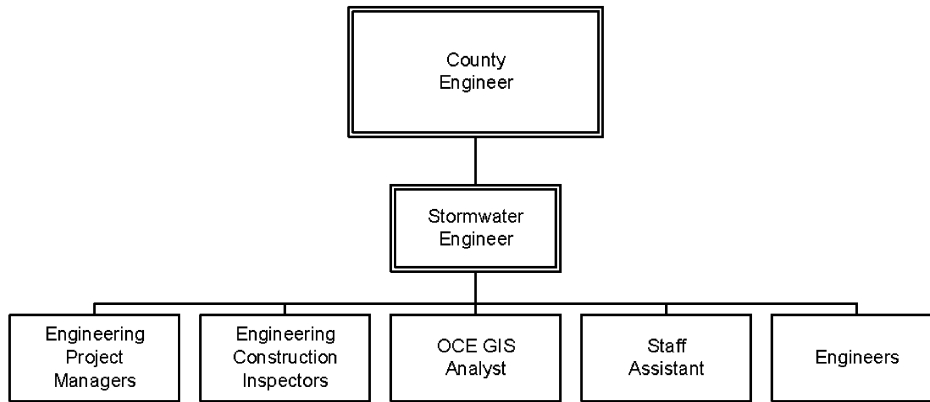
Cost Center: Marion County Airport  
Funding Source: Marion County Airport Fund

<u>Expenditures</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel		186,634	224,412	224,412	242,112
Operating		596,264	575,326	573,976	725,365
Capital		2,229,114	724,596	726,316	739,612
Interfund Transfers		29,595	0	35,000	35,000
Reserves		0	66,691	31,321	54,668
<b>Total Marion County Airport Expenditures</b>		<u>3,041,607</u>	<u>1,591,025</u>	<u>1,591,025</u>	<u>1,796,757</u>

<u>FTE Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Airport Manager		1.00	1.00	1.00
Airport Operations Lead Technician		1.00	1.00	1.00
Airport Operations Technician		1.00	1.00	1.00
<b>Total Marion County Airport Full Time Equivalents</b>		<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Stormwater  
Program**





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Stormwater Program**

#### **MISSION:**

The Stormwater Program works to maintain regulatory compliance with Federal, State, and Local regulations and serves to protect and preserve our water resources and transportation network by addressing water quality and quantity issues.

#### **DESCRIPTION:**

The Stormwater Program works to ensure compliance with Phase II of the Federal Clean Water Act's National Pollution Discharge Elimination System (NPDES) Program through the implementation of Best Management Practices (BMPs). Phase II of the NPDES Program includes addressing stormwater runoff from small Municipal Separate Storm Sewer Systems (MS4), which the County's system qualifies as. In addition to the NPDES permit, the County is required to address Total Maximum Daily Load (TMDL) allocations as determined by the Florida Department of Environmental Protection, which are based on the amount of pollutants a waterbody can receive and still meet water quality standards. The Stormwater Program implements a watershed management approach to identify water quality and quantity needs throughout the County's stormwater infrastructure, resulting in the identification of capital retrofit projects that work to reduce pollutant loading to water resources and improve flooding and drainage issues along the transportation network. A proactive scheduling approach is used to address operation and maintenance needs for the drainage infrastructure throughout the County.

#### **BUDGET PRIORITIES:**

The Stormwater budget provides for the minimum control measures required by the NPDES permit, which are meant to reduce the discharge of pollutants into our water resources. There is funding for public education and outreach, illicit discharge detection and elimination, construction site runoff monitoring and control, and annual maintenance of County Stormwater System assets. Additionally, there is funding for capital projects, which are referenced in the 5-year Stormwater Implementation Program (SIP), which is updated annually. These projects typically serve to retrofit existing drainage retention areas with bio-absorptive media to remove pollutants such as nitrogen before it reaches the aquifer. There is also funding for Watershed Management Plan updates, major maintenance projects, and pipe and swale restoration projects.

#### **GOALS:**

The long-term goals of the Stormwater Program include improving the quality of our water resources through the development of the Watershed Management Program and subsequent implementation of structural and nonstructural Best Management Practices throughout Marion County. Additionally, public outreach and education are continuing long-term efforts. Short-term goals include build out of capital improvement projects, updates of the Watershed Management Plan, which will serve to identify future capital projects, and the continued repair and maintenance of the County's Stormwater assets.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Public Works  
Division: Stormwater Program

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Stormwater Program	4,954,512	21,856,535	18,496,570	16,672,515
<b>Total Stormwater Program</b>	<b>4,954,512</b>	<b>21,856,535</b>	<b>18,496,570</b>	<b>16,672,515</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Stormwater Program	13.02	13.02	13.02
<b>Total Stormwater Program</b>	<b>13.02</b>	<b>13.02</b>	<b>13.02</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Acres of Drainage Retention Areas mowed annually	Output	10,326.50	10,200.00	10,200.00	10,511.50
Cost per acre of Drainage Retention Areas mowed	Efficiency	52.00	0.00	0.00	59.00
Cost per lane mile of streets swept	Efficiency	45.00	0.00	0.00	59.00
Impressions per person for Public Education Countywide	Efficiency	6.56	10.00	10.00	10.00
Lane miles of streets swept annually	Output	585.00	1,585.62	2,389.00	2,126.00
Square miles of follow up Watershed Evaluation maintenance	Input	0.00	21.60	53.75	70.00
Square miles of Watershed Evaluation updates	Output	0.00	21.60	53.75	70.00

Cost Center: Stormwater Program  
Funding Source: Stormwater Program

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	872,547	1,253,533	1,253,533	1,382,603
Operating	1,265,063	3,212,163	3,212,163	3,879,512
Capital	2,803,318	13,892,052	11,480,670	8,931,146
Debt Service	3,958	0	0	0
Grants and Aid	8,249	106,000	106,000	106,000
Interfund Transfers	1,377	0	0	0
Reserves	0	3,392,787	2,444,204	2,373,254
<b>Total Stormwater Program Expenditures</b>	<b>4,954,512</b>	<b>21,856,535</b>	<b>18,496,570</b>	<b>16,672,515</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
County Engineer	0.50	0.50	0.50
Assistant County Administrator	0.26	0.26	0.26
OCE Engineering Project Manager	2.00	2.00	2.00
Stormwater Engineer	1.00	1.00	1.00
Engineering Project Manager I	2.00	2.00	2.00
Engineering Construction Inspector	3.00	3.00	3.00
Engineer	2.00	2.00	2.00
OCE Geographic Information Systems Analyst	1.00	1.00	1.00
Executive Coordinator	0.26	0.26	0.26
Staff Assistant IV	1.00	1.00	1.00
<b>Total Stormwater Program Full Time Equivalents</b>	<b>13.02</b>	<b>13.02</b>	<b>13.02</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Water Resources**

#### **MISSION:**

Marion County is home to numerous water features which are widely known for their clarity, ecosystems, fisheries, and recreational enjoyment. The Marion County Water Resources Program exists to promote an awareness of both the protection and efficient use of these water resources throughout the County. The Water Resources Program works in conjunction with the Office of the County Engineer and Utilities Department to empower our citizens, visitors, and businesses by providing accurate educational material on how to protect and conserve our most vital resource.

#### **DESCRIPTION:**

The Water Resources Program is responsible for activities associated with long range water supply planning and aquifer protection. Efforts include local and state legislative development, coordination with Water Management Districts, the Florida Department of Environmental Protection (FDEP), Florida Department of Agricultural and Consumer Services (FDACs), water supply authorities, and various County offices. The program considers negative impacts to water supply, not only from usage, but also from point and non-point pollution sources such as wastewater discharges, septic system impacts, manure management, stormwater, fertilizers and pesticides. The program seeks to educate the public with consistent messages and to implement, administer, and manage initiatives county-wide that are focused on the efficient and clean use of water.

#### **BUDGET PRIORITIES:**

The Water Resources budget contains several areas of funding which exist to further the goals of monitoring and managing water usage as well as educating the public on how to protect our water resources. Funding is available for citizens to have irrigation audits performed at their homes to determine if their systems are functioning properly. Additionally, there is funding for providing rebates to citizens who have their irrigation systems and landscaping retrofitted to Florida-Friendly standards. Funding is also provided for the production and distribution of promotional educational materials.

#### **GOALS:**

The long-term goals of the Water Resources Program include developing a cohesive education strategy with the purpose of informing citizens how their actions can help to protect and preserve the unique water features of Marion County, and helping them to have a personal sense of ownership in these efforts. Additionally, to assist in refinement of springs protection zone land development code requirements to ensure aquifer and springs protection and to promote water conservation for compliance with Marion County Utilities Consumptive Use Permits regarding education, outreach and per capita reduction in water use. In the short-term, Water Resources will continue to promote water conservation efforts such as the Landscape Irrigation Retrofit and Toilet Rebate programs, as well as assisting with the coordination of local conservation efforts between the Office of the County Engineer and Utilities Departments.





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works  
Division: Water Resources**

<u>Division Expenditure Budget Summary</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Water Resources		162,339	201,057	201,057	264,624
<b>Total Water Resources</b>		<b>162,339</b>	<b>201,057</b>	<b>201,057</b>	<b>264,624</b>

<u>Division FTE Budget Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Water Resources		1.00	1.00	1.00
<b>Total Water Resources</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Community outreach workshops and events	Output	9.00	10.00	25.00	10.00
Coordinate stakeholder focus groups for industry BMPs	Output	0.00	1.00	1.00	1.00
Coordinate Water Resources Committee meetings	Output	0.00	4.00	4.00	4.00
Distribute Water Efficiency literature	Output	1,800.00	2,000.00	2,000.00	2,000.00
Provide Irrigation System Evaluations to Marion County residents	Output	56.00	45.00	75.00	60.00

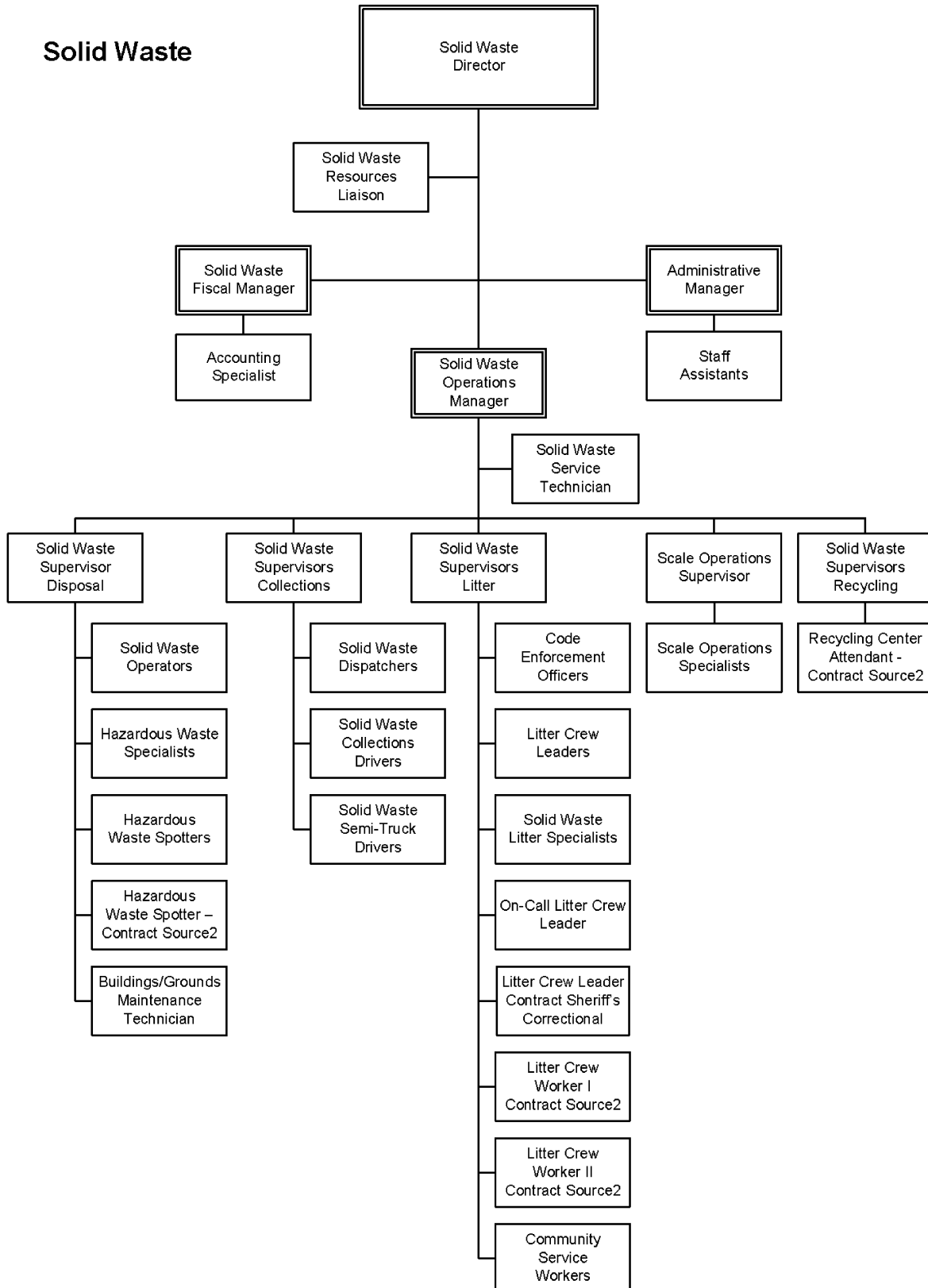
**Cost Center: Water Resources  
Funding Source: General Fund**

<u>Expenditures</u>		FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel		68,840	79,390	79,390	80,771
Operating		93,499	121,667	121,667	183,853
<b>Total Water Resources Expenditures</b>		<b>162,339</b>	<b>201,057</b>	<b>201,057</b>	<b>264,624</b>

<u>FTE Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Water Resources Liaison		1.00	1.00	1.00
<b>Total Water Resources Full Time Equivalents</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Solid Waste





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Solid Waste**

#### **MISSION:**

The mission of the Solid Waste Department is to ensure the delivery of an integrated, cost-effective and environmentally sound Solid Waste Management System and to promote Sustainable Community Programs and policies throughout Marion County.

#### **DESCRIPTION:**

The Solid Waste Department is comprised of three Divisions inclusive of collections & litter control, disposal and recycling. All three Divisions are operated from our Baseline Facility.

The Disposal Division operates all solid waste functions at the Baseline Facility. Disposal staff are responsible for the operations of the scale facility which screens waste, weighs vehicles, computes charges and provides quality service to our customers. Staff operates various disposal operations which includes the transfer station, citizens drop off area and yard waste area. In these locations, staff ensures that prohibited wastes are not dumped, prepares and loads materials for shipment and ensures a safe environment for our customers. Our hazardous waste team collects and disposes household hazardous waste as well as performs business inspections to promote hazardous waste management compliance. This team further assists with data collection, inspection and monitoring of our gas collection and control system. Our disposal team further monitors and maintains three closed landfills. Materials handled by this facility include garbage, yard waste, tires, metals/white goods, and household hazardous waste.

The Collection Division provides transportation of waste and recycling from 18 residential convenience centers. The garbage and yard waste collected is moved to the Baseline Landfill, while recycling and metals are direct hauled to the appropriate recycler. An additional function of this Division is the oversight of litter collection on county right of ways. The litter program is to mitigate the effects of litter and illegal dumping in Marion County. This program has 4 code enforcement positions focused on investigations, educating the public, as well as citing offenders who choose to trash our community. Supplemental services managed around litter include litter collection with community service workers, inmates and the Adopt-A-Road program.

The Recycling Division is responsible for staffing and operating 18 recycling centers located throughout the county. Staff's key objectives are to provide customer service, ensure efficient throughput of customers and ensure the safety of our citizens. Staff supports the collection of various types of waste which include garbage, yard waste, recyclables, household hazardous and various other products.

#### **BUDGET PRIORITIES:**

As Marion County continues to grow with residential housing and many new businesses, Solid Waste is tasked with a challenging duty of maintaining our services to keep Marion County beautiful. Our budget priorities are to focus on funding, development, and permitting of our current disposal options within our community as well as additional options as we look to the future. Budget priorities include obtaining additional disposable airspace, cost effective methods of leachate disposal and increase the level of service for our residents to in-turn decrease the potential of littering in our community.

#### **GOALS:**

The first goal of the Disposal Division is to ensure long-term operations by planning to increase airspace through internal operations or the purchase of additional third-party airspace by 25% by the end of the year. The objective is to perform/update a comprehensive rate study providing support for the annual assessment charged as well as the gate rates at the landfill.

The Collection's operations have set goals to increase the weight hauled per load by 5%, reducing the number of trips required. We further want to reduce year over year overtime by 20% by adjusting work schedules. Finally, we want to improve fleet availability/uptime by 20% by improving our pre/post trip inspections and preventative maintenance.

Litter Control has established goals to increase the amount of litter collected from public right of ways by 15%. It is our objective to reduce year over year complaints by 5%. This will be accomplished by increasing the number of hours worked collecting litter by 10% over the prior year. Code enforcement will establish a preliminary benchmark of 8 investigations/contacts per week per officer.



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **GOALS:**

Recycling Operations has set a goal to reduce contamination rates of recycling materials from 33% down to 20% by the end of the year. They will actively work to ensure that compactors called into dispatch are 90% full prior to notification. Through de-escalation training, we hope to reduce assaults on attendants by 50% year over year.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works  
Division: Solid Waste**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Solid Waste Collection	4,025,167	5,891,637	6,756,378	6,354,832
Solid Waste Disposal	13,547,319	54,108,160	53,973,689	50,551,506
Solid Waste Recycling	2,069,549	6,327,068	7,221,126	7,093,931
<b>Total Solid Waste</b>	<b>19,642,035</b>	<b>66,326,865</b>	<b>67,951,193</b>	<b>64,000,269</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Solid Waste Collection	39.00	39.00	39.00
Solid Waste Disposal	27.52	29.42	29.42
Solid Waste Recycling	1.00	2.00	2.00
<b>Total Solid Waste</b>	<b>67.52</b>	<b>70.42</b>	<b>70.42</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Code Enforcement contacts and investigations per week	Outcome	10.00	0.00	0.00	16.00
Commercial Tipping Waste Tonnage	Input	54,238.00	41,669.22	41,860.91	55,322.76
Commercial Yard Waste Tipping Tonnage	Input	30,301.88	24,769.70	35,531.97	30,907.92
County and contract positions in division for Collection	Input	49.00	45.00	50.00	50.00
County and contract positions in division for Disposal	Input	32.00	29.00	29.00	33.00
County and contract positions in division for Recycling	Input	40.00	40.00	40.00	40.00
Daily vehicle count at Recycling Centers	Efficiency	15,359.00	3,600.00	3,236.66	15,500.00
Daily vehicle count at Scale House	Efficiency	439.00	485.00	400.00	440.00
Household Hazardous Waste Tonnage	Input	198.68	189.38	183.10	190.00
Increase the amount of Consumable Airspace by 350,000 tons	Outcome	0.00	0.00	1,953,710.00	2,123,102.00
Increase the amount of litter collected on public right of ways in lbs by 15%	Outcome	1,442,940.00	0.00	0.00	1,659,381.00
Miles walked for Litter Control	Output	7,018.21	4,854.00	5,851.75	7,369.12
Reduce contamination percent of Single Stream Recycling	Outcom	31.33	0.00	0.33	0.20
Residential Waste Tonnage	Input	118,615.13	137,061.00	117,231.20	120,987.43
Residential Yard Waste Tonnage from Recycle Centers	Input	11,105.43	12,224.00	12,315.53	11,327.54
Single Stream Recycling Center Tonnage collected	Input	3,455.98	3,615.53	3,565.33	3,500.00



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Solid Waste Collection  
Funding Source: Solid Waste Disposal Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	2,116,345	2,818,362	2,818,362	2,945,959
Operating	1,908,822	2,603,651	2,603,651	3,042,377
Capital	0	469,624	1,334,365	366,496
<b>Total Solid Waste Collection Expenditures</b>	<b>4,025,167</b>	<b>5,891,637</b>	<b>6,756,378</b>	<b>6,354,832</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Solid Waste Supervisor	5.00	3.00	3.00
Code Enforcement Officer	3.00	4.00	4.00
Solid Waste Dispatcher	2.00	2.00	2.00
Solid Waste Semi Truck Driver	2.00	2.00	2.00
Solid Waste Collections Driver	19.00	19.00	19.00
Solid Waste Service Technician	0.00	1.00	1.00
Solid Waste Litter Specialist	2.00	2.00	2.00
Litter Crew Leader	6.00	6.00	6.00
<b>Total Solid Waste Collection Full Time Equivalents</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Solid Waste Disposal  
Funding Source: Solid Waste Disposal Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	2,034,239	2,409,059	2,409,059	2,566,226
Operating	11,506,858	10,455,685	10,910,685	11,492,155
Capital	0	26,687,150	24,797,850	22,776,329
Interfund Transfers	6,222	0	0	0
Reserves	0	14,556,266	15,856,095	13,716,796
<b>Total Solid Waste Disposal Expenditures</b>	<b>13,547,319</b>	<b>54,108,160</b>	<b>53,973,689</b>	<b>50,551,506</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Solid Waste Director	0.00	1.00	1.00
Assistant County Administrator	0.21	0.21	0.21
Solid Waste Operations Manager	1.00	1.00	1.00
Solid Waste Supervisor	1.00	2.00	3.00
Environmental Services Administrative Manager	0.30	0.00	0.00
Utilities Business Manager	0.30	0.00	0.00
Environmental Services Deputy Director	0.45	0.00	0.00
Environmental Services Director	0.45	0.00	0.00
Solid Waste Resources Liaison	1.00	1.00	1.00
Solid Waste Fiscal Manager	0.00	1.00	1.00
Hazardous Waste Specialist	4.00	4.00	4.00
Environmental Services Fiscal Manager	0.30	0.00	0.00
Executive Coordinator	0.21	0.21	0.21
Accounting Specialist II	1.00	1.00	1.00
Administrative Staff Assistant	1.00	1.00	1.00
Staff Assistant IV	0.00	0.00	1.00
Staff Assistant III	0.30	0.00	0.00
Staff Assistant II	1.00	1.00	0.00
Scale Operations Supervisor	1.00	1.00	0.00
Scale Operations Specialist	5.00	5.00	5.00
Administrative Manager	0.00	1.00	1.00
Solid Waste Operator	6.00	6.00	6.00
Building and Grounds Maint Tech I	1.00	1.00	1.00
Hazardous Waste Spotter	2.00	2.00	2.00
<b>Total Solid Waste Disposal Full Time Equivalents</b>	<b>27.52</b>	<b>29.42</b>	<b>29.42</b>

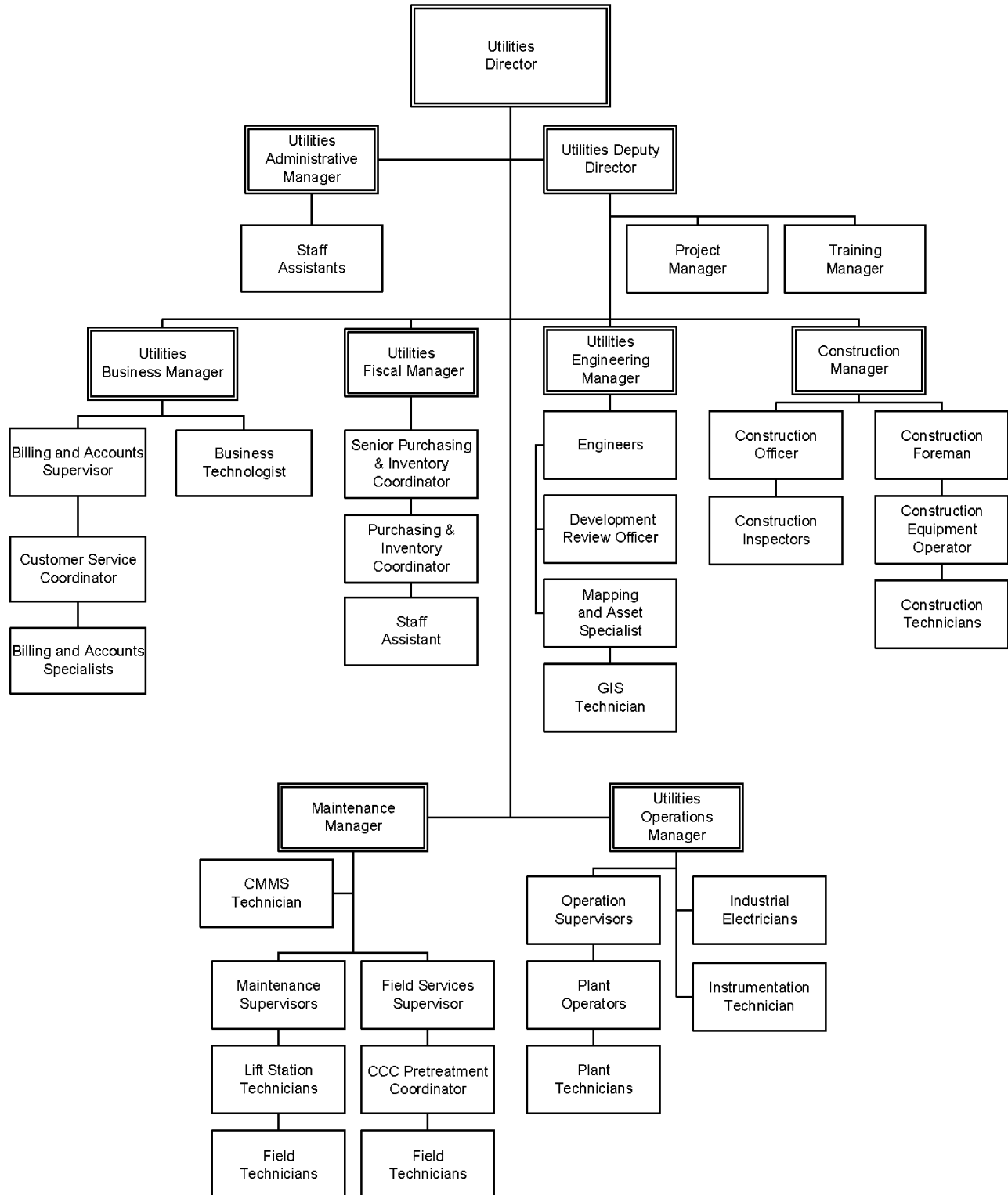
**Cost Center: Solid Waste Recycling  
Funding Source: Solid Waste Disposal Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	78,102	170,589	170,589	179,509
Operating	1,991,447	2,499,352	2,814,352	3,023,450
Capital	0	3,657,127	4,236,185	3,890,972
<b>Total Solid Waste Recycling Expenditures</b>	<b>2,069,549</b>	<b>6,327,068</b>	<b>7,221,126</b>	<b>7,093,931</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Solid Waste Supervisor	1.00	2.00	2.00
<b>Total Solid Waste Recycling Full Time Equivalents</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>

Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Utilities







## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Public Works Division: Utilities**

#### **MISSION:**

The mission of the Utilities Division is to deliver best value, high quality, sustainable services that meets the expectations of our customers, citizens, and visitors while maintaining the level of service our customers expect. We aim to protect water resources for current and future users by providing professional operations and supervision of County owned Water and Wastewater Systems. This includes developing sustainable resources, ensuring environmental compliance, promoting expansion of existing facilities, and planning for strategic acquisition of privately owned facilities to form a County wide utility system capable of meeting Marion County's future needs.

#### **DESCRIPTION:**

Marion County Utilities (MCU) provides potable water utilizing groundwater supplies from the Floridian Aquifer treated through the County's Water Treatment Plants. MCU provides wastewater collection and treatment services to residents of Marion County and this treatment produces reclaimed water that provides a non-potable water to offset the groundwater supplies that support irrigation in the County. MCU also maintains/improves and expands the infrastructure and treatment capacity at the treatment facilities for these operations, working with residents, contractors, and developers to ensure compliance with State and Federal Regulations.

#### **BUDGET PRIORITIES:**

With the continued growth in the number of new customer accounts utilizing Marion County's Water and Sewer Services, there is a need for increased amounts of supplies, chemicals, electricity, and labor to continue operations that meet the Level of Service that our customer base has grown to expect. As the County grows, the water and sewer demands placed on the Utilities Department requires additional resources and revenue to fund projects and programs. Additionally, inflation continues to have a direct influence on costs of the supplies and services to meet demands placed on the Department.

#### **GOALS:**

Our goal is to maintain current level of service, improving it where there is opportunity, and utilizing the funding provided with little or no financial impact to the rate payers within the utilities system.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Public Works  
Division: Utilities**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Utilities Capital Construction	3,743,769	58,656,619	71,301,894	74,794,274
Utilities Management	17,318,391	23,008,746	23,631,644	30,857,667
Utilities Wastewater System	4,904,787	6,926,406	6,927,452	7,972,628
Utilities Water System	6,132,989	8,199,180	8,429,180	8,009,892
<b>Total Utilities</b>	<b>32,099,936</b>	<b>96,790,951</b>	<b>110,290,170</b>	<b>121,634,461</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Utilities Management	31.34	36.44	45.04
Utilities Wastewater System	26.00	26.00	34.00
Utilities Water System	54.00	55.00	48.00
<b>Total Utilities</b>	<b>111.34</b>	<b>117.44</b>	<b>127.04</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Operating and maintenance costs per million gallons of wastewater treated	Efficiency	4,324.95	4,795.07	4,680.89	4,715.25
Operating and maintenance costs per million gallons of water produced	Efficiency	1,174.76	1,230.37	1,337.66	1,241.11
Operating and maintenance costs per wastewater account	Efficiency	174.70	194.92	211.20	211.63
Operating and maintenance costs per water account	Efficiency	130.77	143.35	139.18	142.09
Wastewater planned vs unplanned maintenance ratio as percent of hours	Efficiency	73.58	85.00	80.00	80.00
Water planned vs unplanned maintenance ratio as percent of hours	Efficiency	80.06	75.00	80.00	83.00

**Cost Center: Utilities Capital Construction  
Funding Source: Marion County Utility Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	3,743,769	0	0	0
Capital	0	58,656,619	71,301,894	74,794,274
<b>Total Utilities Capital Construction Expenditures</b>	<b>3,743,769</b>	<b>58,656,619</b>	<b>71,301,894</b>	<b>74,794,274</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Utilities Management  
Funding Source: Marion County Utility Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	2,354,984	3,155,975	3,155,975	3,952,460
Operating	13,174,277	3,220,471	3,319,171	3,629,370
Capital	0	0	799,500	158,975
Debt Service	1,773,705	8,145,162	8,145,162	8,274,226
Interfund Transfers	15,425	0	0	0
Reserves	0	8,487,138	8,211,836	14,842,636
<b>Total Utilities Management Expenditures</b>	<b>17,318,391</b>	<b>23,008,746</b>	<b>23,631,644</b>	<b>30,857,667</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Assistant County Administrator	0.22	0.22	0.22
Utilities Director	0.00	1.00	1.00
Utilities Training Manager	0.00	0.00	1.00
Utilities Administrative Manager	0.00	1.00	1.00
Environmental Services Administrative Manager	0.70	0.00	0.00
Utilities Deputy Director	0.00	1.00	1.00
Utilities Engineering Manager	0.00	0.00	1.00
Environmental Services Engineering Manager	1.00	0.00	0.00
Utilities Business Manager	0.70	1.00	1.00
Environmental Services Deputy Director	0.55	0.00	0.00
Environmental Services Director	0.55	0.00	0.00
Utilities Development Review Officer	1.00	1.00	1.00
Utilities Project Manager	0.00	1.00	1.00
Utilities Fiscal Manager	0.00	1.00	1.00
Mapping and Asset Specialist	1.00	1.00	1.00
Engineer	3.00	3.00	3.00
Utilities Construction Officer	1.00	1.00	1.00
Utilities Construction Manager	1.00	1.00	1.00
Utilities Business Technologist	1.00	1.00	0.60
Environmental Services Fiscal Manager	0.70	0.00	0.00
Purchasing and Inventory Coordinator	0.00	1.00	1.00
Senior Purchasing and Inventory Coordinator	1.00	1.00	1.00
Executive Coordinator	0.22	0.22	0.22
Staff Assistant IV	1.00	1.00	2.00
Staff Assistant III	0.70	1.00	1.00
Utilities Customer Service Coordinator	0.00	0.00	1.00
Utilities Billing and Accounts Specialist	12.00	14.00	14.00
Utilities Billing Account Supervisor	1.00	1.00	1.00
Utilities Construction Technician	0.00	0.00	3.00
Utilities Construction Rep	3.00	3.00	0.00
Utilities Construction Equipment Operator	0.00	0.00	1.00
Utilities Construction Inspector	0.00	0.00	3.00
Utilities Construction Foreman	0.00	0.00	1.00
<b>Total Utilities Management Full Time Equivalents</b>	<b>31.34</b>	<b>36.44</b>	<b>45.04</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Utilities Wastewater System  
Funding Source: Marion County Utility Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	1,550,960	1,982,231	1,982,231	2,622,053
Operating	3,353,791	3,776,332	3,923,332	4,017,595
Capital	0	1,167,843	1,021,889	1,332,980
Debt Service	36	0	0	0
<b>Total Utilities Wastewater System Expenditures</b>	<b>4,904,787</b>	<b>6,926,406</b>	<b>6,927,452</b>	<b>7,972,628</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Utilities Operations Manager	1.00	1.00	1.00
Utilities Plant Technician	2.00	2.00	2.00
Utilities Operations Supervisor	1.00	1.00	1.00
Utilities Field Technician	3.00	3.00	4.00
Utilities Plant Operator	10.00	10.00	12.00
Utilities Lift Station Technician	6.00	6.00	10.00
Utilities Maintenance Supervisor	1.00	1.00	1.00
PreTreatment Coordinator	1.00	1.00	0.00
Utilities Industrial Electrician	0.00	0.00	1.00
Utilities Instrumentation Technician	1.00	1.00	2.00
<b>Total Utilities Wastewater System Full Time Equivalents</b>	<b>26.00</b>	<b>26.00</b>	<b>34.00</b>

**Cost Center: Utilities Water System  
Funding Source: Marion County Utility Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	3,421,627	4,112,270	4,112,270	3,873,846
Operating	2,711,361	3,434,035	3,664,035	3,554,533
Capital	0	652,875	652,875	581,513
Debt Service	1	0	0	0
<b>Total Utilities Water System Expenditures</b>	<b>6,132,989</b>	<b>8,199,180</b>	<b>8,429,180</b>	<b>8,009,892</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Utilities CMMS Technician	1.00	1.00	1.00
Utilities Maintenance Manager	1.00	1.00	1.00
Utilities Geographic Information System Technician	1.00	1.00	1.00
Staff Assistant III	1.00	1.00	0.00
Utilities Plant Technician	3.00	3.00	3.00
Utilities Operations Supervisor	1.00	2.00	2.00
Utilities Field Technician	24.00	24.00	24.00
Utilities Plant Operator	12.00	12.00	10.00
Utilities Lift Station Technician	4.00	4.00	0.00
Utilities Maintenance Supervisor	2.00	2.00	2.00
Cross Connection PreTreatment Coordinator	0.00	0.00	1.00
Utilities Field Services Supervisor	1.00	1.00	1.00
Backflow Cross Connection Control Coordinator	1.00	1.00	0.00
Utilities Industrial Electrician	2.00	2.00	2.00
<b>Total Utilities Water System Full Time Equivalents</b>	<b>54.00</b>	<b>55.00</b>	<b>48.00</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Constitutional Officers Division: Clerk of Court and Comptroller**

#### **DESCRIPTION:**

##### **BCC – RECORDS**

Pursuant to the Constitution, the Clerk serves as Ex-Officio Clerk to the Board of County Commissioners, and in this capacity Deputy Clerks attend and record Board meetings and workshops, and maintain associated documents.

##### **FINANCE Department - BCC**

The Finance Department manages the Clerk's function of County Auditor, Accountant and Custodian of County funds. As such, the Finance Department handles accounts payable and cash receipts, financial statement preparation, grants and contract management, debt administration, payroll and other related areas.

##### **INTERNAL AUDIT Department**

The Internal Audit Department performs those functions specific to the role of the Clerk of Court and Comptroller as auditor for the Board of County Commissioners (BCC). The Internal Audit Department has the authority and responsibility to conduct audits and reviews of all agencies funded by the BCC and Departments under the County Administrator and to issue reports thereon. The Internal Audit Department is organizationally independent and has no direct responsibility for, or authority over, any BCC function, activity, or program subject to audit and review.

##### **BUDGET Department**

The Budget Department performs those functions specific to the role of the Clerk of Court and Comptroller as Budget Officer for the Board of County Commissioners. Duties performed focus mainly upon the preparation of an Annual Budget Document, a five year Capital Improvement Program and other long range planning analysis. This includes coordinating all associated activities throughout the budget process and ensuring compliance with all applicable statutes and regulations. Additionally, reports and analysis related to budgetary issues are prepared as requested.

##### **RECORDS CENTER**

Records Center is a Division of the Clerk of Court and Comptroller. Records Center employees are responsible for preparing documents for microfilming, operating cameras, preparing boxes for storage, pulling and re-filing cases that have been requested by Divisions, maintaining all original subDivision plats including making copies as requested, assisting and performing records research for the public including mailed-in requests. The Clerk of Court and Comptroller through this Division complies with state statutes in the coordination of retention, storage, security and disposition of court and county records.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Clerk of Court and Comptroller**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Clerk to County Commission Transfer	5,164,711	5,118,281	5,126,109	5,069,968
<b>Total Clerk of Court and Comptroller</b>	<b>5,164,711</b>	<b>5,118,281</b>	<b>5,126,109</b>	<b>5,069,968</b>

**Cost Center: Clerk to County Commission Transfer  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	4,315,383	4,317,739	4,516,425
Operating	0	438,668	444,140	542,543
Capital	0	353,230	353,230	0
Constitutional Officer Transfers	5,161,003	0	0	0
Reserves	0	3,000	3,000	3,000
<b>Total Clerk to County Commission Transfer Expenditures</b>	<b>5,161,003</b>	<b>5,110,281</b>	<b>5,118,109</b>	<b>5,061,968</b>

**Cost Center: Clerk to County Commission Transfer  
Funding Source: Fine and Forfeiture Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	8,000	8,000	8,000
Constitutional Officer Transfers	3,708	0	0	0
<b>Total Clerk to County Commission Transfer Expenditures</b>	<b>3,708</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Property Appraiser**

**DESCRIPTION:**

The Property Appraiser is governed by the Florida Constitution, Florida Statutes and the Rules and Regulations of the Florida Department of Revenue. The duty and responsibility of the Elected Official is to determine a fair, equitable, and just value on all real and tangible personal property within Marion County for tax purposes. Additionally, the Property Appraiser administers all of the property and personal exemptions allowed by Florida law and maintains current property record cards, ownership maps, name and addresses of the owner or fiduciary responsible for payment of taxes, and maintains a description that accurately describes all the property in the county.

**GOALS:**

The goal of the Property Appraiser is to complete the mandatory 5 year review of all properties and continue to accurately reflect accurate property data and derive and assign fair and equitable values.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Property Appraiser**

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Division Expenditure Budget Summary</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Property Appraiser Transfer	<u>3,898,581</u>	<u>4,451,523</u>	<u>4,483,816</u>	<u>4,786,440</u>
<b>Total Property Appraiser</b>	<u>3,898,581</u>	<u>4,451,523</u>	<u>4,483,816</u>	<u>4,786,440</u>

**Cost Center: Property Appraiser Transfer  
Funding Source: General Fund**

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Constitutional Officer Transfers	<u>3,898,581</u>	<u>4,451,523</u>	<u>4,483,816</u>	<u>4,786,440</u>
<b>Total Property Appraiser Transfer Expenditures</b>	<u>3,898,581</u>	<u>4,451,523</u>	<u>4,483,816</u>	<u>4,786,440</u>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Sheriff**

**MISSION:**

The mission of the Marion County Sheriff's Office is to enhance the quality of life in Marion County by working cooperatively with the public and within the framework of the Constitution to enforce laws, preserve the peace, reduce fear and provide a safe environment.

The Marion County Sheriff's Office is proud to be part of a growing community and is dedicated to providing the citizens of Marion County with the highest level of law enforcement and public service. This agency strives to set industry standards and provide a community-minded approach to crime prevention and criminal justice. Their employees, united in a spirit of teamwork, take pride in performing their duties and are dedicated to live by values reflecting a genuine desire to safeguard the public.

**DESCRIPTION:**

The Marion County Sheriff's Office is divided into seven bureaus that report to the Chief Deputy. Each bureau is broken down into various units. Through employee engagement and participatory involvement, these units work as a team to meet the agency's goals. The Sheriff's Command Staff encourages constant improvement through employee and citizen feedback. The seven bureaus are as follows: Administrative Services, Community Policing, Corrections, Emergency Management, Professional Compliance, Special Investigations, and Support Services.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Constitutional Officers  
Division: Sheriff

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Sheriff Bailiff Transfer	3,360,798	4,526,291	4,526,291	4,972,540
Sheriff Emergency Management Transfer	959,632	714,620	956,507	810,446
Sheriff Jail Transfer	40,053,999	48,250,738	48,726,329	61,106,809
Sheriff Patrol CID Transfer	54,821,799	64,206,760	65,750,145	76,425,803
Sheriff Regular Transfer	11,531,204	13,909,012	13,980,640	16,779,725
<b>Total Sheriff</b>	<b>110,727,432</b>	<b>131,607,421</b>	<b>133,939,912</b>	<b>160,095,323</b>

Cost Center: Sheriff Bailiff Transfer  
Funding Source: Fine and Forfeiture Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	4,300,602	4,300,602	4,735,585
Operating	0	213,455	225,689	224,721
Non-operating	0	12,234	0	12,234
Constitutional Officer Transfers	3,360,798	0	0	0
<b>Total Sheriff Bailiff Transfer Expenditures</b>	<b>3,360,798</b>	<b>4,526,291</b>	<b>4,526,291</b>	<b>4,972,540</b>

Cost Center: Sheriff Emergency Management Transfer  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	486,993	554,397	531,815
Operating	0	224,361	357,667	275,365
Capital	0	0	44,443	0
Non-operating	0	3,266	0	3,266
Constitutional Officer Transfers	959,632	0	0	0
<b>Total Sheriff Emergency Management Transfer Expenditures</b>	<b>959,632</b>	<b>714,620</b>	<b>956,507</b>	<b>810,446</b>

Cost Center: Sheriff Jail Transfer  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	32,391,665	32,391,665	38,733,863
Operating	0	15,637,363	16,033,810	22,151,236
Capital	0	0	300,854	0
Non-operating	0	221,710	0	221,710
Constitutional Officer Transfers	40,053,999	0	0	0
<b>Total Sheriff Jail Transfer Expenditures</b>	<b>40,053,999</b>	<b>48,250,738</b>	<b>48,726,329</b>	<b>61,106,809</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Sheriff Patrol CID Transfer  
Funding Source: MSTU for Law Enforcement**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Personnel	0	53,531,102	53,832,322	62,568,387
Operating	0	8,908,581	9,161,832	11,008,823
Capital	0	1,555,102	2,755,991	2,636,618
Non-operating	0	211,975	0	211,975
Constitutional Officer Transfers	54,821,799	0	0	0
<b>Total Sheriff Patrol CID Transfer Expenditures</b>	<u>54,821,799</u>	<u>64,206,760</u>	<u>65,750,145</u>	<u>76,425,803</u>

**Cost Center: Sheriff Regular Transfer  
Funding Source: Fine and Forfeiture Fund**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Personnel	0	10,478,536	10,503,536	12,746,558
Operating	0	3,263,340	3,316,176	3,700,514
Capital	0	118,500	160,928	284,017
Non-operating	0	48,636	0	48,636
Constitutional Officer Transfers	11,531,204	0	0	0
<b>Total Sheriff Regular Transfer Expenditures</b>	<u>11,531,204</u>	<u>13,909,012</u>	<u>13,980,640</u>	<u>16,779,725</u>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Supervisor of Elections**

**DESCRIPTION:**

The Supervisor of Elections is the office designated by Florida law and the County Charter to administer elections and voter registration for Marion County. The Marion County Election Center is comprised of the following:

**Voter Services Department:** Maintains voter registration rolls for Marion County. Voter Services registers voters and provides customer service to voters who need to change their address, name, party affiliation and other aspects of their voter registration.

**Vote-By-Mail Department:** Maintains request for voting by mail, the processing of mail ballots and the tabulation of mail ballots on Election Day.

**Election Services Department:** Ensures proper maintenance and functionality of all the equipment used in elections in Marion County. Election Services also coordinates the delivery and return of election and polling place equipment, and polling place coordination.

**Poll Worker Department:** Responsible for Poll Worker training and staffing of Early Voting and Election Day polling places.

**Candidates and Committees Department:** Provides services to perspective candidates, including instruction on becoming a candidate, filing, qualifying, providing documentation and covering campaign financial requirements and electronic reporting. The Candidates and Committees Department also provides services to committees wishing to participate in an election.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Constitutional Officers  
Division: Supervisor of Elections

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Supervisor of Elections Transfer	2,970,657	3,310,259	3,699,907	3,971,771
<b>Total Supervisor of Elections</b>	<u>2,970,657</u>	<u>3,310,259</u>	<u>3,699,907</u>	<u>3,971,771</u>

Cost Center: Supervisor of Elections Transfer  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	2,065,394	2,371,607	2,519,054
Operating	0	1,242,365	1,325,800	1,450,217
Constitutional Officer Transfers	2,970,657	0	0	0
Reserves	0	2,500	2,500	2,500
<b>Total Supervisor of Elections Transfer Expenditures</b>	<u>2,970,657</u>	<u>3,310,259</u>	<u>3,699,907</u>	<u>3,971,771</u>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Tax Collector**

**MISSION:**

The mission of the Tax Collector is to serve the Public, Local and State Agencies with the highest level of customer service and integrity, innovation, fiscal responsibility, and respect.

**DESCRIPTION:**

The Tax Collector serves the citizens, businesses and governmental agencies of Marion County by collecting and distributing real property taxes, personal property taxes and special assessments levied by the various taxing districts, Water Management Districts, the School Board and the sale of park passes and birth certificates in our offices. In addition, the Tax Collector acts as an agent for the State of Florida by providing services such as vehicle titles, vehicle registrations, driver's licenses and the collection of sales tax and concealed weapons applications and Central Florida Expressway toll violation collections. The fees earned for the services provided are remitted to the Marion County Board of County Commissioners.

**GOALS:**

The goal of the Tax Collector is to continue the modernization of the Tax Collector's offices in the areas of technology, efficiency, customer service and employee productivity and training to provide the customer with a prompt, courteous and professional experience when conducting business at the Tax Collector's offices.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Constitutional Officers  
Division: Tax Collector**

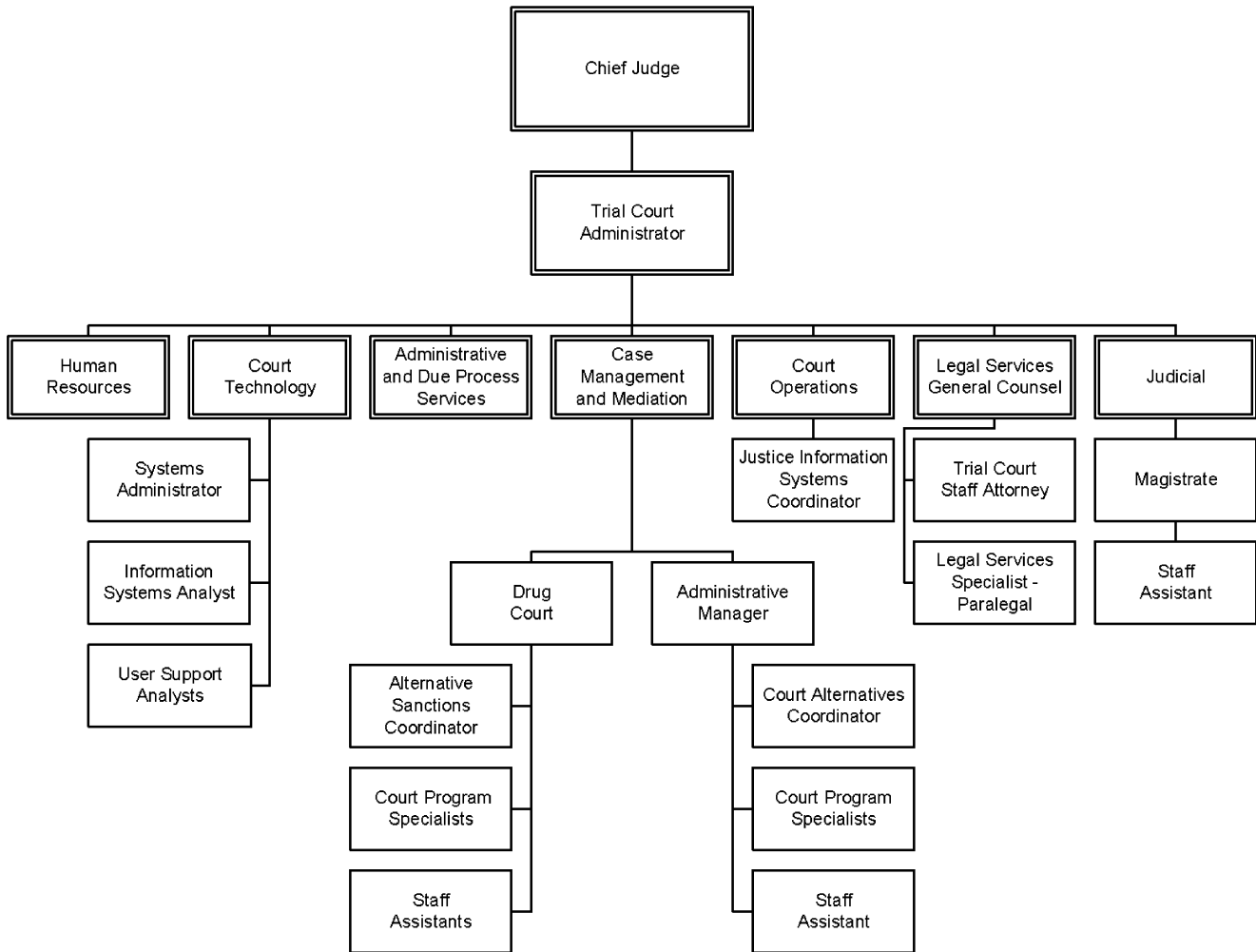
<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Tax Collector Transfer	8,994,720	10,073,214	10,092,862	10,717,986
<b>Total Tax Collector</b>	<u>8,994,720</u>	<u>10,073,214</u>	<u>10,092,862</u>	<u>10,717,986</u>

**Cost Center: Tax Collector Transfer  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	8,747,543	8,767,191	9,323,828
Operating	0	1,309,971	1,309,971	1,310,232
Capital	0	15,700	15,700	78,000
Debt Service	0	0	0	5,926
Constitutional Officer Transfers	8,994,720	0	0	0
<b>Total Tax Collector Transfer Expenditures</b>	<u>8,994,720</u>	<u>10,073,214</u>	<u>10,092,862</u>	<u>10,717,986</u>

# Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget

## Courts







## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Courts and Criminal Justice Division: Court Administration**

#### **MISSION:**

The mission of the Judicial Branch is to protect the rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

#### **DESCRIPTION:**

Court Administration is comprised of various Departments whose primary responsibility is to ensure the proper operation and coordination of all court programs. Court Administration includes: Circuit Court Judges, Circuit Court Judges – Legal Research, Circuit Court Judges - Technology, Circuit Court Legal Research - Technology, County Court Judges, County Court Judges - Technology, Court Administration - Technology, and Court Administrator.

#### **BUDGET PRIORITIES:**

The budget priorities of Court Administration are to safeguard the security, integrity, and confidentiality of court data and technology systems as well as support the operation of all court programs with successful resolution of dependency court cases and enhance access to justice and court services.

#### **GOALS:**

The goals of the Judicial Branch is to successfully resolve approximately 2,900 IT helpdesk requests from court employees and judiciary; maintain 58 servers and 220 computing devices such as computers, laptops, tablets, and smartphones throughout the judicial branch; and upgrade technology in all jail courtrooms compatible with courthouse technology.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Courts and Criminal Justice  
Division: Court Administration**

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Division Expenditure Budget Summary</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Circuit Court Judges	16,876	190,168	190,168	201,396
Circuit Court Judges Legal Research	157	1,425	1,425	1,425
Circuit Court Judges Technology	222,781	222,440	259,855	320,168
Circuit Court Legal Research Technology	0	6,498	6,498	18,510
County Court Judges	11,229	16,500	16,500	18,500
County Court Judges Technology	9,092	17,446	11,238	9,837
Court Administration Technology	498,321	587,147	555,940	646,123
Court Administrator	34,947	37,254	37,254	39,562
<b>Total Court Administration</b>	<b>793,403</b>	<b>1,078,878</b>	<b>1,078,878</b>	<b>1,255,521</b>

	FY 2022	FY 2023	FY 2024
<u>Division FTE Budget Summary</u>	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
Circuit Court Judges	0.00	2.00	2.00
Court Administration Technology	6.00	6.00	6.00
<b>Total Court Administration</b>	<b>6.00</b>	<b>8.00</b>	<b>8.00</b>

**Cost Center: Circuit Court Judges  
Funding Source: General Fund**

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Personnel	0	160,168	160,168	169,396
Operating	16,876	30,000	30,000	32,000
<b>Total Circuit Court Judges Expenditures</b>	<b>16,876</b>	<b>190,168</b>	<b>190,168</b>	<b>201,396</b>

	FY 2022	FY 2023	FY 2024
<u>FTE Summary</u>	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
Magistrate	0.00	1.00	1.00
Staff Assistant IV	0.00	1.00	1.00
<b>Total Circuit Court Judges Full Time Equivalents</b>	<b>0.00</b>	<b>2.00</b>	<b>2.00</b>

**Cost Center: Circuit Court Judges Legal Research  
Funding Source: General Fund**

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Operating	157	1,425	1,425	1,425
<b>Total Circuit Court Judges Legal Research Expenditures</b>	<b>157</b>	<b>1,425</b>	<b>1,425</b>	<b>1,425</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Circuit Court Judges Technology  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	188,340	195,440	225,854	293,668
Capital	34,441	27,000	34,001	26,500
<b>Total Circuit Court Judges Technology Expenditures</b>	<b>222,781</b>	<b>222,440</b>	<b>259,855</b>	<b>320,168</b>

**Cost Center: Circuit Court Legal Research Technology  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	6,498	6,498	18,510
<b>Total Circuit Court Legal Research Technology Expenditures</b>	<b>0</b>	<b>6,498</b>	<b>6,498</b>	<b>18,510</b>

**Cost Center: County Court Judges  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	11,229	16,500	16,500	18,500
<b>Total County Court Judges Expenditures</b>	<b>11,229</b>	<b>16,500</b>	<b>16,500</b>	<b>18,500</b>

**Cost Center: County Court Judges Technology  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	9,092	17,446	11,238	9,837
<b>Total County Court Judges Technology Expenditures</b>	<b>9,092</b>	<b>17,446</b>	<b>11,238</b>	<b>9,837</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Court Administration Technology  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	452,068	500,517	500,517	536,630
Operating	46,253	86,630	55,423	109,493
<b>Total Court Administration Technology Expenditures</b>	<b>498,321</b>	<b>587,147</b>	<b>555,940</b>	<b>646,123</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Systems Administrator	1.00	1.00	1.00
Information Systems Analyst	1.00	1.00	1.00
User Support Analyst	3.00	2.00	2.00
Justice Information Systems Coordinator	1.00	1.00	1.00
Senior User Support Analyst	0.00	1.00	1.00
<b>Total Court Administration Technology Full Time Equivalents</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

**Cost Center: Court Administrator  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	34,947	37,254	37,254	39,562
<b>Total Court Administrator Expenditures</b>	<b>34,947</b>	<b>37,254</b>	<b>37,254</b>	<b>39,562</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Courts and Criminal Justice Division: Court Programs and Services**

#### **MISSION:**

The mission of the Marion County Court Alternative Program is to assist defendants in overcoming substance use disorders and other behavioral health issues while resolving related criminal charges to better protect public safety, health and property of the Citizens in Marion County.

#### **DESCRIPTION:**

This Division includes various court programs and support services designed to assist the citizens of Marion County. Court Programs and Support Services include Court Innovations, Drug Court, DUI Court, Family Mediation, Small Claims Mediation, Juvenile Alternative Program, Juvenile Dependency Drug Court, Juvenile Drug Court, Mental Health Court, Pre-Trial Release, Teen Court and Veterans Court.

#### **BUDGET PRIORITIES:**

The budget priorities of this Division are to reduce the cost spent on corrections by expanding the programs to more eligible participants, increase public safety by reducing drug use and recidivism among participants and provide education and outreach to the community to bring awareness to court programs, and to decrease court caseloads by increasing mediation services to court litigants while maintaining a professional, ethical, and skilled workforce.

#### **GOALS:**

The goals of the Marion County Court Alternative Program are to increase the number of participants in all programs by at least 5% and increase volunteer mediator hours by 10% in the next fiscal year; to attend and provide at least 2 community-based events providing information to bring awareness to court programs and community-based training opportunities; to provide detailed information to citizens about court programs; and to ensure that court program employees attend at least one nationally approved, program specific training per year to remain current on Evidence-Based Standards of program operation.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Courts and Criminal Justice  
Division: Court Programs and Services**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Adult Diversion Drug Court	337,323	119,802	119,802	0
Community Legal Services of Mid Florida	94,492	88,000	88,000	93,100
County Court Summ Claims Mediation	0	6,200	6,200	6,200
Court Innovations Staff Attorney	48,228	357,191	357,191	518,947
Courthouse Security	830,380	1,100,000	1,100,000	1,100,000
Drug Court	82,824	112,428	112,428	118,930
Drug Court Expansion	66,663	100,144	100,144	102,343
DUI Court	20,423	39,000	39,000	39,000
Early Intervention Program	303,842	382,088	367,088	248,596
Family Mediation	1,090	4,500	4,500	4,500
Guardian Ad Litem Program	5,494	8,204	8,204	8,204
Guardian Ad Litem Technology	430	9,765	9,765	20,460
Juvenile Alternative Program Drug Court	27,412	86,783	86,783	92,472
Law Library	133,233	124,667	124,667	133,767
Mental Health Court	122,175	191,811	191,811	201,244
Misdemeanor Drug Court	30,575	37,000	37,000	37,000
Other Circuit Court Juvenile	103,629	120,053	120,053	129,877
Pre Trial Release	214,781	239,525	239,525	259,375
Teen Court	33,307	40,381	49,165	43,018
Veterans Court	80,220	127,211	127,211	132,021
<b>Total Court Programs and Services</b>	<b>2,536,521</b>	<b>3,294,753</b>	<b>3,288,537</b>	<b>3,289,054</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Court Innovations Staff Attorney	1.00	1.00	1.00
Drug Court	1.00	1.00	1.00
Drug Court Expansion	1.00	1.00	1.00
Juvenile Alternative Program Drug Court	0.50	0.50	0.50
Law Library	0.00	0.00	1.00
Mental Health Court	2.00	2.00	2.00
Other Circuit Court Juvenile	2.00	2.00	2.00
Pre Trial Release	3.00	3.00	3.00
Teen Court	0.50	0.50	0.50
Veterans Court	2.00	2.00	2.00
<b>Total Court Programs and Services</b>	<b>13.00</b>	<b>13.00</b>	<b>14.00</b>

**Cost Center: Adult Diversion Drug Court  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	337,323	119,802	119,802	0
<b>Total Adult Diversion Drug Court Expenditures</b>	<b>337,323</b>	<b>119,802</b>	<b>119,802</b>	<b>0</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Community Legal Services of Mid Florida  
Funding Source: Criminal Justice Court Costs Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	94,492	88,000	88,000	93,100
<b>Total Community Legal Services of Mid Florida Expenditures</b>	<b>94,492</b>	<b>88,000</b>	<b>88,000</b>	<b>93,100</b>

**Cost Center: County Court Summ Claims Mediation  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	6,200	6,200	6,200
<b>Total County Court Summ Claims Mediation Expenditures</b>	<b>0</b>	<b>6,200</b>	<b>6,200</b>	<b>6,200</b>

**Cost Center: Court Innovations Staff Attorney  
Funding Source: Criminal Justice Court Costs Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	47,965	87,800	87,800	87,715
Operating	263	87,891	87,891	206,232
Reserves	0	181,500	181,500	225,000
<b>Total Court Innovations Staff Attorney Expenditures</b>	<b>48,228</b>	<b>357,191</b>	<b>357,191</b>	<b>518,947</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Trial Court Staff Attorney	1.00	1.00	1.00
<b>Total Court Innovations Staff Attorney Full Time Equivalents</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Cost Center: Courthouse Security  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	830,380	1,100,000	1,100,000	1,100,000
<b>Total Courthouse Security Expenditures</b>	<b>830,380</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Drug Court  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	67,300	77,028	77,028	83,530
Operating	15,524	35,400	35,400	35,400
<b>Total Drug Court Expenditures</b>	<b>82,824</b>	<b>112,428</b>	<b>112,428</b>	<b>118,930</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Court Program Specialist I	1.00	1.00	1.00
<b>Total Drug Court Full Time Equivalents</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Cost Center: Drug Court Expansion  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	60,182	70,144	70,144	72,343
Operating	6,481	30,000	30,000	30,000
<b>Total Drug Court Expansion Expenditures</b>	<b>66,663</b>	<b>100,144</b>	<b>100,144</b>	<b>102,343</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Court Program Specialist I	1.00	1.00	1.00
<b>Total Drug Court Expansion Full Time Equivalents</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Cost Center: DUI Court  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	20,423	39,000	39,000	39,000
<b>Total DUI Court Expenditures</b>	<b>20,423</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>

**Cost Center: Early Intervention Program  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	1,000	1,000	1,000
Grants and Aid	303,842	381,088	366,088	247,596
<b>Total Early Intervention Program Expenditures</b>	<b>303,842</b>	<b>382,088</b>	<b>367,088</b>	<b>248,596</b>





Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Family Mediation  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	1,090	4,500	4,500	4,500
<b>Total Family Mediation Expenditures</b>	<b>1,090</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>

Cost Center: Guardian Ad Litem Program  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	5,494	8,204	8,204	8,204
<b>Total Guardian Ad Litem Program Expenditures</b>	<b>5,494</b>	<b>8,204</b>	<b>8,204</b>	<b>8,204</b>

Cost Center: Guardian Ad Litem Technology  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	430	9,765	9,765	20,460
<b>Total Guardian Ad Litem Technology Expenditures</b>	<b>430</b>	<b>9,765</b>	<b>9,765</b>	<b>20,460</b>

Cost Center: Juvenile Alternative Program Drug Court  
Funding Source: Criminal Justice Court Costs Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	23,265	31,733	31,733	34,322
Operating	4,147	55,050	55,050	58,150
<b>Total Juvenile Alternative Program Drug Court Expenditures</b>	<b>27,412</b>	<b>86,783</b>	<b>86,783</b>	<b>92,472</b>
<u>FTE Summary</u>		FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Court Program Specialist I		0.50	0.50	0.50
<b>Total Juvenile Alternative Program Drug Court Full Time Equivalents</b>		<b>0.50</b>	<b>0.50</b>	<b>0.50</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Law Library  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	0	0	40,667
Grants and Aid	38,741	36,667	36,667	0
<b>Total Law Library Expenditures</b>	<b>38,741</b>	<b>36,667</b>	<b>36,667</b>	<b>40,667</b>

**Cost Center: Law Library  
Funding Source: Criminal Justice Court Costs Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	0	0	72,140
Operating	0	0	0	20,960
Grants and Aid	94,492	88,000	88,000	0
<b>Total Law Library Expenditures</b>	<b>94,492</b>	<b>88,000</b>	<b>88,000</b>	<b>93,100</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Legal Services Specialist Paralegal	0.00	0.00	1.00
<b>Total Law Library Full Time Equivalents</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>

**Cost Center: Mental Health Court  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	110,646	126,811	126,811	136,244
Operating	11,529	65,000	65,000	65,000
<b>Total Mental Health Court Expenditures</b>	<b>122,175</b>	<b>191,811</b>	<b>191,811</b>	<b>201,244</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Staff Assistant IV	1.00	1.00	1.00
Court Program Specialist I	1.00	1.00	1.00
<b>Total Mental Health Court Full Time Equivalents</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**Cost Center: Misdemeanor Drug Court  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	30,575	37,000	37,000	37,000
<b>Total Misdemeanor Drug Court Expenditures</b>	<b>30,575</b>	<b>37,000</b>	<b>37,000</b>	<b>37,000</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Other Circuit Court Juvenile  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	103,629	120,053	120,053	129,877
<b>Total Other Circuit Court Juvenile Expenditures</b>	<b>103,629</b>	<b>120,053</b>	<b>120,053</b>	<b>129,877</b>
<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2023 Adopted	FY 2024 Adopted
Staff Assistant II	1.00	1.00	1.00	1.00
Alternative Sanctions Coordinator	1.00	1.00	1.00	1.00
<b>Total Other Circuit Court Juvenile Full Time Equivalents</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**Cost Center: Pre Trial Release  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	214,781	239,525	239,525	259,375
<b>Total Pre Trial Release Expenditures</b>	<b>214,781</b>	<b>239,525</b>	<b>239,525</b>	<b>259,375</b>
<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2023 Adopted	FY 2024 Adopted
Court Alternative Coordinator	1.00	1.00	1.00	1.00
Administrative Manager	1.00	1.00	1.00	1.00
Court Program Specialist I	1.00	1.00	1.00	1.00
<b>Total Pre Trial Release Full Time Equivalents</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**Cost Center: Teen Court  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	23,264	31,731	31,731	34,318
Operating	10,043	8,650	17,434	8,700
<b>Total Teen Court Expenditures</b>	<b>33,307</b>	<b>40,381</b>	<b>49,165</b>	<b>43,018</b>
<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2023 Adopted	FY 2024 Adopted
Court Program Specialist I	0.50	0.50	0.50	0.50
<b>Total Teen Court Full Time Equivalents</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Veterans Court  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	75,419	115,146	115,146	119,956
Operating	4,801	12,065	12,065	12,065
<b>Total Veterans Court Expenditures</b>	<b>80,220</b>	<b>127,211</b>	<b>127,211</b>	<b>132,021</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Staff Assistant I	1.00	1.00	1.00
Court Program Specialist I	1.00	1.00	1.00
<b>Total Veterans Court Full Time Equivalents</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Courts and Criminal Justice Division: Public Defender**

#### **MISSION:**

The mission of the Public Defender, Pursuant to Chapter 27.51, Florida Statutes, is to provide legal representation to any person who is determined by the Court to be indigent and who is arrested for, or charged with, a felony, misdemeanor, violations of municipal or county ordinance, a juvenile delinquency case or involuntary hospitalization due to mental illness.

#### **DESCRIPTION:**

The Information Technology (IT) and Public Defender Administration budget requests are made pursuant to Chapter 29.008, Florida Statutes. Many of the associated IT costs are for circuit wide applications and, as such, are prorated based on approximate percentage of Public Defender employees per office location. Marion County's portion is calculated at 36% of the circuit wide total. Also, pursuant to remain in compliance with the Mandated Supreme Court Order SC11-399 – Implementation of Electronic Filing (e-filing), the implementation of e-filing requires additional funding needs from the Court Related Technology fund.

#### **GOALS:**

The goals of the Public Defender are to provide effective, efficient and quality representation to all court appointed clients; prepare and maintain records for persons appealing convictions, involuntary commitments, juvenile adjudication or sentences imposed by the Courts to the Supreme Court or the Court of Appeals; and pursue increased automation as the most efficient and cost effective means to fulfill statutory mandates.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Courts and Criminal Justice  
Division: Public Defender**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Public Defender Administration	32,763	40,202	55,202	39,852
Public Defender LOV	0	500	500	500
Public Defender Technology	376,116	418,928	418,928	471,826
<b>Total Public Defender</b>	<b>408,879</b>	<b>459,630</b>	<b>474,630</b>	<b>512,178</b>

**Cost Center: Public Defender Administration  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	32,763	40,202	55,202	39,852
<b>Total Public Defender Administration Expenditures</b>	<b>32,763</b>	<b>40,202</b>	<b>55,202</b>	<b>39,852</b>

**Cost Center: Public Defender LOV  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	0	500	500	500
<b>Total Public Defender LOV Expenditures</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>500</b>

**Cost Center: Public Defender Technology  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	116,468	121,908	121,908	144,271
Capital	0	5,300	5,300	22,187
Grants and Aid	259,648	291,720	291,720	305,368
<b>Total Public Defender Technology Expenditures</b>	<b>376,116</b>	<b>418,928</b>	<b>418,928</b>	<b>471,826</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Courts and Criminal Justice Division: State Attorney**

#### **MISSION:**

The mission of the State Attorney is to represent the people in both capital and non-capital prosecutions for violations of state laws and related matters in state and federal courts. The State Attorney is the Chief Advisor to the grand jury; represents the public interest in all criminal matters and cases that affect the community safety, peace, and welfare; and conducts and coordinates all criminal investigations with local, state, and federal law enforcement agencies concerning violations of state law.

#### **DESCRIPTION:**

The IT Department provides the hardware and software applications needed for the day-to-day operations of the State Attorney's Office. Some of the functions of the IT Department are the administration of Active Directory, Email, Network Communications, Security, Systems, Backups, Programming, Statistical Reports, Case Management and Financial Systems, Group Policies, Software Updates, Budgeting and Planning, Help Desk Support, and Training.

#### **BUDGET PRIORITIES:**

We have proposed to pay all split invoices, which are the invoices where the cost is split by the five counties in the 5th Judicial Circuit by case percentages, through Marion county and then seek reimbursement from Citrus, Hernando, Lake, and Sumter counties. The other counties have agreed that this is acceptable and only changes who they pay and not the amount. This will provide a more clean payment to our vendors as they will receive one check rather than five separate checks. It will aid in resolving any payment issues which, in the past, have been difficult to track down as counties pay at different intervals so determining who has not yet paid has been a challenge and time consuming for all involved.

#### **GOALS:**

We are planning an upgrade to our firewall hardware and software to provide improved protection to our agency. This is a joint project with the Public Defenders office.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Courts and Criminal Justice  
Division: State Attorney

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
State Attorney	56,708	71,000	71,000	66,000
State Attorney LOV	23,175	23,175	23,175	23,175
State Attorney Technology	472,015	542,860	542,860	1,064,900
<b>Total State Attorney</b>	<b>551,898</b>	<b>637,035</b>	<b>637,035</b>	<b>1,154,075</b>

Cost Center: State Attorney  
Funding Source: Fine and Forfeiture Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	56,708	71,000	71,000	66,000
<b>Total State Attorney Expenditures</b>	<b>56,708</b>	<b>71,000</b>	<b>71,000</b>	<b>66,000</b>

Cost Center: State Attorney LOV  
Funding Source: Fine and Forfeiture Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	23,175	23,175	23,175	23,175
<b>Total State Attorney LOV Expenditures</b>	<b>23,175</b>	<b>23,175</b>	<b>23,175</b>	<b>23,175</b>

Cost Center: State Attorney Technology  
Funding Source: Fine and Forfeiture Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	157,960	212,920	203,791	629,900
Capital	8,137	0	0	66,000
Grants and Aid	305,918	329,940	339,069	369,000
<b>Total State Attorney Technology Expenditures</b>	<b>472,015</b>	<b>542,860</b>	<b>542,860</b>	<b>1,064,900</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Courts and Criminal Justice  
Division: Criminal Justice**

**DESCRIPTION:**

The Criminal Justice Division includes funding for various Criminal Justice responsibilities funded by the County Commission. Funded operations include both support activities as well as required financial and administrative costs. Criminal Justice includes the following: Community Service Programs, Crime Prevention, Detention and Corrections, Federal Equitable Sharing, Fine and Forfeiture Administration, Juvenile Detention, Law Enforcement Finance Administration, MSTU for Law Enforcement Transfer, Sheriff Insurance and Tax Fees, and Sheriff's Educational Fund.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Courts and Criminal Justice  
Division: Criminal Justice**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Community Service Programs	21,724	60,121	60,121	60,121
Crime Prevention	70,100	777,628	777,628	873,213
Detention And Corrections	28,266	28,872	28,872	22,700
Federal Equitable Sharing	0	29,954	29,954	36,665
Fine and Forfeiture Administration	0	3,944,332	3,944,332	5,885,750
Juvenile Detention	1,459,782	1,804,065	1,804,065	1,804,065
Law Enforcement Finance Administration	59,050	216,443	216,443	914,413
MSTU for Law Enforcement Transfer	1,781,794	2,140,845	2,140,845	2,282,200
Sheriff Insurance and Tax Fees	2,737,323	13,697,003	13,697,003	16,198,832
Sheriffs Educational Fund	0	880,214	880,214	1,004,690
<b>Total Criminal Justice</b>	<b>6,158,039</b>	<b>23,579,477</b>	<b>23,579,477</b>	<b>29,082,649</b>

**Cost Center: Community Service Programs  
Funding Source: Alcohol and Drug Abuse Trust Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	2,373	40,121	40,121	40,121
Grants and Aid	19,351	20,000	20,000	20,000
<b>Total Community Service Programs Expenditures</b>	<b>21,724</b>	<b>60,121</b>	<b>60,121</b>	<b>60,121</b>

**Cost Center: Crime Prevention  
Funding Source: Crime Prevention Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	70,100	642,011	642,011	701,213
Reserves	0	135,617	135,617	172,000
<b>Total Crime Prevention Expenditures</b>	<b>70,100</b>	<b>777,628</b>	<b>777,628</b>	<b>873,213</b>

**Cost Center: Detention And Corrections  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	28,266	28,872	28,872	22,700
<b>Total Detention And Corrections Expenditures</b>	<b>28,266</b>	<b>28,872</b>	<b>28,872</b>	<b>22,700</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Federal Equitable Sharing  
Funding Source: Federal Equitable Sharing Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	29,954	29,954	36,665
<b>Total Federal Equitable Sharing Expenditures</b>	<b>0</b>	<b>29,954</b>	<b>29,954</b>	<b>36,665</b>

Cost Center: Fine and Forfeiture Administration  
Funding Source: Fine and Forfeiture Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Reserves	0	3,944,332	3,944,332	5,885,750
<b>Total Fine and Forfeiture Administration Expenditures</b>	<b>0</b>	<b>3,944,332</b>	<b>3,944,332</b>	<b>5,885,750</b>

Cost Center: Juvenile Detention  
Funding Source: Fine and Forfeiture Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	1,459,782	1,804,065	1,804,065	1,804,065
<b>Total Juvenile Detention Expenditures</b>	<b>1,459,782</b>	<b>1,804,065</b>	<b>1,804,065</b>	<b>1,804,065</b>

Cost Center: Law Enforcement Finance Administration  
Funding Source: Law Enforcement Trust Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	216,443	88,286	914,413
Interfund Transfers	59,050	0	128,157	0
<b>Total Law Enforcement Finance Administration Expenditures</b>	<b>59,050</b>	<b>216,443</b>	<b>216,443</b>	<b>914,413</b>

Cost Center: MSTU for Law Enforcement Transfer  
Funding Source: MSTU for Law Enforcement

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Interfund Transfers	1,781,794	2,140,845	2,140,845	2,282,200
<b>Total MSTU for Law Enforcement Transfer Expenditures</b>	<b>1,781,794</b>	<b>2,140,845</b>	<b>2,140,845</b>	<b>2,282,200</b>



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Cost Center: Sheriff Insurance and Tax Fees  
Funding Source: MSTU for Law Enforcement

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	2,737,323	3,078,952	3,082,127	3,337,679
Reserves	0	10,618,051	10,614,876	12,861,153
<b>Total Sheriff Insurance and Tax Fees Expenditures</b>	<u>2,737,323</u>	<u>13,697,003</u>	<u>13,697,003</u>	<u>16,198,832</u>

Cost Center: Sheriffs Educational Fund  
Funding Source: Sheriffs Educational Fund

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	0	880,214	880,214	1,004,690
<b>Total Sheriffs Educational Fund Expenditures</b>	<u>0</u>	<u>880,214</u>	<u>880,214</u>	<u>1,004,690</u>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Special Districts Division: Marion Oaks MSTU for Recreation**

#### **MISSION:**

The Marion Oaks Municipal Services Taxing Unit (MSTU) for Recreation and Facilities aims to provide high-quality recreational opportunities and state-of-the-art facilities to the residents and property owners of Marion Oaks to enhance their quality of life.

#### **DESCRIPTION:**

In 1988, the Marion Oaks MSTU for Recreation and Facilities was established through a referendum. A five-member citizen's advisory council is appointed by the Board of County Commissioners and comprises Marion Oaks residents and property owners. The facilities provided by MSTU include the Community Center and Annex Building, which offer a wide range of rental and recreational opportunities to individuals of all ages residing within Marion Oaks. The premises feature basketball, tennis, volleyball, pickleball courts and a walking trail. Additionally, the facility houses one of the few aquatic splash pads in Marion County. A team of ten full-time and two part-time MSTU personnel manage and maintain the Community Center and Annex building.

#### **BUDGET PRIORITIES:**

The Marion Oaks MSTU for Recreation and Facilities provides essential services to property owners in Marion Oaks, including high-quality recreational opportunities and state-of-the-art facilities. With the population of Marion County projected to increase by around 9% by 2025, the demand for municipal services is expected to grow. To meet this demand, the Marion Oaks MSTU for Recreation and Facilities has evaluated its staffing levels and proposed a staffing plan aligned with the Empowering Marion for Success II plan. To enhance the quality of life for residents and property owners, the Marion Oaks MSTU is constructing a Dog Park off-site at 325 Marion Oaks Lane and adding a new part-time recreation leader position to oversee the park, assist residents, and keep the area clean. The MSTU also reclassified two positions to utilize its staff better, save money, and provide high-quality services to the Marion Oaks community. These changes include reclassifying the Facilities Tech Trade I position to MSTU Facilities Tech Trade II and the Building/Grounds Maintenance Tech III position to MSTU Facilities Trade Tech I. As the population in Marion County is projected to increase, the Marion Oaks MSTU for Recreation and Facilities is committed to maintaining its facilities and equipment with a skilled team in alignment with the Empowering Marion for Success II plan, which highlights economic opportunity focus areas and infill opportunities near existing infrastructure and public services to provide more efficient services to the growing population. The MSTU is dedicated to utilizing its staff effectively and saving money while providing essential services, particularly in areas where building on vacant lots is expected to increase the demand for services. This adjustment considers the salary impact of the MSTU Community Manager. In summary, the Marion Oaks MSTU for Recreation and Facilities plays a crucial role in providing essential municipal services to property owners in Marion Oaks. To meet the growing demand for services, the Marion Oaks MSTU for Recreation and Facilities has evaluated its staffing levels, added a new position and reclassifications, and aligned itself with the Empowering Marion for Success II plan to serve the growing population efficiently. The construction of the Dog Park and other actions taken by the Marion Oaks MSTU for Recreation and Facilities demonstrates its commitment to enhancing the quality of life for residents and property owners in Marion Oaks.

#### **GOALS:**

The goal of Marion Oaks MSTU for Recreation and Facilities is to offer exceptional recreational opportunities and facilities to the residents and property owners of Marion Oaks in a cost-effective manner. Marion Oaks MSTU for Recreation and Facilities strives to develop and implement programs that enhance children's and adults' educational experiences. These programs will be conducted on the premises, including the meeting rooms and grounds.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Special Districts

Division: Marion Oaks MSTU for Recreation

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Marion Oaks Recreation	790,493	1,358,837	1,358,861	2,014,084
<b>Total Marion Oaks MSTU for Recreation</b>	<b>790,493</b>	<b>1,358,837</b>	<b>1,358,861</b>	<b>2,014,084</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Marion Oaks Recreation	11.50	10.50	11.34
<b>Total Marion Oaks MSTU for Recreation</b>	<b>11.50</b>	<b>10.50</b>	<b>11.34</b>

Cost Center: Marion Oaks Recreation  
Funding Source: Marion Oaks MSTU

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	583,267	683,337	695,980	795,953
Operating	206,328	270,650	272,507	360,158
Capital	153	195,538	181,062	562,338
Debt Service	745	0	0	0
Reserves	0	209,312	209,312	295,635
<b>Total Marion Oaks Recreation Expenditures</b>	<b>790,493</b>	<b>1,358,837</b>	<b>1,358,861</b>	<b>2,014,084</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
MSTU Community Manager	0.00	0.00	0.34
Community Center Supervisor	0.00	0.00	1.00
Community Center Manager	1.00	1.00	0.00
Recreation Specialist	1.00	1.00	1.00
Staff Assistant III	1.00	1.00	1.00
Staff Assistant II	1.00	1.00	1.00
Building and Grounds Maint Tech III	1.00	1.00	0.00
MSTU Facilities Trades Technician	1.00	1.00	2.00
Lead Custodian	1.00	1.00	1.00
Custodian	0.50	0.50	0.50
Recreation Leader	4.00	3.00	3.50
<b>Total Marion Oaks Recreation Full Time Equivalents</b>	<b>11.50</b>	<b>10.50</b>	<b>11.34</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Special Districts**

#### **Division: Silver Springs Shores Special Tax District**

##### **MISSION:**

The mission of the Silver Springs Shores Special Tax District is to provide streetlighting, recreation facilities, and services that promote the safety, well-being, and quality of life for all property owners within the Silver Springs Shores community. We are committed to delivering these services with efficiency, transparency and accountability to foster a strong and connected community that is proud of its identity and accomplishments.

##### **DESCRIPTION:**

The District is committed to enhancing the quality of life for all members of the community by providing a range of services and facilities that promote safety, well-being and social connectedness. One of the primary services provided by the District is street lighting. Well-lit streets are essential to maintaining a safe and secure environment for residents and visitors. The District is dedicated to ensuring that all streets within its jurisdiction are adequately lit, reducing the risk of accidents and crime and promoting a sense of community pride and connectedness. The District also provides funding for the community center, youth center, three swimming pools and a range of recreation services and programs. These facilities and services promote healthy living, social interaction and personal development for all members of the community. The community center offers a range of activities such as sports, fitness classes and cultural events. The youth center provides a safe and supportive environment for young people to socialize, learn new skills and engage in positive activities. The swimming pools offer a refreshing and fun way for community members to stay active and cool off during hot weather. The District is committed to providing quality recreational programs and facilities that cater to the needs and interests of all members of the community. These services are essential to the physical and mental well-being of residents and are an important component of a healthy and vibrant community.

##### **BUDGET PRIORITIES:**

The Silver Springs Shores MSTU is committed to providing essential municipal services that promote safety, well-being, and quality of life for all property owners in the community. As the population of Marion County is projected to increase by around 9% by 2025, the MSTU has evaluated its staffing levels and created a staffing plan aligned with the Empowering Marion for Success II plan to meet the expected increased demand for municipal services. The community is a mix of residential areas and established commercial/industrial businesses. The CEP expects the Silver Springs Shores area to continue to grow, with increased demand for residential and commercial opportunities. To ensure efficient and accountable service delivery, the Silver Springs Shores MSTU reviews job descriptions and responsibilities to match the actual work being done. This includes reclassifying positions such as Community Center Manager to Community Center Supervisor, Building and Grounds Maintenance Technician III to MSTU Facility Trades Technician II, and Recreation Leader to Recreation Supervisor to ensure that the job descriptions match the actual workload. Investing in employees and services is a priority for the Silver Springs Shores MSTU and it recognizes the importance of cost-effectiveness. Promoting employees into these positions will result in cost savings by eliminating the need for overtime pay. The Silver Springs Shores MSTU also values the supervisory experience of its employees and recognizes the importance of their qualifications and training in areas such as HVAC certification, pool and spa operation and emergency response training. By providing professional development opportunities, the Silver Springs Shores MSTU can ensure that employees have the necessary skills and knowledge to manage their teams effectively. Aligning itself with the Empowering Marion for Success II plan, the Silver Springs Shores MSTU plays a crucial role in promoting property owners' safety, well-being, and quality of life in Silver Springs Shores. This adjustment considers the salary impact of the MSTU Community Manager.

##### **GOALS:**



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **GOALS:**

Our goals for FY 2023-24 include improving and enhancing our community's infrastructure, recreational facilities and programs to deliver exceptional experiences to all residents. We will strengthen our partnerships with local schools and educational organizations to offer engaging, informative and fun programs for children and adults. The Silver Springs Shores MSTU is focused on expanding services and facilities to cater to the community's growing needs while fostering a connected and proud community. This is achieved through efficient resource management, program and facility evaluations, and the provision of exceptional recreational and educational opportunities for all residents. Future plans include exploring options for a covered outdoor basketball court, which would provide extended programming and recreational opportunities. Overall, the MSTU aims to offer exceptional recreational and educational opportunities while promoting community pride and personal growth for all residents.





Marion County Board of County Commissioners  
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Special Districts

Division: Silver Springs Shores Special Tax District

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Silver Springs Shores	848,639	1,583,547	1,583,587	1,806,833
<b>Total Silver Springs Shores Special Tax District</b>	<b>848,639</b>	<b>1,583,547</b>	<b>1,583,587</b>	<b>1,806,833</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Silver Springs Shores	8.00	8.00	8.33
<b>Total Silver Springs Shores Special Tax District</b>	<b>8.00</b>	<b>8.00</b>	<b>8.33</b>

Cost Center: Silver Springs Shores

Funding Source: Silver Springs Shores Special Tax District

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	444,125	524,325	535,090	630,900
Operating	403,599	376,210	515,860	461,473
Capital	0	401,623	251,248	421,789
Debt Service	915	0	0	0
Reserves	0	281,389	281,389	292,671
<b>Total Silver Springs Shores Expenditures</b>	<b>848,639</b>	<b>1,583,547</b>	<b>1,583,587</b>	<b>1,806,833</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
MSTU Community Manager	0.00	0.00	0.33
Community Center Supervisor	0.00	0.00	1.00
Community Center Manager	1.00	1.00	0.00
Recreation Supervisor	0.00	0.00	1.00
Recreation Specialist	1.00	1.00	1.00
Staff Assistant II	1.00	1.00	1.00
Building and Grounds Maint Tech III SSS	1.00	1.00	0.00
MSTU Facilities Trades Technician	2.00	2.00	3.00
Recreation Leader	2.00	2.00	1.00
<b>Total Silver Springs Shores Full Time Equivalents</b>	<b>8.00</b>	<b>8.00</b>	<b>8.33</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Special Districts  
Division: Hills of Ocala MSTU**

**MISSION:**

The mission of Hills of Ocala MSTU is to furnish the Hills of Ocala/Rolling Hills SubDivision's residents and property owners with recreation opportunities and facilities.

**DESCRIPTION:**

The Hills of Ocala/Rolling Hills SubDivision residents and property owners have access to recreation facilities provided by this MSTU. These amenities include basketball, tennis, racket ball courts, walking trails, picnic pavilions and a clubhouse. The current millage rate is .18. The MSTU was formed through a referendum in 1983 by the property owners at that time, encompassing more than 5,100 lots. The MSTU/Assessment Department manages these facilities with the aid of a Citizen Advisory Board. This board comprises five area residents appointed by the Board of County Commissioners.

**BUDGET PRIORITIES:**

Our budget priorities will focus on providing high-quality recreation opportunities and facilities for our residents and property owners. We will prioritize the maintenance and improvement of our existing amenities and manage these resources with transparency and fiscal responsibility, working closely with the Citizen Advisory Board to ensure our operations meet the standards of excellence that our community deserves.

**GOALS:**

The goal of this MSTU is to continue to provide recreational opportunities and facilities for the residents and property owners of the Hills of Ocala/Rolling Hills and manage the MSTU funds and operations in a fiscally responsible manner with the assistance of the Citizen Advisory Board.



**Marion County Board of County Commissioners  
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**Special Districts  
Division: Hills of Ocala MSTU**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Hills of Ocala Recreation	22,597	82,140	82,140	113,590
<b>Total Hills of Ocala MSTU</b>	<u>22,597</u>	<u>82,140</u>	<u>82,140</u>	<u>113,590</u>

**Cost Center: Hills of Ocala Recreation  
Funding Source: Hills of Ocala MSTU for Recreation**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	22,597	28,518	28,518	39,659
Capital	0	46,021	46,021	59,030
Reserves	0	7,601	7,601	14,901
<b>Total Hills of Ocala Recreation Expenditures</b>	<u>22,597</u>	<u>82,140</u>	<u>82,140</u>	<u>113,590</u>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Special Districts Division: Rainbow Lakes Estates MSTU**

#### **MISSION:**

The mission of Rainbow Lakes Estates MSTU is to enhance the quality of life for the residents and property owners of Rainbow Lakes Estates by offering exceptional recreation facilities and activities. We are committed to providing a wide range of high-quality amenities and opportunities that cater to our community members' diverse interests and preferences.

#### **DESCRIPTION:**

Funds collected are used to maintain and improve the Rainbow Lakes Estates Community and that is reflected in how we allocate the funds we collect. We prioritize improving our recreational facilities and amenities and have allocated funds in our budget to achieve this goal. Our ultimate goal is to ensure that our residents and property owners can enjoy the best possible experience regarding leisure and recreation within our community.

#### **BUDGET PRIORITIES:**

Rainbow Lakes Estates is making significant strides in financial sustainability and responsible fund allocation. A substantial part of these efforts involves moving all Recreation expenses, including the Recreation position, to the Recreation fund. This initiative streamlines cost allocation for recreation, enhancing transparency in the application of these funds.

Furthermore, to accommodate personnel costs and other financial commitments formerly handled by the General Government fund, we've increased the millage rate from .47 to .85. This measure ensures these expenses are covered and promotes the fund's sustainability. This step maintains fund solvency and elevates transparency, offering our community a clear understanding of the allocation and use of funds.

We've implemented several key initiatives in line with Rainbow Lakes Estates' unwavering dedication to delivering top-notch services. These include the reclassification of staff roles to meet our residents' evolving needs more effectively. We're also bolstering maintenance services and have added a part-time Recreation Leader to address the growing demands of our expanding population. These initiatives reflect Rainbow Lakes Estates' commitment to constantly improving its services to match its residents and property owners' shifting needs and preferences.

#### **GOALS:**

The goal of Rainbow Lakes Estates MSTU is to ensure we maintain and manage community facilities cost-effectively and efficiently without compromising quality standards. We aim to create an enjoyable experience for residents and property owners who use our facilities while capitalizing on the natural beauty of Rainbow Lakes Estates and plan to achieve this by adding an adventure trail to our current facilities in response to the community's expressed interest.



Marion County Board of County Commissioners  
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Special Districts

Division: Rainbow Lakes Estates MSTU

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Rainbow Lakes Estates Recreation	65,121	128,915	128,915	232,850
<b>Total Rainbow Lakes Estates MSTU</b>	<b>65,121</b>	<b>128,915</b>	<b>128,915</b>	<b>232,850</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Rainbow Lakes Estates Recreation	0.00	0.00	1.50
<b>Total Rainbow Lakes Estates MSTU</b>	<b>0.00</b>	<b>0.00</b>	<b>1.50</b>

Cost Center: Rainbow Lakes Estates Recreation  
Funding Source: RLE Comm Res Facility MSTU

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	0	0	80,393
Operating	65,121	63,058	72,758	105,394
Capital	0	49,441	39,741	0
Reserves	0	16,416	16,416	47,063
<b>Total Rainbow Lakes Estates Recreation Expenditures</b>	<b>65,121</b>	<b>128,915</b>	<b>128,915</b>	<b>232,850</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Recreation Leader	0.00	0.00	1.50
<b>Total Rainbow Lakes Estates Recreation Full Time Equivalents</b>	<b>0.00</b>	<b>0.00</b>	<b>1.50</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Special Districts Division: Rainbow Lakes Estates Fire MSBU**

#### **MISSION:**

The mission of Rainbow Lakes Estates Fire MSBU is to safeguard the lives and properties of the residents within Rainbow Lakes Estates and its surrounding areas by providing exceptional fire protection services. We strive to maintain the highest standards of professionalism, efficiency and effectiveness in everything we do, ensuring that our community members feel safe and secure at all times. Our ultimate goal is to be an integral part of the community, working with our residents to create a safe, thriving and sustainable environment for all.

#### **DESCRIPTION:**

Rainbow Lakes Estates Volunteer Fire Department is dedicated to providing fire protection services to the residents of Rainbow Lakes Estates and its surrounding communities. Our vehicles are housed in two stations located within Rainbow Lakes Estates and are meticulously maintained using funds collected by the MSBU. Our team of dedicated volunteers are highly trained and committed to ensuring the safety and security of our community. We respond promptly to all emergencies and strive to minimize the damage to life and property in such situations. The ultimate goal is to provide exceptional fire protection services to our community while building strong and lasting relationships with our residents and the surrounding communities.

#### **BUDGET PRIORITIES:**

Rainbow Lakes Estates Fire Assessment is non-ad valorem; \$30 for improved parcels and \$15 for unimproved parcels. The Rainbow Lakes Estates Volunteer Fire Rescue Services and Facilities Funds are currently managed by Marion County Fire Rescue and the assessment is scheduled to "sunset" in October 2025.

#### **GOALS:**

Our primary goal is to provide high-quality, cost-effective fire protection services to the residents of Rainbow Lakes Estates. We prioritize maintaining and managing our equipment and volunteer firefighters, ensuring we respond promptly and effectively to all emergencies. Through our commitment to cost-effectiveness and efficiency, we aim to provide exceptional services to our community while keeping costs as low as possible. The ultimate goal is to ensure that our residents feel safe and secure, knowing they can rely on us to provide them with the best possible fire protection services.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Special Districts

Division: Rainbow Lakes Estates Fire MSBU

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Division Expenditure Budget Summary</u>				
Fire Control Services	180,314	689,319	689,319	446,066
<b>Total Rainbow Lakes Estates Fire MSBU</b>	<b>180,314</b>	<b>689,319</b>	<b>689,319</b>	<b>446,066</b>

	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
<u>Division FTE Budget Summary</u>			
Fire Control Services	0.25	0.00	0.00
<b>Total Rainbow Lakes Estates Fire MSBU</b>	<b>0.25</b>	<b>0.00</b>	<b>0.00</b>

Cost Center: Fire Control Services  
Funding Source: RLE Fire Protection MSBU

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Personnel	19,434	0	0	0
Operating	160,602	351,466	351,466	351,488
Capital	278	189,309	189,309	0
Reserves	0	148,544	148,544	94,578
<b>Total Fire Control Services Expenditures</b>	<b>180,314</b>	<b>689,319</b>	<b>689,319</b>	<b>446,066</b>

	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
<u>FTE Summary</u>			
RLE Municipal Service District Manager	0.25	0.00	0.00
<b>Total Fire Control Services Full Time Equivalents</b>	<b>0.25</b>	<b>0.00</b>	<b>0.00</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Special Districts**

#### **Division: Marion Oaks MSTU for General Services**

##### **MISSION:**

Marion Oaks Municipal Services Taxing Unit (MSTU) for General Services primarily aims to ensure the optimal upkeep of public areas within the Marion Oaks community. This includes maintaining the waterfall's beauty and splendor while providing safe and efficient street lighting to enhance the community's safety and aesthetic appeal. This MSTU for General Services is responsible for regularly ensuring that they carry out the right-of-way mowing to maintain a neat and orderly appearance in the community. Through consistent efforts and dedication, the MSTU aims to provide a high-quality living experience for the residents of Marion Oaks, making it a desirable place to call home.

##### **DESCRIPTION:**

In 1994, an MSTU was established to provide high-quality services to designated areas approved for maintenance by the Board of County Commissioners. These services included street lighting and enhanced right-of-way mowing. The assessments for the MSTU began to be collected through property tax bills in November 1995. The primary purpose of this MSTU is to provide additional services beyond what the Marion County Office of the County Engineer currently offers. The Marion Oaks General Service team is responsible for maintaining approximately 360 miles of right-of-way in Marion Oaks, including roadside mowing, street lighting and the upkeep of the waterfall at the community entrance. All the funds generated through a per-parcel assessment imposed on all the affected lots in Marion Oaks are expended solely within the community.

##### **BUDGET PRIORITIES:**

The Marion Oaks General Service fund needs a necessary rate increase as the current General Service per parcel rate of \$30 has remained the same since 2006, making the fund unsustainable. The Marion Oaks General Service Advisory Board has proposed raising the per parcel rate to \$70 per year, while the MSTU Department has suggested a rate of \$50 per year which will be reevaluated in FY 2027-28. Ultimately, the rate of \$55 was approved for FY 2023-24 which will ensure that the Marion Oaks MSTU for General Services can continue to provide quality services and remain financially stable. This adjustment considers the salary impact of the MSTU Operations Manager. This rate increase is necessary to support the growing population and businesses in the area, as job growth and opportunities are anticipated, including the expansion of the Dollar Tree distribution center, the development of the Florida Crossroads Commerce Park, and the logistics center along Highway 484. The projected population increase is expected to impact the condition of the community's roads, making it essential to reevaluate infrastructure needs and plan for future growth. By managing the funds and operations of the MSTU in a fiscally responsible manner and seeking input and guidance from the Marion Oaks General Service Advisory Board, the community can work towards improving the maintenance of the right-of-way and street lighting. With a well-maintained road system, the community can continue to attract new residents and businesses while providing a high-quality living experience for current residents.

##### **GOALS:**

Marion Oaks MSTU for General Services' goal is to improve the maintenance of right-of-way and street lighting in Marion Oaks by managing the funds and operations of the MSTU in a fiscally responsible manner while actively seeking input and guidance from the Marion Oaks General Service Advisory Board.





Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Special Districts

Division: Marion Oaks MSTU for General Services

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Marion Oaks MSTU for General Services	950,240	1,631,488	1,638,914	2,116,251
<b>Total Marion Oaks MSTU for General Services</b>	<b>950,240</b>	<b>1,631,488</b>	<b>1,638,914</b>	<b>2,116,251</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Marion Oaks MSTU for General Services	10.63	10.63	10.96
<b>Total Marion Oaks MSTU for General Services</b>	<b>10.63</b>	<b>10.63</b>	<b>10.96</b>

Cost Center: Marion Oaks MSTU for General Services  
Funding Source: Marion Oaks MSTU for General Services

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	543,279	667,666	667,666	742,506
Operating	332,936	473,840	509,222	531,077
Capital	74,025	239,982	212,026	592,668
Reserves	0	250,000	250,000	250,000
<b>Total Marion Oaks MSTU for General Services Expenditures</b>	<b>950,240</b>	<b>1,631,488</b>	<b>1,638,914</b>	<b>2,116,251</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
General Services Maintenance Manager	1.00	1.00	0.00
General Services Maintenance Supervisor	0.00	0.00	1.00
MSTU Operations Manager	0.00	0.00	0.33
Staff Assistant II	0.63	0.63	0.63
Marion Oaks Crew Leader	1.00	1.00	1.00
Marion Oaks Maintenance Technician Equip Operator	8.00	8.00	8.00
<b>Total Marion Oaks MSTU for General Services Full Time Equivalents</b>	<b>10.63</b>	<b>10.63</b>	<b>10.96</b>



**Marion County Board of County Commissioners  
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**Special Districts**

**Division: Road Improve and Maint Service Units**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Contracted Road Construction RLE MSTU	1,323,966	1,123,456	1,123,456	2,043,701
Deer Path Estates Phase 1 and 2 MSBU for Road Main	12,195	88,342	88,342	106,475
Golden Hills Road Improvements	2,510	479,910	479,910	547,461
Kingsland Estates Ocala Waterway Road Improvements	14,745	744,581	744,581	514,618
Kingsland Whispering Pines Forest Glenn Road Impro	5,821	926,831	926,831	589,151
Lake Tropicana Road Improvements	11,940	567,354	567,354	732,184
Maricamp Market Center 1 and 2 Road Maintenance	917	8,798	8,798	7,752
Marion Oaks Road Improvements	1,007,347	5,794,852	5,794,852	5,642,809
NW 17th Avenue Northwoods Road Maintenance	2,144	19,467	19,467	20,711
NW 49th 35th St DRA Maintenance	763	28,010	28,010	14,747
Ocala Waterway Estates Road Maintenance	34,704	350,092	350,092	372,930
Paradise Farms Roadside Mowing	19,784	29,750	29,750	41,566
Pine Run Estates Road Improvements	37,971	204,098	204,098	222,337
Rainbow Park Units 1 and 2 Road Maintenance	56,074	981,376	981,376	805,548
Silver Springs Acres Road Maintenance	65,146	195,121	195,121	243,052
Silver Springs Shores Road Improvements	1,340,206	2,522,692	2,522,692	3,470,735
Stonecrest Center Road Maintenance	3,891	68,801	68,801	80,732
Woods and Lakes Road Improvements Maintenance	14,732	468,996	468,996	509,803
<b>Total Road Improve and Maint Service Units</b>	<b>3,954,856</b>	<b>14,602,527</b>	<b>14,602,527</b>	<b>15,966,312</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Contracted Road Construction RLE MSTU	0.00	0.00	4.33
<b>Total Road Improve and Maint Service Units</b>	<b>0.00</b>	<b>0.00</b>	<b>4.33</b>

**Cost Center: Contracted Road Construction RLE MSTU  
Funding Source: RLE MSTU for Road Improvements**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	0	0	0	304,706
Operating	32,549	99,460	99,460	232,970
Capital	1,291,417	1,023,996	1,023,996	1,506,025
<b>Total Contracted Road Construction RLE MSTU Expenditures</b>	<b>1,323,966</b>	<b>1,123,456</b>	<b>1,123,456</b>	<b>2,043,701</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
General Services Maintenance Supervisor	0.00	0.00	1.00
MSTU Operations Manager	0.00	0.00	0.33
RLE Maintenance Technician Equipment Operator	0.00	0.00	3.00
<b>Total Contracted Road Construction RLE MSTU Full Time Equivalents</b>	<b>0.00</b>	<b>0.00</b>	<b>4.33</b>



**Marion County Board of County Commissioners  
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**Cost Center: Deer Path Estates Phase 1 and 2 MSBU for Road Main  
Funding Source: Deer Path Estates Ph 1 and 2 MSBU for Road Maint**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	12,195	22,887	22,887	21,717
Capital	0	65,455	65,455	84,758
<b>Total Deer Path Estates Phase 1 and 2 MSBU for Road Main Expenditures</b>	<b>12,195</b>	<b>88,342</b>	<b>88,342</b>	<b>106,475</b>

**Cost Center: Golden Hills Road Improvements  
Funding Source: Golden Hills MSTU for Road Improvements**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	2,510	13,026	13,026	8,176
Capital	0	466,884	466,884	539,285
<b>Total Golden Hills Road Improvements Expenditures</b>	<b>2,510</b>	<b>479,910</b>	<b>479,910</b>	<b>547,461</b>

**Cost Center: Kingsland Estates Ocala Waterway Road Improvements  
Funding Source: Kingsland Estates Ocala Waterway MSBU Road Improve**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	7,426	16,689	16,689	14,851
Capital	7,319	727,892	727,892	499,767
<b>Total Kingsland Estates Ocala Waterway Road Improvements Expenditures</b>	<b>14,745</b>	<b>744,581</b>	<b>744,581</b>	<b>514,618</b>

**Cost Center: Kingsland Whispering Pines Forest Glenn Road Impro  
Funding Source: Kingsland Whispering Pines Forest Glenn MSBU Roads**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	5,821	13,069	13,069	10,995
Capital	0	913,762	913,762	578,156
<b>Total Kingsland Whispering Pines Forest Glenn Road Impro Expenditures</b>	<b>5,821</b>	<b>926,831</b>	<b>926,831</b>	<b>589,151</b>



**Marion County Board of County Commissioners  
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**Cost Center: Lake Tropicana Road Improvements  
Funding Source: Lake Tropicana MSTU for Road Improvements**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	11,255	8,836	8,836	11,093
Capital	685	558,518	558,518	721,091
<b>Total Lake Tropicana Road Improvements Expenditures</b>	<b>11,940</b>	<b>567,354</b>	<b>567,354</b>	<b>732,184</b>

**Cost Center: Maricamp Market Center 1 and 2 Road Maintenance  
Funding Source: Maricamp Market Center 1 and 2 MSBU for Road Maint**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	917	5,798	5,798	4,754
Capital	0	3,000	3,000	2,998
<b>Total Maricamp Market Center 1 and 2 Road Maintenance Expenditures</b>	<b>917</b>	<b>8,798</b>	<b>8,798</b>	<b>7,752</b>

**Cost Center: Marion Oaks Road Improvements  
Funding Source: Marion Oaks MSBU for Road Improvements**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	99,904	54,736	54,736	117,422
Capital	907,443	5,740,116	5,740,116	5,525,387
<b>Total Marion Oaks Road Improvements Expenditures</b>	<b>1,007,347</b>	<b>5,794,852</b>	<b>5,794,852</b>	<b>5,642,809</b>

**Cost Center: NW 17th Avenue Northwoods Road Maintenance  
Funding Source: NW 17th Avenue Northwoods MSBU for Road Maint**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	2,144	3,804	3,804	4,132
Capital	0	15,663	15,663	16,579
<b>Total NW 17th Avenue Northwoods Road Maintenance Expenditures</b>	<b>2,144</b>	<b>19,467</b>	<b>19,467</b>	<b>20,711</b>



**Marion County Board of County Commissioners  
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**Cost Center: NW 49th 35th St DRA Maintenance  
Funding Source: DRA Maintenance for NW 49 Street 35 Street MSBU**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	763	28,010	28,010	14,747
<b>Total NW 49th 35th St DRA Maintenance Expenditures</b>	<b>763</b>	<b>28,010</b>	<b>28,010</b>	<b>14,747</b>

**Cost Center: Ocala Waterway Estates Road Maintenance  
Funding Source: Ocala Waterway Estates MSBU for Road Maintenance**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	34,704	68,040	68,040	52,393
Capital	0	282,052	282,052	320,537
<b>Total Ocala Waterway Estates Road Maintenance Expenditures</b>	<b>34,704</b>	<b>350,092</b>	<b>350,092</b>	<b>372,930</b>

**Cost Center: Paradise Farms Roadside Mowing  
Funding Source: Paradise Farms MSBU for Roadside Mowing**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	19,784	29,750	29,750	41,566
<b>Total Paradise Farms Roadside Mowing Expenditures</b>	<b>19,784</b>	<b>29,750</b>	<b>29,750</b>	<b>41,566</b>

**Cost Center: Pine Run Estates Road Improvements  
Funding Source: Pine Run Estates MSTU for Road Improvements**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	37,971	98,664	98,664	86,552
Capital	0	105,434	105,434	135,785
<b>Total Pine Run Estates Road Improvements Expenditures</b>	<b>37,971</b>	<b>204,098</b>	<b>204,098</b>	<b>222,337</b>

**Cost Center: Rainbow Park Units 1 and 2 Road Maintenance  
Funding Source: Rainbow Park Units 1 and 2 MSBU for Road Maint**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	56,074	113,801	113,801	82,904
Capital	0	867,575	867,575	722,644
<b>Total Rainbow Park Units 1 and 2 Road Maintenance Expenditures</b>	<b>56,074</b>	<b>981,376</b>	<b>981,376</b>	<b>805,548</b>



**Marion County Board of County Commissioners  
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**Cost Center: Silver Springs Acres Road Maintenance  
Funding Source: Silver Springs Acres MSBU for Road Maintenance**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	65,146	72,656	97,656	67,887
Capital	0	122,465	97,465	175,165
<b>Total Silver Springs Acres Road Maintenance Expenditures</b>	<b>65,146</b>	<b>195,121</b>	<b>195,121</b>	<b>243,052</b>

**Cost Center: Silver Springs Shores Road Improvements  
Funding Source: Silver Springs Shores MSBU for Road Improvements**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	79,729	84,676	84,676	99,615
Capital	1,260,477	2,438,016	2,438,016	3,371,120
<b>Total Silver Springs Shores Road Improvements Expenditures</b>	<b>1,340,206</b>	<b>2,522,692</b>	<b>2,522,692</b>	<b>3,470,735</b>

**Cost Center: Stonecrest Center Road Maintenance  
Funding Source: Stonecrest Center MSBU for Road Maintenance**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	3,891	9,851	9,851	7,458
Capital	0	58,950	58,950	73,274
<b>Total Stonecrest Center Road Maintenance Expenditures</b>	<b>3,891</b>	<b>68,801</b>	<b>68,801</b>	<b>80,732</b>

**Cost Center: Woods and Lakes Road Improvements Maintenance  
Funding Source: Woods and Lakes Subdivision MSBU for Road Maint**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	14,732	30,520	30,520	21,262
Capital	0	438,476	438,476	488,541
<b>Total Woods and Lakes Road Improvements Maintenance Expenditures</b>	<b>14,732</b>	<b>468,996</b>	<b>468,996</b>	<b>509,803</b>



Marion County Board of County Commissioners  
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Special Districts

Division: General Municipal Service Units

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Bellaire General Services	1,796	8,984	8,984	9,617
Citrus Park MSTU	4,262	16,588	16,588	17,869
Country Estates MSTU	1,945	1,960	1,960	2,728
Delcrest General Services	1,314	11,894	11,894	12,725
Doublegate General Services	2,755	3,231	3,231	2,951
Golden Hills General Services	12,966	110,147	110,147	116,363
Hamlet at Sherman Oaks General Services	8,060	18,698	18,698	25,206
Rainbows End General Municipal Services	1,760	329,577	329,577	425,610
Raven Hill General Services	2,399	10,225	10,225	10,026
Tompkins and Georges	8,436	18,304	18,304	15,557
Wineberry MSTU for General Services	3,211	10,992	10,992	11,314
<b>Total General Municipal Service Units</b>	<b>48,904</b>	<b>540,600</b>	<b>540,600</b>	<b>649,966</b>

Cost Center: Bellaire General Services

Funding Source: Bellaire MSTU for General Services

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	1,796	8,984	8,984	9,617
<b>Total Bellaire General Services Expenditures</b>	<b>1,796</b>	<b>8,984</b>	<b>8,984</b>	<b>9,617</b>

Cost Center: Citrus Park MSTU

Funding Source: Citrus Park MSTU

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	4,262	16,588	16,588	17,869
<b>Total Citrus Park MSTU Expenditures</b>	<b>4,262</b>	<b>16,588</b>	<b>16,588</b>	<b>17,869</b>

Cost Center: Country Estates MSTU

Funding Source: Country Estates MSTU

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	1,945	1,960	1,960	2,728
<b>Total Country Estates MSTU Expenditures</b>	<b>1,945</b>	<b>1,960</b>	<b>1,960</b>	<b>2,728</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Delcrest General Services  
Funding Source: Delcrest MSTU for General Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	1,314	11,894	11,894	12,725
<b>Total Delcrest General Services Expenditures</b>	<u>1,314</u>	<u>11,894</u>	<u>11,894</u>	<u>12,725</u>

**Cost Center: Doublegate General Services  
Funding Source: Doublegate MSTU for General Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	2,755	3,231	3,231	2,951
<b>Total Doublegate General Services Expenditures</b>	<u>2,755</u>	<u>3,231</u>	<u>3,231</u>	<u>2,951</u>

**Cost Center: Golden Hills General Services  
Funding Source: Golden Hills MSTU for General Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	12,966	110,147	110,147	116,363
<b>Total Golden Hills General Services Expenditures</b>	<u>12,966</u>	<u>110,147</u>	<u>110,147</u>	<u>116,363</u>

**Cost Center: Hamlet at Sherman Oaks General Services  
Funding Source: Hamlet at Sherman Oaks MSBU for General Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	8,060	18,698	18,698	25,206
<b>Total Hamlet at Sherman Oaks General Services Expenditures</b>	<u>8,060</u>	<u>18,698</u>	<u>18,698</u>	<u>25,206</u>

**Cost Center: Rainbows End General Municipal Services  
Funding Source: Rainbows End MSTU for General Municipal Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	1,760	6,829	6,829	7,122
Capital	0	322,748	322,748	418,488
<b>Total Rainbows End General Municipal Services Expenditures</b>	<u>1,760</u>	<u>329,577</u>	<u>329,577</u>	<u>425,610</u>





**Marion County Board of County Commissioners  
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**Cost Center: Raven Hill General Services  
Funding Source: Raven Hill MSTU for General Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	2,399	10,225	10,225	10,026
<b>Total Raven Hill General Services Expenditures</b>	<u>2,399</u>	<u>10,225</u>	<u>10,225</u>	<u>10,026</u>

**Cost Center: Tompkins and Georges  
Funding Source: Tompkins and Georges MSTU**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	8,436	18,304	18,304	15,557
<b>Total Tompkins and Georges Expenditures</b>	<u>8,436</u>	<u>18,304</u>	<u>18,304</u>	<u>15,557</u>

**Cost Center: Wineberry MSTU for General Services  
Funding Source: Wineberry MSTU for General Services**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	3,211	10,992	10,992	11,314
<b>Total Wineberry MSTU for General Services Expenditures</b>	<u>3,211</u>	<u>10,992</u>	<u>10,992</u>	<u>11,314</u>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Special Districts**

**Division: Street Lighting Service Units**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Bahia Oaks Street Lighting	13,281	26,286	26,286	25,565
Boardman Street Lighting	3,680	14,456	14,456	14,633
Boulder Hill Subdivision Street Lighting	1,105	10,554	10,554	11,688
Churchill Subdivision Street Lighting	2,092	8,857	8,857	9,315
Hickory Hill Subdivision Street Lighting	2,305	7,393	7,393	7,701
Indian Meadows Street Lighting	3,360	6,726	6,726	5,804
Kingsland Whispering Pines Street Lighting	0	58,520	58,520	69,923
Lake Weir Edgewater Street Lighting	12,883	130,282	130,282	136,902
Ocala Heights Units 1 and 3 Street Lighting	3,088	36,428	36,428	38,782
<b>Total Street Lighting Service Units</b>	<b>41,794</b>	<b>299,502</b>	<b>299,502</b>	<b>320,313</b>

**Cost Center: Bahia Oaks Street Lighting**

**Funding Source: Bahia Oaks MSTU for Street Lighting**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	13,281	26,286	26,286	25,565
<b>Total Bahia Oaks Street Lighting Expenditures</b>	<b>13,281</b>	<b>26,286</b>	<b>26,286</b>	<b>25,565</b>

**Cost Center: Boardman Street Lighting**

**Funding Source: Boardman MSTU for Street Lighting**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	3,680	14,456	14,456	14,633
<b>Total Boardman Street Lighting Expenditures</b>	<b>3,680</b>	<b>14,456</b>	<b>14,456</b>	<b>14,633</b>

**Cost Center: Boulder Hill Subdivision Street Lighting**

**Funding Source: Boulder Hill Subdivision MSTU for Street Lighting**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	1,105	10,554	10,554	11,688
<b>Total Boulder Hill Subdivision Street Lighting Expenditures</b>	<b>1,105</b>	<b>10,554</b>	<b>10,554</b>	<b>11,688</b>



**Marion County Board of County Commissioners  
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**Cost Center: Churchill Subdivision Street Lighting  
Funding Source: Churchill MSTU for Street Lighting**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	2,092	8,857	8,857	9,315
<b>Total Churchill Subdivision Street Lighting Expenditures</b>	<b>2,092</b>	<b>8,857</b>	<b>8,857</b>	<b>9,315</b>

**Cost Center: Hickory Hill Subdivision Street Lighting  
Funding Source: Hickory Hill MSTU for Street Lighting**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	2,305	7,393	7,393	7,701
<b>Total Hickory Hill Subdivision Street Lighting Expenditures</b>	<b>2,305</b>	<b>7,393</b>	<b>7,393</b>	<b>7,701</b>

**Cost Center: Indian Meadows Street Lighting  
Funding Source: Indian Meadows MSTU for Street Lighting**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	3,360	6,726	6,726	5,804
<b>Total Indian Meadows Street Lighting Expenditures</b>	<b>3,360</b>	<b>6,726</b>	<b>6,726</b>	<b>5,804</b>

**Cost Center: Kingsland Whispering Pines Street Lighting  
Funding Source: Kingsland Whispering Pines MSBU Street Lighting**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	0	58,520	58,520	69,923
<b>Total Kingsland Whispering Pines Street Lighting Expenditures</b>	<b>0</b>	<b>58,520</b>	<b>58,520</b>	<b>69,923</b>

**Cost Center: Lake Weir Edgewater Street Lighting  
Funding Source: Lake Weir Edgewater MSBU for Street Lighting**

	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
<u>Expenditures</u>				
Operating	12,883	130,282	130,282	136,902
<b>Total Lake Weir Edgewater Street Lighting Expenditures</b>	<b>12,883</b>	<b>130,282</b>	<b>130,282</b>	<b>136,902</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Ocala Heights Units 1 and 3 Street Lighting  
Funding Source: Ocala Heights MSTU for Street Lighting**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	<u>3,088</u>	<u>36,428</u>	<u>36,428</u>	<u>38,782</u>
<b>Total Ocala Heights Units 1 and 3 Street Lighting Expenditures</b>	<u>3,088</u>	<u>36,428</u>	<u>36,428</u>	<u>38,782</u>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Special Districts Division: Community Redevelopment Area**

#### **MISSION:**

The Community Redevelopment Agency focuses on the revitalization and redevelopment of targeted Community Redevelopment Areas, with Silver Springs as the only identified area at this time. The agency pursues actions to encourage and support capital investments for existing and new development while supporting and enhancing the character of development and the environmental quality of the area.

#### **DESCRIPTION:**

A Community Redevelopment Agency and Area function pursuant to the Florida Community Redevelopment Act of 1969, F.S. 163, Part II. The Silver Springs Community Redevelopment Area encompasses the unincorporated properties in and around the Silver Springs State Park area of the County. Funds received shall be utilized and expended for the purposes of and in accordance with the Silver Springs Redevelopment Plan. Primary funding is provided through tax increment revenue payments as defined in Section 163.340, F.S. received from the Taxing Authorities levying taxes within the District except Taxing Authorities exempted under Section 163.387(2)(c), F.S.

#### **BUDGET PRIORITIES:**

Priority projects include the Sherriff's Community Oriented Policing Detail Service and grant programs for the improvement of properties within the Community Redevelopment Area including the potential for infrastructure improvements.

#### **GOALS:**

Original Community Redevelopment Area Plans provide for Economic Development, Infrastructure and Utility Investments, Environmental Enhancements, Transportation Initiatives and Governmental Coordination goals to increase investment within the area and address community concerns and revitalization.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Special Districts

Division: Community Redevelopment Area

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Silver Springs CRA Administration	135,425	542,441	551,109	726,960
<b>Total Community Redevelopment Area</b>	<b>135,425</b>	<b>542,441</b>	<b>551,109</b>	<b>726,960</b>

Cost Center: Silver Springs CRA Administration

Funding Source: Silver Springs Community Redevelopment Area Trust

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	135,425	173,052	173,052	193,117
Capital	0	59,200	182,250	150,654
Grants and Aid	0	310,189	195,807	383,189
<b>Total Silver Springs CRA Administration Expenditures</b>	<b>135,425</b>	<b>542,441</b>	<b>551,109</b>	<b>726,960</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Agencies Division: Health Department**

#### **MISSION:**

The mission of the Marion County Health Department is to protect, promote and improve the health of all people in Marion County through integrated state, county and community efforts.

#### **DESCRIPTION:**

The Health Department works to improve health status by preventing epidemics, protecting against environmental hazards, encouraging healthy behaviors, preparing for and responding to disasters, and assuring the quality and accessibility of health services. They investigate, plan for, respond to, and educate the community and key partners. The Health Department provides the following services: immunizations; STD prevention, identification, and treatment; HIV prevention, identification, and treatment; family planning; school health; WIC; Healthy Start; tuberculosis; epidemiology; rabies prevention, education, and identification; dental; vital statistics; health education and promotion; preparedness and response; environmental health; along with additional grant programs such as Brazen and OD2A.

#### **BUDGET PRIORITIES:**

The budget priorities for the Marion County Health Unit include: Communicable Disease (Surveillance and Treatment efforts), MHU and Telehealth (Access to Care), Chronic Disease Prevention, and Preventative Care.

#### **GOALS:**

The goals of the Health Department are to improve Healthy Equity which includes infant mortality; access to services in remote areas by Telehealth, increasing mobile unit footprint and minority health education; improve infrastructure which includes updating or replacing the Belleview building and updating existing buildings to meet service needs; increase immunization rates; enhance disease surveillance efforts; increase access to care for transportation disadvantaged individuals, decrease permitting time for septic systems; and to expand work with the OPIOID Paramedicine Program and CORE.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Agencies**

**Division: Health Department**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Marion County Health Unit	<u>2,450,000</u>	<u>2,931,127</u>	<u>2,931,127</u>	<u>3,583,082</u>
<b>Total Health Department</b>	<u>2,450,000</u>	<u>2,931,127</u>	<u>2,931,127</u>	<u>3,583,082</u>

**Cost Center: Marion County Health Unit**

**Funding Source: Marion County Health Unit Trust Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	<u>2,450,000</u>	<u>2,650,000</u>	<u>2,650,000</u>	<u>2,650,000</u>
Reserves	<u>0</u>	<u>281,127</u>	<u>281,127</u>	<u>933,082</u>
<b>Total Marion County Health Unit Expenditures</b>	<u>2,450,000</u>	<u>2,931,127</u>	<u>2,931,127</u>	<u>3,583,082</u>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Agencies  
Division: Health Agencies**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Medicaid Managed Care Program	<u>29,832,462</u>	<u>13,013,668</u>	<u>13,013,668</u>	<u>36,352,578</u>
<b>Total Health Agencies</b>	<u>29,832,462</u>	<u>13,013,668</u>	<u>13,013,668</u>	<u>36,352,578</u>

**Cost Center: Medicaid Managed Care Program  
Funding Source: Local Provider Participation Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	150,000	150,000	150,000	150,000
Grants and Aid	29,682,462	12,863,668	12,863,668	35,501,073
Reserves	<u>0</u>	<u>0</u>	<u>0</u>	<u>701,505</u>
<b>Total Medicaid Managed Care Program Expenditures</b>	<u>29,832,462</u>	<u>13,013,668</u>	<u>13,013,668</u>	<u>36,352,578</u>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Agencies**

#### **Division: Community Service Agencies**

#### **MISSION:**

**Early Learning Coalition:** Our mission is to provide leadership and foster partnerships to optimize a quality early learning environment for our children through child care, voluntary pre-kindergarten and parent education. Our vision is that children and families in our community will have access to quality Early Learning Programs that nurture their learning potential and prepare them for their educational success.

**Marion Senior Services and Transit:** Our mission is to provide public transportation that offers riders a high quality, safe, reliable, and efficient paratransit experience. Marion Transit provides services to the transportation disadvantaged citizens of Marion County.

**Marion County Children's Alliance:** Our mission is to improve the lives of Marion County Children.

#### **DESCRIPTION:**

**Early Learning Coalition:** The requested funding will match federal School Readiness (child care subsidy) funds received on an annual basis through the Florida Division of Early Learning to assist income-eligible, working families with the cost of child care. As a result, families will be able to work towards financial self-sufficiency and provide quality early learning experiences for their children. School Readiness (SR) financial assistance is currently available for children up to age 13, including before/after school care, as well as care during holidays, vacations, and summer release time. Currently, the Coalition maintains a small waitlist for SR funding. Eligibility redetermination is completed annually to determine if the family may continue to receive services. Parents remain obligated to assist with the cost of their child care by paying any differential fees directly to the child care provider they choose, as well as any additional fees for registration/application, etc. Child care providers who contract with the Early Learning Coalition to receive SR funds are members of the business community, typically considered small businesses. At present, the Coalition contracts with approximately 120 child care providers who receive SR funding which supports approximately 2,300 children per month.

**Marion Senior Services and Transit:** Marion Transit is the Community Transportation Coordinator for Marion County as designated by the Florida Commission for the Transportation Disadvantaged (CTD). We provide public transportation in the rural and semi-urban areas of Marion County, Florida. We use ADA equipped cutaway buses that carry a combination of up to 14 passengers, either ambulatory or wheelchair. Marion Transit provides door-to-door service by appointment for a total of 300 to 400 one-way trips per day, Monday through Friday. The service is funded using Federal Transportation Grants with matching funds received from the Marion County Board of County Commissioners and passenger fares. On any given day, Monday through Friday, we have 25 to 35 buses working throughout Marion County. According to the Annual Operating Report submitted to the CTD, our buses traveled 826,741 miles while providing 63,255 trips. The cost per mile for these trips was \$4.39 and the cost per trip averaged \$56.27. The majority of our trips are for dialysis patients followed by medical appointments and food shopping.

**Marion County Children's Alliance:** The Children's Alliance provides communication, collaboration and coordination among agencies and individuals who work with children and youth. A Voice for Children with Local and State Government Representatives and Agencies assists parents and youth to help secure needed resources and services. The Marion County Children's Alliance has four workgroups that help identify problems and implement solutions for local issues. Those workgroups are: Community Council Against Substance Abuse (CCASA) which includes the Opioid and Addiction Taskforce and the Substance Exposed Newborn work group, Supporting Kids Involving Parents (S.K.I.P.) which is a mentoring and tutoring program for at risk children and youth as identified by DJJ and the Marion County Public Schools, Family Violence Prevention, and Safe Kids.

#### **BUDGET PRIORITIES:**

**Early Learning Coalition:** ELCMC has no changes for fiscal year 2023-24 from the prior year.



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **BUDGET PRIORITIES:**

Marion Senior Services and Transit: This budget represents a significant increase over prior years. This is primarily due to receiving other rural transportation funding for the prior year from the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) and American Rescue Plan (ARP). Normally, FDOT 5311 funding requires a 100% local match. Due to Federal Funding from the CRRSAA and ARP plans, Marion Transit was provided a portion of the required annual funding needs for FDOT 5311 Program resulting in the need for local match funding being greatly diminished. Replacement bus prices have increased to approximately \$150,000. This figure is nearly double the cost that a comparable bus was just three years ago. As a result, a portion of the increase will be utilized to cover the resulting required match dollars.

### **GOALS:**

Early Learning Coalition: The Coalition will continue providing much needed child care assistance to eligible families while further minimizing the need for a waitlist. Under the State of Florida Child Care and Development Fund (CCDF) state plan, "Public funds are used to meet the CCDF matching fund requirement. Public funds may include any general revenue funds, county or other local public funds, state/territory-specific funds(tobacco tax, lottery), or any other public funds." Receipt of county funding will allow the Coalition to draw down additional dollars from the Department of Early Learning and thereby increase the number of children and families served.

Marion Senior Services and Transit: Our goals are to provide high passenger satisfaction, on-time performance, minimized passenger dwell time, passenger safety, excellent customer service and safe driving. Increasing ridership by 10% through education about our program and outreach is our secondary focus.

Marion County Children's Alliance: CCASA - work together to reduce the impact of alcohol, marijuana, tobacco (including vaping) and other drugs on our youth; work together with community partners to reduce the number of opioid and other drugs by 10%; work with community partners to identify pregnant women who are using substances and, in a compassionate and non-judgmental way, provide pre-natal care and recovery services so they have the ability to have healthy babies and to be good parents; SKIP - to create opportunities for engagement with youth's families; increase youth's capacity to excel academically and provide youth mentoring as a tool for navigating everyday life; Family Violence Prevention - to end family violence in Marion County by coordinating community resources and services to assist families in crisis; and Safe Kids to prevent unintentional injuries and death to children ages 0-19.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Agencies**

**Division: Community Service Agencies**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Early Learning Coalition	150,000	150,000	150,000	150,000
Marion County Childrens Alliance	15,000	15,000	15,000	15,000
Marion Senior Services Transit	812,527	665,842	665,842	1,370,118
<b>Total Community Service Agencies</b>	<b>977,527</b>	<b>830,842</b>	<b>830,842</b>	<b>1,535,118</b>

**Cost Center: Early Learning Coalition  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	150,000	150,000	150,000	150,000
<b>Total Early Learning Coalition Expenditures</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>

**Cost Center: Marion County Childrens Alliance  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	15,000	15,000	15,000	15,000
<b>Total Marion County Childrens Alliance Expenditures</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>

**Cost Center: Marion Senior Services Transit  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	812,527	665,842	665,842	1,370,118
<b>Total Marion Senior Services Transit Expenditures</b>	<b>812,527</b>	<b>665,842</b>	<b>665,842</b>	<b>1,370,118</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Agencies**

#### **Division: Economic Development Agencies**

##### **MISSION:**

Ocala Marion County Chamber and Economic Partnership: Our mission is to be the catalyst for a prosperous community.

Small Business Development Center (SBDC): The Small Business Development Center at the University of North Florida helps new entrepreneurs realize the dream of business ownerships and assists existing businesses to remain competitive in an ever-changing global economy. It also helps communities grow by helping the creation and retention of jobs, the investment of new capital by businesses, and the resultant increase in the tax base.

##### **DESCRIPTION:**

The Ocala Marion County Chamber and Economic Partnership (CEP): serves as the lead economic development organization for the community and as the voice of the business community.

Small Business Development Center (SBDC): The Florida SBDC Network is state designated as Florida's Principal Provider of Business Assistance (288.001 Fla. Stat.) and recognized as Florida's "premier source" for business assistance. With this assistance, clients can become more successful and in turn, contribute positively to the area's economic growth and stability. More than 35 SBDC offices operate in Florida from Key West to Pensacola under the guidance of seven state universities, including the University of North Florida, and state colleges. Services provided include no-cost in-person, on-site, and virtual consulting; live and virtual training workshops; and access to extensive databases and analytical programs that offer entrepreneurs access to business solutions to help them grow and prosper. Funding from the U.S. Small Business Administration and the University of North Florida is supplemented by Marion County to provide SBDC services throughout the county from a local office located on the College of Central Florida Campus in Ocala.

##### **BUDGET PRIORITIES:**

Ocala Marion County Chamber and Economic Partnership: supports the efforts in Business Attraction, Business Retention and Business Creation.

Small Business Development Center (SBDC): The Small Business Development Center at the University of North Florida request \$112,000, a 6.5% funding increase, equivalent to the rate of inflation during 2022. This amount has been rounded up by \$175 from \$111,825 to achieve an even funding figure.

##### **GOALS:**

Ocala Marion County Chamber and Economic Partnership: annually enter into an agreement outlining goals for the upcoming year. The top 3 economic development goals of the CEP through 2026 are to impact the announced creation of 5,000 new primary employer jobs which pay wages 15% above the County average wage and will result in a direct capital investment in our community of \$1 billion.

Small Business Development Center (SBDC): In addition to the no-cost in-person, on-site and virtual consulting, the SBDC is partnering with business incubators, chambers of commerce, and other business organizations to provide services in new venues and locations. This will ensure that entrepreneurs and business owners throughout the county will have convenient access to SBDC services. The SBDC will also hold "Pop-Up" shop events in an effort to reach out to entrepreneurs and business owners who might otherwise not have heard of the SBDC's no-cost services.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Agencies

Division: Economic Development Agencies

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Ocala Marion County Chamber and Economic Partner	300,000	300,000	300,000	300,000
Small Business Development Council	80,000	104,388	104,388	112,000
<b>Total Economic Development Agencies</b>	<b>380,000</b>	<b>404,388</b>	<b>404,388</b>	<b>412,000</b>

Cost Center: Ocala Marion County Chamber and Economic Partner

Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	300,000	300,000	300,000	300,000
<b>Total Ocala Marion County Chamber and Economic Partner Expenditures</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>

Cost Center: Small Business Development Council

Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	80,000	104,388	104,388	112,000
<b>Total Small Business Development Council Expenditures</b>	<b>80,000</b>	<b>104,388</b>	<b>104,388</b>	<b>112,000</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Agencies Division: Planning Agencies**

#### **MISSION:**

The East Central Florida Regional Planning Council's mission is to serve our citizens and member governments by identifying and addressing regional issues through communication and collaboration to develop strategies that create a healthy, sustainable, thriving, and resilient region for future generations.

#### **DESCRIPTION:**

Established in 1962 as an Area-Wide Association of Governments, the East Central Florida Regional Planning Council (ECFRPC) is represented by 32 Council Members and a skilled staff that provides technical assistance to governments and organizations within the 8-county East Central Florida region while fulfilling duties assigned by state statutes and other federal programs. These 8 counties include Brevard, Lake, Marion, Orange, Osceola, Seminole, Sumter, and Volusia and represent 78 member towns and cities. The staff of the ECFRPC has expertise in a variety of areas including land use and environmental planning, urban design, geographic information systems, transportation studies, comprehensive planning, health, resiliency, economic analysis, and emergency management.

#### **BUDGET PRIORITIES:**

Our budget priorities are: to provide a match for Regional Planning Council programs such as CEDS, Disaster Recovery Coordinator and other potential grants for local communities; to fund staff resources to assist with writing and finding funding and grant opportunities, as well as collaboration and educational events for the Council members; and to provide technical assistance for assisting local governments in the areas of planning, economic development, resilience, and emergency management. Other priorities will be identified by the Council throughout the year.

#### **GOALS:**

The East Central Florida Regional Planning Council's goals are to identify regional needs and follow the programmatic direction of the Council in meeting the objectives of the Strategic Regional Policy Plan (SRPP) and supporting existing Council programs and activities that assist local government planning, economic development, resilience, and emergency management needs.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Agencies

Division: Planning Agencies

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Division Expenditure Budget Summary</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
East Central FL Regional Planning Council	76,903	79,628	79,628	81,885
<b>Total Planning Agencies</b>	<b>76,903</b>	<b>79,628</b>	<b>79,628</b>	<b>81,885</b>

Cost Center: East Central FL Regional Planning Council  
Funding Source: General Fund

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Grants and Aid	76,903	79,628	79,628	81,885
<b>Total East Central FL Regional Planning Council Expenditures</b>	<b>76,903</b>	<b>79,628</b>	<b>79,628</b>	<b>81,885</b>





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Agencies Division: Other Agencies**

#### **MISSION:**

Marion Soil and Water Conservation District: The Marion Soil and Water Conservation District aims to provide conservation outreach and education to the citizens and students of Marion County.

Historical Commission: The Marion County Historical Commission shall be the official agency of County Government concerned with heritage.

Florida Forest Service: Our mission is to protect Florida and its people from the dangers of wildland fire and manage the forest resources through a stewardship ethic to assure they are available for future generations.

#### **DESCRIPTION:**

Marion Soil and Water Conservation District: The Marion Soil and Water Conservation District (MSWCD) is a governmental subDivision of the State of Florida funded by Marion County. The Soil and Water Conservation Law, Chapter 582, Florida Statutes, enacted by the Florida Legislature in 1937, authorized the creation of soil and water conservation districts. A landowner petition for developing and implementing a conservation program of our water, soil and natural resources organized MSWCD.

Historical Commission: The Historical Commission shall be composed of seven members. Each County Commissioner shall appoint one member, with the remaining two members appointed by the Board of County Commissioners at large. The Historical Commission holds public meetings on a monthly basis to conduct its business. The members of the commission are all volunteers.

Medical Examiner: The Medical Examiner is appointed by the Governor. Marion County, along with Lake, Sumter, Citrus and Hernando comprise the 5th District Medical Examiners Office. Marion County is the lead County and administers the Medical Examiner's budget. The District contracts with the Medical Examiner and staff are Medical Examiner employees.

Florida Forest Service: The Florida Forest Service is the statutory authority over wildland fire within the State of Florida as well as the regulatory authority for all outdoor burning. Activities within the County will include: prevention, detection, and suppression of all wildland fires independently or in conjunction with Marion County Fire Rescue, regulation of all permitted outdoor burning activities, land management advice for private landowners, management of Ross Prairie and Indian Lakes State Forests and detection of forest pest outbreaks. In addition, the Florida Forest Service will continue to coordinate with Marion County Emergency Management in response to all natural disasters affecting the County including hurricanes.

#### **BUDGET PRIORITIES:**

Marion Soil and Water Conservation District: Our budget priorities are: to promote the Florida Department of Agriculture and Consumer Services (FDACS) Cost Share Programs to local farmers and ranchers; to work with Marion County Public Education Foundation to continue the Environmental Scholarship for Marion County High School Seniors; to hold and attend public meetings, give presentations, exhibit displays and maintain the District's website in order to identify natural resource concerns within the County and offer financial and technical support to address these concerns; to continue to strengthen the Envirothon locally and to include neighboring counties; to continue to expand the Farms of Environmental Distinction (FED) program; to expand the relationship with the Office of Agriculture Water Policy (OAWP) to educate and encourage landowners to comply with Best Management Practices, having producers sign a Notice of Intent to implement these practices, and to participate in the Association of Florida Conservation District area and annual meetings, bringing together Soil and Water Conservation Districts, USDA Natural Resources Offices and other stakeholders from around Florida.

Historical Commission: The Historical Commission is responsible for the purchase of flags for the county center. It is currently working on two historical markers, The Industrial School for Girls and Camp Roosevelt. Included in its current projects is the interview and film session of outstanding Marion Historical Figures. An additional task is to provide the Marion County Museum of History the necessary preservation materials for its vast collection of vintage historical paper.

Florida Forest Service: There are no changes from FY 22-23. Priorities are to equip, train and maintain the personnel and equipment responsible for wildfire response within the County. In addition, regulation and compliance of the outdoor burning program as well as land management assistance for private landowners within the county.



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **GOALS:**

Marion Soil and Water Conservation District: Marion Soil and Water Conservation District's goal is to provide conservation outreach and education to the citizens and students of Marion County. We have collaborated with various local, state and federal agencies and built on existing relationships to utilize as many in-kind and volunteer services as possible to enhance our outreach capabilities. The MSWCD Board of Supervisors are State Elected Officials and serve on a voluntary basis. To achieve our goals, the Board and other committed volunteers have donated over 444 hours to serve the citizens of Marion County this past year. MSWCD will be able to maintain our budget for the 2023-2024 fiscal year by continuing to utilize these valuable volunteers.

Historical Commission: It shall be the duty of the Historical Commission to collect, arrange, record, preserve, interpret, produce, create, and display historical material and data, including books, pamphlets, maps, charts, manuscripts, family histories, U.S. census records, papers and other objects illustrative of and relating to the history of Marion County and Florida. The Historical Commission provides education on the history of Marion County through its relationship with the Marion County Museum of History and Archaeology. The Historical Commission may mark by proper monuments, tablets, or markers, the locations of forts, Native American mounds, or other places in the county where historical events have occurred.

Florida Forest Service: The goals of the Florida Forest Service are to provide Wildland fire prevention activities for Schools, HOA's, and other groups, to detect and suppress wildland fires as they occur to protect life and property, to effectively manage the outdoor burning program by providing good customer service and enforcement of illegal burning, to manage Indian Lakes and Ross Prairie State Forests for the enjoyment and use of residents and visitors, and to seek out and offer land management assistance to private landowners including enrollment in State and Federal Cost share programs to meet their objectives.



# **Marion County Board of County Commissioners** **Fiscal Year 2024 Adopted Budget**

## **Agencies** **Division: Other Agencies**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Florida Forest Service Fire Control	43,746	43,747	43,747	43,747
Historical Commission	3,667	9,000	9,000	9,000
Marion Soil Conservation District	87,116	84,135	84,135	115,462
Medical Examiner	5,367,891	7,253,096	7,257,914	8,705,313
<b>Total Other Agencies</b>	<b>5,502,420</b>	<b>7,389,978</b>	<b>7,394,796</b>	<b>8,873,522</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Marion Soil Conservation District	3.00	1.00	1.50
<b>Total Other Agencies</b>	<b>3.00</b>	<b>1.00</b>	<b>1.50</b>

## **Cost Center: Florida Forest Service Fire Control** **Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Grants and Aid	43,746	43,747	43,747	43,747
<b>Total Florida Forest Service Fire Control Expenditures</b>	<b>43,746</b>	<b>43,747</b>	<b>43,747</b>	<b>43,747</b>

## **Cost Center: Historical Commission** **Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	3,667	9,000	9,000	9,000
<b>Total Historical Commission Expenditures</b>	<b>3,667</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>

## **Cost Center: Marion Soil Conservation District** **Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	76,703	75,135	75,135	100,937
Operating	10,413	9,000	9,000	14,525
<b>Total Marion Soil Conservation District Expenditures</b>	<b>87,116</b>	<b>84,135</b>	<b>84,135</b>	<b>115,462</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Conservation Technician	2.00	0.00	0.00
Soil and Water Program Assistant	0.00	0.00	0.50
Marion Soil Water Conserv District Administrator	1.00	1.00	1.00
<b>Total Marion Soil Conservation District Full Time Equivalents</b>	<b>3.00</b>	<b>1.00</b>	<b>1.50</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Medical Examiner  
Funding Source: Medical Examiner Fund**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Operating	5,364,912	5,450,804	5,609,197	6,327,492
Capital	0	1,752,292	1,598,717	2,327,821
Debt Service	2,979	0	0	0
Reserves	0	50,000	50,000	50,000
<b>Total Medical Examiner Expenditures</b>	<b><u>5,367,891</u></b>	<b><u>7,253,096</u></b>	<b><u>7,257,914</u></b>	<b><u>8,705,313</u></b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Transfers  
Division: Interfund Transfers**

**DESCRIPTION:**

This Division provides for the administrative transfers of funds between County fund entities as may be necessary for proper allocation and segregation of costs.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Transfers

Division: Interfund Transfers

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Division Expenditure Budget Summary</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
General Fund Transfers	3,550,447	1,790,159	1,805,659	2,070,389
<b>Total Interfund Transfers</b>	<b>3,550,447</b>	<b>1,790,159</b>	<b>1,805,659</b>	<b>2,070,389</b>

Cost Center: General Fund Transfers  
Funding Source: General Fund

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Interfund Transfers	3,550,447	1,790,159	1,805,659	2,070,389
<b>Total General Fund Transfers Expenditures</b>	<b>3,550,447</b>	<b>1,790,159</b>	<b>1,805,659</b>	<b>2,070,389</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Internal Services Division: Risk Management**

#### **MISSION:**

The mission of Risk Management is to provide great customer service, quality benefits, proactive risk management and effective safety awareness programs in an effort to prevent and minimize the County's human, financial and physical assets and resources from the consequences of losses.

#### **DESCRIPTION:**

The functions and duties of Risk and Benefit Services include identifying and appraising the risks of the County and insure or self-insure those risks which cannot be controlled and mitigate the cost of employer insurances and losses through proactive claims management, loss prevention and safety training programs. The Risk and Benefits team is proud to manage a variety of employee insurances for all Constitutional Officers in an efficient and cost-effective manner. With a Benefits staff of 4 members, the Benefits Team manages the health, dental, vision, life, LTD, and EAP insurances, as well as retirement services and coordination with the Florida Retirement System (FRS), the Employee Clinic/Heart of Florida arrangement as well as the wellness program. With a focus of providing great customer service and quality benefits for all of Marion County and its employees, the Benefits Team is proud to continually innovate, anticipate employee needs, and find ways to improve the health and overall well-being of each of its employees, retirees, and family members.

#### **BUDGET PRIORITIES:**

To align with the Empowering for Success II Strategic Plan, the Benefits Team continues to work towards implementing an Internal Employee Clinic designed to provide care to employees, dependents, and retirees free of cost, while simultaneously reducing the number and cost of claims incurred under our self-insurance. The Benefits team also makes a strong effort to educate employees on benefits offerings and ensures that all benefit offerings are current, competitive, and ultimately provide employees with the options they need to be healthy and happy at work.

#### **GOALS:**

The goals of Risk Management are to identify potential risks; analyze loss exposures and determine combination of controls and financing mechanisms that are most effective in managing the organization's exposures and overall cost; provide ongoing safety trainings related to general work place exposures; to provide industry specific trainings for the safety of personnel to raise awareness and empower employees of the dangers in their workplace environments; to reduce incidents and enhance the safety culture across Marion County; to encourage employees to be involved with the Safety Incentive Program; to provide recognition and acknowledgement of safe-work environments while enhancing accountability for themselves and their co-workers.

The goal of the Benefits Team is to provide a wide variety of important benefits, as well as top notch customer service to every employee across all constitutional offices. By continually monitoring and updating each employee insurance program, Marion County is able to provide quality benefits and cost-effective coverage. Additionally, through the Wellness program, our team has an important goal of providing on-going education and incentives to employees with the intention of encouraging them to get preventive healthcare and to maintain healthy lifestyles that can assist in reducing long-term healthcare costs.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Internal Services  
Division: Risk Management**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Employee Wellness Program	105,675	702,566	702,566	709,815
Insurance	41,409,101	55,275,048	55,333,948	66,646,951
Risk and Benefit Services	568,910	740,659	740,659	830,922
<b>Total Risk Management</b>	<b>42,083,686</b>	<b>56,718,273</b>	<b>56,777,173</b>	<b>68,187,688</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Employee Wellness Program	1.00	1.00	1.00
Risk and Benefit Services	6.50	6.50	6.50
<b>Total Risk Management</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>

<u>Division Performance Measures</u>	Indicator	FY 2022 Actual	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Claims processed per dedicated Risk FTE	Input	430.50	372.00	372.00	372.00
Covered lives under Health per dedicated Benefits FTE	Input	1,917.00	0.00	0.00	1,917.00
Employee life events and new hire enrollments	Efficiency	576.00	0.00	0.00	576.00
Insured structures inspected	Efficiency	42.00	42.00	71.00	71.00
Liability Insurance Premiums as a percentage of Risk expenses	Efficiency	43.00	36.00	36.00	39.00
Safety training hours	Output	4,126.00	4,126.00	4,200.00	4,200.00
Wellness Program completions per dedicated Wellness FTE	Output	471.00	0.00	0.00	500.00
Worker's Compensation cost per 100 employees	Output	2.81	3.56	4.42	3.56

**Cost Center: Employee Wellness Program  
Funding Source: Insurance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	67,131	73,229	73,229	77,215
Operating	38,544	60,103	60,103	63,837
Capital	0	569,234	569,234	568,763
<b>Total Employee Wellness Program Expenditures</b>	<b>105,675</b>	<b>702,566</b>	<b>702,566</b>	<b>709,815</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Health and Wellness Coordinator	1.00	1.00	1.00
<b>Total Employee Wellness Program Full Time Equivalents</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Insurance  
Funding Source: Insurance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	37,026,769	42,294,862	42,353,762	44,393,462
Operating	4,332,261	4,297,875	4,297,875	5,471,535
Interfund Transfers	50,071	0	0	0
Reserves	0	8,682,311	8,682,311	16,781,954
<b>Total Insurance Expenditures</b>	<b>41,409,101</b>	<b>55,275,048</b>	<b>55,333,948</b>	<b>66,646,951</b>

**Cost Center: Risk and Benefit Services  
Funding Source: Insurance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	535,817	601,293	601,293	670,384
Operating	33,093	40,321	40,321	61,625
Capital	0	99,045	99,045	98,913
<b>Total Risk and Benefit Services Expenditures</b>	<b>568,910</b>	<b>740,659</b>	<b>740,659</b>	<b>830,922</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Executive Director Administrative Services	0.25	0.00	0.00
Human Resources Risk Director	0.00	0.25	0.25
Benefits Manager	0.00	1.00	1.00
Risk Manager	0.00	1.00	1.00
Risk Manager	1.00	0.00	0.00
Safety Training Compliance Manager	1.00	1.00	1.00
Administrative Staff Assistant	0.25	0.25	0.25
Risk and Benefits Assistant	1.00	1.00	0.00
Risk and Benefits Asset Claims Analyst	1.00	0.00	0.00
Risk Asset and Claims Analyst	0.00	0.00	1.00
Benefits Analyst	0.00	2.00	2.00
Benefits Analyst	2.00	0.00	0.00
<b>Total Risk and Benefit Services Full Time Equivalents</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Debt Service  
Division: Transportation Debt Service**

**DESCRIPTION:**

The Transportation Debt Service Division provides for the repayment of bonded debt issued to provide funding for major Transportation Improvements in Marion County. Repayment of the revenue bonds is provided for and secured by a majority of the County's proceeds of the 2nd Local Option 5 Cent Fuel Tax.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Debt Service**

**Division: Transportation Debt Service**

<u>Division Expenditure Budget Summary</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Transportation Improvements 2nd 5 Cents	<u>3,922,021</u>	<u>6,731,455</u>	<u>6,731,455</u>	<u>6,730,360</u>
<b>Total Transportation Debt Service</b>	<u>3,922,021</u>	<u>6,731,455</u>	<u>6,731,455</u>	<u>6,730,360</u>

**Cost Center: Transportation Improvements 2nd 5 Cents  
Funding Source: Public Improvement Transportation Debt Service**

<u>Expenditures</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2024 Adopted</u>
Debt Service	<u>3,922,021</u>	<u>3,928,198</u>	<u>3,928,198</u>	<u>3,927,103</u>
Non-operating	<u>0</u>	<u>2,803,257</u>	<u>2,803,257</u>	<u>2,803,257</u>
<b>Total Transportation Improvements 2nd 5 Cents Expenditures</b>	<u>3,922,021</u>	<u>6,731,455</u>	<u>6,731,455</u>	<u>6,730,360</u>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Debt Service**

**Division: Road Assessment Program Debt Service**

**DESCRIPTION:**

The Road Assessment Program Debt Service Division provides for the repayment of bonded debt issued to provide funding for the creation or replacement of road systems within privately developed subDivisions within Marion County. Repayment of the bonded debt is provided for through a non-ad valorem special assessment levied upon property owners within the improved subDivisions and collected through the property tax billing process.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Debt Service

Division: Road Assessment Program Debt Service

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Series 2012A	159,982	0	0	0
Series 2013A	296,601	0	0	0
Series 2014A	309,771	272,079	272,079	144,946
Series 2015A	32,718	32,460	32,460	28,429
Series 2016A	108,505	104,152	104,152	71,605
Series 2017A	164,760	150,504	150,504	129,812
Series 2019A	144,281	100,122	100,122	82,037
Series 2021A	178,995	189,239	189,239	190,270
Series 2022A	0	0	0	47,088
<b>Total Road Assessment Program Debt Service</b>	<b>1,395,613</b>	<b>848,556</b>	<b>848,556</b>	<b>694,187</b>

Cost Center: Series 2012A

Funding Source: Series 2012A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	159,982	0	0	0
<b>Total Series 2012A Expenditures</b>	<b>159,982</b>	<b>0</b>	<b>0</b>	<b>0</b>

Cost Center: Series 2013A

Funding Source: Series 2013A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	296,601	0	0	0
<b>Total Series 2013A Expenditures</b>	<b>296,601</b>	<b>0</b>	<b>0</b>	<b>0</b>

Cost Center: Series 2014A

Funding Source: Series 2014A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	309,771	272,079	272,079	144,946
<b>Total Series 2014A Expenditures</b>	<b>309,771</b>	<b>272,079</b>	<b>272,079</b>	<b>144,946</b>

Cost Center: Series 2015A

Funding Source: Series 2015A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	32,718	32,460	32,460	28,429
<b>Total Series 2015A Expenditures</b>	<b>32,718</b>	<b>32,460</b>	<b>32,460</b>	<b>28,429</b>



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Cost Center: Series 2016A  
Funding Source: Series 2016A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	108,505	104,152	104,152	71,605
<b>Total Series 2016A Expenditures</b>	<b>108,505</b>	<b>104,152</b>	<b>104,152</b>	<b>71,605</b>

Cost Center: Series 2017A  
Funding Source: Series 2017A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	164,760	150,504	150,504	129,812
<b>Total Series 2017A Expenditures</b>	<b>164,760</b>	<b>150,504</b>	<b>150,504</b>	<b>129,812</b>

Cost Center: Series 2019A  
Funding Source: Series 2019A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	144,281	100,122	100,122	82,037
<b>Total Series 2019A Expenditures</b>	<b>144,281</b>	<b>100,122</b>	<b>100,122</b>	<b>82,037</b>

Cost Center: Series 2021A  
Funding Source: Series 2021A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	178,995	189,239	189,239	190,270
<b>Total Series 2021A Expenditures</b>	<b>178,995</b>	<b>189,239</b>	<b>189,239</b>	<b>190,270</b>

Cost Center: Series 2022A  
Funding Source: Series 2022A Debt Service Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Debt Service	0	0	0	47,088
<b>Total Series 2022A Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,088</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: General Capital Improvements**

**DESCRIPTION:**

General Capital Improvements are improvements, including additions and alterations to real property that substantially adds to the value of the real property, or appreciably prolongs the useful life of the real property. This Division includes projects that provide benefit to the citizens of Marion County at large. Projects currently funded include: Animal Services Center Construction, Freedom Public Library Expansion, Gateway Signage NW 49th Street, Marion County Employee Health Clinic, Mcpherson Government Campus, Security Upgrades Countywide Buildings, SELP Arena Sound Upgrade, SELP Sales Arena Remodel, and State Attorney's Office Expansion and Courtrooms.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Capital Improvements

Division: General Capital Improvements

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Animal Services Capital	0	1,214,000	1,200,600	1,200,600
Courthouse Capital	1,331,126	4,569,469	4,538,283	6,836,094
Fleet Capital	0	8,060,000	8,060,000	8,060,000
General Government Capital	1,068,415	2,813,639	3,573,897	21,785,208
Health Services Capital	67,855	291,138	248,974	0
Infrastructure Tax Animal Services	0	2,742,004	2,742,004	2,737,554
Infrastructure Tax Reserve	0	10,126,017	253,668	31,776,111
Jail Capital	0	681,650	681,650	681,650
Library Capital	32,072	7,534,920	7,534,920	8,325,619
Risk Benefits Capital	10,783	0	0	200,000
Sheriff Capital	151,099	2,148,698	2,085,548	2,085,548
Southeastern Livestock Pavilion Capital	376,832	2,624,535	3,311,301	3,676,907
<b>Total General Capital Improvements</b>	<b>3,038,182</b>	<b>42,806,070</b>	<b>34,230,845</b>	<b>87,365,291</b>

Cost Center: Animal Services Capital  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	1,214,000	1,200,600	1,200,600
<b>Total Animal Services Capital Expenditures</b>	<b>0</b>	<b>1,214,000</b>	<b>1,200,600</b>	<b>1,200,600</b>

Cost Center: Courthouse Capital  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	1,331,126	4,569,469	4,538,283	6,836,094
<b>Total Courthouse Capital Expenditures</b>	<b>1,331,126</b>	<b>4,569,469</b>	<b>4,538,283</b>	<b>6,836,094</b>

Cost Center: Fleet Capital  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	8,060,000	8,060,000	8,060,000
<b>Total Fleet Capital Expenditures</b>	<b>0</b>	<b>8,060,000</b>	<b>8,060,000</b>	<b>8,060,000</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: General Government Capital  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	2,010	0	1,464	0
Capital	928,440	2,537,705	3,296,499	21,509,274
Debt Service	137,965	275,934	275,934	275,934
<b>Total General Government Capital Expenditures</b>	<b>1,068,415</b>	<b>2,813,639</b>	<b>3,573,897</b>	<b>21,785,208</b>

**Cost Center: Health Services Capital  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	67,855	291,138	248,974	0
<b>Total Health Services Capital Expenditures</b>	<b>67,855</b>	<b>291,138</b>	<b>248,974</b>	<b>0</b>

**Cost Center: Infrastructure Tax Animal Services  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	2,742,004	2,742,004	2,737,554
<b>Total Infrastructure Tax Animal Services Expenditures</b>	<b>0</b>	<b>2,742,004</b>	<b>2,742,004</b>	<b>2,737,554</b>

**Cost Center: Infrastructure Tax Reserve  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Reserves	0	10,126,017	253,668	31,776,111
<b>Total Infrastructure Tax Reserve Expenditures</b>	<b>0</b>	<b>10,126,017</b>	<b>253,668</b>	<b>31,776,111</b>

**Cost Center: Jail Capital  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	681,650	681,650	681,650
<b>Total Jail Capital Expenditures</b>	<b>0</b>	<b>681,650</b>	<b>681,650</b>	<b>681,650</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Library Capital  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	32,072	7,534,920	7,534,920	8,325,619
<b>Total Library Capital Expenditures</b>	<b>32,072</b>	<b>7,534,920</b>	<b>7,534,920</b>	<b>8,325,619</b>

**Cost Center: Risk Benefits Capital  
Funding Source: Insurance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	10,783	0	0	0
Capital	0	0	0	200,000
<b>Total Risk Benefits Capital Expenditures</b>	<b>10,783</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

**Cost Center: Sheriff Capital  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	151,099	2,148,698	2,085,548	2,085,548
<b>Total Sheriff Capital Expenditures</b>	<b>151,099</b>	<b>2,148,698</b>	<b>2,085,548</b>	<b>2,085,548</b>

**Cost Center: Southeastern Livestock Pavilion Capital  
Funding Source: General Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	376,832	2,624,535	3,311,301	3,676,907
<b>Total Southeastern Livestock Pavilion Capital Expenditures</b>	<b>376,832</b>	<b>2,624,535</b>	<b>3,311,301</b>	<b>3,676,907</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Public Safety Communications Capital**

**DESCRIPTION:**

The Public Safety Communications Capital Division includes funding for machinery, equipment and infrastructure for the Emergency Communications System funded by the Infrastructure Sales Tax Initiative.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Capital Improvements  
Division: Public Safety Communications Capital

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Infrastructure Tax Emergency Communications	581,108	2,374,027	19,294,481	412,942
<b>Total Public Safety Communications Capital</b>	<b>581,108</b>	<b>2,374,027</b>	<b>19,294,481</b>	<b>412,942</b>

Cost Center: Infrastructure Tax Emergency Communications  
Funding Source: Infrastructure Surtax Capital Projects

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	581,108	2,374,027	19,294,481	412,942
<b>Total Infrastructure Tax Emergency Communications Expenditures</b>	<b>581,108</b>	<b>2,374,027</b>	<b>19,294,481</b>	<b>412,942</b>



## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Capital Improvements Division: Parks and Recreation Capital**

#### **MISSION:**

The Parks and Recreation Department serves Marion County residents and visitors by providing park facilities, recreation services, park planning and protection of our natural resources.

#### **DESCRIPTION:**

The Parks and Land Acquisition Capital Project Fund also known as Pennies for Parks consists of the remaining balance of the 1988 voter approved \$20 million bond referendum for the purchase of and improvement to park land countywide.

#### **GOALS:**

The goals of the Parks and Recreation Capital Division are to offer high-quality, cost-effective park and recreation opportunities for citizens and visitors; to establish and maintain a level of service standard for park amenities to include passive and active recreation areas through demographic analysis; to update Parks and Recreation's Ten Year Master Plan to reflect current economic and growth trends and Departmental priorities; to improve existing facilities, amenities and programs to satisfy current and future demand; to maximize access to parks and recreation facilities for users of all abilities; to improve facilities and maximize use based on user input and coverage demographics; to develop and maintain active working relationships with other local, state and federal agencies for the protection of our natural resources; to assist in the development of partnership programs with other local, state, federal agencies and private organizations and businesses; to research local, state and federal programs for community involvement and funding to encourage use and financial stability; and to identify appropriate areas for partnership such as a reciprocal agreement with the Marion County School Board and City of Ocala.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Capital Improvements  
Division: Parks and Recreation Capital

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Parks and Recreation Capital	0	3,925,000	3,925,000	3,822,412
Parks and Recreation Improvements	0	244,938	244,938	244,938
<b>Total Parks and Recreation Capital</b>	<b>0</b>	<b>4,169,938</b>	<b>4,169,938</b>	<b>4,067,350</b>

Cost Center: Parks and Recreation Capital  
Funding Source: General Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	3,925,000	3,925,000	3,822,412
<b>Total Parks and Recreation Capital Expenditures</b>	<b>0</b>	<b>3,925,000</b>	<b>3,925,000</b>	<b>3,822,412</b>

Cost Center: Parks and Recreation Improvements  
Funding Source: Parks Capital Project Fund

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	244,938	244,938	244,938
<b>Total Parks and Recreation Improvements Expenditures</b>	<b>0</b>	<b>244,938</b>	<b>244,938</b>	<b>244,938</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Sheriff Capital Improvements**

**DESCRIPTION:**

The Sheriff Capital Improvements Division includes funding for machinery, equipment and buildings for the Sheriff funded by the Infrastructure Sales Tax Initiative.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Sheriff Capital Improvements**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Infrastructure Tax Emergency Management	0	47,062	47,062	127,500
Infrastructure Tax Sheriff Jail	1,528,962	7,062,757	7,354,846	8,192,251
Infrastructure Tax Sheriff Patrol	1,694,204	8,617,427	12,394,447	9,006,122
Infrastructure Tax Sheriff Regular	3,167,203	15,674,233	8,926,402	10,790,886
<b>Total Sheriff Capital Improvements</b>	<b>6,390,369</b>	<b>31,401,479</b>	<b>28,722,757</b>	<b>28,116,759</b>

**Cost Center: Infrastructure Tax Emergency Management  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	47,062	47,062	127,500
<b>Total Infrastructure Tax Emergency Management Expenditures</b>	<b>0</b>	<b>47,062</b>	<b>47,062</b>	<b>127,500</b>

**Cost Center: Infrastructure Tax Sheriff Jail  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	1,528,962	7,062,757	7,354,846	8,192,251
<b>Total Infrastructure Tax Sheriff Jail Expenditures</b>	<b>1,528,962</b>	<b>7,062,757</b>	<b>7,354,846</b>	<b>8,192,251</b>

**Cost Center: Infrastructure Tax Sheriff Patrol  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	1,694,204	8,617,427	12,394,447	9,006,122
<b>Total Infrastructure Tax Sheriff Patrol Expenditures</b>	<b>1,694,204</b>	<b>8,617,427</b>	<b>12,394,447</b>	<b>9,006,122</b>

**Cost Center: Infrastructure Tax Sheriff Regular  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	3,167,203	15,674,233	8,926,402	10,790,886
<b>Total Infrastructure Tax Sheriff Regular Expenditures</b>	<b>3,167,203</b>	<b>15,674,233</b>	<b>8,926,402</b>	<b>10,790,886</b>





**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Fire Rescue and Ambulance Capital**

**DESCRIPTION:**

The Fire Rescue Impact Fee budget is designed to assess new development and new construction as a fair share of the capital costs associated with providing additional services. These funds can only be used for capital expenditures such as fire station construction.

The Fire Rescue and Ambulance Capital Division also includes funding for machinery, equipment and building for Fire and Medical Services as funded by the Infrastructure Sales Tax Initiative.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

Capital Improvements

Division: Fire Rescue and Ambulance Capital

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Division Expenditure Budget Summary</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Fire Rescue Impact Fees Fund	0	245,746	247,644	63,743
Infrastructure Tax Fire	2,488,218	17,716,690	16,202,298	17,010,270
Infrastructure Tax Medical Services	2,721,866	6,722,523	12,919,047	13,110,849
<b>Total Fire Rescue and Ambulance Capital</b>	<b>5,210,084</b>	<b>24,684,959</b>	<b>29,368,989</b>	<b>30,184,862</b>

Cost Center: Fire Rescue Impact Fees Fund

Funding Source: Fire Rescue Impact Fees Fund

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Capital	0	245,746	247,644	63,743
<b>Total Fire Rescue Impact Fees Fund Expenditures</b>	<b>0</b>	<b>245,746</b>	<b>247,644</b>	<b>63,743</b>

Cost Center: Infrastructure Tax Fire

Funding Source: Infrastructure Surtax Capital Projects

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Capital	2,488,218	17,716,690	16,202,298	17,010,270
<b>Total Infrastructure Tax Fire Expenditures</b>	<b>2,488,218</b>	<b>17,716,690</b>	<b>16,202,298</b>	<b>17,010,270</b>

Cost Center: Infrastructure Tax Medical Services

Funding Source: Infrastructure Surtax Capital Projects

	FY 2022	FY 2023	FY 2023	FY 2024
<u>Expenditures</u>	<u>Actual</u>	<u>Adopted</u>	<u>Amended</u>	<u>Adopted</u>
Capital	2,721,866	6,722,523	12,919,047	13,110,849
<b>Total Infrastructure Tax Medical Services Expenditures</b>	<b>2,721,866</b>	<b>6,722,523</b>	<b>12,919,047</b>	<b>13,110,849</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Transportation Improvements**

**DESCRIPTION:**

The Transportation Improvements Division provides design, right of way acquisition, construction, and inspection services for transportation projects using the following funding sources: the 80% portion of the Constitutional Fuel Tax, Transportation Impact Fees, 2nd Local Option 5 Cent Fuel Tax, a portion of operational fuel tax funds from the County Transportation Maintenance Fund, Transportation Bonds, and Infrastructure Surtax Road Projects.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Transportation Improvements**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
County Engineer 80% Gas Tax	3,226,246	14,784,753	14,784,753	13,094,118
Impact Fees	92,419	129,613	129,613	117,591
Impact Fees East District	837,009	14,459,579	14,459,579	16,847,424
Impact Fees West District	330,672	17,977,972	17,977,972	28,688,151
Infrastructure Tax Transportation	17,298,229	112,906,191	105,076,453	124,540,690
Road and Street Facilities	4,071,481	27,377,349	34,422,172	30,335,088
Sidewalk Construction	0	1,008,144	1,008,144	1,020,678
Transportation Improvements 2nd 5 Cents	2,016,271	16,849,326	16,849,326	14,589,583
<b>Total Transportation Improvements</b>	<b>27,872,327</b>	<b>205,492,927</b>	<b>204,708,012</b>	<b>229,233,323</b>

**Cost Center: County Engineer 80% Gas Tax  
Funding Source: 80% Gas Tax Construction Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	3,226,246	14,784,753	14,784,753	13,094,118
<b>Total County Engineer 80% Gas Tax Expenditures</b>	<b>3,226,246</b>	<b>14,784,753</b>	<b>14,784,753</b>	<b>13,094,118</b>

**Cost Center: Impact Fees  
Funding Source: Impact Fee District 1**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	2,191	2,191	2,191
<b>Total Impact Fees Expenditures</b>	<b>0</b>	<b>2,191</b>	<b>2,191</b>	<b>2,191</b>

**Cost Center: Impact Fees  
Funding Source: Impact Fee District 3**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	82,941	29,021	29,021	18,069
<b>Total Impact Fees Expenditures</b>	<b>82,941</b>	<b>29,021</b>	<b>29,021</b>	<b>18,069</b>

**Cost Center: Impact Fees  
Funding Source: Impact Fee District 4**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	9,478	98,401	98,401	97,331
<b>Total Impact Fees Expenditures</b>	<b>9,478</b>	<b>98,401</b>	<b>98,401</b>	<b>97,331</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Impact Fees East District  
Funding Source: Impact Fee East District**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	0	44,998	0
Capital	837,009	14,459,579	14,414,581	16,847,424
<b>Total Impact Fees East District Expenditures</b>	<b>837,009</b>	<b>14,459,579</b>	<b>14,459,579</b>	<b>16,847,424</b>

**Cost Center: Impact Fees West District  
Funding Source: Impact Fee West District**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	232,411	0	44,998	0
Capital	98,261	17,977,972	17,932,974	28,688,151
<b>Total Impact Fees West District Expenditures</b>	<b>330,672</b>	<b>17,977,972</b>	<b>17,977,972</b>	<b>28,688,151</b>

**Cost Center: Infrastructure Tax Transportation  
Funding Source: Infrastructure Surtax Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	17,298,229	112,906,191	105,076,453	124,540,690
<b>Total Infrastructure Tax Transportation Expenditures</b>	<b>17,298,229</b>	<b>112,906,191</b>	<b>105,076,453</b>	<b>124,540,690</b>

**Cost Center: Road and Street Facilities  
Funding Source: County Transportation Maintenance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	4,071,481	19,695,586	22,279,455	22,381,479
Reserves	0	7,681,763	12,142,717	7,953,609
<b>Total Road and Street Facilities Expenditures</b>	<b>4,071,481</b>	<b>27,377,349</b>	<b>34,422,172</b>	<b>30,335,088</b>

**Cost Center: Sidewalk Construction  
Funding Source: Sidewalk Construction Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	1,008,144	1,008,144	1,020,678
<b>Total Sidewalk Construction Expenditures</b>	<b>0</b>	<b>1,008,144</b>	<b>1,008,144</b>	<b>1,020,678</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Transportation Improvements 2nd 5 Cents  
Funding Source: 2nd Local Option Fuel Tax Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	<u>2,016,271</u>	<u>16,287,521</u>	<u>16,287,521</u>	<u>14,027,778</u>
<b>Total Transportation Improvements 2nd 5 Cents Expenditures</b>	<u>2,016,271</u>	<u>16,287,521</u>	<u>16,287,521</u>	<u>14,027,778</u>

**Cost Center: Transportation Improvements 2nd 5 Cents  
Funding Source: Public Improvement Transportation Capital Projects**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	<u>0</u>	<u>561,805</u>	<u>561,805</u>	<u>561,805</u>
<b>Total Transportation Improvements 2nd 5 Cents Expenditures</b>	<u>0</u>	<u>561,805</u>	<u>561,805</u>	<u>561,805</u>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements  
Division: Road Assessment Program Improvements**

**DESCRIPTION:**

The Road Assessment Program Improvements Division includes funding for the creation or replacement of road systems within privately developed subdivisions within Marion County. Funding is provided through the issuance of bonded debt that is repaid through the collection of special assessments levied upon property owners within the improved subdivisions and collected through the property tax billing process.



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Capital Improvements**

**Division: Road Assessment Program Improvements**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Road Assessments	82,789	27,374,703	27,374,703	46,371,441
Series 2019A	311,044	375,890	0	0
Series 2021A	627,262	261,565	261,565	1,825
Series 2022A	398,543	279,242	279,242	40,178
<b>Total Road Assessment Program Improvements</b>	<b>1,419,638</b>	<b>28,291,400</b>	<b>27,915,510</b>	<b>46,413,444</b>

**Cost Center: Road Assessments**

**Funding Source: County Transportation Maintenance Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	82,789	27,374,703	27,374,703	46,371,441
<b>Total Road Assessments Expenditures</b>	<b>82,789</b>	<b>27,374,703</b>	<b>27,374,703</b>	<b>46,371,441</b>

**Cost Center: Series 2019A**

**Funding Source: Series 2019A Capital Projects Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	0	375,890	0	0
Interfund Transfers	311,044	0	0	0
<b>Total Series 2019A Expenditures</b>	<b>311,044</b>	<b>375,890</b>	<b>0</b>	<b>0</b>

**Cost Center: Series 2021A**

**Funding Source: Series 2021A Capital Projects Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Operating	0	261,565	254,886	0
Capital	627,262	0	6,679	1,825
<b>Total Series 2021A Expenditures</b>	<b>627,262</b>	<b>261,565</b>	<b>261,565</b>	<b>1,825</b>

**Cost Center: Series 2022A**

**Funding Source: Series 2022A Capital Projects Fund**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Capital	375,447	279,242	279,242	40,178
Debt Service	23,096	0	0	0
<b>Total Series 2022A Expenditures</b>	<b>398,543</b>	<b>279,242</b>	<b>279,242</b>	<b>40,178</b>





## **Marion County Board of County Commissioners Fiscal Year 2024 Adopted Budget**

### **Rainbow Lakes Estates Division: Rainbow Lakes Estates Mun Svc District**

#### **MISSION:**

The mission of Rainbow Lakes Estates Municipal Service District is to deliver exceptional Municipal Services that exceed the expectations of the residents and property owners of Rainbow Lakes Estates. We are committed to enhancing the quality of life within our community by providing innovative and efficient solutions that cater to the unique needs of our residents. Our services aim to create a safe, thriving, and sustainable environment where our community can thrive.

#### **DESCRIPTION:**

Rainbow Lakes Estates is committed to providing exceptional municipal services to its residents and property owners, facilitated through our dedicated Municipal Services District (MSD) office. Our maintenance Department ensures the upkeep of all public buildings and maintains 174 miles of roads. The MSD provides essential government functions such as recordkeeping, public relations, administrative support and communications to ensure seamless operations within our community. In addition, our maintenance Department is responsible for conducting roadway maintenance, right-of-way mowing and the maintenance of public grounds and facilities. The funds collected through the Rainbow Lakes Estates Road Construction MSTU are utilized exclusively for rebuilding and resurfacing the roads within our community, ensuring that our residents can enjoy safe and smooth driving experiences.

#### **BUDGET PRIORITIES:**

All right-of-way expenses have moved to Rainbow Lakes Estates MSTU for Road Improvements Fund. This increased the current assessment for Rainbow Lakes Estates MSTU for Road Improvements from \$35 a year to \$82 a year.

While the increase in non-ad valorem assessment would have an impact of \$29.41 on unimproved parcel (based on a property whose taxable value is \$12,843, which is the average throughout Rainbow Lakes Estates) these parcels will receive a reduction of approximately \$11 per year when the County-Wide Fire Assessment is implemented in 2025.

Under this plan, the average improved property would see an increase of approximately \$1.69 a year versus \$54.80 a year increase to an unsustainable fund by just increasing the General Government Fund to the maximum millage rate of 3.00 (the average value of an improved parcel in Rainbow Lakes Estates is \$73,076). The new plan would result in a much lower increase of \$1.69 per year for the average improved property and reduces the impact on improved properties while providing transparency, sustainable funds, and appropriate allocation of funds. This adjustment considers the salary impact of the MSTU Operations Manager.

#### **GOALS:**

The goals of Rainbow Lakes Estates MSD are to deliver top-quality, cost-effective Maintenance and Resource Management Services to the property owners of Rainbow Lakes Estates. We are committed to prompt and efficient responses to requests for information and maintenance, ensuring that our community members feel heard and valued. We aim to prioritize road resurfacing and reconstruction, with a target of approximately five miles of road being resurfaced or reconstructed every two years. Our ultimate goal is to create a safe and comfortable driving experience for our residents and property owners while ensuring we maintain the highest possible standards of quality and cost-effectiveness.



Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget

**Rainbow Lakes Estates**

**Division: Rainbow Lakes Estates Mun Svc District**

<u>Division Expenditure Budget Summary</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Rainbow Lakes Estates General Government	325,593	952,532	952,591	1,194,483
Road and Street RLE MSD	246,621	428,974	428,974	120,571
<b>Total Rainbow Lakes Estates Mun Svc District</b>	<b>572,214</b>	<b>1,381,506</b>	<b>1,381,565</b>	<b>1,315,054</b>

<u>Division FTE Budget Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
Rainbow Lakes Estates General Government	2.75	3.00	3.33
Road and Street RLE MSD	6.00	5.00	0.00
<b>Total Rainbow Lakes Estates Mun Svc District</b>	<b>8.75</b>	<b>8.00</b>	<b>3.33</b>

**Cost Center: Rainbow Lakes Estates General Government**

**Funding Source: Rainbow Lakes Estates MSD**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	122,080	203,585	203,824	225,876
Operating	189,067	107,102	156,611	190,251
Capital	12,622	493,195	443,506	621,677
Debt Service	1,824	0	0	0
Reserves	0	148,650	148,650	156,679
<b>Total Rainbow Lakes Estates General Government Expenditures</b>	<b>325,593</b>	<b>952,532</b>	<b>952,591</b>	<b>1,194,483</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
MSTU Community Manager	0.00	0.00	0.33
Community Center Supervisor	0.00	0.00	1.00
RLE Municipal Service District Manager	0.75	1.00	0.00
Staff Assistant II	0.00	0.00	1.00
Staff Assistant I	1.00	1.00	0.00
Building and Grounds Maint Tech III	0.00	0.00	1.00
Recreation Leader	1.00	1.00	0.00
<b>Total Rainbow Lakes Estates General Government Full Time Equivalents</b>	<b>2.75</b>	<b>3.00</b>	<b>3.33</b>



**Marion County Board of County Commissioners  
Fiscal Year 2024 Adopted Budget**

**Cost Center: Road and Street RLE MSD  
Funding Source: Rainbow Lakes Estates MSD**

<u>Expenditures</u>	FY 2022 Actual	FY 2023 Adopted	FY 2023 Amended	FY 2024 Adopted
Personnel	190,194	312,709	304,709	0
Operating	56,427	86,265	94,265	90,571
Capital	0	30,000	30,000	30,000
<b>Total Road and Street RLE MSD Expenditures</b>	<b>246,621</b>	<b>428,974</b>	<b>428,974</b>	<b>120,571</b>

<u>FTE Summary</u>	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted
General Services Maintenance Supervisor	1.00	1.00	0.00
RLE Maintenance Technician Equipment Operator	5.00	4.00	0.00
<b>Total Road and Street RLE MSD Full Time Equivalents</b>	<b>6.00</b>	<b>5.00</b>	<b>0.00</b>



**Marion County Board of County Commissioners**  
**Fiscal Year 2024 Adopted Budget**  
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