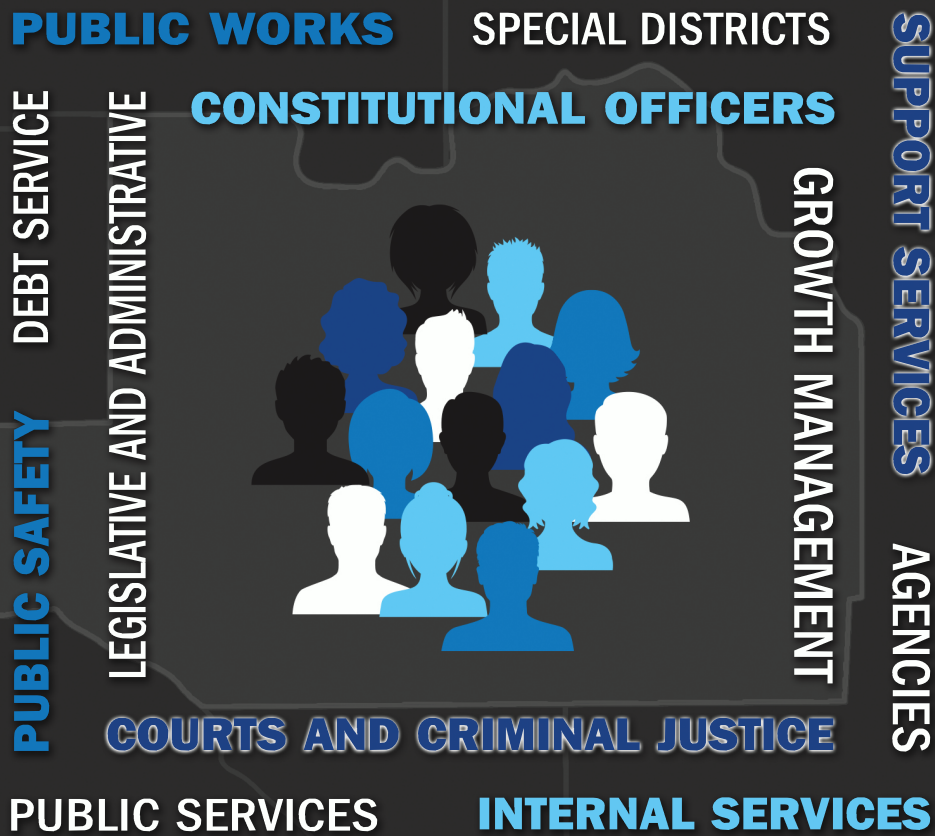


ADOPTED



BUDGET





Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
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MARION COUNTY, FLORIDA COUNTY OFFICIALS

BOARD OF COUNTY COMMISSIONERS

Jeff GoldChairman - District 3
Carl Zalak III..... Vice-Chairman - District 4
Craig Curry Commissioner - District 1
Kathy BryantCommissioner - District 2
Michelle Stone Commissioner - District 5

ELECTED COUNTY OFFICERS

Gregory C. HarrellClerk of Court and Comptroller
Jimmy Cowan Property Appraiser
Billy Woods Sheriff
Wesley Wilcox.....Supervisor of Elections
George Albright Tax Collector



**MARION COUNTY BOARD OF COUNTY COMMISSIONERS
ANNUAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM (CIP)
FISCAL YEAR 2021-22 CALENDAR**



Prepared by: Gregory C. Harrell, Marion County Clerk of Court and Comptroller – Budget Department

January 2021

| | S | M | T | W | TH | F | S |
|--|----|----|----|----|----|----|----|
| Jan STRATEGIC PLANNING – County Commission Conduct session to identify budgetary priorities for fiscal year 2021-22. | | | | | | 1 | 2 |
| | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| | 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| | 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| Jan-27 and 29 ANNUAL BUDGET and CIP – Budget Department Conduct budget process training sessions. | 25 | 25 | 26 | 27 | 28 | 29 | 30 |
| | 31 | | | | | | |

February 2021

| | S | M | T | W | TH | F | S |
|---|----|----|----|----|----|----|----|
| Feb-1 ANNUAL BUDGET – Budget Department Distribute forms and instructions (or enable online access) for use in preparation of budget requests to all Constitutional Officers, departments, and agencies. [129.025, 129.03(3) Florida Statutes] | | 1 | 2 | 3 | 4 | 5 | 6 |
| | 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| | 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| | 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| Feb-1 CIP – Budget Department Distribute forms and instructions (or enable online access) for use in preparation of Capital Improvement Program requests to Constitutional Officers, departments, and agencies. | 28 | | | | | | |

March 2021

| | S | M | T | W | TH | F | S |
|--|----|----|----|----|----|----|----|
| Mar-5 ANNUAL BUDGET – Directors of Departments Complete department budget requests for fiscal year 2021-22 to the Clerk of the Circuit Court, Budget Department. [129.025, 129.03(3) Florida Statutes] | | 1 | 2 | 3 | 4 | 5 | 6 |
| | 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| | 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| | 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| Mar-5 CIP – Directors of Departments, MSTUs, Agencies, and Constitutional Officers Complete and submit Capital Improvement Program requests to the Clerk of the Circuit Court, Budget Department. | 28 | 29 | 30 | 31 | | | |
| Mar-29 ANNUAL BUDGET – Budget Department Enable online access to budget requests of County Commission Departments to County Administrator for review and adjustment. [129.025, 129.03(3) Florida Statutes] | | | | | | | |
| Mar-29 CIP – Budget Department Enable online access to Capital Improvement Program requests of County Commission Departments, Constitutional Officers, and Agency Directors to County Administration for review and adjustment. | | | | | | | |

April 2021

| | S | M | T | W | TH | F | S |
|--|----|----|----|----|----|----|----|
| April-30 ANNUAL BUDGET – County Administrator, MSTUs and Agencies Complete and submit budget requests for fiscal year 2021-22 to the Clerk of the Circuit Court, Budget Department. [129.025, 129.03(3) Florida Statutes] | | | | | 1 | 2 | 3 |
| | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| | 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| | 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| April-30 CIP – County Administrator Complete and submit Capital Improvement Program requests to the Clerk of the Circuit Court, Budget Department | 25 | 26 | 27 | 28 | 29 | 30 | |



**MARION COUNTY BOARD OF COUNTY COMMISSIONERS
ANNUAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM (CIP)
FISCAL YEAR 2021-22 CALENDAR**



Prepared by: Gregory C. Harrell, Marion County Clerk of Court and Comptroller – Budget Department

June 2021

| | S | M | T | W | TH | F | S |
|--|----|----|----|----|----|----|----|
| Jun-1 ANNUAL BUDGET – Property Appraiser Provide an estimate of 2021 total assessed values of nonexempt property for budget planning purposes. [200.065(8) Florida Statutes] | | | 1 | 2 | 3 | 4 | 5 |
| | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| Jun-1 ANNUAL BUDGET – Clerk of the Circuit Court, Tax Collector, Sheriff, and Supervisor of Elections Submit proposed budgets for fiscal year 2021-22 to the Board of County Commissioners.[129.03(2) Florida Statutes]; Property Appraiser Submit proposed budget to the Department of Revenue and submit a copy to the Board of County Commissioners. [195.087(1)(a) Florida Statutes] | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| | 27 | 28 | 29 | 30 | | | |
| Jun-13 ANNUAL BUDGET – Budget Department Advertise public hearing at Rainbow Lakes Estates to consider tentative adoption of the budget of Rainbow Lakes Estates Municipal Service District. [NOT REQUIRED- Done as public service] | | | | | | | |
| Jun-15 ANNUAL BUDGET – Budget Department Present the proposed countywide and dependent special districts budgets for fiscal year 2021-22 to the Board of County Commissioners. [129.025 129.03(3) Florida Statutes] | | | | | | | |
| Jun-15 CIP – Budget Department Present the proposed Capital Improvement Program to the Board of County Commissioners. | | | | | | | |
| Jun-15 ANNUAL BUDGET – Budget Department Present proposed budget of the Rainbow Lakes Estates Municipal Service District to the Board of County Commissioners. [Chapter 69-1298, Laws of Florida, Section 129.03(3) Florida Statutes, Resolution 79-RLE-1] | | | | | | | |
| Jun-17 ANNUAL BUDGET – County Commission 10:00 A.M. at Rainbow Lakes Estates: Public hearing to consider tentative adoption of the budget of the Rainbow Lakes Estates Municipal Service District.[Section of Chapter 2001-293, Laws of Florida, Section 129.03(3) Florida Statutes, Marion County Code Chapter 19, Article V] | | | | | | | |

July 2021

| | S | M | T | W | TH | F | S |
|--|----|----|----|----|----|----|----|
| Jul-1 ANNUAL BUDGET – Property Appraiser Submit 2021 certified taxable values to the Board of County Commissioners. | | | | | 1 | 2 | 3 |
| | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| | 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| Jul-9 ANNUAL BUDGET – Budget Department Distribute forms for Re-Appropriation (Carry Forward) of Budgeted Funds. | 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| | 25 | 26 | 27 | 28 | 29 | 30 | 31 |
| Jul-12-16; 19-23 (As Board Directs) ANNUAL BUDGET and CIP – County Commission Conduct work sessions to consider the proposed fiscal year 2021-22 budgets and the tentative Capital Improvement Program. [129.03(3)(a) Florida Statutes] | | | | | | | |
| Jul-15 ANNUAL BUDGET – Department of Revenue (Division of Ad Valorem Tax) Notify the Property Appraiser and the Board of County Commissioners of tentative budget amendments and changes to the proposed budget of the Property Appraiser. [195.087(1)(a) Florida Statutes] | | | | | | | |
| Jul-30 ANNUAL BUDGET – County Administrator Complete and submit Re-Appropriation (Carry Forward) of Budgeted Funds. | | | | | | | |



**MARION COUNTY BOARD OF COUNTY COMMISSIONERS
ANNUAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM (CIP)
FISCAL YEAR 2021-22 CALENDAR**



Prepared by: Gregory C. Harrell, Marion County Clerk of Court and Comptroller – Budget Department

August 2021

| | S | M | T | W | TH | F | S |
|---|----|----|----|----|----|----|----|
| Aug-4 ANNUAL BUDGET – County Commission On or before August 4, conclude work sessions and notify the Property appraiser of: | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| | 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 1. The Proposed Millage rates for 2021; | 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 2. The rolled back Millage rates for 2021; | 29 | 30 | 31 | | | | |
| 3. The date, time, and place of the public hearings to consider the proposed millage rates and tentative budgets. [200.065(2)(b) Florida Statutes] | | | | | | | |

Aug-15 ANNUAL BUDGET – County Commission Prior to this date may submit additional information or testimony to the State of Florida, Department of Revenue, relative to the proposed budget of the Property Appraiser. [195.087(1)(a) Florida Statutes]

Aug-17 ANNUAL BUDGET – County Commission Consideration and approval of Re-appropriation (Carry Forward) of Budgeted Funds.

Aug-24 ANNUAL BUDGET – Property Appraiser Mail notices of proposed property taxes for 2021 to each taxpayer listed on the current year assessment roll. [200.065(2)(b) and 200.069 Florida Statutes]

September 2021

| | S | M | T | W | TH | F | S |
|--|----|----|----|----|----|----|----|
| Sep-5 ANNUAL BUDGET – Budget Department Advertise public hearings to consider the tentative budgets and proposed millage rates for fiscal year 2021-22. [NOT REQUIRED- Done as a public service] | | | | 1 | 2 | 3 | 4 |
| | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| | 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| | 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| Sep-9 ANNUAL BUDGET – County Commission Conduct public hearings to consider adoption of the tentative budgets and proposed millage rates for fiscal year 2021-22. All hearings <u>must</u> begin after 5:00 P.M. [129.03(3)(c), 200.065(2)(c),(e) Florida Statutes] | 26 | 27 | 28 | 29 | 30 | | |

Sep-19 ANNUAL BUDGET – Budget Department Advertise public hearings to consider final adoption of the budgets, increases in property taxes and operation expenditures (if applicable), and adoption of millage rates for fiscal year 2021-22. [129.03(3)(b), 200.065(2)(d), and 200.065(3),(a),(b),(h)-(l) Florida Statutes]

Sep-21 CIP – County Commission Adoption of the Capital Improvement Program.

Sep-23 ANNUAL BUDGET – County Commission Conduct public hearing to consider final adoption of the budgets and millage rates for fiscal year 2021-22. All hearings must begin after 5:00 P.M. [129.03(3)(c), 200.065(2)(d),(e) Florida Statutes]

Following final budget adoption ANNUAL BUDGET – County Commission Notify the sheriff, in writing, of the specific action taken on the proposed fiscal year 2021-22 budget appropriations of the sheriff. [30.49(4) Florida Statutes]

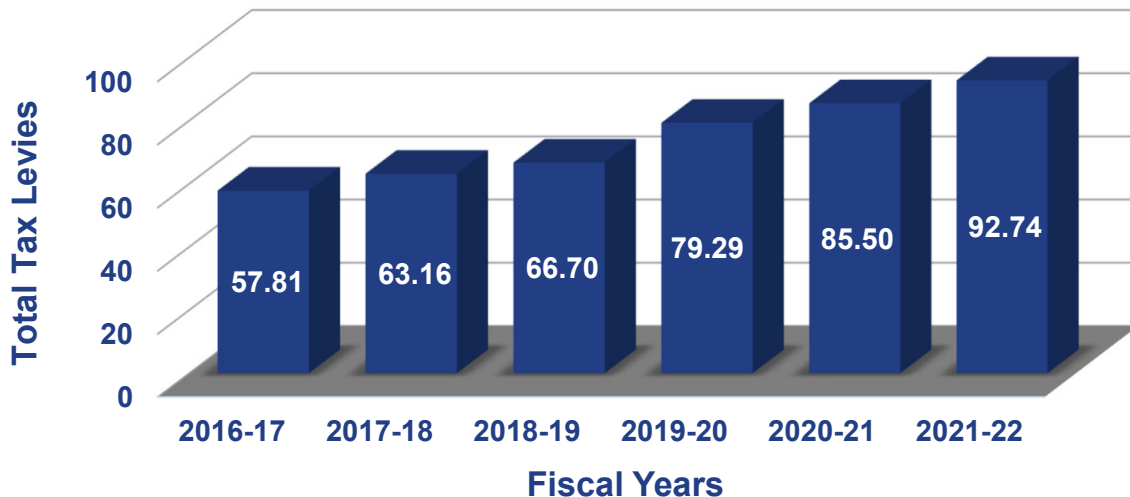


**MARION COUNTY BOARD OF COUNTY COMMISSIONERS
COUNTYWIDE MILLAGE RATES, ASSESSED VALUE AND ESTIMATED TAX RECEIPTS
ADOPTED BUDGET FISCAL YEAR 2021-22**

Prepared by: Clerk of Court and Comptroller - Budget Department

| COUNTYWIDE TAX LEVY | Adopted Budget 2016-17 | Adopted Budget 2017-18 | Adopted Budget 2018-19 | Adopted Budget 2019-20 | Adopted Budget 2020-21 | Adopted Budget 2021-22 |
|---|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Fund Description: | | | | | | |
| Assessed Valuations (In 1,000's) | 15,644,017 | 16,538,300 | 17,640,735 | 18,883,746 | 20,362,504 | 22,085,910 |
| Countywide Funds | | | | | | |
| General Fund | | | | | | |
| Millage Rate | 3.19 | 3.33 | 3.33 | 3.45 | 3.45 | 3.45 |
| Total Estimated Receipts @ 95% | 47,409,195 | 52,318,913 | 55,806,466 | 61,891,479 | 66,738,106 | 72,386,571 |
| Fine & Forfeiture Fund | | | | | | |
| Millage Rate | 0.53 | 0.53 | 0.53 | 0.85 | 0.85 | 0.85 |
| Total Estimated Receipts @ 95% | 7,876,763 | 8,327,034 | 8,882,110 | 15,248,625 | 16,442,722 | 17,834,373 |
| County Transportation Maintenance Fund | | | | | | |
| Millage Rate | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Estimated Receipts @ 95% | - | - | - | - | - | - |
| Marion County Health Unit Trust Fund | | | | | | |
| Millage Rate | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 |
| Total Estimated Receipts @ 95% | 1,783,418 | 1,885,366 | 2,011,044 | 2,152,747 | 2,321,325 | 2,517,794 |
| Parks & Land Acquisition Debt Service Fund | | | | | | |
| Millage Rate | 0.05 | 0.04 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Estimated Receipts @ 95% | 743,091 | 628,455 | - | - | - | - |
| Total Countywide Millage Rate | 3.89 | 4.02 | 3.98 | 4.42 | 4.42 | 4.42 |
| Total Estimated receipts @ 95% | 57,812,467 | 63,159,768 | 66,699,620 | 79,292,851 | 85,502,153 | 92,738,738 |

**Marion County Board of County Commissioners
Countywide Tax Levy @ 95%**



Source: Gregory C. Harrell, Clerk of Court and Comptroller - Budget Department

**MARION COUNTY BOARD OF COUNTY COMMISSIONERS
NON-COUNTYWIDE MILLAGE RATES, ASSESSED VALUE AND ESTIMATED TAX RECEIPTS
ADOPTED BUDGET FISCAL YEAR 2021-22**

Prepared by: Marion County Clerk of Court and Comptroller - Budget Department

| NON-COUNTYWIDE TAX LEVY | Adopted Budget | Adopted Budget | Adopted Budget | Adopted Budget | Adopted Budget | Adopted Budget |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Fund Description: | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |

Special Districts (Non-Countywide Funds)

MSTU for Law Enforcement

| | | | | | | |
|---------------------------------|------------|------------|------------|------------|------------|------------|
| Assessed Valuations (In 1000's) | 11,180,368 | 11,793,812 | 12,626,789 | 13,528,815 | 14,562,327 | 15,990,626 |
| Millage Rate | 3.47 | 3.47 | 3.72 | 3.72 | 3.72 | 3.72 |
| Total Estimated Receipts @95% | 36,856,083 | 38,878,302 | 44,623,072 | 47,810,831 | 51,463,265 | 56,510,874 |

Fire, Rescue and EMS Fund

| | | | | | | |
|---------------------------------|------------|------------|------------|------------|------------|------------|
| Assessed Valuations (In 1000's) | 11,386,949 | 12,006,555 | 13,009,142 | 13,941,362 | 15,002,307 | 16,454,358 |
| Millage Rate | 0.77 | 0.77 | 0.77 | 1.11 | 1.11 | 1.11 |
| Total Estimated Receipts @95% | 8,329,553 | 8,782,795 | 9,516,188 | 14,701,166 | 15,819,933 | 17,351,121 |

Rainbow Lakes Estates - Comm Res Facility MSTU

| | | | | | | |
|---------------------------------|--------|---------|---------|---------|---------|---------|
| Assessed Valuations (In 1000's) | 94,511 | 100,179 | 109,027 | 114,372 | 119,439 | 128,776 |
| Millage Rate | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 |
| Total Estimated Receipts @95% | 42,199 | 44,730 | 48,681 | 51,067 | 53,329 | 57,498 |

Marion Oaks MSTU

| | | | | | | |
|---------------------------------|---------|---------|---------|---------|---------|---------|
| Assessed Valuations (In 1000's) | 413,355 | 437,758 | 483,069 | 536,552 | 598,204 | 691,848 |
| Millage Rate | 1.02 | 1.02 | 1.02 | 1.02 | 1.02 | 1.02 |
| Total Estimated Receipts @95% | 400,541 | 424,187 | 468,094 | 519,919 | 579,659 | 670,401 |

Silver Springs Shores Special Tax District

| | | | | | | |
|---------------------------------|---------|---------|---------|---------|---------|---------|
| Assessed Valuations (In 1000's) | 196,339 | 205,673 | 215,833 | 234,082 | 255,255 | 280,874 |
| Millage Rate | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Total Estimated Receipts @95% | 559,567 | 586,169 | 615,124 | 667,134 | 727,476 | 800,490 |

Hills of Ocala MSTU for Recreation

| | | | | | | |
|---------------------------------|---------|---------|---------|---------|---------|---------|
| Assessed Valuations (In 1000's) | 106,816 | 114,154 | 124,417 | 135,561 | 148,669 | 167,145 |
| Millage Rate | 0.18 | 0.18 | 0.18 | 0.18 | 0.18 | 0.18 |
| Total Estimated Receipts @95% | 18,265 | 19,520 | 21,275 | 23,181 | 25,422 | 28,582 |

| | | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total Estimated Receipts @95% | 46,206,208 | 48,735,703 | 55,292,434 | 63,773,298 | 68,669,084 | 75,418,966 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|



Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Countywide)

| <u>Revenues and Other Sources of Funds</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|---------------------------|---------------------------|---------------------------|---------------------------|
| General Fund | | | | |
| Property Taxes | 62,592,298 | 70,250,638 | 70,250,638 | 76,196,391 |
| Other Taxes | 2,114,849 | 2,162,257 | 2,162,257 | 2,203,528 |
| Licenses and Permits | 1,375 | 2,550 | 2,550 | 1,700 |
| Special Assessments | 0 | 23,000 | 23,000 | 0 |
| Intergovernmental | 46,388,549 | 90,869,068 | 105,788,364 | 52,972,942 |
| Charges for Services | 31,795,172 | 31,235,009 | 31,345,905 | 32,056,501 |
| Fines and Forfeitures | 387,734 | 353,000 | 353,000 | 345,000 |
| Miscellaneous | 15,158,174 | 19,030,231 | 19,116,476 | 18,155,584 |
| Less 5% | 0 | -7,156,646 | -7,156,646 | -7,946,508 |
| Administrative Transfers | 5,381,474 | 2,880,969 | 4,662,980 | 2,947,163 |
| Debt Proceeds | 545,864 | 0 | 0 | 0 |
| Balances Forward | 33,316,177 | 31,107,875 | 34,629,022 | 60,631,397 |
| Fund Total | <u>197,681,666</u> | <u>240,757,951</u> | <u>261,177,546</u> | <u>237,563,698</u> |
| Fine and Forfeiture Fund | | | | |
| Property Taxes | 15,421,308 | 17,308,128 | 17,308,128 | 18,773,024 |
| Other Taxes | 41,567 | 85,103 | 85,103 | 55,414 |
| Intergovernmental | 25,000 | 0 | 25,000 | 0 |
| Charges for Services | 237,604 | 213,700 | 213,700 | 252,000 |
| Fines and Forfeitures | 276,462 | 281,600 | 281,600 | 285,000 |
| Miscellaneous | 96,825 | 44,500 | 67,357 | 13,100 |
| Less 5% | 0 | -896,651 | -896,651 | -968,927 |
| Balances Forward | 2,274,688 | 1,999,220 | 2,760,795 | 2,577,773 |
| Fund Total | <u>18,373,454</u> | <u>19,035,600</u> | <u>19,845,032</u> | <u>20,987,384</u> |
| Crime Prevention Fund | | | | |
| Charges for Services | 166,187 | 142,440 | 142,440 | 154,000 |
| Miscellaneous | 10,185 | 5,000 | 5,000 | 700 |
| Less 5% | 0 | -7,372 | -7,372 | -7,735 |
| Balances Forward | 864,424 | 427,423 | 427,423 | 540,056 |
| Fund Total | <u>1,040,796</u> | <u>567,491</u> | <u>567,491</u> | <u>687,021</u> |
| County Transportation Maintenance Fund | | | | |
| Other Taxes | 12,464,105 | 12,174,749 | 12,174,749 | 13,085,150 |
| Licenses and Permits | 272,712 | 184,080 | 184,080 | 242,105 |
| Special Assessments | 312,961 | 0 | 0 | 0 |
| Intergovernmental | 10,016,002 | 3,405,979 | 3,405,979 | 6,733,456 |
| Charges for Services | 491,587 | 504,816 | 504,816 | 549,118 |
| Miscellaneous | 930,447 | 311,808 | 311,808 | 87,000 |
| Less 5% | 0 | -788,441 | -788,441 | -847,594 |
| Administrative Transfers | 109,876 | 28,000 | 140,802 | 0 |
| Debt Proceeds | 0 | 8,936,743 | 8,936,743 | 21,607,745 |
| Balances Forward | 26,050,755 | 24,846,534 | 24,846,534 | 21,731,833 |
| Fund Total | <u>50,648,445</u> | <u>49,604,268</u> | <u>49,717,070</u> | <u>63,188,813</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
| 80% Gas Tax Construction Fund | | | | |
| Intergovernmental | 3,606,497 | 3,375,809 | 3,375,809 | 4,084,723 |
| Miscellaneous | 98,172 | 91,000 | 91,000 | 17,000 |
| Less 5% | 0 | -173,340 | -173,340 | -205,086 |
| Balances Forward | 8,472,915 | 7,405,304 | 7,405,304 | 9,703,002 |
| Fund Total | <u>12,177,584</u> | <u>10,698,773</u> | <u>10,698,773</u> | <u>13,599,639</u> |
| 20% Gas Tax Construction Fund | | | | |
| Intergovernmental | 901,624 | 843,952 | 843,952 | 1,021,181 |
| Miscellaneous | 35,231 | 26,000 | 26,000 | 7,000 |
| Less 5% | 0 | -43,498 | -43,498 | -51,409 |
| Balances Forward | 4,141,246 | 3,135,727 | 3,135,727 | 3,087,551 |
| Fund Total | <u>5,078,101</u> | <u>3,962,181</u> | <u>3,962,181</u> | <u>4,064,323</u> |
| 2nd Local Option Fuel Tax Fund | | | | |
| Other Taxes | 2,635,955 | 2,114,397 | 2,114,397 | 2,647,450 |
| Miscellaneous | 140,485 | 18,000 | 18,000 | 18,000 |
| Less 5% | 0 | -106,620 | -106,620 | -133,273 |
| Balances Forward | 12,560,666 | 13,144,569 | 13,144,569 | 11,977,053 |
| Fund Total | <u>15,337,106</u> | <u>15,170,346</u> | <u>15,170,346</u> | <u>14,509,230</u> |
| TMF Transportation Planning Organization | | | | |
| Intergovernmental | 704,592 | 919,241 | 919,241 | 846,665 |
| Administrative Transfers | 19,295 | 19,461 | 23,300 | 19,461 |
| Balances Forward | 26,775 | 26,775 | 26,775 | 2,443 |
| Fund Total | <u>750,662</u> | <u>965,477</u> | <u>969,316</u> | <u>868,569</u> |
| Sidewalk Construction Fund | | | | |
| Licenses and Permits | 95,001 | 62,105 | 62,105 | 104,211 |
| Miscellaneous | 4,360 | 3,200 | 3,200 | 1,000 |
| Less 5% | 0 | -3,265 | -3,265 | -5,261 |
| Balances Forward | 320,901 | 354,861 | 354,861 | 521,262 |
| Fund Total | <u>420,262</u> | <u>416,901</u> | <u>416,901</u> | <u>621,212</u> |
| Marion County Airport Fund | | | | |
| Intergovernmental | 166,943 | 951,370 | 2,389,786 | 2,119,681 |
| Charges for Services | 646,819 | 660,200 | 660,200 | 708,975 |
| Miscellaneous | 17,070 | 19,800 | 19,800 | 1,835 |
| Less 5% | 0 | -34,000 | -34,000 | -35,541 |
| Administrative Transfers | 0 | 0 | 237,556 | 0 |
| Balances Forward | 362,025 | 309,250 | 358,071 | 681,303 |
| Fund Total | <u>1,192,857</u> | <u>1,906,620</u> | <u>3,631,413</u> | <u>3,476,253</u> |



Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Countywide)

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------------|-------------------------|-------------------------|--------------------------|
| Marion County Health Unit Trust Fund | | | | |
| Property Taxes | 2,177,158 | 2,443,500 | 2,443,500 | 2,650,309 |
| Other Taxes | 7,986 | 12,015 | 12,015 | 10,431 |
| Miscellaneous | 22,184 | 13,400 | 13,400 | 1,200 |
| Less 5% | 0 | -123,446 | -123,446 | -133,097 |
| Balances Forward | 267,101 | 137,029 | 137,029 | 114,312 |
| Fund Total | <u>2,474,429</u> | <u>2,482,498</u> | <u>2,482,498</u> | <u>2,643,155</u> |
| Local Provider Participation Fund | | | | |
| Special Assessments | 0 | 0 | 0 | 30,245,733 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>30,245,733</u> |
| Alcohol and Drug Abuse Trust Fund | | | | |
| Charges for Services | 15,850 | 13,500 | 13,500 | 21,000 |
| Miscellaneous | 424 | 100 | 100 | 50 |
| Less 5% | 0 | -680 | -680 | -1,053 |
| Balances Forward | 36,360 | 27,080 | 27,080 | 20,003 |
| Fund Total | <u>52,634</u> | <u>40,000</u> | <u>40,000</u> | <u>40,000</u> |
| Criminal Justice Court Costs Fund | | | | |
| Charges for Services | 300,569 | 298,800 | 298,800 | 352,000 |
| Miscellaneous | 1,735 | 1,500 | 1,500 | 200 |
| Less 5% | 0 | -15,015 | -15,015 | -17,610 |
| Balances Forward | 138,563 | 154,116 | 154,116 | 208,323 |
| Fund Total | <u>440,867</u> | <u>439,401</u> | <u>439,401</u> | <u>542,913</u> |
| Law Enforcement Trust Fund | | | | |
| Fines and Forfeitures | 90,142 | 0 | 0 | 0 |
| Miscellaneous | 3,507 | 5,000 | 5,000 | 400 |
| Less 5% | 0 | -250 | -250 | -20 |
| Balances Forward | 312,399 | 250,365 | 250,365 | 350,874 |
| Fund Total | <u>406,048</u> | <u>255,115</u> | <u>255,115</u> | <u>351,254</u> |
| Sheriffs Educational Fund | | | | |
| Charges for Services | 55,634 | 53,000 | 53,000 | 65,000 |
| Miscellaneous | 7,848 | 6,100 | 6,100 | 600 |
| Less 5% | 0 | -2,955 | -2,955 | -3,280 |
| Balances Forward | 656,308 | 715,274 | 715,274 | 785,725 |
| Fund Total | <u>719,790</u> | <u>771,419</u> | <u>771,419</u> | <u>848,045</u> |
| Federal Equitable Sharing Fund | | | | |
| Intergovernmental | 5,619 | 0 | 0 | 0 |
| Miscellaneous | 319 | 0 | 0 | 0 |
| Administrative Transfers | 23,920 | 0 | 0 | 0 |
| Balances Forward | 0 | 0 | 29,859 | 29,897 |
| Fund Total | <u>29,858</u> | <u>0</u> | <u>29,859</u> | <u>29,897</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------------|-------------------------|-------------------------|--------------------------|
| 911 Management Fund | | | | |
| Charges for Services | 1,766,937 | 1,591,200 | 1,591,200 | 1,653,000 |
| Miscellaneous | 35,436 | 50,000 | 50,000 | 3,100 |
| Less 5% | 0 | -82,060 | -82,060 | -82,805 |
| Administrative Transfers | 0 | 0 | 4,640 | 0 |
| Balances Forward | 3,095,413 | 3,329,202 | 3,329,202 | 2,395,679 |
| Fund Total | <u>4,897,786</u> | <u>4,888,342</u> | <u>4,892,982</u> | <u>3,968,974</u> |
| Tourist Development Tax | | | | |
| Other Taxes | 2,646,743 | 2,332,579 | 2,332,579 | 4,116,028 |
| Miscellaneous | 100,881 | 30,700 | 30,700 | 4,700 |
| Less 5% | 0 | -118,163 | -118,163 | -206,036 |
| Administrative Transfers | 0 | 0 | 4,302 | 0 |
| Balances Forward | 4,829,434 | 4,640,117 | 4,676,011 | 6,386,662 |
| Fund Total | <u>7,577,058</u> | <u>6,885,233</u> | <u>6,925,429</u> | <u>10,301,354</u> |
| Parks and Recreation Fees Fund | | | | |
| Charges for Services | 1,584,540 | 1,580,000 | 1,580,000 | 2,173,000 |
| Miscellaneous | 33,380 | 20,400 | 20,400 | 2,600 |
| Less 5% | 0 | -80,020 | -80,020 | -108,780 |
| Administrative Transfers | 0 | 0 | 7,078 | 0 |
| Balances Forward | 2,845,670 | 2,542,685 | 2,535,153 | 3,342,854 |
| Fund Total | <u>4,463,590</u> | <u>4,063,065</u> | <u>4,062,611</u> | <u>5,409,674</u> |
| Medical Examiner Fund | | | | |
| Intergovernmental | 3,273,418 | 3,444,750 | 3,447,716 | 3,801,234 |
| Charges for Services | 869,655 | 652,900 | 652,900 | 652,900 |
| Miscellaneous | 4,743 | 2,800 | 2,800 | 800 |
| Less 5% | 0 | -32,785 | -32,785 | -32,685 |
| Administrative Transfers | 912,208 | 933,120 | 933,120 | 1,022,562 |
| Balances Forward | 663,803 | 616,523 | 616,523 | 1,257,598 |
| Fund Total | <u>5,723,827</u> | <u>5,617,308</u> | <u>5,620,274</u> | <u>6,702,409</u> |
| American Rescue Plan Local Fiscal Recovery Fund | | | | |
| Intergovernmental | 0 | 0 | 0 | 71,009,435 |
| Miscellaneous | 0 | 0 | 0 | 140,000 |
| Less 5% | 0 | 0 | 0 | -7,000 |
| Balances Forward | 0 | 0 | 0 | 49,120 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>71,191,555</u> |
| American Rescue Plan Emergency Rental 2 Fund | | | | |
| Intergovernmental | 0 | 0 | 0 | 3,493,829 |
| Miscellaneous | 0 | 0 | 0 | 14,000 |
| Less 5% | 0 | 0 | 0 | -700 |
| Balances Forward | 0 | 0 | 0 | 5,313 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>3,512,442</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|--------------------------|--------------------------|--------------------------|---------------------------|
| American Rescue Plan HOME Fund | | | | |
| Intergovernmental | 0 | 0 | 0 | 3,217,585 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>3,217,585</u> |
| Public Improvement Transportation Debt Service | | | | |
| Other Taxes | 3,880,653 | 4,077,387 | 4,077,387 | 4,127,407 |
| Miscellaneous | 30,679 | 40,000 | 40,000 | 1,300 |
| Less 5% | 0 | -205,869 | -205,869 | -206,435 |
| Balances Forward | 2,803,257 | 2,803,257 | 2,803,257 | 2,803,257 |
| Fund Total | <u>6,714,589</u> | <u>6,714,775</u> | <u>6,714,775</u> | <u>6,725,529</u> |
| Infrastructure Surtax Debt Service | | | | |
| Other Taxes | 6,578,659 | 0 | 0 | 0 |
| Miscellaneous | 4,354 | 0 | 0 | 0 |
| Fund Total | <u>6,583,013</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Parks Capital Project Fund | | | | |
| Miscellaneous | 3,060 | 0 | 0 | 0 |
| Balances Forward | 262,720 | 244,937 | 244,937 | 244,937 |
| Fund Total | <u>265,780</u> | <u>244,937</u> | <u>244,937</u> | <u>244,937</u> |
| Public Improvement Transportation Capital Projects | | | | |
| Miscellaneous | 24,180 | 0 | 0 | 0 |
| Balances Forward | 2,860,958 | 993,899 | 993,899 | 557,587 |
| Fund Total | <u>2,885,138</u> | <u>993,899</u> | <u>993,899</u> | <u>557,587</u> |
| Infrastructure Surtax Capital Projects | | | | |
| Other Taxes | 37,691,349 | 12,705,239 | 39,569,113 | 47,074,067 |
| Miscellaneous | 893,911 | 460,000 | 460,000 | 280,000 |
| Less 5% | 0 | -658,262 | -1,938,053 | -2,367,703 |
| Balances Forward | 55,252,586 | 67,654,664 | 58,615,005 | 88,975,806 |
| Fund Total | <u>93,837,846</u> | <u>80,161,641</u> | <u>96,706,065</u> | <u>133,962,170</u> |
| Surtax Capital Projects | | | | |
| Miscellaneous | 3,618 | 0 | 0 | 0 |
| Balances Forward | 309,294 | 288,307 | 288,307 | 11,872 |
| Fund Total | <u>312,912</u> | <u>288,307</u> | <u>288,307</u> | <u>11,872</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Countywide)**

| <u>Revenues and Other Sources of Funds</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|---------------------------|---------------------------|---------------------------|---------------------------|
| Solid Waste Disposal Fund | | | | |
| Licenses and Permits | 15,300 | 11,300 | 11,300 | 12,000 |
| Special Assessments | 12,242,390 | 12,630,094 | 12,630,094 | 12,883,873 |
| Intergovernmental | 86,258 | 215,000 | 293,799 | 35,000 |
| Charges for Services | 2,889,028 | 2,725,000 | 2,725,000 | 3,126,000 |
| Miscellaneous | 1,651,663 | 540,400 | 540,400 | 457,000 |
| Less 5% | 0 | -795,340 | -795,340 | -825,694 |
| Administrative Transfers | 0 | 4,995 | 26,498 | 0 |
| Contributed Assets | 45,000 | 0 | 0 | 0 |
| Balances Forward | 75,290,528 | 49,370,646 | 52,984,219 | 53,096,086 |
| Fund Total | <u>92,220,167</u> | <u>64,702,095</u> | <u>68,415,970</u> | <u>68,784,265</u> |
| Insurance Fund | | | | |
| Charges for Services | 37,783,257 | 41,757,963 | 41,757,963 | 43,427,208 |
| Miscellaneous | 1,900,900 | 483,670 | 483,670 | 285,500 |
| Less 5% | 0 | -2,103,900 | -2,103,900 | -2,177,361 |
| Administrative Transfers | 0 | 0 | 2,401,750 | 0 |
| Balances Forward | 5,913,363 | 5,783,638 | 5,798,426 | 11,307,208 |
| Fund Total | <u>45,597,520</u> | <u>45,921,371</u> | <u>48,337,909</u> | <u>52,842,555</u> |
| Countywide Total | <u>577,903,785</u> | <u>567,555,014</u> | <u>613,377,519</u> | <u>761,700,047</u> |



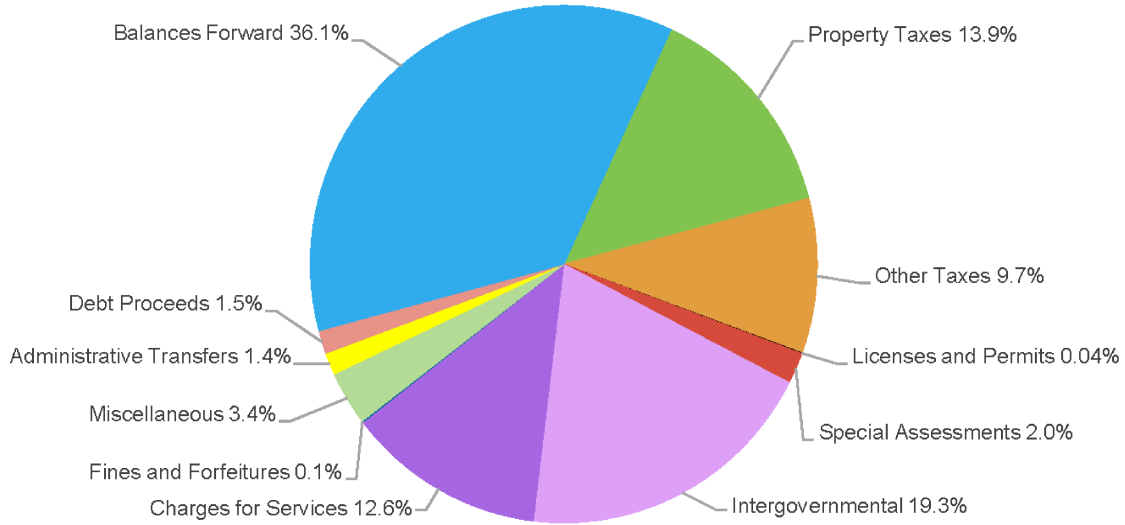
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Type (Countywide)**

| <u>Revenues and Other Sources of Funds</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|---------------------------|---------------------------|---------------------------|---------------------------|
| Countywide | | | | |
| Property Taxes | 80,190,764 | 90,002,266 | 90,002,266 | 97,619,724 |
| Other Taxes | 68,061,866 | 35,663,726 | 62,527,600 | 73,319,475 |
| Licenses and Permits | 384,388 | 260,035 | 260,035 | 360,016 |
| Special Assessments | 12,555,351 | 12,653,094 | 12,653,094 | 43,129,606 |
| Intergovernmental | 65,174,502 | 104,025,169 | 120,489,646 | 149,335,731 |
| Charges for Services | 78,602,839 | 81,428,528 | 81,539,424 | 85,190,702 |
| Fines and Forfeitures | 754,338 | 634,600 | 634,600 | 630,000 |
| Miscellaneous | 21,213,771 | 21,203,609 | 21,312,711 | 19,492,669 |
| Less 5% | 0 | -13,428,578 | -14,708,369 | -16,371,593 |
| Administrative Transfers | 6,446,773 | 3,866,545 | 8,442,026 | 3,989,186 |
| Debt Proceeds | 545,864 | 8,936,743 | 8,936,743 | 21,607,745 |
| Contributed Assets | 45,000 | 0 | 0 | 0 |
| Balances Forward | 243,928,329 | 222,309,277 | 221,287,743 | 283,396,786 |
| Countywide Total | <u>577,903,785</u> | <u>567,555,014</u> | <u>613,377,519</u> | <u>761,700,047</u> |

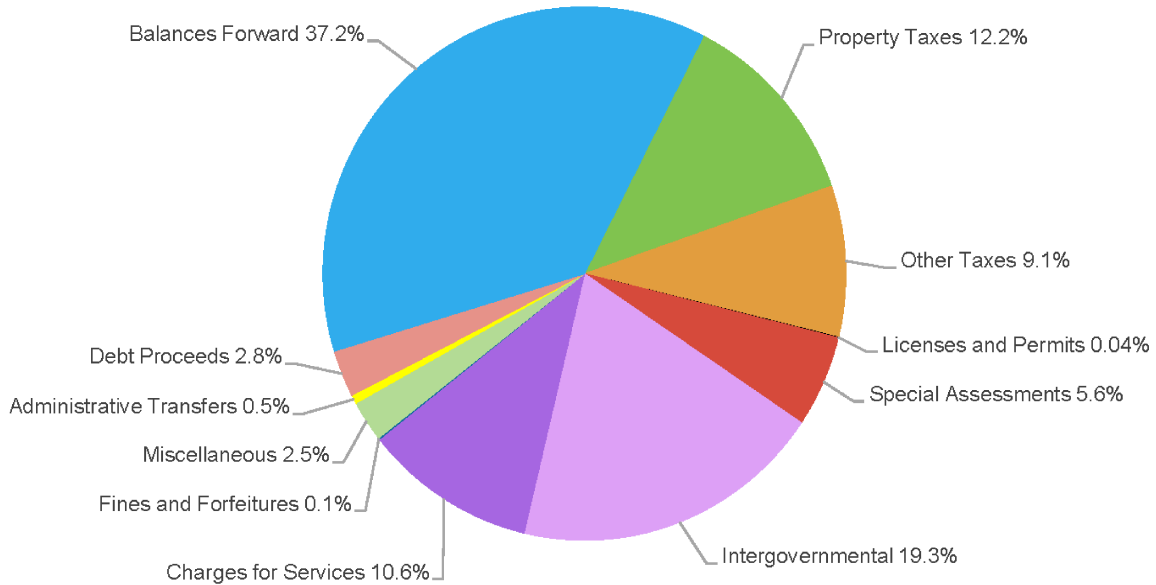


**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Type (Countywide)**

Amended Budget Countywide Revenues 2020-21



Adopted Budget Countywide Revenues 2021-22





Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|-------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| MSTU for Law Enforcement | | | | |
| Property Taxes | 48,363,463 | 54,171,858 | 54,171,858 | 59,485,130 |
| Other Taxes | 183,716 | 213,991 | 213,991 | 233,616 |
| Intergovernmental | 732,325 | 0 | 1,047,339 | 0 |
| Charges for Services | 2,232,975 | 2,269,732 | 2,269,732 | 2,271,332 |
| Miscellaneous | 433,307 | 282,300 | 614,420 | 58,800 |
| Less 5% | 0 | -2,846,895 | -2,846,895 | -3,102,445 |
| Administrative Transfers | 82,705 | 0 | 135,000 | 0 |
| Balances Forward | 9,465,947 | 9,213,415 | 10,522,202 | 8,772,181 |
| Fund Total | <u>61,494,438</u> | <u>63,304,401</u> | <u>66,127,647</u> | <u>67,718,614</u> |
| Fire Rescue and EMS Fund | | | | |
| Property Taxes | 14,870,753 | 16,652,561 | 16,652,561 | 18,264,337 |
| Other Taxes | 46,718 | 82,249 | 82,249 | 53,846 |
| Licenses and Permits | 123,869 | 111,180 | 111,180 | 114,000 |
| Special Assessments | 31,820,728 | 33,113,865 | 33,113,865 | 33,922,254 |
| Intergovernmental | 1,025,147 | 596,010 | 1,200,514 | 15,086 |
| Charges for Services | 82,199 | 61,340 | 61,340 | 65,486 |
| Fines and Forfeitures | 9,874 | 4,182 | 4,182 | 4,182 |
| Miscellaneous | 277,937 | 223,002 | 1,526,276 | 70,500 |
| Less 5% | 0 | -2,516,344 | -2,516,344 | -2,624,730 |
| Administrative Transfers | 546,422 | 611,873 | 724,472 | 706,085 |
| Balances Forward | 6,779,749 | 11,624,225 | 11,373,739 | 12,349,830 |
| Fund Total | <u>55,583,396</u> | <u>60,564,143</u> | <u>62,334,034</u> | <u>62,940,876</u> |
| Fire Rescue Impact Fees Fund | | | | |
| Impact Fees | 287 | 0 | 0 | 0 |
| Miscellaneous | 2,879 | 0 | 0 | 0 |
| Balances Forward | 249,355 | 0 | 0 | 245,360 |
| Fund Total | <u>252,521</u> | <u>0</u> | <u>0</u> | <u>245,360</u> |
| Stormwater Program | | | | |
| Special Assessments | 3,695,745 | 3,793,235 | 3,793,235 | 3,826,479 |
| Intergovernmental | 322,645 | 3,152,194 | 1,745,767 | 8,163,930 |
| Miscellaneous | 428,536 | 164,000 | 164,000 | 106,600 |
| Less 5% | 0 | -197,862 | -197,862 | -196,654 |
| Administrative Transfers | 0 | 0 | 7,477 | 0 |
| Balances Forward | 12,571,538 | 10,321,246 | 10,321,246 | 11,418,731 |
| Fund Total | <u>17,018,464</u> | <u>17,232,813</u> | <u>15,833,863</u> | <u>23,319,086</u> |
| Building Safety Fund | | | | |
| Other Taxes | 58,460 | 45,760 | 45,760 | 47,000 |
| Licenses and Permits | 7,911,747 | 5,824,000 | 5,824,000 | 6,600,000 |
| Miscellaneous | 126,749 | 146,408 | 146,408 | 38,000 |
| Less 5% | 0 | -300,808 | -300,808 | -334,250 |
| Administrative Transfers | 0 | 29,315 | 67,626 | 21,800 |
| Balances Forward | 7,960,786 | 8,924,447 | 8,924,447 | 11,576,286 |
| Fund Total | <u>16,057,742</u> | <u>14,669,122</u> | <u>14,707,433</u> | <u>17,948,836</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------------|-------------------------|-------------------------|--------------------------|
| Local Housing Assistance Trust Fund | | | | |
| Intergovernmental | 568,631 | 436,305 | 436,305 | 2,027,820 |
| Miscellaneous | 806,497 | 732,144 | 732,144 | 835,100 |
| Less 5% | 0 | -36,607 | -36,607 | -41,755 |
| Administrative Transfers | 0 | 0 | 145 | 0 |
| Balances Forward | 2,617,965 | 2,273,027 | 2,273,027 | 2,477,134 |
| Fund Total | <u>3,993,093</u> | <u>3,404,869</u> | <u>3,405,014</u> | <u>5,298,299</u> |
| Local Housing CRF Trust Fund | | | | |
| Intergovernmental | 747,212 | 0 | 1,001,607 | 0 |
| Fund Total | <u>747,212</u> | <u>0</u> | <u>1,001,607</u> | <u>0</u> |
| Silver Springs Community Redevelopment Area Trust | | | | |
| Intergovernmental | 137,814 | 195,800 | 178,194 | 227,700 |
| Miscellaneous | 2,452 | 525 | 525 | 0 |
| Balances Forward | 131,768 | 48,137 | 171,965 | 9,193 |
| Fund Total | <u>272,034</u> | <u>244,462</u> | <u>350,684</u> | <u>236,893</u> |
| Impact Fee East District | | | | |
| Impact Fees | 2,330,492 | 1,960,000 | 1,960,000 | 2,189,474 |
| Miscellaneous | 48,836 | 50,000 | 50,000 | 6,000 |
| Less 5% | 0 | -100,500 | -100,500 | -109,774 |
| Balances Forward | 3,626,482 | 5,484,930 | 5,484,930 | 7,831,745 |
| Fund Total | <u>6,005,810</u> | <u>7,394,430</u> | <u>7,394,430</u> | <u>9,917,445</u> |
| Impact Fee West District | | | | |
| Impact Fees | 2,142,031 | 1,570,000 | 1,570,000 | 1,757,895 |
| Miscellaneous | 58,824 | 41,368 | 41,368 | 8,000 |
| Less 5% | 0 | -80,568 | -80,568 | -88,295 |
| Balances Forward | 4,481,001 | 6,141,822 | 6,141,822 | 8,398,375 |
| Fund Total | <u>6,681,856</u> | <u>7,672,622</u> | <u>7,672,622</u> | <u>10,075,975</u> |
| Impact Fee District 1 | | | | |
| Miscellaneous | 31 | 0 | 0 | 0 |
| Balances Forward | 3,550 | 2,191 | 2,191 | 2,191 |
| Fund Total | <u>3,581</u> | <u>2,191</u> | <u>2,191</u> | <u>2,191</u> |
| Impact Fee District 3 | | | | |
| Impact Fees | 3,824 | 0 | 0 | 0 |
| Miscellaneous | 3,184 | 0 | 0 | 0 |
| Balances Forward | 316,900 | 223,149 | 223,149 | 191,690 |
| Fund Total | <u>323,908</u> | <u>223,149</u> | <u>223,149</u> | <u>191,690</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| Impact Fee District 4 | | | | |
| Miscellaneous | 7,896 | 0 | 0 | 0 |
| Balances Forward | 762,779 | 466,818 | 466,818 | 128,052 |
| Fund Total | <u>770,675</u> | <u>466,818</u> | <u>466,818</u> | <u>128,052</u> |
| RLE Comm Res Facility MSTU | | | | |
| Property Taxes | 50,148 | 56,136 | 56,136 | 60,525 |
| Other Taxes | 4,168 | 0 | 0 | 0 |
| Charges for Services | 3 | 0 | 0 | 0 |
| Miscellaneous | 1,227 | 392 | 392 | 68 |
| Less 5% | 0 | -2,827 | -2,827 | -3,029 |
| Balances Forward | 89,917 | 43,938 | 43,938 | 49,772 |
| Fund Total | <u>145,463</u> | <u>97,639</u> | <u>97,639</u> | <u>107,336</u> |
| RLE MSTU for Road Improvements | | | | |
| Special Assessments | 474,069 | 387,625 | 387,625 | 387,800 |
| Miscellaneous | 15,025 | 9,000 | 9,000 | 3,000 |
| Less 5% | 0 | -19,831 | -19,831 | -19,540 |
| Balances Forward | 1,247,932 | 1,137,169 | 1,137,169 | 1,504,811 |
| Fund Total | <u>1,737,026</u> | <u>1,513,963</u> | <u>1,513,963</u> | <u>1,876,071</u> |
| RLE Fire Protection MSBU | | | | |
| Special Assessments | 204,072 | 189,360 | 189,360 | 189,660 |
| Miscellaneous | 7,117 | 4,750 | 4,750 | 760 |
| Less 5% | 0 | -9,706 | -9,706 | -9,521 |
| Balances Forward | 546,669 | 519,797 | 519,797 | 534,929 |
| Fund Total | <u>757,858</u> | <u>704,201</u> | <u>704,201</u> | <u>715,828</u> |
| Marion Oaks MSTU | | | | |
| Property Taxes | 527,440 | 610,168 | 610,168 | 705,685 |
| Other Taxes | 4,997 | 6,321 | 6,321 | 6,253 |
| Charges for Services | 27 | 0 | 0 | 0 |
| Miscellaneous | 57,982 | 68,740 | 68,740 | 45,725 |
| Less 5% | 0 | -34,261 | -34,261 | -37,883 |
| Administrative Transfers | 0 | 0 | 10,420 | 0 |
| Balances Forward | 665,241 | 418,875 | 418,875 | 366,687 |
| Fund Total | <u>1,255,687</u> | <u>1,069,843</u> | <u>1,080,263</u> | <u>1,086,467</u> |
| Marion Oaks MSTU for General Services | | | | |
| Special Assessments | 800,889 | 796,590 | 796,590 | 796,620 |
| Miscellaneous | 14,383 | 14,400 | 14,400 | 1,450 |
| Less 5% | 0 | -40,550 | -40,550 | -39,904 |
| Administrative Transfers | 0 | 0 | 1,677 | 0 |
| Balances Forward | 1,072,067 | 848,335 | 848,335 | 1,027,494 |
| Fund Total | <u>1,887,339</u> | <u>1,618,775</u> | <u>1,620,452</u> | <u>1,785,660</u> |



Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| Marion Oaks MSBU for Road Improvements | | | | |
| Special Assessments | 1,319,645 | 1,314,428 | 1,314,428 | 1,314,528 |
| Miscellaneous | 35,016 | 21,000 | 21,000 | 3,300 |
| Less 5% | 0 | -66,771 | -66,771 | -65,891 |
| Balances Forward | 2,654,285 | 2,547,034 | 2,547,034 | 3,725,870 |
| Fund Total | <u>4,008,946</u> | <u>3,815,691</u> | <u>3,815,691</u> | <u>4,977,807</u> |
| Silver Springs Shores Special Tax District | | | | |
| Property Taxes | 679,284 | 765,765 | 765,765 | 842,621 |
| Other Taxes | 1,835 | 737 | 737 | 829 |
| Charges for Services | 36 | 0 | 0 | 0 |
| Miscellaneous | 32,326 | 35,120 | 35,120 | 31,600 |
| Less 5% | 0 | -40,081 | -40,081 | -43,752 |
| Balances Forward | 607,730 | 491,217 | 491,217 | 649,456 |
| Fund Total | <u>1,321,211</u> | <u>1,252,758</u> | <u>1,252,758</u> | <u>1,480,754</u> |
| Silver Springs Shores MSBU for Road Improvements | | | | |
| Special Assessments | 1,024,926 | 1,048,792 | 1,048,792 | 1,049,067 |
| Miscellaneous | 14,732 | 7,150 | 7,150 | 2,100 |
| Less 5% | 0 | -52,798 | -52,798 | -52,558 |
| Balances Forward | 962,126 | 1,025,000 | 1,025,000 | 1,585,918 |
| Fund Total | <u>2,001,784</u> | <u>2,028,144</u> | <u>2,028,144</u> | <u>2,584,527</u> |
| Hills of Ocala MSTU for Recreation | | | | |
| Property Taxes | 23,367 | 26,760 | 26,760 | 30,086 |
| Other Taxes | 186 | 231 | 231 | 239 |
| Charges for Services | 1 | 0 | 0 | 0 |
| Miscellaneous | 2,822 | 3,200 | 3,200 | 3,200 |
| Less 5% | 0 | -1,510 | -1,510 | -1,676 |
| Balances Forward | 35,280 | 30,611 | 40,221 | 10,205 |
| Fund Total | <u>61,656</u> | <u>59,292</u> | <u>68,902</u> | <u>42,054</u> |
| Doublegate MSTU for General Services | | | | |
| Special Assessments | 2,260 | 2,680 | 2,680 | 2,680 |
| Miscellaneous | 21 | 40 | 40 | 4 |
| Less 5% | 0 | -136 | -136 | -134 |
| Balances Forward | 944 | 916 | 916 | 836 |
| Fund Total | <u>3,225</u> | <u>3,500</u> | <u>3,500</u> | <u>3,386</u> |
| Raven Hill MSTU for General Services | | | | |
| Special Assessments | 2,052 | 2,125 | 2,125 | 2,125 |
| Miscellaneous | 105 | 220 | 220 | 10 |
| Less 5% | 0 | -117 | -117 | -107 |
| Balances Forward | 8,247 | 8,342 | 8,342 | 8,197 |
| Fund Total | <u>10,404</u> | <u>10,570</u> | <u>10,570</u> | <u>10,225</u> |



Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Rainbows End MSTU for General Municipal Services | | | | |
| Special Assessments | 19,741 | 20,810 | 20,810 | 20,810 |
| Miscellaneous | 3,247 | 2,030 | 2,030 | 450 |
| Less 5% | 0 | -1,143 | -1,143 | -1,064 |
| Balances Forward | 265,856 | 15,311 | 15,311 | 298,602 |
| Fund Total | <u>288,844</u> | <u>37,008</u> | <u>37,008</u> | <u>318,798</u> |
| Tompkins and Georges MSTU | | | | |
| Special Assessments | 10,468 | 10,135 | 10,135 | 7,405 |
| Miscellaneous | 126 | 110 | 110 | 10 |
| Less 5% | 0 | -513 | -513 | -371 |
| Balances Forward | 6,979 | 7,564 | 7,564 | 10,045 |
| Fund Total | <u>17,573</u> | <u>17,296</u> | <u>17,296</u> | <u>17,089</u> |
| Country Estates MSTU | | | | |
| Special Assessments | 1,031 | 2,050 | 2,050 | 2,050 |
| Miscellaneous | 24 | 60 | 60 | 4 |
| Less 5% | 0 | -106 | -106 | -103 |
| Balances Forward | 1,887 | 1,219 | 1,219 | 886 |
| Fund Total | <u>2,942</u> | <u>3,223</u> | <u>3,223</u> | <u>2,837</u> |
| Citrus Park MSTU | | | | |
| Special Assessments | 4,562 | 4,740 | 4,740 | 4,740 |
| Miscellaneous | 142 | 300 | 300 | 25 |
| Less 5% | 0 | -253 | -253 | -238 |
| Balances Forward | 10,603 | 11,081 | 11,081 | 11,212 |
| Fund Total | <u>15,307</u> | <u>15,868</u> | <u>15,868</u> | <u>15,739</u> |
| Wineberry MSTU for General Services | | | | |
| Special Assessments | 3,211 | 3,330 | 3,330 | 3,330 |
| Miscellaneous | 93 | 180 | 180 | 16 |
| Less 5% | 0 | -176 | -176 | -168 |
| Balances Forward | 6,563 | 7,216 | 7,216 | 7,760 |
| Fund Total | <u>9,867</u> | <u>10,550</u> | <u>10,550</u> | <u>10,938</u> |
| Golden Hills MSTU for General Services | | | | |
| Special Assessments | 26,044 | 26,945 | 26,945 | 12,680 |
| Miscellaneous | 996 | 1,850 | 1,850 | 215 |
| Less 5% | 0 | -1,440 | -1,440 | -645 |
| Balances Forward | 73,388 | 87,283 | 87,283 | 97,288 |
| Fund Total | <u>100,428</u> | <u>114,638</u> | <u>114,638</u> | <u>109,538</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Delcrest MSTU for General Services | | | | |
| Special Assessments | 1,301 | 1,352 | 1,352 | 1,352 |
| Miscellaneous | 127 | 270 | 270 | 24 |
| Less 5% | 0 | -82 | -82 | -69 |
| Balances Forward | 10,363 | 10,585 | 10,585 | 10,432 |
| Fund Total | 11,791 | 12,125 | 12,125 | 11,739 |
| Bellaire MSTU for General Services | | | | |
| Special Assessments | 1,898 | 1,960 | 1,960 | 1,960 |
| Miscellaneous | 86 | 180 | 180 | 15 |
| Less 5% | 0 | -107 | -107 | -99 |
| Balances Forward | 6,726 | 6,956 | 6,956 | 6,635 |
| Fund Total | 8,710 | 8,989 | 8,989 | 8,511 |
| Hamlet at Sherman Oaks MSBU for General Services | | | | |
| Special Assessments | 11,555 | 12,000 | 12,000 | 12,000 |
| Miscellaneous | 220 | 200 | 200 | 40 |
| Less 5% | 0 | -610 | -610 | -602 |
| Balances Forward | 15,490 | 7,592 | 7,592 | 10,115 |
| Fund Total | 27,265 | 19,182 | 19,182 | 21,553 |
| Lake Tropicana MSTU for Road Improvements | | | | |
| Special Assessments | 57,751 | 148,185 | 148,185 | 148,096 |
| Miscellaneous | 3,719 | 3,370 | 3,370 | 495 |
| Less 5% | 0 | -7,578 | -7,578 | -7,430 |
| Balances Forward | 290,432 | 89,023 | 89,023 | 287,437 |
| Fund Total | 351,902 | 233,000 | 233,000 | 428,598 |
| Golden Hills MSTU for Road Improvements | | | | |
| Special Assessments | 41,589 | 43,050 | 43,050 | 43,050 |
| Miscellaneous | 3,965 | 3,800 | 3,800 | 775 |
| Less 5% | 0 | -2,344 | -2,344 | -2,192 |
| Balances Forward | 314,893 | 29,207 | 29,207 | 388,407 |
| Fund Total | 360,447 | 73,713 | 73,713 | 430,040 |
| Kingsland Estates Ocala Waterway MSBU Road Improve | | | | |
| Special Assessments | 148,234 | 153,800 | 153,800 | 153,800 |
| Miscellaneous | 4,976 | 2,630 | 2,630 | 1,055 |
| Less 5% | 0 | -7,822 | -7,822 | -7,743 |
| Balances Forward | 336,429 | 23,972 | 470,360 | 431,166 |
| Fund Total | 489,639 | 172,580 | 618,968 | 578,278 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Kingsland Whispering Pines Forest Glenn MSBU Roads | | | | |
| Special Assessments | 148,624 | 154,000 | 154,000 | 154,100 |
| Miscellaneous | 5,330 | 2,860 | 2,860 | 1,140 |
| Less 5% | 0 | -7,843 | -7,843 | -7,762 |
| Balances Forward | 364,790 | 31,413 | 31,413 | 578,552 |
| Fund Total | <u>518,744</u> | <u>180,430</u> | <u>180,430</u> | <u>726,030</u> |
| Silver Springs Acres MSBU for Road Maintenance | | | | |
| Special Assessments | 78,946 | 81,000 | 81,000 | 81,000 |
| Miscellaneous | 1,563 | 840 | 840 | 315 |
| Less 5% | 0 | -4,092 | -4,092 | -4,066 |
| Balances Forward | 104,645 | 49,976 | 49,976 | 133,727 |
| Fund Total | <u>185,154</u> | <u>127,724</u> | <u>127,724</u> | <u>210,976</u> |
| Ocala Waterway Estates MSBU for Road Maintenance | | | | |
| Special Assessments | 94,399 | 60,600 | 60,600 | 60,600 |
| Miscellaneous | 3,411 | 1,900 | 1,900 | 690 |
| Less 5% | 0 | -3,125 | -3,125 | -3,065 |
| Balances Forward | 252,217 | 25,141 | 325,820 | 232,824 |
| Fund Total | <u>350,027</u> | <u>84,516</u> | <u>385,195</u> | <u>291,049</u> |
| NW 17th Avenue Northwoods MSBU for Road Maint | | | | |
| Special Assessments | 3,880 | 4,000 | 4,000 | 4,000 |
| Miscellaneous | 153 | 100 | 100 | 25 |
| Less 5% | 0 | -205 | -205 | -201 |
| Balances Forward | 12,880 | 3,968 | 3,968 | 12,350 |
| Fund Total | <u>16,913</u> | <u>7,863</u> | <u>7,863</u> | <u>16,174</u> |
| Rainbow Park Units 1 and 2 MSBU for Road Maint | | | | |
| Special Assessments | 303,071 | 338,500 | 338,500 | 338,600 |
| Miscellaneous | 2,006 | 810 | 810 | 600 |
| Less 5% | 0 | -16,966 | -16,966 | -16,960 |
| Balances Forward | 153,548 | 68,814 | 68,814 | 395,959 |
| Fund Total | <u>458,625</u> | <u>391,158</u> | <u>391,158</u> | <u>718,199</u> |
| Paradise Farms MSBU for Roadside Mowing | | | | |
| Special Assessments | 14,016 | 14,400 | 14,400 | 14,400 |
| Miscellaneous | 432 | 240 | 240 | 90 |
| Less 5% | 0 | -732 | -732 | -725 |
| Balances Forward | 32,563 | 16,291 | 16,291 | 18,623 |
| Fund Total | <u>47,011</u> | <u>30,199</u> | <u>30,199</u> | <u>32,388</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Stonecrest Center MSBU for Road Maintenance | | | | |
| Special Assessments | 10,489 | 11,390 | 11,390 | 11,333 |
| Miscellaneous | 498 | 290 | 290 | 100 |
| Less 5% | 0 | -585 | -585 | -572 |
| Balances Forward | 37,650 | 8,328 | 8,328 | 44,849 |
| Fund Total | <u>48,637</u> | <u>19,423</u> | <u>19,423</u> | <u>55,710</u> |
| Deer Path Estates Ph 1 and 2 MSBU for Road Maint | | | | |
| Special Assessments | 21,402 | 22,200 | 22,200 | 22,200 |
| Miscellaneous | 725 | 370 | 370 | 125 |
| Less 5% | 0 | -1,129 | -1,129 | -1,116 |
| Balances Forward | 46,142 | 4,541 | 4,541 | 60,733 |
| Fund Total | <u>68,269</u> | <u>25,982</u> | <u>25,982</u> | <u>81,942</u> |
| Pine Run Estates MSTU for Road Improvements | | | | |
| Special Assessments | 73,966 | 76,410 | 76,410 | 76,410 |
| Miscellaneous | 1,865 | 1,030 | 1,030 | 300 |
| Less 5% | 0 | -3,873 | -3,873 | -3,836 |
| Balances Forward | 128,620 | 88,674 | 116,674 | 111,292 |
| Fund Total | <u>204,451</u> | <u>162,241</u> | <u>190,241</u> | <u>184,166</u> |
| Woods and Lakes Subdivision MSBU for Road Maint | | | | |
| Special Assessments | 36,074 | 37,569 | 37,569 | 37,532 |
| Miscellaneous | 4,455 | 2,800 | 2,800 | 600 |
| Less 5% | 0 | -2,018 | -2,018 | -1,907 |
| Balances Forward | 363,945 | 23,910 | 23,910 | 393,045 |
| Fund Total | <u>404,474</u> | <u>62,261</u> | <u>62,261</u> | <u>429,270</u> |
| DRA Maintenance for NW 49 Street 35 Street MSBU | | | | |
| Special Assessments | 9,693 | 12,036 | 12,036 | 10,040 |
| Less 5% | 0 | -602 | -602 | -502 |
| Balances Forward | 0 | 0 | 0 | 6,592 |
| Fund Total | <u>9,693</u> | <u>11,434</u> | <u>11,434</u> | <u>16,130</u> |
| Maricamp Market Center 1 and 2 MSBU for Road Maint | | | | |
| Special Assessments | 0 | 0 | 0 | 4,895 |
| Less 5% | 0 | 0 | 0 | -245 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>4,650</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|----------------------|----------------------|----------------------|----------------------|
| Indian Meadows MSTU for Street Lighting | | | | |
| Special Assessments | 2,594 | 2,750 | 2,750 | 2,750 |
| Miscellaneous | 71 | 150 | 150 | 10 |
| Less 5% | 0 | -146 | -146 | -139 |
| Balances Forward | 5,047 | 4,979 | 4,979 | 4,510 |
| Fund Total | <u>7,712</u> | <u>7,733</u> | <u>7,733</u> | <u>7,131</u> |
| Ocala Heights MSTU for Street Lighting | | | | |
| Special Assessments | 3,109 | 3,168 | 3,168 | 3,168 |
| Miscellaneous | 398 | 850 | 850 | 70 |
| Less 5% | 0 | -201 | -201 | -162 |
| Balances Forward | 33,244 | 34,047 | 34,047 | 33,302 |
| Fund Total | <u>36,751</u> | <u>37,864</u> | <u>37,864</u> | <u>36,378</u> |
| Bahia Oaks MSTU for Street Lighting | | | | |
| Special Assessments | 13,292 | 13,325 | 13,325 | 13,350 |
| Miscellaneous | 207 | 550 | 550 | 50 |
| Less 5% | 0 | -694 | -694 | -671 |
| Balances Forward | 14,571 | 14,763 | 14,763 | 13,457 |
| Fund Total | <u>28,070</u> | <u>27,944</u> | <u>27,944</u> | <u>26,186</u> |
| Boardman MSTU for Street Lighting | | | | |
| Special Assessments | 5,138 | 4,445 | 4,445 | 3,275 |
| Miscellaneous | 124 | 120 | 120 | 20 |
| Less 5% | 0 | -228 | -228 | -165 |
| Balances Forward | 8,980 | 10,518 | 10,518 | 11,727 |
| Fund Total | <u>14,242</u> | <u>14,855</u> | <u>14,855</u> | <u>14,857</u> |
| Hickory Hill MSTU for Street Lighting | | | | |
| Special Assessments | 2,467 | 2,520 | 2,520 | 2,520 |
| Miscellaneous | 56 | 120 | 120 | 10 |
| Less 5% | 0 | -133 | -133 | -127 |
| Balances Forward | 3,918 | 4,304 | 4,304 | 4,700 |
| Fund Total | <u>6,441</u> | <u>6,811</u> | <u>6,811</u> | <u>7,103</u> |
| Churchill MSTU for Street Lighting | | | | |
| Special Assessments | 2,234 | 2,340 | 2,340 | 2,340 |
| Miscellaneous | 80 | 160 | 160 | 15 |
| Less 5% | 0 | -125 | -125 | -118 |
| Balances Forward | 6,096 | 6,351 | 6,351 | 6,078 |
| Fund Total | <u>8,410</u> | <u>8,726</u> | <u>8,726</u> | <u>8,315</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| Lake Weir Edgewater MSBU for Street Lighting | | | | |
| Special Assessments | 16,206 | 12,104 | 12,104 | 12,119 |
| Miscellaneous | 1,383 | 1,700 | 1,700 | 225 |
| Less 5% | 0 | -690 | -690 | -617 |
| Balances Forward | 113,643 | 119,195 | 119,195 | 117,731 |
| Fund Total | <u>131,232</u> | <u>132,309</u> | <u>132,309</u> | <u>129,458</u> |
| Boulder Hill Subdivision MSTU for Street Lighting | | | | |
| Special Assessments | 1,540 | 1,600 | 1,600 | 1,600 |
| Miscellaneous | 95 | 190 | 190 | 18 |
| Less 5% | 0 | -90 | -90 | -81 |
| Balances Forward | 7,594 | 8,197 | 8,197 | 8,360 |
| Fund Total | <u>9,229</u> | <u>9,897</u> | <u>9,897</u> | <u>9,897</u> |
| Series 2009A Debt Service Fund | | | | |
| Balances Forward | 109,876 | 0 | 0 | 0 |
| Fund Total | <u>109,876</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Series 2011A Debt Service Fund | | | | |
| Special Assessments | 295,535 | 143,975 | 143,975 | 0 |
| Miscellaneous | 1,913 | 250 | 250 | 0 |
| Less 5% | 0 | -7,211 | -7,211 | 0 |
| Balances Forward | 117,309 | 70,249 | 70,249 | 0 |
| Fund Total | <u>414,757</u> | <u>207,263</u> | <u>207,263</u> | <u>0</u> |
| Series 2012A Debt Service Fund | | | | |
| Special Assessments | 237,469 | 116,091 | 116,091 | 37,525 |
| Miscellaneous | 1,519 | 250 | 250 | 250 |
| Less 5% | 0 | -5,817 | -5,817 | -1,889 |
| Balances Forward | 61,564 | 61,196 | 61,196 | 124,119 |
| Fund Total | <u>300,552</u> | <u>171,720</u> | <u>171,720</u> | <u>160,005</u> |
| Series 2013A Debt Service Fund | | | | |
| Special Assessments | 203,279 | 97,877 | 97,877 | 2,788 |
| Miscellaneous | 1,606 | 250 | 250 | 176 |
| Less 5% | 0 | -4,906 | -4,906 | -149 |
| Balances Forward | 89,535 | 61,883 | 61,883 | 147,238 |
| Fund Total | <u>294,420</u> | <u>155,104</u> | <u>155,104</u> | <u>150,053</u> |
| Series 2014A Debt Service Fund | | | | |
| Special Assessments | 347,456 | 248,775 | 248,775 | 199,138 |
| Miscellaneous | 2,614 | 1,500 | 1,500 | 200 |
| Less 5% | 0 | -12,514 | -12,514 | -9,967 |
| Balances Forward | 149,711 | 56,905 | 56,905 | 83,792 |
| Fund Total | <u>499,781</u> | <u>294,666</u> | <u>294,666</u> | <u>273,163</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| Revenues and Other Sources of Funds | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-------------------------|-----------------------|
| Series 2015A Debt Service Fund | | | | |
| Special Assessments | 38,149 | 22,291 | 22,291 | 19,441 |
| Miscellaneous | 296 | 150 | 150 | 51 |
| Less 5% | 0 | -1,122 | -1,122 | -976 |
| Balances Forward | 16,782 | 11,945 | 11,945 | 13,951 |
| Fund Total | <u>55,227</u> | <u>33,264</u> | <u>33,264</u> | <u>32,467</u> |
| Series 2016A Debt Service Fund | | | | |
| Special Assessments | 137,105 | 85,997 | 85,997 | 50,761 |
| Miscellaneous | 1,078 | 750 | 750 | 100 |
| Less 5% | 0 | -4,337 | -4,337 | -2,543 |
| Balances Forward | 67,142 | 26,920 | 26,920 | 55,923 |
| Fund Total | <u>205,325</u> | <u>109,330</u> | <u>109,330</u> | <u>104,241</u> |
| Series 2017A Debt Service Fund | | | | |
| Special Assessments | 196,144 | 125,671 | 125,671 | 108,542 |
| Miscellaneous | 1,691 | 12,550 | 12,550 | 150 |
| Less 5% | 0 | -6,911 | -6,911 | -5,435 |
| Balances Forward | 113,048 | 27,892 | 27,892 | 47,584 |
| Fund Total | <u>310,883</u> | <u>159,202</u> | <u>159,202</u> | <u>150,841</u> |
| Series 2019A Debt Service Fund | | | | |
| Special Assessments | 112,975 | 92,621 | 92,621 | 2,533 |
| Miscellaneous | 626 | 500 | 500 | 50 |
| Less 5% | 0 | -4,656 | -4,656 | -130 |
| Balances Forward | 27,433 | 11,864 | 11,864 | 97,923 |
| Fund Total | <u>141,034</u> | <u>100,329</u> | <u>100,329</u> | <u>100,376</u> |
| Series 2021A Debt Service Fund | | | | |
| Special Assessments | 0 | 0 | 0 | 188,417 |
| Less 5% | 0 | 0 | 0 | -9,421 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>178,996</u> |
| Series 2017A Capital Projects Fund | | | | |
| Balances Forward | 0 | 180,341 | 180,341 | 0 |
| Fund Total | <u>0</u> | <u>180,341</u> | <u>180,341</u> | <u>0</u> |
| Series 2019A Capital Projects Fund | | | | |
| Special Assessments | 0 | 102,168 | 102,168 | 0 |
| Miscellaneous | 5,735 | 1,000 | 1,000 | 0 |
| Less 5% | 0 | -5,158 | -5,158 | 0 |
| Balances Forward | 618,522 | 34,131 | 34,131 | 375,890 |
| Fund Total | <u>624,257</u> | <u>132,141</u> | <u>132,141</u> | <u>375,890</u> |
| Series 2021A Capital Projects Fund | | | | |
| Debt Proceeds | 0 | 214,203 | 2,235,587 | 0 |
| Fund Total | <u>0</u> | <u>214,203</u> | <u>2,235,587</u> | <u>0</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Fund (Non-Countywide)**

| <u>Revenues and Other Sources of Funds</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|---------------------------|---------------------------|---------------------------|---------------------------|
| Marion County Utility Fund | | | | |
| Intergovernmental | 5,512,163 | 3,257,038 | 15,334,985 | 4,078,667 |
| Charges for Services | 30,515,205 | 26,519,222 | 27,108,809 | 30,841,119 |
| Miscellaneous | 3,231,920 | 1,667,279 | 1,667,279 | 2,217,051 |
| Less 5% | 0 | -1,409,325 | -1,409,325 | -1,652,909 |
| Administrative Transfers | 0 | 0 | 27,105 | 0 |
| Debt Proceeds | 0 | 18,400,000 | 28,487,308 | 9,081,052 |
| Contributed Assets | 7,569,123 | 0 | 503,447 | 503,447 |
| Balances Forward | 85,342,365 | 25,540,745 | 24,000,848 | 37,719,758 |
| Fund Total | <u>132,170,776</u> | <u>73,974,959</u> | <u>95,720,456</u> | <u>82,788,185</u> |
| Non-Countywide Total | <u>321,761,017</u> | <u>265,153,460</u> | <u>294,057,587</u> | <u>301,967,316</u> |



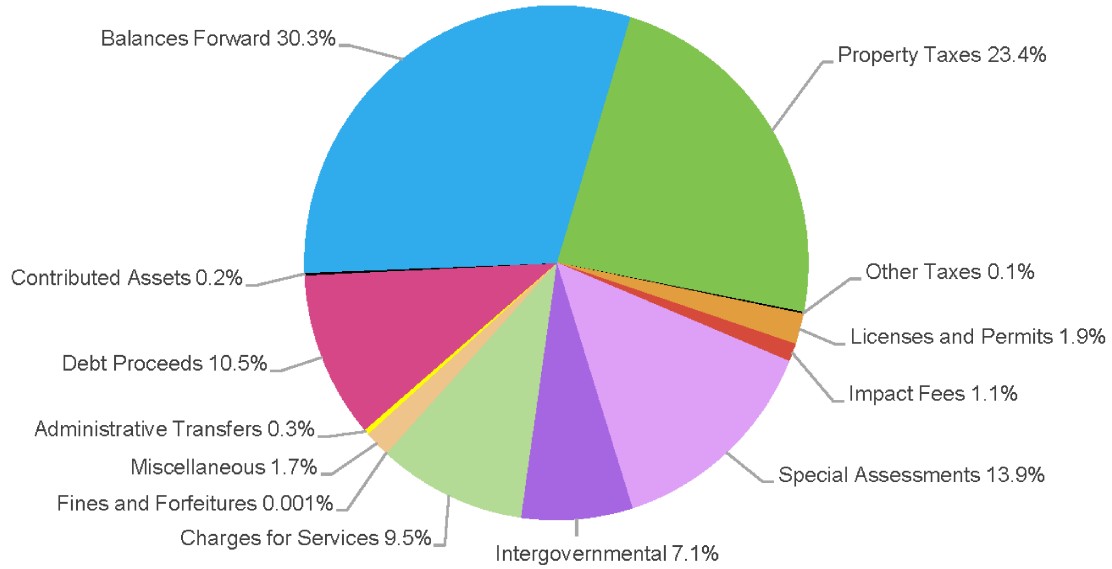
Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Type (Non-Countywide)

| <u>Revenues and Other Sources of Funds</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Non-Countywide | | | | |
| Property Taxes | 64,514,455 | 72,283,248 | 72,283,248 | 79,388,384 |
| Other Taxes | 300,080 | 349,289 | 349,289 | 341,783 |
| Licenses and Permits | 8,035,616 | 5,935,180 | 5,935,180 | 6,714,000 |
| Impact Fees | 4,476,634 | 3,530,000 | 3,530,000 | 3,947,369 |
| Special Assessments | 42,081,023 | 42,966,880 | 42,966,880 | 43,367,863 |
| Intergovernmental | 9,045,937 | 7,637,347 | 20,944,711 | 14,513,203 |
| Charges for Services | 32,830,446 | 28,850,294 | 29,439,881 | 33,177,937 |
| Fines and Forfeitures | 9,874 | 4,182 | 4,182 | 4,182 |
| Miscellaneous | 5,667,455 | 3,518,298 | 5,153,692 | 3,439,772 |
| Less 5% | 0 | -7,875,780 | -7,875,780 | -8,519,078 |
| Administrative Transfers | 629,127 | 641,188 | 973,922 | 727,885 |
| Debt Proceeds | 0 | 18,614,203 | 30,722,895 | 9,081,052 |
| Contributed Assets | 7,569,123 | 0 | 503,447 | 503,447 |
| Balances Forward | 146,601,247 | 88,699,131 | 89,126,040 | 115,279,517 |
| Non-Countywide Total | <u>321,761,017</u> | <u>265,153,460</u> | <u>294,057,587</u> | <u>301,967,316</u> |

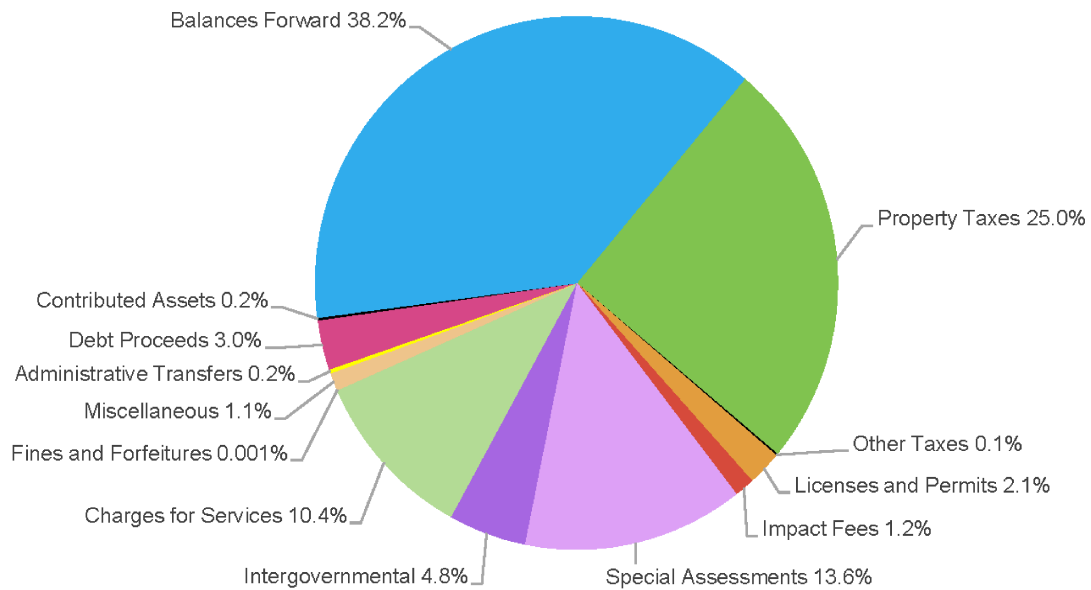


**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Type (Non-Countywide)**

Amended Budget Non-Countywide Revenues 2020-21



Adopted Budget Non-Countywide Revenues 2021-22





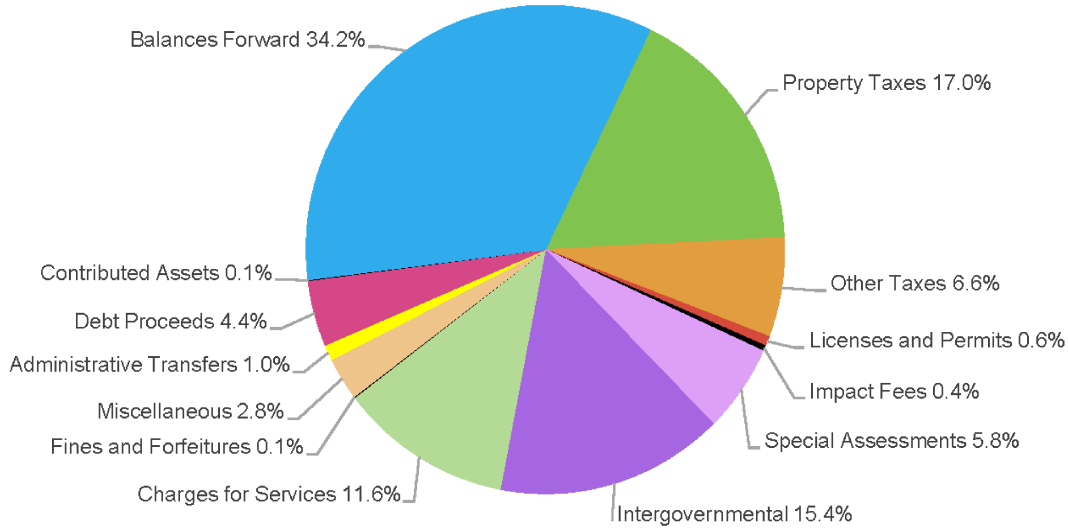
Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Type (Countywide and Non-Countywide)

| <u>Revenues and Other Sources of Funds</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|---------------------------|---------------------------|---------------------------|-----------------------------|
| Countywide and Non-Countywide | | | | |
| Property Taxes | 144,705,219 | 162,285,514 | 162,285,514 | 177,008,108 |
| Other Taxes | 68,361,946 | 36,013,015 | 62,876,889 | 73,661,258 |
| Licenses and Permits | 8,420,004 | 6,195,215 | 6,195,215 | 7,074,016 |
| Impact Fees | 4,476,634 | 3,530,000 | 3,530,000 | 3,947,369 |
| Special Assessments | 54,636,374 | 55,619,974 | 55,619,974 | 86,497,469 |
| Intergovernmental | 74,220,439 | 111,662,516 | 141,434,357 | 163,848,934 |
| Charges for Services | 111,433,285 | 110,278,822 | 110,979,305 | 118,368,639 |
| Fines and Forfeitures | 764,212 | 638,782 | 638,782 | 634,182 |
| Miscellaneous | 26,881,226 | 24,721,907 | 26,466,403 | 22,932,441 |
| Less 5% | 0 | -21,304,358 | -22,584,149 | -24,890,671 |
| Administrative Transfers | 7,075,900 | 4,507,733 | 9,415,948 | 4,717,071 |
| Debt Proceeds | 545,864 | 27,550,946 | 39,659,638 | 30,688,797 |
| Contributed Assets | 7,614,123 | 0 | 503,447 | 503,447 |
| Balances Forward | 390,529,576 | 311,008,408 | 310,413,783 | 398,676,303 |
| Countywide and Non-Countywide Total | <u>899,664,802</u> | <u>832,708,474</u> | <u>907,435,106</u> | <u>1,063,667,363</u> |

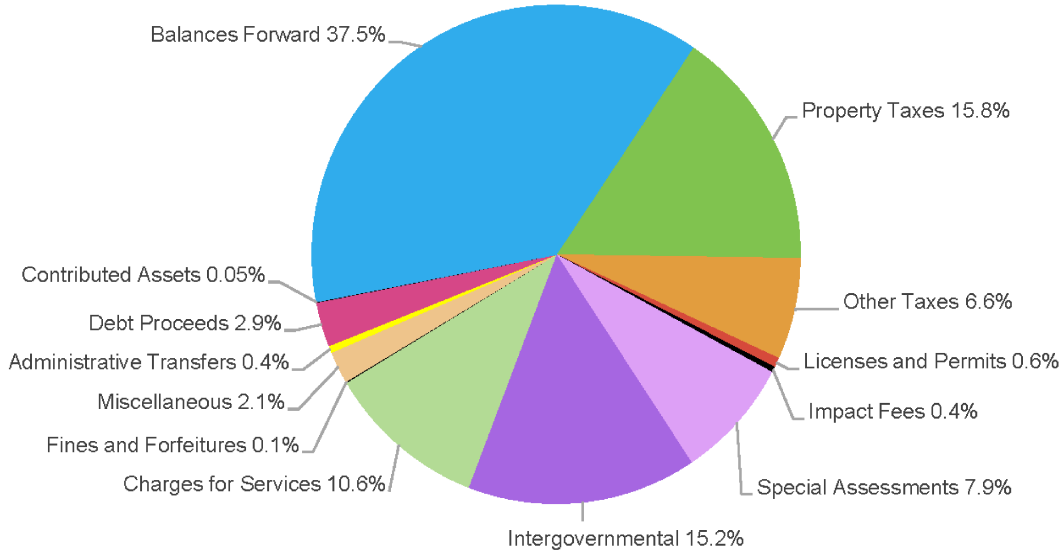


**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Revenue Summary by Type (Countywide and Non-Countywide)**

**Amended Budget Countywide and Non-Countywide Revenues
2020-21**



**Adopted Budget Countywide and Non-Countywide Revenues
2021-22**





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|---------------------------|---------------------------|---------------------------|---------------------------|
| General Fund | | | | |
| Personnel | 53,490,713 | 97,958,657 | 97,563,620 | 104,770,386 |
| Operating | 28,835,347 | 50,454,031 | 54,787,754 | 51,584,036 |
| Capital | 5,348,753 | 8,719,798 | 26,208,912 | 17,847,515 |
| Debt Service | 477,679 | 393,933 | 393,933 | 393,935 |
| Grants and Aid | 12,739,777 | 27,852,100 | 56,281,853 | 17,342,840 |
| Non-operating | 0 | 37,055,905 | 4,202,926 | 18,262,134 |
| Interfund Transfers | 1,458,630 | 1,579,303 | 4,334,165 | 1,750,447 |
| Constitutional Officer Transfers | 54,853,225 | 3,623,578 | 3,686,102 | 3,912,208 |
| Reserves | 0 | 13,120,646 | 13,718,281 | 21,700,197 |
| Fund Total | <u>157,204,124</u> | <u>240,757,951</u> | <u>261,177,546</u> | <u>237,563,698</u> |
| Fine and Forfeiture Fund | | | | |
| Personnel | 0 | 11,201,933 | 11,311,146 | 12,193,923 |
| Operating | 259,765 | 3,276,455 | 3,310,185 | 3,214,025 |
| Capital | 50,953 | 130,957 | 223,084 | 127,620 |
| Grants and Aid | 2,010,016 | 2,089,996 | 2,047,866 | 2,196,700 |
| Non-operating | 0 | 60,870 | 0 | 60,870 |
| Interfund Transfers | 649,962 | 129,986 | 807,348 | 0 |
| Constitutional Officer Transfers | 12,418,905 | 0 | 0 | 0 |
| Reserves | 0 | 2,145,403 | 2,145,403 | 3,194,246 |
| Fund Total | <u>15,389,601</u> | <u>19,035,600</u> | <u>19,845,032</u> | <u>20,987,384</u> |
| Crime Prevention Fund | | | | |
| Operating | 138,748 | 517,491 | 517,491 | 584,011 |
| Capital | 0 | 0 | 0 | 53,010 |
| Reserves | 0 | 50,000 | 50,000 | 50,000 |
| Fund Total | <u>138,748</u> | <u>567,491</u> | <u>567,491</u> | <u>687,021</u> |
| County Transportation Maintenance Fund | | | | |
| Personnel | 8,145,222 | 10,732,941 | 10,643,970 | 11,246,964 |
| Operating | 4,297,639 | 4,638,315 | 4,891,827 | 4,829,447 |
| Capital | 14,167,329 | 23,842,042 | 24,196,682 | 35,773,636 |
| Grants and Aid | 106,305 | 138,500 | 138,500 | 138,500 |
| Interfund Transfers | 30,142 | 30,308 | 30,308 | 30,308 |
| Reserves | 0 | 10,222,162 | 9,815,783 | 11,169,958 |
| Fund Total | <u>26,746,637</u> | <u>49,604,268</u> | <u>49,717,070</u> | <u>63,188,813</u> |
| 80% Gas Tax Construction Fund | | | | |
| Capital | 3,503,431 | 10,698,773 | 10,698,773 | 13,599,639 |
| Fund Total | <u>3,503,431</u> | <u>10,698,773</u> | <u>10,698,773</u> | <u>13,599,639</u> |
| 20% Gas Tax Construction Fund | | | | |
| Operating | 754,190 | 3,962,181 | 3,962,181 | 4,064,323 |
| Fund Total | <u>754,190</u> | <u>3,962,181</u> | <u>3,962,181</u> | <u>4,064,323</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------------|--------------------------|--------------------------|--------------------------|
| 2nd Local Option Fuel Tax Fund | | | | |
| Capital | 2,744,826 | 15,170,346 | 15,170,346 | 14,509,230 |
| Fund Total | <u>2,744,826</u> | <u>15,170,346</u> | <u>15,170,346</u> | <u>14,509,230</u> |
| TMF Transportation Planning Organization | | | | |
| Personnel | 415,005 | 445,238 | 445,238 | 466,108 |
| Operating | 279,225 | 484,396 | 484,396 | 402,461 |
| Capital | 53,988 | 0 | 0 | 0 |
| Reserves | 0 | 35,843 | 39,682 | 0 |
| Fund Total | <u>748,218</u> | <u>965,477</u> | <u>969,316</u> | <u>868,569</u> |
| Sidewalk Construction Fund | | | | |
| Capital | 0 | 416,901 | 416,901 | 621,212 |
| Fund Total | <u>0</u> | <u>416,901</u> | <u>416,901</u> | <u>621,212</u> |
| Marion County Airport Fund | | | | |
| Personnel | 126,448 | 175,351 | 137,884 | 181,602 |
| Operating | 430,088 | 507,041 | 503,151 | 558,863 |
| Capital | 169,781 | 1,218,281 | 2,985,116 | 2,662,286 |
| Reserves | 0 | 5,947 | 5,262 | 73,502 |
| Fund Total | <u>726,317</u> | <u>1,906,620</u> | <u>3,631,413</u> | <u>3,476,253</u> |
| Marion County Health Unit Trust Fund | | | | |
| Grants and Aid | 2,333,000 | 2,385,776 | 2,385,776 | 2,450,000 |
| Reserves | 0 | 96,722 | 96,722 | 193,155 |
| Fund Total | <u>2,333,000</u> | <u>2,482,498</u> | <u>2,482,498</u> | <u>2,643,155</u> |
| Local Provider Participation Fund | | | | |
| Operating | 0 | 0 | 0 | 150,000 |
| Grants and Aid | 0 | 0 | 0 | 30,095,733 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>30,245,733</u> |
| Alcohol and Drug Abuse Trust Fund | | | | |
| Operating | 4,219 | 20,000 | 20,000 | 20,000 |
| Grants and Aid | 12,397 | 20,000 | 20,000 | 20,000 |
| Fund Total | <u>16,616</u> | <u>40,000</u> | <u>40,000</u> | <u>40,000</u> |
| Criminal Justice Court Costs Fund | | | | |
| Personnel | 57,646 | 93,943 | 95,289 | 100,282 |
| Operating | 9,721 | 65,150 | 65,150 | 113,650 |
| Grants and Aid | 151,152 | 149,400 | 149,400 | 176,000 |
| Reserves | 0 | 130,908 | 129,562 | 152,981 |
| Fund Total | <u>218,519</u> | <u>439,401</u> | <u>439,401</u> | <u>542,913</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------------|-------------------------|-------------------------|--------------------------|
| Law Enforcement Trust Fund | | | | |
| Operating | 0 | 255,115 | 120,115 | 351,254 |
| Interfund Transfers | 106,625 | 0 | 135,000 | 0 |
| Fund Total | <u>106,625</u> | <u>255,115</u> | <u>255,115</u> | <u>351,254</u> |
| Sheriffs Educational Fund | | | | |
| Operating | 0 | 771,419 | 771,419 | 848,045 |
| Fund Total | <u>0</u> | <u>771,419</u> | <u>771,419</u> | <u>848,045</u> |
| Federal Equitable Sharing Fund | | | | |
| Operating | 0 | 0 | 29,859 | 29,897 |
| Fund Total | <u>0</u> | <u>0</u> | <u>29,859</u> | <u>29,897</u> |
| 911 Management Fund | | | | |
| Personnel | 441,922 | 552,624 | 568,269 | 563,065 |
| Operating | 778,490 | 889,329 | 877,758 | 887,952 |
| Capital | 6,015 | 2,738,420 | 2,740,596 | 1,767,957 |
| Reserves | 0 | 707,969 | 706,359 | 750,000 |
| Fund Total | <u>1,226,427</u> | <u>4,888,342</u> | <u>4,892,982</u> | <u>3,968,974</u> |
| Tourist Development Tax | | | | |
| Personnel | 487,791 | 533,659 | 538,220 | 569,606 |
| Operating | 1,132,051 | 1,971,988 | 1,971,988 | 2,441,208 |
| Capital | 157,630 | 1,445,881 | 1,483,796 | 2,240,366 |
| Non-operating | 0 | 2,508,429 | 2,508,429 | 4,389,898 |
| Interfund Transfers | 89,393 | 1,276 | 1,276 | 1,276 |
| Reserves | 0 | 424,000 | 421,720 | 659,000 |
| Fund Total | <u>1,866,865</u> | <u>6,885,233</u> | <u>6,925,429</u> | <u>10,301,354</u> |
| Parks and Recreation Fees Fund | | | | |
| Personnel | 506,942 | 693,562 | 696,387 | 703,068 |
| Operating | 275,696 | 502,210 | 538,210 | 508,672 |
| Capital | 592,452 | 2,861,344 | 2,585,723 | 4,191,985 |
| Interfund Transfers | 5,949 | 5,949 | 242,291 | 5,949 |
| Fund Total | <u>1,381,039</u> | <u>4,063,065</u> | <u>4,062,611</u> | <u>5,409,674</u> |
| Medical Examiner Fund | | | | |
| Operating | 4,702,243 | 4,920,850 | 4,959,787 | 5,372,235 |
| Capital | 71,622 | 646,458 | 617,302 | 1,280,174 |
| Reserves | 0 | 50,000 | 43,185 | 50,000 |
| Fund Total | <u>4,773,865</u> | <u>5,617,308</u> | <u>5,620,274</u> | <u>6,702,409</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|--------------------------|--------------------------|--------------------------|---------------------------|
| American Rescue Plan Local Fiscal Recovery Fund | | | | |
| Operating | 0 | 0 | 0 | 500,000 |
| Capital | 0 | 0 | 0 | 63,509,435 |
| Non-operating | 0 | 0 | 0 | 7,182,120 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>71,191,555</u> |
| American Rescue Plan Emergency Rental 2 Fund | | | | |
| Non-operating | 0 | 0 | 0 | 3,512,442 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>3,512,442</u> |
| American Rescue Plan HOME Fund | | | | |
| Operating | 0 | 0 | 0 | 482,637 |
| Grants and Aid | 0 | 0 | 0 | 2,734,948 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>3,217,585</u> |
| Public Improvement Transportation Debt Service | | | | |
| Debt Service | 3,911,332 | 3,911,518 | 3,911,518 | 3,922,272 |
| Non-operating | 0 | 2,803,257 | 2,803,257 | 2,803,257 |
| Fund Total | <u>3,911,332</u> | <u>6,714,775</u> | <u>6,714,775</u> | <u>6,725,529</u> |
| Infrastructure Surtax Debt Service | | | | |
| Debt Service | 6,583,013 | 0 | 0 | 0 |
| Fund Total | <u>6,583,013</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Parks Capital Project Fund | | | | |
| Capital | 1,970 | 244,937 | 244,937 | 244,937 |
| Fund Total | <u>1,970</u> | <u>244,937</u> | <u>244,937</u> | <u>244,937</u> |
| Public Improvement Transportation Capital Projects | | | | |
| Capital | 2,151,658 | 993,899 | 993,899 | 557,587 |
| Fund Total | <u>2,151,658</u> | <u>993,899</u> | <u>993,899</u> | <u>557,587</u> |
| Infrastructure Surtax Capital Projects | | | | |
| Capital | 35,374,011 | 80,161,641 | 96,706,065 | 128,606,732 |
| Reserves | 0 | 0 | 0 | 5,355,438 |
| Fund Total | <u>35,374,011</u> | <u>80,161,641</u> | <u>96,706,065</u> | <u>133,962,170</u> |
| Surtax Capital Projects | | | | |
| Capital | 0 | 288,307 | 288,307 | 11,872 |
| Fund Total | <u>0</u> | <u>288,307</u> | <u>288,307</u> | <u>11,872</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Solid Waste Disposal Fund | | | | |
| Personnel | 3,801,790 | 3,846,457 | 3,871,175 | 4,585,584 |
| Operating | 11,578,536 | 11,796,212 | 12,913,433 | 12,537,879 |
| Capital | 0 | 29,018,640 | 36,383,530 | 34,072,373 |
| Interfund Transfers | 6,222 | 6,222 | 7,342 | 6,222 |
| Reserves | 0 | 20,034,564 | 15,240,490 | 17,582,207 |
| Fund Total | <u>15,386,548</u> | <u>64,702,095</u> | <u>68,415,970</u> | <u>68,784,265</u> |
| Insurance Fund | | | | |
| Personnel | 31,740,194 | 38,878,347 | 41,284,658 | 41,183,049 |
| Operating | 4,169,596 | 4,364,518 | 4,272,313 | 4,444,067 |
| Capital | 0 | 51,707 | 156,495 | 457,699 |
| Interfund Transfers | 3,511 | 3,511 | 3,511 | 3,511 |
| Reserves | 0 | 2,623,288 | 2,620,932 | 6,754,229 |
| Fund Total | <u>35,913,301</u> | <u>45,921,371</u> | <u>48,337,909</u> | <u>52,842,555</u> |
| Countywide Total | <u>319,200,881</u> | <u>567,555,014</u> | <u>613,377,519</u> | <u>761,700,047</u> |





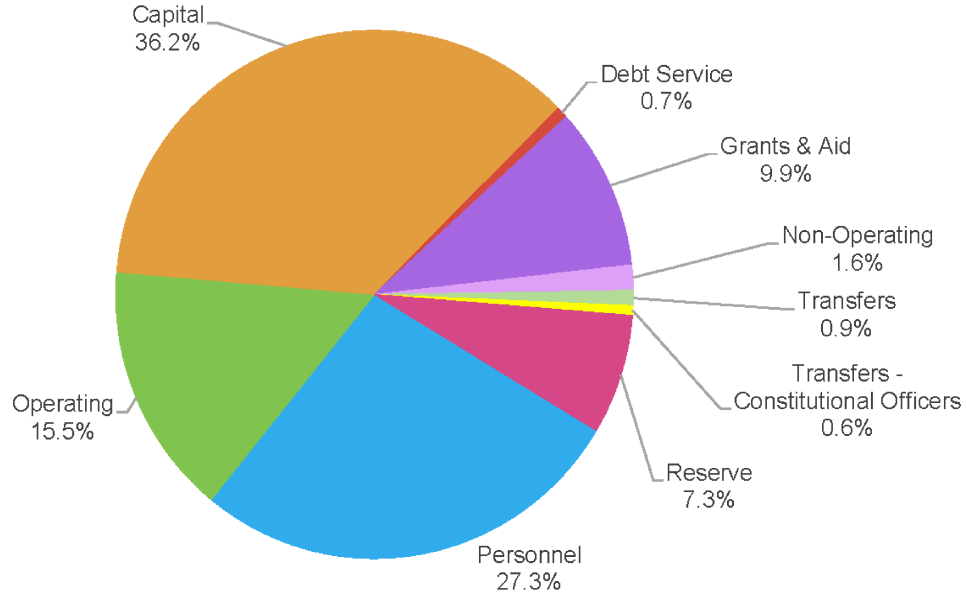
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Type (Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Countywide | | | | |
| Personnel | 99,213,673 | 165,112,712 | 167,155,856 | 176,563,637 |
| Operating | 57,645,554 | 89,396,701 | 94,997,017 | 93,924,662 |
| Capital | 64,394,419 | 178,648,332 | 222,100,464 | 322,135,265 |
| Debt Service | 10,972,024 | 4,305,451 | 4,305,451 | 4,316,207 |
| Grants and Aid | 17,352,647 | 32,635,772 | 61,023,395 | 55,154,721 |
| Non-operating | 0 | 42,428,461 | 9,514,612 | 36,210,721 |
| Interfund Transfers | 2,350,434 | 1,756,555 | 5,561,241 | 1,797,713 |
| Constitutional Officer Transfers | 67,272,130 | 3,623,578 | 3,686,102 | 3,912,208 |
| Reserves | 0 | 49,647,452 | 45,033,381 | 67,684,913 |
| Countywide Total | <u>319,200,881</u> | <u>567,555,014</u> | <u>613,377,519</u> | <u>761,700,047</u> |

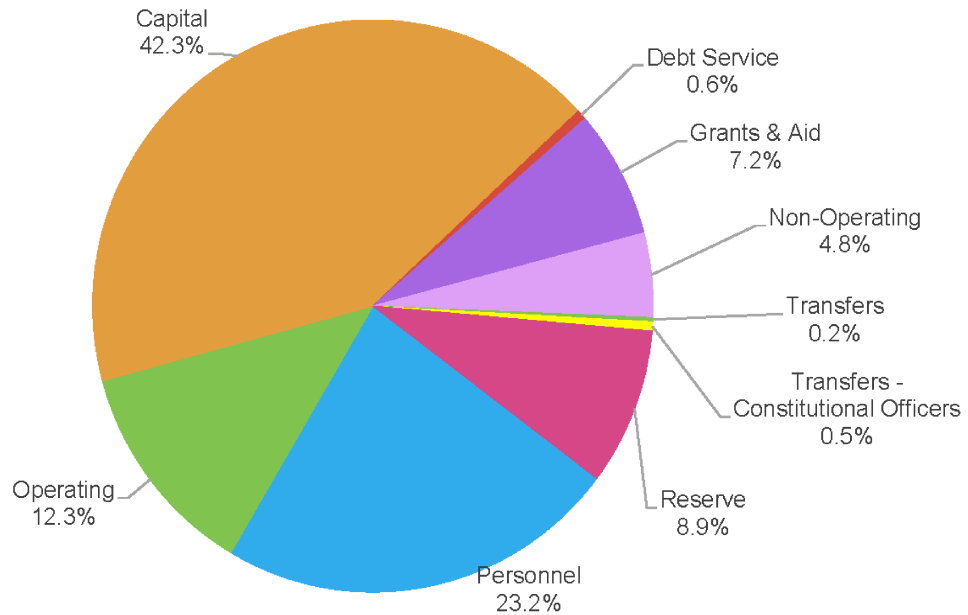


**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Type (Countywide)**

Amended Budget Countywide Expenditures 2020-21



Adopted Budget Countywide Expenditures 2021-22





Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|-------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| MSTU for Law Enforcement | | | | |
| Personnel | 0 | 43,784,828 | 44,715,527 | 46,257,744 |
| Operating | 2,389,504 | 9,433,164 | 9,656,625 | 9,834,873 |
| Capital | 0 | 391,153 | 1,292,093 | 244,754 |
| Non-operating | 0 | 211,975 | 0 | 211,975 |
| Interfund Transfers | 3,126,197 | 1,447,483 | 2,545,969 | 1,781,794 |
| Constitutional Officer Transfers | 45,456,536 | 0 | 0 | 0 |
| Reserves | 0 | 8,035,798 | 7,917,433 | 9,387,474 |
| Fund Total | <u>50,972,237</u> | <u>63,304,401</u> | <u>66,127,647</u> | <u>67,718,614</u> |
| Fire Rescue and EMS Fund | | | | |
| Personnel | 34,910,846 | 35,013,050 | 37,533,902 | 36,974,288 |
| Operating | 7,385,646 | 9,265,423 | 9,419,551 | 9,084,924 |
| Capital | 1,249,126 | 767,812 | 2,280,441 | 1,183,980 |
| Debt Service | 0 | 0 | 0 | 250,001 |
| Grants and Aid | 280,000 | 213,500 | 213,500 | 227,500 |
| Non-operating | 0 | 0 | 721,729 | 0 |
| Interfund Transfers | 1,469,907 | 1,251,010 | 1,251,010 | 1,057,731 |
| Reserves | 0 | 14,053,348 | 10,913,901 | 14,162,452 |
| Fund Total | <u>45,295,525</u> | <u>60,564,143</u> | <u>62,334,034</u> | <u>62,940,876</u> |
| Fire Rescue Impact Fees Fund | | | | |
| Capital | 7,461 | 0 | 0 | 245,360 |
| Fund Total | <u>7,461</u> | <u>0</u> | <u>0</u> | <u>245,360</u> |
| Stormwater Program | | | | |
| Personnel | 736,716 | 868,032 | 874,278 | 1,108,511 |
| Operating | 1,525,834 | 5,284,976 | 3,764,273 | 2,202,818 |
| Capital | 1,155,992 | 8,183,248 | 8,352,283 | 16,348,976 |
| Grants and Aid | 2,500 | 106,000 | 106,000 | 103,500 |
| Interfund Transfers | 1,377 | 1,377 | 1,377 | 1,377 |
| Reserves | 0 | 2,789,180 | 2,735,652 | 3,553,904 |
| Fund Total | <u>3,422,419</u> | <u>17,232,813</u> | <u>15,833,863</u> | <u>23,319,086</u> |
| Building Safety Fund | | | | |
| Personnel | 3,452,162 | 4,002,328 | 4,418,377 | 5,364,057 |
| Operating | 1,005,961 | 1,159,357 | 1,675,414 | 1,503,083 |
| Capital | 46,092 | 350,762 | 954,410 | 479,899 |
| Non-operating | 0 | 5,800,000 | 5,800,000 | 6,700,000 |
| Interfund Transfers | 1,924 | 1,924 | 1,924 | 1,924 |
| Reserves | 0 | 3,354,751 | 1,857,308 | 3,899,873 |
| Fund Total | <u>4,506,139</u> | <u>14,669,122</u> | <u>14,707,433</u> | <u>17,948,836</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------------|-------------------------|-------------------------|--------------------------|
| Local Housing Assistance Trust Fund | | | | |
| Personnel | 45,637 | 27,000 | 27,216 | 43,543 |
| Operating | 12,121 | 23,578 | 23,723 | 208,421 |
| Capital | 3,381 | 10,963 | 10,963 | 2,108 |
| Grants and Aid | 1,378,748 | 3,342,568 | 3,342,352 | 5,043,467 |
| Interfund Transfers | 760 | 760 | 760 | 760 |
| Fund Total | <u>1,440,647</u> | <u>3,404,869</u> | <u>3,405,014</u> | <u>5,298,299</u> |
| Local Housing CRF Trust Fund | | | | |
| Operating | 0 | 0 | 8,697 | 0 |
| Grants and Aid | 508,312 | 0 | 992,910 | 0 |
| Fund Total | <u>508,312</u> | <u>0</u> | <u>1,001,607</u> | <u>0</u> |
| Silver Springs Community Redevelopment Area Trust | | | | |
| Operating | 94,871 | 130,084 | 169,700 | 68,228 |
| Capital | 0 | 79,378 | 0 | 58,665 |
| Grants and Aid | 5,016 | 35,000 | 180,984 | 110,000 |
| Fund Total | <u>99,887</u> | <u>244,462</u> | <u>350,684</u> | <u>236,893</u> |
| Impact Fee East District | | | | |
| Capital | 245,694 | 7,394,430 | 7,394,430 | 9,917,445 |
| Fund Total | <u>245,694</u> | <u>7,394,430</u> | <u>7,394,430</u> | <u>9,917,445</u> |
| Impact Fee West District | | | | |
| Capital | 1,787 | 7,672,622 | 7,672,622 | 10,075,975 |
| Fund Total | <u>1,787</u> | <u>7,672,622</u> | <u>7,672,622</u> | <u>10,075,975</u> |
| Impact Fee District 1 | | | | |
| Operating | 1,359 | 0 | 0 | 0 |
| Capital | 0 | 2,191 | 2,191 | 2,191 |
| Fund Total | <u>1,359</u> | <u>2,191</u> | <u>2,191</u> | <u>2,191</u> |
| Impact Fee District 3 | | | | |
| Capital | 93,750 | 223,149 | 223,149 | 191,690 |
| Fund Total | <u>93,750</u> | <u>223,149</u> | <u>223,149</u> | <u>191,690</u> |
| Impact Fee District 4 | | | | |
| Capital | 486,369 | 466,818 | 466,818 | 128,052 |
| Fund Total | <u>486,369</u> | <u>466,818</u> | <u>466,818</u> | <u>128,052</u> |
| RLE Comm Res Facility MSTU | | | | |
| Personnel | 15,495 | 0 | 0 | 0 |
| Operating | 58,074 | 77,503 | 77,503 | 81,044 |
| Capital | 1,306 | 8,161 | 8,161 | 13,381 |
| Reserves | 0 | 11,975 | 11,975 | 12,911 |
| Fund Total | <u>74,875</u> | <u>97,639</u> | <u>97,639</u> | <u>107,336</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| RLE MSTU for Road Improvements | | | | |
| Operating | 11,453 | 59,460 | 119,460 | 64,473 |
| Capital | 346,276 | 1,454,503 | 1,394,503 | 1,811,598 |
| Fund Total | <u>357,729</u> | <u>1,513,963</u> | <u>1,513,963</u> | <u>1,876,071</u> |
| RLE Fire Protection MSBU | | | | |
| Personnel | 15,495 | 16,665 | 16,806 | 17,701 |
| Operating | 133,950 | 168,060 | 183,560 | 214,958 |
| Capital | 0 | 490,934 | 475,434 | 404,614 |
| Reserves | 0 | 28,542 | 28,401 | 78,555 |
| Fund Total | <u>149,445</u> | <u>704,201</u> | <u>704,201</u> | <u>715,828</u> |
| Marion Oaks MSTU | | | | |
| Personnel | 511,757 | 562,247 | 566,437 | 589,246 |
| Operating | 179,947 | 253,496 | 253,496 | 249,243 |
| Capital | 5,175 | 54,000 | 55,992 | 29,790 |
| Reserves | 0 | 200,100 | 204,338 | 218,188 |
| Fund Total | <u>696,879</u> | <u>1,069,843</u> | <u>1,080,263</u> | <u>1,086,467</u> |
| Marion Oaks MSTU for General Services | | | | |
| Personnel | 460,832 | 532,931 | 536,653 | 540,465 |
| Operating | 259,915 | 403,864 | 411,997 | 411,966 |
| Capital | 46,481 | 431,980 | 425,530 | 583,229 |
| Reserves | 0 | 250,000 | 246,272 | 250,000 |
| Fund Total | <u>767,228</u> | <u>1,618,775</u> | <u>1,620,452</u> | <u>1,785,660</u> |
| Marion Oaks MSBU for Road Improvements | | | | |
| Operating | 99,914 | 104,897 | 104,897 | 104,904 |
| Capital | 1,333,822 | 3,710,794 | 3,710,794 | 4,872,903 |
| Fund Total | <u>1,433,736</u> | <u>3,815,691</u> | <u>3,815,691</u> | <u>4,977,807</u> |
| Silver Springs Shores Special Tax District | | | | |
| Personnel | 373,598 | 419,179 | 422,076 | 431,986 |
| Operating | 272,196 | 298,114 | 298,114 | 328,706 |
| Capital | 106,695 | 285,969 | 287,302 | 427,807 |
| Reserves | 0 | 249,496 | 245,266 | 292,255 |
| Fund Total | <u>752,489</u> | <u>1,252,758</u> | <u>1,252,758</u> | <u>1,480,754</u> |
| Silver Springs Shores MSBU for Road Improvements | | | | |
| Operating | 79,628 | 84,706 | 84,706 | 84,729 |
| Capital | 413,048 | 1,943,438 | 1,943,438 | 2,499,798 |
| Fund Total | <u>492,676</u> | <u>2,028,144</u> | <u>2,028,144</u> | <u>2,584,527</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|----------------------|-----------------------|-----------------------|-----------------------|
| Hills of Ocala MSTU for Recreation | | | | |
| Operating | 21,434 | 52,401 | 62,011 | 27,802 |
| Capital | 0 | 0 | 0 | 7,150 |
| Reserves | 0 | 6,891 | 6,891 | 7,102 |
| Fund Total | <u>21,434</u> | <u>59,292</u> | <u>68,902</u> | <u>42,054</u> |
| Doublegate MSTU for General Services | | | | |
| Operating | 2,711 | 3,500 | 3,500 | 3,386 |
| Fund Total | <u>2,711</u> | <u>3,500</u> | <u>3,500</u> | <u>3,386</u> |
| Raven Hill MSTU for General Services | | | | |
| Operating | 2,073 | 10,570 | 10,570 | 10,225 |
| Fund Total | <u>2,073</u> | <u>10,570</u> | <u>10,570</u> | <u>10,225</u> |
| Rainbows End MSTU for General Municipal Services | | | | |
| Operating | 1,756 | 9,332 | 9,332 | 9,332 |
| Capital | 0 | 27,676 | 27,676 | 309,466 |
| Fund Total | <u>1,756</u> | <u>37,008</u> | <u>37,008</u> | <u>318,798</u> |
| Tompkins and Georges MSTU | | | | |
| Operating | 7,632 | 17,296 | 17,296 | 17,089 |
| Fund Total | <u>7,632</u> | <u>17,296</u> | <u>17,296</u> | <u>17,089</u> |
| Country Estates MSTU | | | | |
| Operating | 2,277 | 3,223 | 3,223 | 2,837 |
| Fund Total | <u>2,277</u> | <u>3,223</u> | <u>3,223</u> | <u>2,837</u> |
| Citrus Park MSTU | | | | |
| Operating | 4,262 | 15,868 | 15,868 | 15,739 |
| Fund Total | <u>4,262</u> | <u>15,868</u> | <u>15,868</u> | <u>15,739</u> |
| Wineberry MSTU for General Services | | | | |
| Operating | 2,634 | 10,550 | 10,550 | 10,938 |
| Fund Total | <u>2,634</u> | <u>10,550</u> | <u>10,550</u> | <u>10,938</u> |
| Golden Hills MSTU for General Services | | | | |
| Operating | 13,904 | 114,638 | 114,638 | 109,538 |
| Fund Total | <u>13,904</u> | <u>114,638</u> | <u>114,638</u> | <u>109,538</u> |
| Delcrest MSTU for General Services | | | | |
| Operating | 1,314 | 12,125 | 12,125 | 11,739 |
| Fund Total | <u>1,314</u> | <u>12,125</u> | <u>12,125</u> | <u>11,739</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Bellaire MSTU for General Services | | | | |
| Operating | 1,803 | 8,989 | 8,989 | 8,511 |
| Fund Total | <u>1,803</u> | <u>8,989</u> | <u>8,989</u> | <u>8,511</u> |
| Hamlet at Sherman Oaks MSBU for General Services | | | | |
| Operating | 10,426 | 19,182 | 19,182 | 21,553 |
| Fund Total | <u>10,426</u> | <u>19,182</u> | <u>19,182</u> | <u>21,553</u> |
| Lake Tropicana MSTU for Road Improvements | | | | |
| Operating | 3,953 | 7,599 | 7,599 | 15,255 |
| Capital | 194,383 | 225,401 | 225,401 | 413,343 |
| Fund Total | <u>198,336</u> | <u>233,000</u> | <u>233,000</u> | <u>428,598</u> |
| Golden Hills MSTU for Road Improvements | | | | |
| Operating | 2,064 | 12,148 | 12,148 | 12,510 |
| Capital | 0 | 61,565 | 61,565 | 417,530 |
| Fund Total | <u>2,064</u> | <u>73,713</u> | <u>73,713</u> | <u>430,040</u> |
| Kingsland Estates Ocala Waterway MSBU Road Improve | | | | |
| Operating | 9,548 | 36,689 | 36,689 | 32,426 |
| Capital | 9,731 | 135,891 | 582,279 | 545,852 |
| Fund Total | <u>19,279</u> | <u>172,580</u> | <u>618,968</u> | <u>578,278</u> |
| Kingsland Whispering Pines Forest Glenn MSBU Roads | | | | |
| Operating | 6,728 | 70,704 | 70,704 | 64,821 |
| Capital | 6,331 | 109,726 | 109,726 | 661,209 |
| Fund Total | <u>13,059</u> | <u>180,430</u> | <u>180,430</u> | <u>726,030</u> |
| Silver Springs Acres MSBU for Road Maintenance | | | | |
| Operating | 54,611 | 77,656 | 91,241 | 77,656 |
| Capital | 0 | 50,068 | 36,483 | 133,320 |
| Fund Total | <u>54,611</u> | <u>127,724</u> | <u>127,724</u> | <u>210,976</u> |
| Ocala Waterway Estates MSBU for Road Maintenance | | | | |
| Operating | 24,206 | 67,541 | 67,541 | 68,086 |
| Capital | 0 | 16,975 | 317,654 | 222,963 |
| Fund Total | <u>24,206</u> | <u>84,516</u> | <u>385,195</u> | <u>291,049</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| NW 17th Avenue Northwoods MSBU for Road Maint | | | | |
| Operating | 4,759 | 3,804 | 7,804 | 3,804 |
| Capital | 0 | 4,059 | 59 | 12,370 |
| Fund Total | <u>4,759</u> | <u>7,863</u> | <u>7,863</u> | <u>16,174</u> |
| Rainbow Park Units 1 and 2 MSBU for Road Maint | | | | |
| Operating | 103,296 | 128,721 | 128,721 | 113,644 |
| Capital | 158,224 | 262,437 | 262,437 | 604,555 |
| Fund Total | <u>261,520</u> | <u>391,158</u> | <u>391,158</u> | <u>718,199</u> |
| Paradise Farms MSBU for Roadside Mowing | | | | |
| Operating | 13,414 | 30,199 | 30,199 | 32,388 |
| Fund Total | <u>13,414</u> | <u>30,199</u> | <u>30,199</u> | <u>32,388</u> |
| Stonecrest Center MSBU for Road Maintenance | | | | |
| Operating | 4,909 | 10,269 | 10,269 | 10,261 |
| Capital | 0 | 9,154 | 9,154 | 45,449 |
| Fund Total | <u>4,909</u> | <u>19,423</u> | <u>19,423</u> | <u>55,710</u> |
| Deer Path Estates Ph 1 and 2 MSBU for Road Maint | | | | |
| Operating | 8,914 | 20,887 | 20,887 | 22,887 |
| Capital | 0 | 5,095 | 5,095 | 59,055 |
| Fund Total | <u>8,914</u> | <u>25,982</u> | <u>25,982</u> | <u>81,942</u> |
| Pine Run Estates MSTU for Road Improvements | | | | |
| Operating | 49,807 | 56,807 | 84,807 | 78,732 |
| Capital | 35,385 | 105,434 | 105,434 | 105,434 |
| Fund Total | <u>85,192</u> | <u>162,241</u> | <u>190,241</u> | <u>184,166</u> |
| Woods and Lakes Subdivision MSBU for Road Maint | | | | |
| Operating | 18,698 | 30,558 | 30,558 | 30,552 |
| Capital | 0 | 31,703 | 31,703 | 398,718 |
| Fund Total | <u>18,698</u> | <u>62,261</u> | <u>62,261</u> | <u>429,270</u> |
| DRA Maintenance for NW 49 Street 35 Street MSBU | | | | |
| Operating | 3,627 | 11,434 | 11,434 | 16,130 |
| Fund Total | <u>3,627</u> | <u>11,434</u> | <u>11,434</u> | <u>16,130</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Maricamp Market Center 1 and 2 MSBU for Road Maint | | | | |
| Operating | 0 | 0 | 0 | 1,650 |
| Capital | 0 | 0 | 0 | 3,000 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>4,650</u> |
| Indian Meadows MSTU for Street Lighting | | | | |
| Operating | 2,916 | 7,733 | 7,733 | 7,131 |
| Fund Total | <u>2,916</u> | <u>7,733</u> | <u>7,733</u> | <u>7,131</u> |
| Ocala Heights MSTU for Street Lighting | | | | |
| Operating | 3,088 | 37,864 | 37,864 | 36,378 |
| Fund Total | <u>3,088</u> | <u>37,864</u> | <u>37,864</u> | <u>36,378</u> |
| Bahia Oaks MSTU for Street Lighting | | | | |
| Operating | 12,809 | 27,944 | 27,944 | 26,186 |
| Fund Total | <u>12,809</u> | <u>27,944</u> | <u>27,944</u> | <u>26,186</u> |
| Boardman MSTU for Street Lighting | | | | |
| Operating | 3,369 | 14,855 | 14,855 | 14,857 |
| Fund Total | <u>3,369</u> | <u>14,855</u> | <u>14,855</u> | <u>14,857</u> |
| Hickory Hill MSTU for Street Lighting | | | | |
| Operating | 2,052 | 6,811 | 6,811 | 7,103 |
| Fund Total | <u>2,052</u> | <u>6,811</u> | <u>6,811</u> | <u>7,103</u> |
| Churchill MSTU for Street Lighting | | | | |
| Operating | 2,092 | 8,726 | 8,726 | 8,315 |
| Fund Total | <u>2,092</u> | <u>8,726</u> | <u>8,726</u> | <u>8,315</u> |
| Lake Weir Edgewater MSBU for Street Lighting | | | | |
| Operating | 12,305 | 132,309 | 132,309 | 129,458 |
| Fund Total | <u>12,305</u> | <u>132,309</u> | <u>132,309</u> | <u>129,458</u> |
| Boulder Hill Subdivision MSTU for Street Lighting | | | | |
| Operating | 1,109 | 9,897 | 9,897 | 9,897 |
| Fund Total | <u>1,109</u> | <u>9,897</u> | <u>9,897</u> | <u>9,897</u> |
| Series 2009A Debt Service Fund | | | | |
| Interfund Transfers | 109,876 | 0 | 0 | 0 |
| Fund Total | <u>109,876</u> | <u>0</u> | <u>0</u> | <u>0</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| Expenditures | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Series 2011A Debt Service Fund | | | | |
| Debt Service | 414,758 | 207,263 | 207,263 | 0 |
| Fund Total | <u>414,758</u> | <u>207,263</u> | <u>207,263</u> | <u>0</u> |
| Series 2012A Debt Service Fund | | | | |
| Debt Service | 185,018 | 171,720 | 171,720 | 160,005 |
| Fund Total | <u>185,018</u> | <u>171,720</u> | <u>171,720</u> | <u>160,005</u> |
| Series 2013A Debt Service Fund | | | | |
| Debt Service | 179,002 | 155,104 | 155,104 | 150,053 |
| Fund Total | <u>179,002</u> | <u>155,104</u> | <u>155,104</u> | <u>150,053</u> |
| Series 2014A Debt Service Fund | | | | |
| Debt Service | 372,656 | 294,666 | 294,666 | 273,163 |
| Fund Total | <u>372,656</u> | <u>294,666</u> | <u>294,666</u> | <u>273,163</u> |
| Series 2015A Debt Service Fund | | | | |
| Debt Service | 36,836 | 33,264 | 33,264 | 32,467 |
| Fund Total | <u>36,836</u> | <u>33,264</u> | <u>33,264</u> | <u>32,467</u> |
| Series 2016A Debt Service Fund | | | | |
| Debt Service | 144,472 | 109,330 | 109,330 | 104,241 |
| Fund Total | <u>144,472</u> | <u>109,330</u> | <u>109,330</u> | <u>104,241</u> |
| Series 2017A Debt Service Fund | | | | |
| Debt Service | 223,305 | 159,202 | 159,202 | 150,841 |
| Fund Total | <u>223,305</u> | <u>159,202</u> | <u>159,202</u> | <u>150,841</u> |
| Series 2019A Debt Service Fund | | | | |
| Debt Service | 92,368 | 100,329 | 100,329 | 100,376 |
| Fund Total | <u>92,368</u> | <u>100,329</u> | <u>100,329</u> | <u>100,376</u> |
| Series 2021A Debt Service Fund | | | | |
| Debt Service | 0 | 0 | 0 | 178,996 |
| Fund Total | <u>0</u> | <u>0</u> | <u>0</u> | <u>178,996</u> |
| Series 2017A Capital Projects Fund | | | | |
| Capital | 0 | 180,341 | 180,341 | 0 |
| Fund Total | <u>0</u> | <u>180,341</u> | <u>180,341</u> | <u>0</u> |
| Series 2019A Capital Projects Fund | | | | |
| Operating | 0 | 40,000 | 40,000 | 0 |
| Capital | 210,039 | 24,141 | 24,141 | 375,890 |
| Debt Service | 0 | 68,000 | 68,000 | 0 |
| Fund Total | <u>210,039</u> | <u>132,141</u> | <u>132,141</u> | <u>375,890</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Fund (Non-Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|---------------------------|---------------------------|---------------------------|---------------------------|
| Series 2021A Capital Projects Fund | | | | |
| Capital | 0 | 214,203 | 2,235,587 | 0 |
| Fund Total | <u>0</u> | <u>214,203</u> | <u>2,235,587</u> | <u>0</u> |
| Marion County Utility Fund | | | | |
| Personnel | 6,558,765 | 6,744,544 | 6,958,669 | 7,679,235 |
| Operating | 18,531,942 | 7,844,069 | 8,366,070 | 9,097,499 |
| Capital | 0 | 47,895,804 | 68,934,967 | 49,249,709 |
| Debt Service | 2,350,792 | 7,430,704 | 7,430,704 | 6,785,545 |
| Interfund Transfers | 15,425 | 43,425 | 48,468 | 15,425 |
| Reserves | 0 | 4,016,413 | 3,981,578 | 9,960,772 |
| Fund Total | <u>27,456,924</u> | <u>73,974,959</u> | <u>95,720,456</u> | <u>82,788,185</u> |
| Non-Countywide Total | <u>142,056,451</u> | <u>265,153,460</u> | <u>294,057,587</u> | <u>301,967,316</u> |





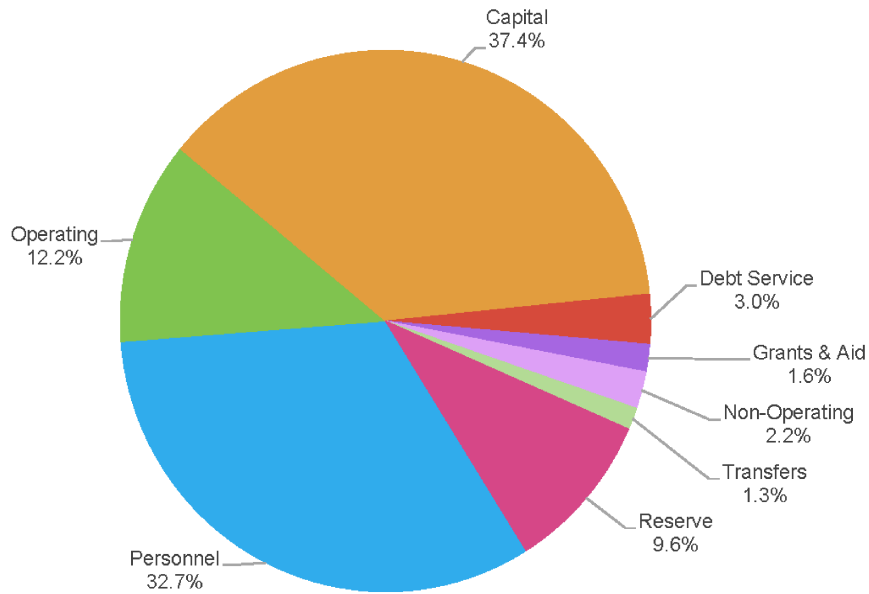
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Type (Non-Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Non-Countywide | | | | |
| Personnel | 47,081,303 | 91,970,804 | 96,069,941 | 99,006,776 |
| Operating | 32,462,815 | 35,719,580 | 35,801,810 | 34,608,685 |
| Capital | 6,156,548 | 83,281,978 | 110,100,256 | 103,087,228 |
| Debt Service | 3,999,207 | 8,729,582 | 8,729,582 | 8,185,688 |
| Grants and Aid | 2,174,576 | 3,697,068 | 4,835,746 | 5,484,467 |
| Non-operating | 0 | 6,011,975 | 6,521,729 | 6,911,975 |
| Interfund Transfers | 4,725,466 | 2,745,979 | 3,849,508 | 2,859,011 |
| Constitutional Officer Transfers | 45,456,536 | 0 | 0 | 0 |
| Reserves | 0 | 32,996,494 | 28,149,015 | 41,823,486 |
| Non-Countywide Total | <u>142,056,451</u> | <u>265,153,460</u> | <u>294,057,587</u> | <u>301,967,316</u> |

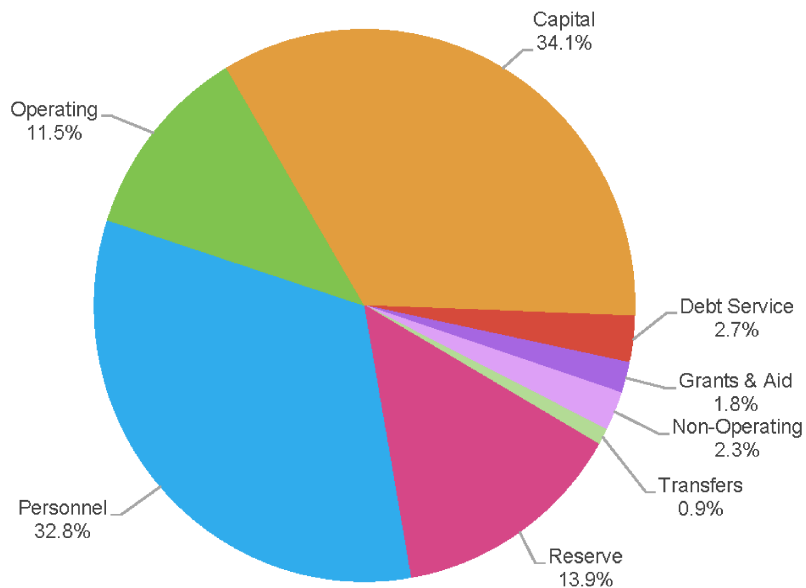


Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget Expenditure Summary by Type (Non-Countywide)

Amended Budget Non-Countywide Expenditures 2020-21



Adopted Budget Non-Countywide Expenditures 2021-22





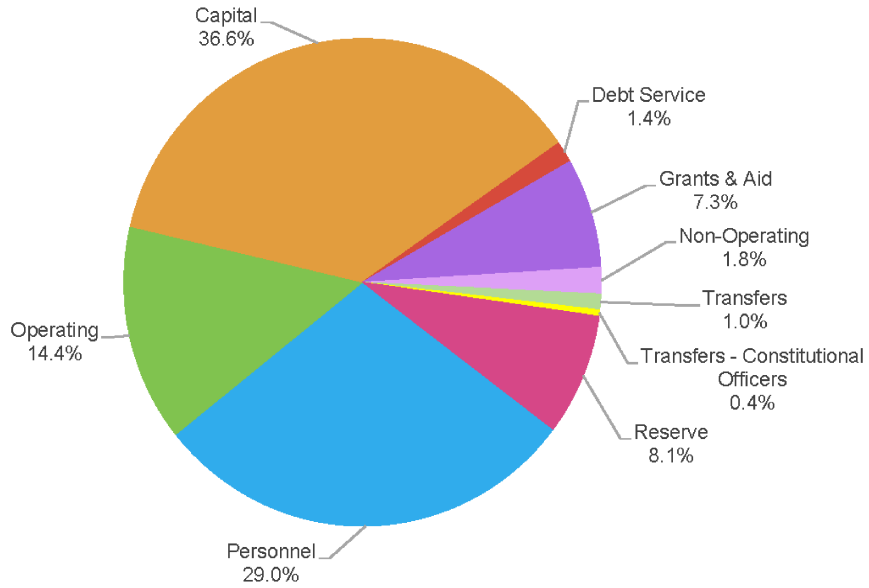
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Expenditure Summary by Type (Countywide and Non-Countywide)**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|---------------------------|---------------------------|---------------------------|-----------------------------|
| Countywide and Non-Countywide | | | | |
| Personnel | 146,294,976 | 257,083,516 | 263,225,797 | 275,570,413 |
| Operating | 90,108,369 | 125,116,281 | 130,798,827 | 128,533,347 |
| Capital | 70,550,967 | 261,930,310 | 332,200,720 | 425,222,493 |
| Debt Service | 14,971,231 | 13,035,033 | 13,035,033 | 12,501,895 |
| Grants and Aid | 19,527,223 | 36,332,840 | 65,859,141 | 60,639,188 |
| Non-operating | 0 | 48,440,436 | 16,036,341 | 43,122,696 |
| Interfund Transfers | 7,075,900 | 4,502,534 | 9,410,749 | 4,656,724 |
| Constitutional Officer Transfers | 112,728,666 | 3,623,578 | 3,686,102 | 3,912,208 |
| Reserves | 0 | 82,643,946 | 73,182,396 | 109,508,399 |
| Countywide and Non-Countywide Total | <u>461,257,332</u> | <u>832,708,474</u> | <u>907,435,106</u> | <u>1,063,667,363</u> |

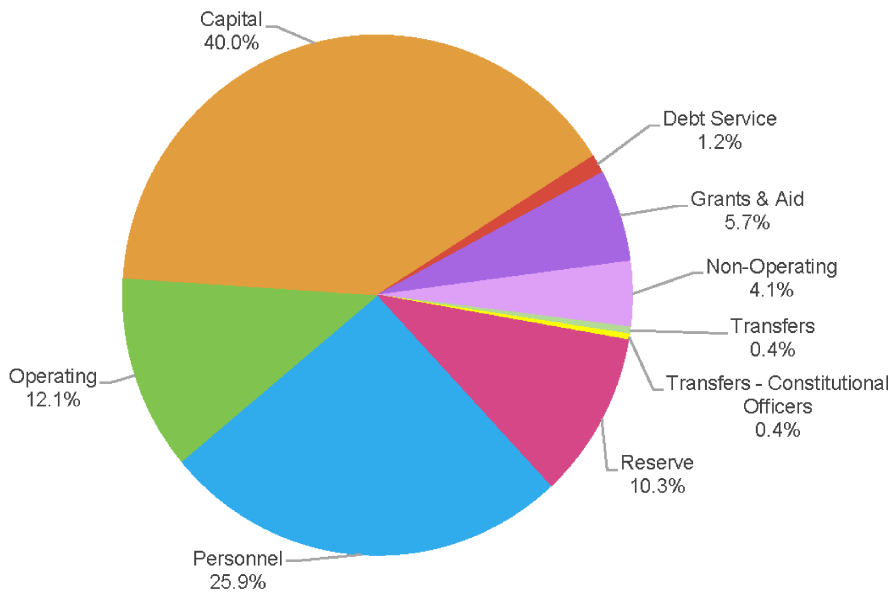


Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget Expenditure Summary by Type (Countywide and Non-Countywide)

Amended Budget Countywide and Non-Countywide Expenditures 2020-21



Adopted Budget Countywide and Non-Countywide Expenditures 2021-22





Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Budget Cost Summary

| <u>By Unit and Division</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Legislative and Administrative | | | | |
| County Commission | 3,340,796 | 17,133,357 | 17,686,559 | 26,021,481 |
| Financial and Administrative | 234,976 | 248,771 | 248,771 | 273,771 |
| Legal | 992,749 | 1,182,411 | 1,190,499 | 1,252,843 |
| Administration | 1,446,339 | 1,452,312 | 1,462,864 | 1,689,452 |
| Human Resources Administration | 771,301 | 968,319 | 1,072,809 | 937,563 |
| Legislative and Administrative Total | <u>6,786,161</u> | <u>20,985,170</u> | <u>21,661,502</u> | <u>30,175,110</u> |
| Support Services | | | | |
| Information Technology | 4,086,291 | 4,134,772 | 4,151,091 | 5,237,955 |
| Procurement Services | 1,051,917 | 1,208,471 | 1,217,712 | 1,229,969 |
| Fleet Management | 6,071,585 | 7,371,918 | 7,377,656 | 7,282,570 |
| Facilities Management | 6,194,739 | 8,358,987 | 7,856,928 | 9,350,709 |
| Support Services Total | <u>17,404,532</u> | <u>21,074,148</u> | <u>20,603,387</u> | <u>23,101,203</u> |
| Growth Management | | | | |
| Planning and Zoning | 1,585,167 | 2,255,431 | 2,267,321 | 2,491,912 |
| Code Enforcement | 1,071,791 | 1,259,077 | 1,266,148 | 1,343,801 |
| Growth Management Total | <u>2,656,958</u> | <u>3,514,508</u> | <u>3,533,469</u> | <u>3,835,713</u> |
| Public Safety | | | | |
| Fire Rescue and Ambulance | 69,856,940 | 88,308,252 | 90,199,550 | 91,886,169 |
| Emergency 9-1-1 System | 1,226,427 | 4,888,342 | 4,892,982 | 3,968,974 |
| Public Safety Radio | 1,920,625 | 1,811,174 | 1,812,382 | 1,827,185 |
| Public Safety Communications | 6,005,527 | 5,169,070 | 5,189,956 | 6,010,253 |
| Building Inspections | 4,506,139 | 14,669,122 | 14,707,433 | 17,948,836 |
| Animal Services | 3,572,937 | 3,816,880 | 3,879,131 | 4,221,247 |
| Public Safety Total | <u>87,088,595</u> | <u>118,662,840</u> | <u>120,681,434</u> | <u>125,862,664</u> |
| Public Services | | | | |
| Community Services | 107,676 | 108,776 | 109,242 | 114,029 |
| Grant Funded Community Services | 6,370,820 | 16,105,037 | 30,900,946 | 24,769,587 |
| Health Services | 11,677,283 | 55,385,871 | 54,956,448 | 23,758,908 |
| Southeastern Livestock Pavilion | 584,282 | 750,871 | 754,029 | 903,068 |
| Cooperative Extension Service | 651,832 | 1,042,364 | 1,047,003 | 1,015,097 |
| Parks and Recreation | 5,075,512 | 9,327,476 | 9,672,337 | 11,197,883 |
| Public Library System | 5,979,283 | 7,468,424 | 7,512,313 | 8,092,145 |
| Veterans Services | 595,144 | 590,598 | 594,589 | 623,837 |
| Economic Development | 1,111,171 | 1,413,050 | 1,413,050 | 1,881,563 |
| Economic Recovery | 0 | 0 | 0 | 71,191,555 |
| Tourist Development | 1,866,865 | 6,885,233 | 6,925,429 | 10,301,354 |
| Public Services Total | <u>34,019,868</u> | <u>99,077,700</u> | <u>113,885,386</u> | <u>153,849,026</u> |
| Public Works | | | | |
| Transportation | 14,116,352 | 21,216,920 | 21,736,101 | 22,544,995 |
| Transportation Planning Organization | 748,219 | 965,477 | 969,316 | 868,569 |
| Property Management | 69,343 | 90,006 | 90,597 | 94,573 |
| Office of Special Assessments | 513,921 | 569,353 | 573,349 | 567,331 |
| Airport | 726,317 | 1,906,620 | 3,631,413 | 3,476,253 |
| Stormwater Program | 3,422,419 | 17,232,813 | 15,833,863 | 23,319,086 |
| Water Resources | 199,220 | 245,759 | 246,326 | 254,423 |
| Solid Waste | 15,386,548 | 64,702,095 | 68,415,970 | 68,784,265 |
| Utilities | 27,456,924 | 73,974,959 | 95,720,456 | 82,788,185 |
| Public Works Total | <u>62,639,263</u> | <u>180,904,002</u> | <u>207,217,391</u> | <u>202,697,680</u> |



Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Budget Cost Summary

| <u>By Unit and Division</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Constitutional Officers | | | | |
| Clerk of Court and Comptroller | 3,608,084 | 3,935,649 | 4,286,605 | 4,332,864 |
| Property Appraiser | 3,359,359 | 3,623,578 | 3,686,102 | 3,912,208 |
| Sheriff | 94,448,072 | 103,879,875 | 106,611,953 | 109,792,600 |
| Supervisor of Elections | 3,170,023 | 3,093,765 | 3,103,890 | 3,211,318 |
| Tax Collector | 8,143,129 | 8,600,022 | 8,652,504 | 9,143,583 |
| Constitutional Officers Total | <u>112,728,667</u> | <u>123,132,889</u> | <u>126,341,054</u> | <u>130,392,573</u> |
| Courts and Criminal Justice | | | | |
| Court Administration | 936,346 | 1,136,160 | 865,046 | 897,125 |
| Court Programs and Services | 2,072,963 | 2,535,875 | 2,769,037 | 2,892,640 |
| Public Defender | 338,503 | 401,171 | 401,171 | 456,585 |
| State Attorney | 682,406 | 746,805 | 746,805 | 685,975 |
| Criminal Justice | 8,097,622 | 17,727,994 | 19,415,336 | 20,896,484 |
| Courts and Criminal Justice Total | <u>12,127,840</u> | <u>22,548,005</u> | <u>24,197,395</u> | <u>25,828,809</u> |
| Special Districts | | | | |
| Marion Oaks MSTU for Recreation | 696,879 | 1,069,843 | 1,080,263 | 1,086,467 |
| Silver Springs Shores Special Tax District | 752,489 | 1,252,758 | 1,252,758 | 1,480,754 |
| Hills of Ocala MSTU | 21,434 | 59,292 | 68,902 | 42,054 |
| Rainbow Lakes Estates MSTU | 74,875 | 97,639 | 97,639 | 107,336 |
| Rainbow Lakes Estates Fire MSBU | 149,445 | 704,201 | 704,201 | 715,828 |
| Marion Oaks MSTU for General Services | 767,228 | 1,618,775 | 1,620,452 | 1,785,660 |
| Road Improve and Maint Service Units | 2,996,729 | 8,940,322 | 9,715,389 | 13,642,005 |
| General Municipal Service Units | 50,794 | 252,949 | 252,949 | 530,353 |
| Street Lighting Service Units | 39,740 | 246,139 | 246,139 | 239,325 |
| Community Redevelopment Area | 99,886 | 244,462 | 350,684 | 236,893 |
| Special Districts Total | <u>5,649,499</u> | <u>14,486,380</u> | <u>15,389,376</u> | <u>19,866,675</u> |
| Agencies | | | | |
| Health Department | 2,333,000 | 2,482,498 | 2,482,498 | 2,643,155 |
| Health Agencies | 1,531,447 | 0 | 0 | 30,245,733 |
| Community Service Agencies | 673,544 | 1,019,121 | 1,019,121 | 1,042,002 |
| Economic Development Agencies | 365,000 | 365,000 | 365,000 | 380,000 |
| Planning Agencies | 73,929 | 75,292 | 75,292 | 76,903 |
| Other Agencies | 4,889,150 | 5,743,038 | 5,770,403 | 6,938,333 |
| Agencies Total | <u>9,866,070</u> | <u>9,684,949</u> | <u>9,712,314</u> | <u>41,326,126</u> |
| Transfers | | | | |
| Interfund Transfers | 1,458,630 | 1,579,303 | 1,579,303 | 1,750,447 |
| Transfers Total | <u>1,458,630</u> | <u>1,579,303</u> | <u>1,579,303</u> | <u>1,750,447</u> |
| Internal Services | | | | |
| Risk Management | 35,912,402 | 45,921,371 | 48,337,909 | 52,842,555 |
| Internal Services Total | <u>35,912,402</u> | <u>45,921,371</u> | <u>48,337,909</u> | <u>52,842,555</u> |
| Debt Service | | | | |
| General Debt Service | 6,583,013 | 0 | 0 | 0 |
| Transportation Debt Service | 3,911,332 | 6,714,775 | 6,714,775 | 6,725,529 |
| Road Assessment Program Debt Service | 1,758,291 | 1,230,878 | 1,230,878 | 1,150,142 |
| Debt Service Total | <u>12,252,636</u> | <u>7,945,653</u> | <u>7,945,653</u> | <u>7,875,671</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Budget Cost Summary**

| <u>By Unit and Division</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|-----------------------------|
| Capital Improvements | | | | |
| General Capital Improvements | 2,444,374 | 6,734,635 | 11,762,356 | 19,311,887 |
| Public Safety Communications Capital | 1,513,056 | 2,220,984 | 2,073,367 | 2,319,929 |
| Parks and Recreation Capital | 1,970 | 244,937 | 244,937 | 1,594,937 |
| Sheriff Capital Improvements | 4,608,695 | 12,648,532 | 16,245,208 | 26,972,753 |
| Fire Rescue and Ambulance Capital | 5,836,366 | 6,621,070 | 13,021,740 | 17,097,297 |
| Transportation Improvements | 45,998,446 | 125,257,970 | 131,517,113 | 154,982,673 |
| Road Assessment Program Improvements | 263,300 | 9,463,428 | 11,484,812 | 21,983,635 |
| Capital Improvements Total | <u>60,666,207</u> | <u>163,191,556</u> | <u>186,349,533</u> | <u>244,263,111</u> |
| Rainbow Lakes Estates | | | | |
| Rainbow Lakes Estates Mun Svc District | 482,235 | 1,409,380 | 1,414,154 | 1,306,515 |
| Rainbow Lakes Estates Total | <u>482,235</u> | <u>1,409,380</u> | <u>1,414,154</u> | <u>1,306,515</u> |
| CountyTotal | <u>461,739,563</u> | <u>834,117,854</u> | <u>908,849,260</u> | <u>1,064,973,878</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Full Time Equivalent Summary**

| <u>By Unit and Division</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|---|----------------------------|----------------------------|----------------------------|
| Legislative and Administrative | | | |
| County Commission | 6.00 | 6.00 | 7.00 |
| Legal | 9.00 | 8.70 | 8.70 |
| Administration | 11.50 | 11.50 | 13.47 |
| Human Resources Administration | 9.38 | 10.00 | 9.75 |
| Legislative and Administrative Total | <u>35.88</u> | <u>36.20</u> | <u>38.92</u> |
| Support Services | | | |
| Information Technology | 26.00 | 27.00 | 30.00 |
| Procurement Services | 19.00 | 19.00 | 18.00 |
| Fleet Management | 24.00 | 26.00 | 26.00 |
| Facilities Management | 46.00 | 47.00 | 49.00 |
| Support Services Total | <u>115.00</u> | <u>119.00</u> | <u>123.00</u> |
| Growth Management | | | |
| Planning and Zoning | 20.34 | 22.25 | 23.50 |
| Code Enforcement | 14.00 | 15.00 | 15.00 |
| Growth Management Total | <u>34.34</u> | <u>37.25</u> | <u>38.50</u> |
| Public Safety | | | |
| Fire Rescue and Ambulance | 641.20 | 634.00 | 637.00 |
| Emergency 9-1-1 System | 9.00 | 9.00 | 9.00 |
| Public Safety Radio | 2.00 | 2.00 | 2.00 |
| Public Safety Communications | 86.80 | 69.00 | 69.00 |
| Building Inspections | 56.83 | 58.75 | 71.36 |
| Animal Services | 49.00 | 49.00 | 51.00 |
| Public Safety Total | <u>844.83</u> | <u>821.75</u> | <u>839.36</u> |
| Public Services | | | |
| Community Services | 0.75 | 0.75 | 0.70 |
| Grant Funded Community Services | 10.58 | 11.75 | 13.80 |
| Southeastern Livestock Pavilion | 7.00 | 7.00 | 7.00 |
| Cooperative Extension Service | 16.00 | 17.00 | 16.00 |
| Parks and Recreation | 54.50 | 55.50 | 58.50 |
| Public Library System | 103.77 | 104.14 | 105.51 |
| Veterans Services | 8.00 | 8.00 | 8.50 |
| Tourist Development | 7.00 | 7.00 | 7.00 |
| Public Services Total | <u>207.60</u> | <u>211.14</u> | <u>217.01</u> |
| Public Works | | | |
| Transportation | 172.50 | 178.50 | 178.04 |
| Transportation Planning Organization | 5.00 | 5.00 | 5.00 |
| Property Management | 1.00 | 1.00 | 1.00 |
| Office of Special Assessments | 7.00 | 7.00 | 6.50 |
| Airport | 2.60 | 3.00 | 3.00 |
| Stormwater Program | 11.50 | 11.50 | 13.02 |
| Water Resources | 1.00 | 1.00 | 1.00 |
| Solid Waste | 57.40 | 57.30 | 67.52 |
| Utilities | 99.60 | 102.70 | 111.34 |
| Public Works Total | <u>357.60</u> | <u>367.00</u> | <u>386.42</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget
Full Time Equivalent Summary**

| <u>By Unit and Division</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|--|----------------------------|----------------------------|----------------------------|
| Courts and Criminal Justice | | | |
| Court Administration | 6.00 | 6.00 | 6.00 |
| Court Programs and Services | 12.00 | 13.00 | 13.00 |
| Courts and Criminal Justice Total | <u>18.00</u> | <u>19.00</u> | <u>19.00</u> |
| Special Districts | | | |
| Marion Oaks MSTU for Recreation | 11.50 | 11.50 | 11.50 |
| Silver Springs Shores Special Tax District | 8.63 | 8.00 | 8.00 |
| Rainbow Lakes Estates MSTU | 0.25 | 0.00 | 0.00 |
| Rainbow Lakes Estates Fire MSBU | 0.25 | 0.25 | 0.25 |
| Marion Oaks MSTU for General Services | 10.00 | 10.63 | 10.63 |
| Special Districts Total | <u>30.63</u> | <u>30.38</u> | <u>30.38</u> |
| Agencies | | | |
| Other Agencies | 1.00 | 1.00 | 3.00 |
| Agencies Total | <u>1.00</u> | <u>1.00</u> | <u>3.00</u> |
| Internal Services | | | |
| Risk Management | 6.00 | 7.00 | 7.50 |
| Internal Services Total | <u>6.00</u> | <u>7.00</u> | <u>7.50</u> |
| Rainbow Lakes Estates | | | |
| Rainbow Lakes Estates Mun Svc District | 8.13 | 8.75 | 8.75 |
| Rainbow Lakes Estates Total | <u>8.13</u> | <u>8.75</u> | <u>8.75</u> |
| County Total | <u>1,659.01</u> | <u>1,658.47</u> | <u>1,711.84</u> |

**Adopted Budget
Division Detail**



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: County Commission**

DESCRIPTION:

The Board of County Commissioners is the primary legislative and policy-making body for Marion County. Each commissioner represents one of the five districts in which they reside. They are elected by all county voters to serve a four-year term. The board elects a chairman and vice-chairman each year.

Commissioners hear and vote on a variety of issues. Whether enacting ordinances and resolutions or approving budgets and expenditures, this board has the responsibility to provide for the safety and welfare of all Marion County residents.

The Board of County Commissioners' overall operating budget includes the County Administrator and 24 departments and offices and is funded through General County Ad Valorem taxes and other revenue sources. Ad Valorem taxes are also used to fund the elected constitutional officers, state-mandated programs such as Medicaid and various other programs.

Marion County's population growth has challenged us to find innovative and resourceful funding options for the increasing demand on services. Building public/private partnerships is one option which has proven to be our most successful.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: County Commission**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Legislative | 3,340,798 | 17,133,357 | 17,686,559 | 26,021,481 |
| Total County Commission | 3,340,798 | 17,133,357 | 17,686,559 | 26,021,481 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Legislative | 6.00 | 6.00 | 7.00 |
| Total County Commission | 6.00 | 6.00 | 7.00 |

**Cost Center: Legislative
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Personnel | 788,803 | 809,703 | 810,270 | 900,083 |
| Operating | 1,271,175 | 1,609,229 | 1,564,229 | 1,678,851 |
| Capital | 2,336 | 0 | 0 | 0 |
| Grants and Aid | 1,278,484 | 1,602,650 | 1,602,650 | 1,747,850 |
| Reserves | 0 | 13,111,775 | 13,709,410 | 21,694,697 |
| Total Legislative Expenditures | 3,340,798 | 17,133,357 | 17,686,559 | 26,021,481 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| County Commissioner | 5.00 | 5.00 | 5.00 |
| Executive Assistant to the County Commission | 1.00 | 1.00 | 2.00 |
| Total Legislative Full Time Equivalents | 6.00 | 6.00 | 7.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Financial and Administrative**

DESCRIPTION:

The Financial and Administrative Division includes appropriations for the County's independent financial audit and for costs related to the Value Adjustment Board for review of taxable property values.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

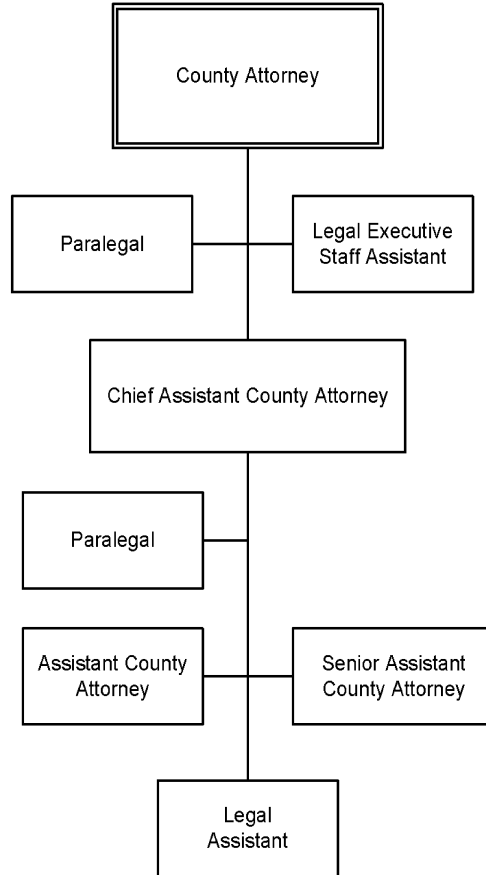
**Legislative and Administrative
Division: Financial and Administrative**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Finance and Administration | 234,976 | 248,771 | 248,771 | 273,771 |
| Total Financial and Administrative | 234,976 | 248,771 | 248,771 | 273,771 |

**Cost Center: Finance and Administration
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 234,976 | 248,771 | 248,771 | 273,771 |
| Total Finance and Administration Expenditures | 234,976 | 248,771 | 248,771 | 273,771 |

County Attorney





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Legal**

MISSION:

The purpose of the County Attorney's Office is to provide a broad range of legal services and support to the Office of the County Commissioners' and to all County Departments.

DESCRIPTION:

The County Attorney's Office acts as legal counsel for the Board of County Commissioners and its various departments; acts as legal counsel at meetings of the Board of County Commissioners, and appointed boards; represents the County in litigation brought against the County in State and Federal courts, and provides formal services including attendance at meetings and conferences, preparation and review of ordinances; resolutions, contracts, legal memoranda, and other documents; performance of general administrative duties and legal research.

The subject matter areas represented by County Attorney's staff include, but are not limited to: Administrative law; animal control; annexations; bid disputes; building construction; civil litigation; civil rights actions; code enforcement; collective bargaining; comprehensive plan; condemnation/ eminent domain; constitutional law; contract negotiations, drafting and enforcement; easements and liens on land; first amendment issues; government-in-the sunshine; human relations and employment discrimination; public records; public sector collective bargaining; public utility law; purchasing and government contracts; real estate; torts and negligence cases; worker's compensation claims; and zoning and land use matters.

GOALS:

Continue to provide excellent legal support to all Marion County Departments.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Legal**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| County Attorney | 992,751 | 1,182,411 | 1,190,499 | 1,252,843 |
| Total Legal | 992,751 | 1,182,411 | 1,190,499 | 1,252,843 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| County Attorney | 9.00 | 8.70 | 8.70 |
| Total Legal | 9.00 | 8.70 | 8.70 |

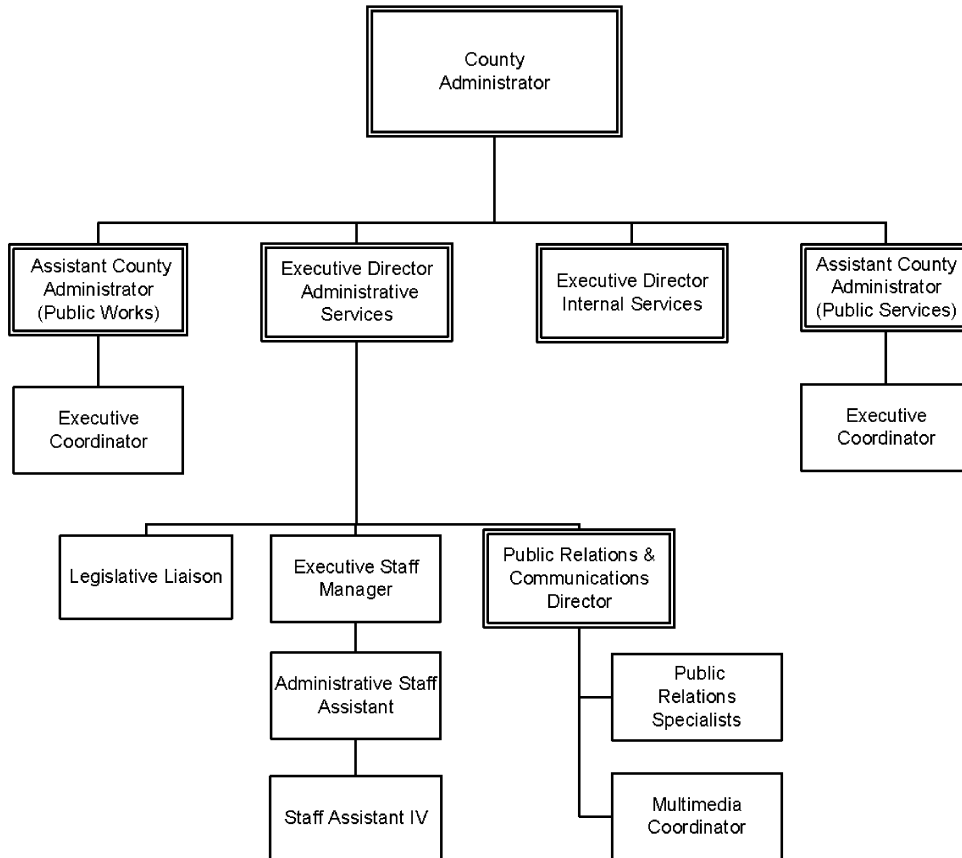
**Cost Center: County Attorney
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 944,310 | 1,065,888 | 1,073,976 | 1,128,882 |
| Operating | 48,441 | 116,523 | 116,523 | 123,961 |
| Total County Attorney Expenditures | 992,751 | 1,182,411 | 1,190,499 | 1,252,843 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| County Attorney | 1.00 | 1.00 | 1.00 |
| Chief Assistant County Attorney | 1.00 | 1.00 | 1.00 |
| Senior Assistant County Attorney | 1.00 | 1.00 | 1.00 |
| Assistant County Attorney | 2.00 | 2.00 | 2.00 |
| Paralegal | 1.00 | 2.00 | 2.00 |
| Legal Executive Staff Assistant | 1.00 | 0.70 | 0.70 |
| Legal Assistant | 1.00 | 1.00 | 1.00 |
| Staff Assistant III | 1.00 | 0.00 | 0.00 |
| Total County Attorney Full Time Equivalents | 9.00 | 8.70 | 8.70 |

**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Administration





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Administration**

MISSION:

Mission Statement: Leading public service in genuine dedication to our citizens through professional operations and resource stewardship.

Guiding Principles: Dedication to serve, Professional operations, Resource stewardship

Core Values: Humbleness, Integrity, Commitment, Accountability, Respect, Discipline

DESCRIPTION:

The County Administrator is the top administrative post in county government. The administrator is responsible for implementing commission policies and directives, leading the preparation of the county budget and overseeing daily operations for 23 departments. Additionally, the administrator manages all county-owned public facilities, as well as their maintenance and safety.

Departments reporting directly to the county administrator include: Fire Rescue, EMS and Public Safety Communications. The county's organizational structure includes two Assistant County Administrators for Public Works and Growth Services and for Public and Environmental Services as well as two Executive Directors for Administrative Services and for Internal Services that are responsible for overseeing the operations of assigned derpatments.

The County Administrator budget includes the budgets of the Office of Fiscal Review, Public Relations, and Administration.

GOALS:

Fiscal Review Goals:

Develop, evaluate and revise budgetary needs throughout the fiscal year. Create and monitor operational, strategic, and business plans for all Marion County departments. Use benchmarking data to measure performance of Marion County's departments. Monitor expenditures in accordance with budgetary controls and ensure proper implementation of financial policies, rules and regulations. Monitor accomplishments pertaining to Empowering Marion for Success initiatives.

Administration Goals:

Evaluate and update current administrative policies while maintaining a concise policy manual. Ensure excellent customer service by providing prompt, professional and consistent resolution of citizen complaints and responding to customers within 24 hours from the time the complaint or comment is received. Monitor countywide departmental procedures and actions regarding customer service. Increase participation internally and externally for Citizens Academy sessions. Increase staffing initiatives and duties through cross-training. Increase participation in legislative (state and federal) agendas. Ensure compliance of industry development contracts (EDIG, EDFIG, and QTI) .

Public Relations Goals:

Effectively manage Marion County's strategic public information and public relations operation. Provide consistent, timely, accurate, transparent and comprehensive information to the public and media. Maintain communications consistency among all Marion County departments.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Administration**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| County Administrator | 1,446,337 | 1,452,312 | 1,462,864 | 1,689,452 |
| Total Administration | 1,446,337 | 1,452,312 | 1,462,864 | 1,689,452 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| County Administrator | 11.50 | 11.50 | 13.47 |
| Total Administration | 11.50 | 11.50 | 13.47 |

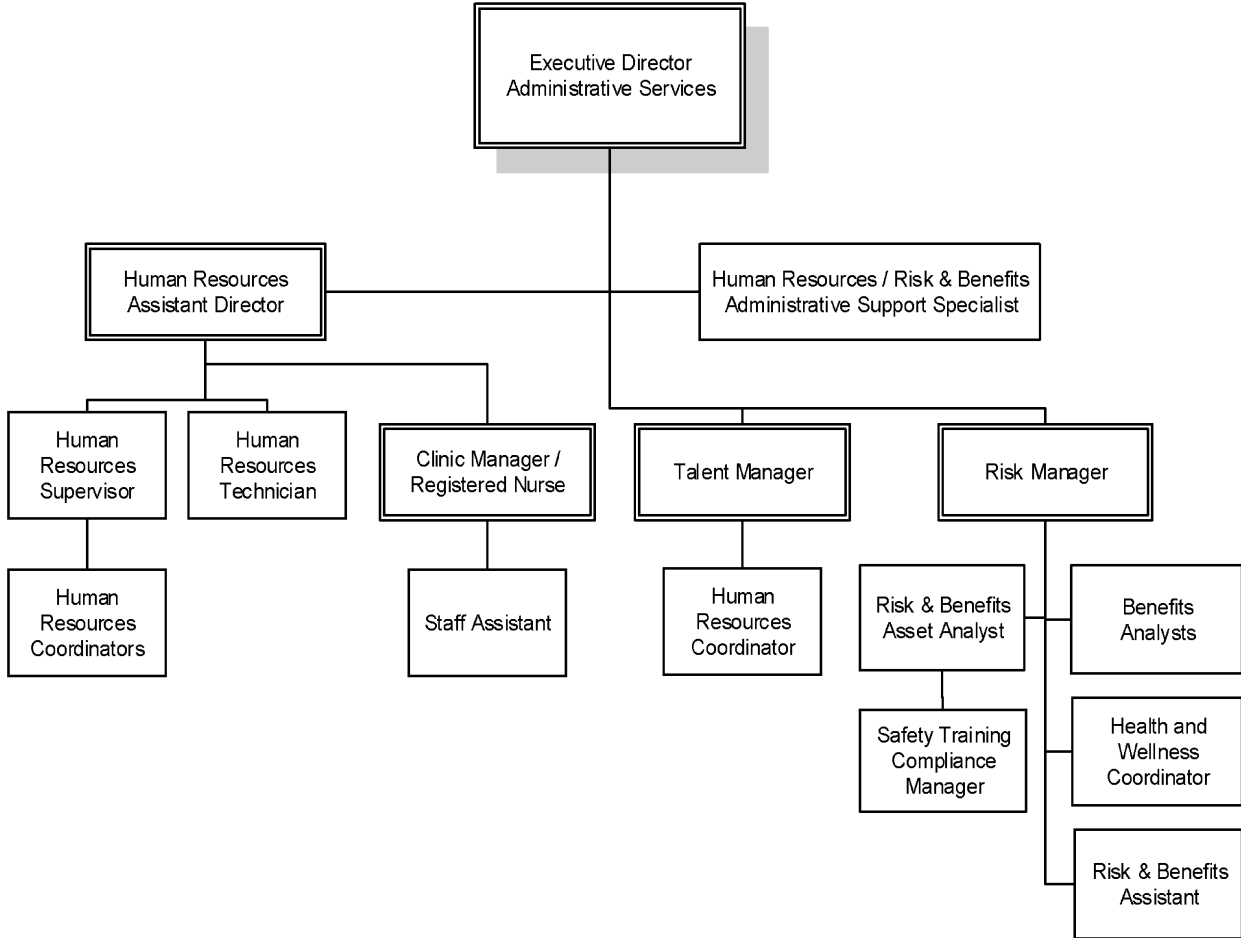
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|-----------|-------------------|--------------------|--------------------|--------------------|
| Citizen academy completion | Output | 0.00 | 90.00 | 90.00 | 90.00 |
| Social media following via Facebook for Public Information | Input | 62,486.00 | 40,000.00 | 50,000.00 | 70,000.00 |
| Complete Operational Plans for County Departments | Output | 5.00 | 4.00 | 4.00 | 5.00 |

**Cost Center: County Administrator
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,330,506 | 1,268,389 | 1,219,107 | 1,515,100 |
| Operating | 113,276 | 183,923 | 243,757 | 174,352 |
| Capital | 2,555 | 0 | 0 | 0 |
| Total County Administrator Expenditures | 1,446,337 | 1,452,312 | 1,462,864 | 1,689,452 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| County Administrator | 1.00 | 1.00 | 1.00 |
| Asst County Admin Public Works and Growth Mgmt | 0.25 | 0.25 | 0.00 |
| Executive Director Administrative Services | 0.00 | 0.00 | 0.75 |
| Executive Director Internal Services | 0.00 | 0.00 | 1.00 |
| Assistant County Administrator | 0.00 | 0.00 | 0.86 |
| Assistant County Administrator for Public Services | 1.00 | 1.00 | 0.00 |
| Public Relations and Communications Director | 1.00 | 1.00 | 1.00 |
| Legislative Liaison | 0.00 | 0.00 | 1.00 |
| Public Information Officer I | 1.00 | 1.00 | 0.00 |
| Public Relations Specialist | 0.00 | 0.00 | 2.00 |
| Senior Public Relations Specialist | 0.00 | 0.00 | 1.00 |
| Multimedia Coordinator | 1.00 | 1.00 | 1.00 |
| Public Information Specialist | 1.00 | 1.00 | 0.00 |
| Executive Coordinator | 1.25 | 1.25 | 0.86 |
| Administrative Staff Assistant | 1.00 | 1.00 | 1.00 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| Executive Staff Manager | 1.00 | 1.00 | 1.00 |
| Fiscal Manager | 1.00 | 1.00 | 0.00 |
| Total County Administrator Full Time Equivalents | 11.50 | 11.50 | 13.47 |

**Human Resources /
Risk & Benefits
Services**





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Human Resources Administration**

MISSION:

The mission of the Human Resources department is to attract and retain a highly qualified, diverse workforce, creating a culture of opportunity, health and safety.

DESCRIPTION:

The department is a stand-alone department that is arranged around six internal functions: Employment and Recruiting, Employee and Labor Relations, Benefits, Compensation, Training and Development, and HR Records.

The staff presently supports 25 departments with a total of 1685 budgeted positions, as well as interacting with thousands of job applicants, maintaining compliance with State and Federal regulations and labor laws, and providing professional counsel on personnel issues facing the County and its employees daily.

The department receives funding from the County General Fund budget and delivers core services to the County within 4 key areas: as the Human Resources organizational leader; in delivering employee excellence; recommending, supporting, and implementing personnel policies and procedures to/and for the Board of County Commissioners and the County Administrator, internal agency/department Directors, Constitutional Officers, employees, Firefighter's Union, Laborers Union, retirees, the general public, external government agencies, vendors, and a variety of contractors. The focus of the Human Resources Department is to deliver quality service to these clients and stakeholders.

The Employee Health Clinic provides medical care, medical monitoring, referral and educational services for work related illnesses/injuries and personal illnesses. These services are available to the employees of the Marion County BCC and the other Constitutional Officers. The Constitutional Officers are charged for services at cost for equipment and personnel. Unused money is returned to the General Fund.

GOALS:

The goals of the Human Resources department are:

Provide support to the Board of County Commissioners, its internal departments and stakeholders, by supporting the mission of the organization through effective implementation of the guiding principles, core values, and organizational priorities.

Attract and retain a highly qualified, diverse workforce.

Create a culture of opportunity, health and safety for all employees.

Enhance the quality of life of our employees.

Maximize productivity in the workplace.

These goals will be met through strategic objectives focusing on a productive work environment, staff development and health and wellness initiatives.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Legislative and Administrative
Division: Human Resources Administration**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Employee Health Clinic | 206,959 | 232,081 | 233,390 | 242,071 |
| Human Resources | 564,339 | 736,238 | 839,419 | 695,492 |
| Total Human Resources Administration | 771,298 | 968,319 | 1,072,809 | 937,563 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Employee Health Clinic | 2.38 | 2.00 | 2.00 |
| Human Resources | 7.00 | 8.00 | 7.75 |
| Total Human Resources Administration | 9.38 | 10.00 | 9.75 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Total Clinic Budget by Total Employees | Output | 96.51 | 98.08 | 96.51 | 95.10 |
| Estimated Training Hours per FTE | Efficiency | 4.82 | 8.00 | 8.00 | 8.00 |
| County Turnover Rate | Input | 16.77 | 16.00 | 16.00 | 16.00 |
| Total HR Budget by Total Employees | Efficiency | 368.80 | 320.50 | 320.50 | 368.80 |
| Number of Employees Served by HR Staff | Efficiency | 211.60 | 220.00 | 225.00 | 211.60 |
| Percentage of Clinic staff Devoted to FTE | Input | 0.08 | 0.08 | 0.08 | 0.08 |
| Percentage of HR staff Devoted to FTE | Efficiency | 0.50 | 0.50 | 0.50 | 0.50 |
| Total days for post offer physicals | Efficiency | 5.00 | 3.00 | 3.00 | 4.00 |

**Cost Center: Employee Health Clinic
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 155,109 | 155,018 | 156,327 | 162,751 |
| Operating | 51,850 | 77,063 | 77,063 | 79,320 |
| Total Employee Health Clinic Expenditures | 206,959 | 232,081 | 233,390 | 242,071 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Clinic Manager Registered Nurse | 1.00 | 1.00 | 1.00 |
| Medical Technician | 0.38 | 0.00 | 0.00 |
| Staff Assistant III | 1.00 | 1.00 | 1.00 |
| Total Employee Health Clinic Full Time Equivalents | 2.38 | 2.00 | 2.00 |



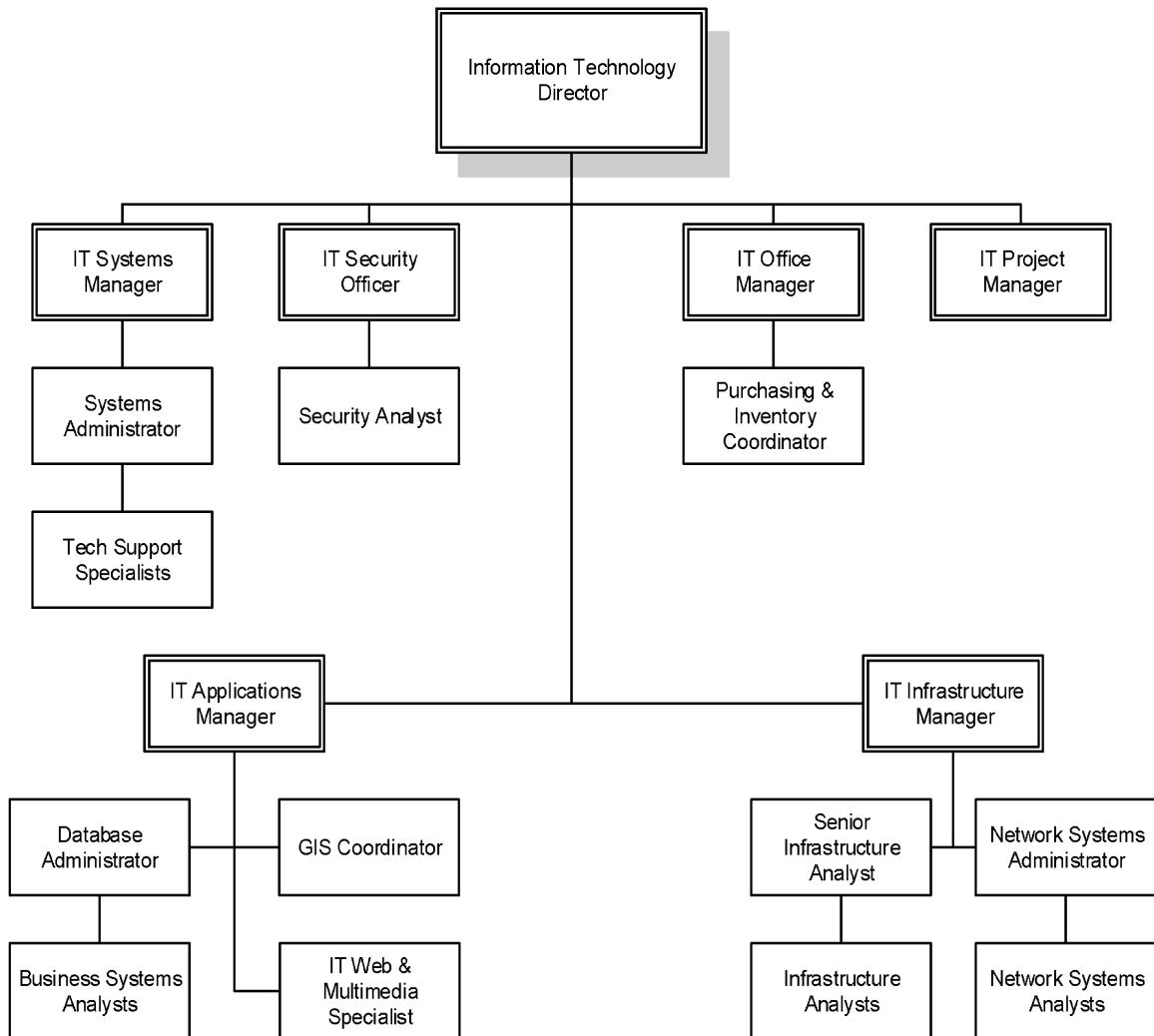
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Human Resources
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 482,916 | 574,818 | 632,999 | 543,063 |
| Operating | 80,381 | 161,420 | 206,420 | 152,429 |
| Capital | 1,042 | 0 | 0 | 0 |
| Total Human Resources Expenditures | 564,339 | 736,238 | 839,419 | 695,492 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Human Resources Risk Director | 0.75 | 0.75 | 0.00 |
| Human Resources Manager | 1.00 | 1.00 | 0.00 |
| Human Resources Assistant Director | 0.00 | 0.00 | 1.00 |
| Human Resources Compensation Specialist | 1.00 | 0.00 | 0.00 |
| Senior Human Resources Coordinator | 1.00 | 3.00 | 2.00 |
| Human Resources Supervisor | 0.00 | 0.00 | 1.00 |
| Talent Manager | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 0.00 | 0.00 | 0.75 |
| Human Resources Coordinator | 0.50 | 0.50 | 1.00 |
| Human Resources Risk Admin Support Specialist | 0.75 | 0.75 | 0.00 |
| Human Resources Technician | 1.00 | 1.00 | 1.00 |
| Total Human Resources Full Time Equivalents | 7.00 | 8.00 | 7.75 |

Information Technology





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Support Services Division: Information Technology

MISSION:

The mission of the Information Technology Department is to provide high-quality customer service by delivering secure, reliable and innovative technological solutions in the most cost-effective manner to the Board of County Commissioners, its departments and other local governmental agencies to better serve the citizens of Marion County.

DESCRIPTION:

Our vision is to continue to provide innovative technologies and services fundamental to the support of Marion County government. This will increase overall efficiency, reduce paperwork and ensure that the computing infrastructure remains highly available and secure. This vision is driven by our partnerships with the County departments as they continue to streamline business processes to meet changing needs and priorities. Information Technology values strong relationships with its customers by delivering prompt, courteous, and high-quality services that emphasize customer satisfaction and security.

GOALS:

Continuous enhancement of security to protect the integrity and availability of County data using advanced technologies, security best practices, and heighten employee security awareness.

IT will continue with the implementation of new ERP modules to enhance overall efficiencies and provide technical support of end-user functionality.

Continue to provide high-quality customer service to enable departments to better serve the citizens of Marion County.

Analyze current and emerging technologies in order to make recommendations for improving and streamlining County services.

Promote accessibility of County data and technologies and transform business practices to utilize the benefits of automation.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Support Services
Division: Information Technology**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Information Technology | 4,086,292 | 4,134,772 | 4,151,091 | 5,237,955 |
| Total Information Technology | 4,086,292 | 4,134,772 | 4,151,091 | 5,237,955 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|-------------------------------------|--------------------|--------------------|--------------------|
| Information Technology | 26.00 | 27.00 | 30.00 |
| Total Information Technology | 26.00 | 27.00 | 30.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|------------|-------------------|--------------------|--------------------|--------------------|
| Servers maintained both physical and virtual | Output | 273.00 | 165.00 | 235.00 | 287.00 |
| Phone system stations supported | Output | 1,952.00 | 1,700.00 | 1,725.00 | 2,049.00 |
| Commuting devices serviced such as computers, laptops, tablets and smartphones | Output | 1,975.00 | 1,790.00 | 1,750.00 | 2,073.00 |
| Commuting devices per employee | Efficiency | 1.22 | 1.15 | 1.04 | 1.26 |



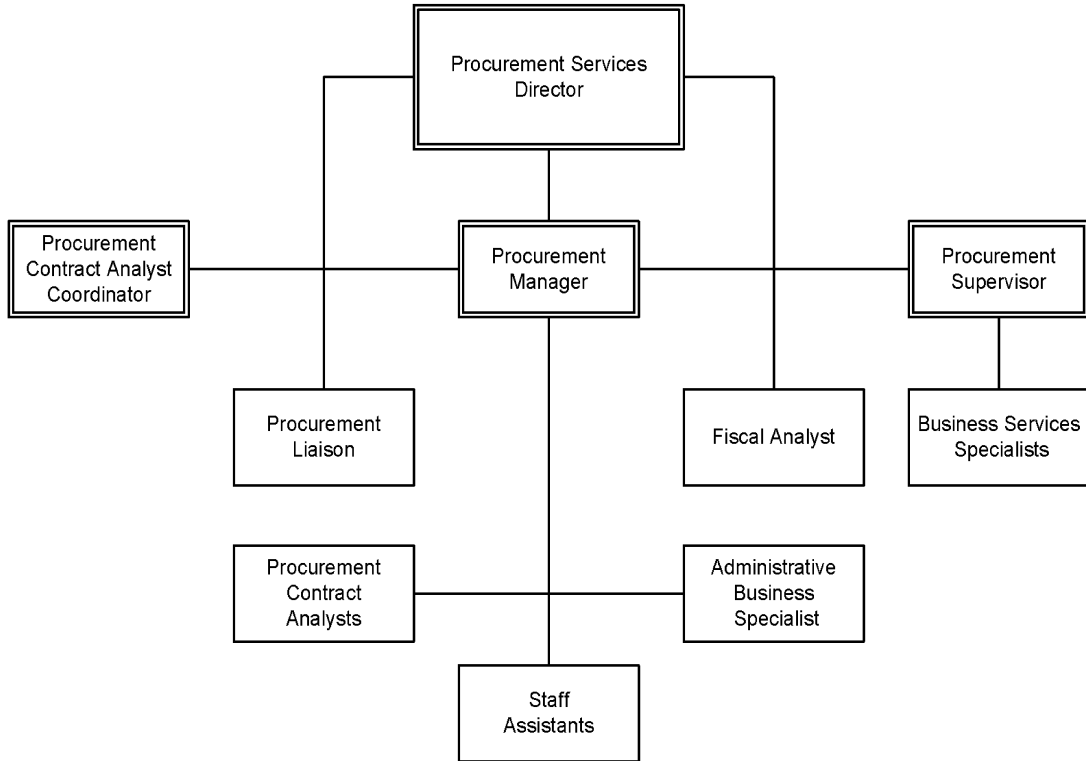
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Information Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,856,728 | 2,198,856 | 2,215,175 | 2,531,267 |
| Operating | 1,264,470 | 1,767,916 | 1,767,916 | 2,107,626 |
| Capital | 847,095 | 50,000 | 50,000 | 481,061 |
| Debt Service | 117,999 | 118,000 | 118,000 | 118,001 |
| Total Information Technology Expenditures | 4,086,292 | 4,134,772 | 4,151,091 | 5,237,955 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Information Technology Director | 1.00 | 1.00 | 1.00 |
| GIS Coordinator | 1.00 | 1.00 | 1.00 |
| Information Technology Project Manager | 1.00 | 1.00 | 1.00 |
| Database Administrator | 0.00 | 0.00 | 1.00 |
| Information Technology System Administrator | 0.00 | 1.00 | 1.00 |
| Information Technology Security Officer | 1.00 | 1.00 | 1.00 |
| Network Systems Administrator | 1.00 | 1.00 | 1.00 |
| Information Technology Applications Manager | 1.00 | 1.00 | 1.00 |
| Information Technology Infrastructure Manager | 1.00 | 1.00 | 1.00 |
| Information Technology Office Manager | 1.00 | 1.00 | 1.00 |
| IT Web and Multimedia Specialist | 1.00 | 1.00 | 2.00 |
| Network Systems Analyst | 2.00 | 2.00 | 3.00 |
| Information Technology Systems Manager | 1.00 | 1.00 | 1.00 |
| Information Technology Security Analyst | 0.00 | 1.00 | 1.00 |
| GIS Programmer Analyst | 1.00 | 0.00 | 0.00 |
| Technology Support Specialist | 6.00 | 5.00 | 5.00 |
| Senior Infrastructure Analyst | 1.00 | 1.00 | 1.00 |
| Business Systems Analyst | 2.00 | 3.00 | 2.00 |
| Senior Business System Analyst | 1.00 | 1.00 | 2.00 |
| Infrastructure Analyst | 2.00 | 2.00 | 2.00 |
| Purchasing and Inventory Coordinator | 1.00 | 1.00 | 1.00 |
| Total Information Technology Full Time Equivalents | 26.00 | 27.00 | 30.00 |

Procurement Services





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Support Services
Division: Procurement Services**

MISSION:

To provide goods and services of appropriate quality and quantity as required by the County departments in a timely manner, at the least overall cost to the taxpayers and to administer the procurement process in an open, fair, competitive manner and without conflict of interest, or other impropriety or appearance of impropriety.

DESCRIPTION:

The Procurement Services Department works with the individual departments and with vendors and other elected officials to assure our taxpayers that all purchases for Marion County are made in a transparent and ethical manner. Procurement Services facilitates the competitive solicitation process, administers contracts and ensures accurate and timely payment to all vendors.

GOALS:

To become a more pro-active service department by seeking out opportunities for saving money through combining the needs of multiple departments.

To utilize technology in order to accommodate increased work volume while maintaining current staffing levels.

To create an informed vendor base, with additional focus on growing local vendor participation.

To continuously review and update policies and procedures to accommodate changes in law and to promote efficiency and transparency.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Support Services
Division: Procurement Services**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Procurement Services | 1,051,917 | 1,208,471 | 1,217,712 | 1,229,969 |
| Total Procurement Services | 1,051,917 | 1,208,471 | 1,217,712 | 1,229,969 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Procurement Services | 19.00 | 19.00 | 18.00 |
| Total Procurement Services | 19.00 | 19.00 | 18.00 |

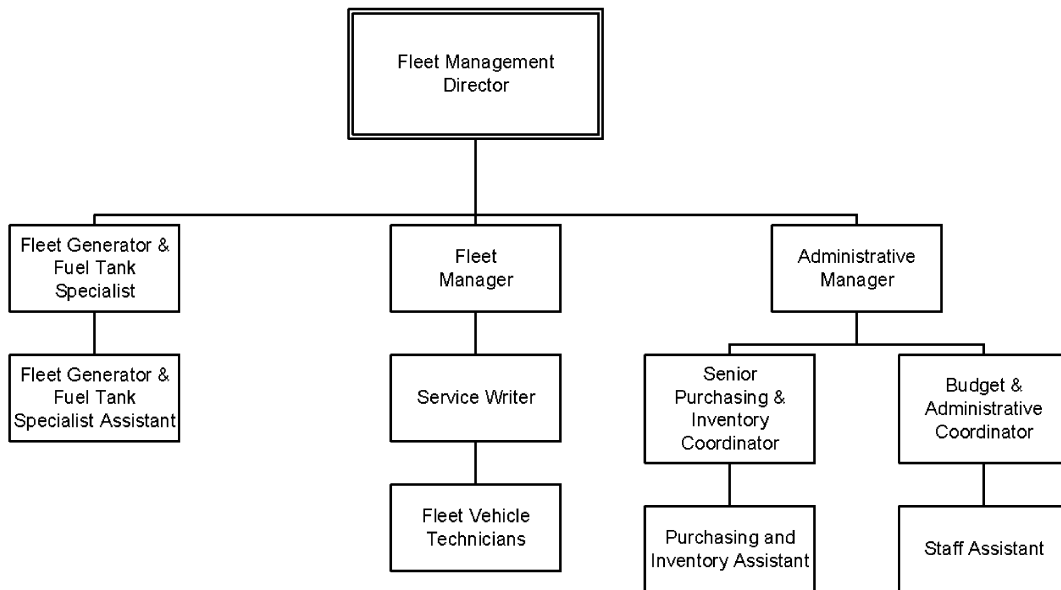
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Total annual savings through solicitation processes | Output | 4,773,660.00 | 3,500,000.00 | 3,100,000.00 | 4,900,000.00 |
| Percentage of Procurement expenditures to total organization expenditures | Efficiency | 0.15 | 0.15 | 0.15 | 0.15 |
| Number of solicitations processed annually | Input | 655.00 | 550.00 | 677.00 | 675.00 |
| Purchase orders processed annually | Input | 1,336.00 | 1,000.00 | 1,064.00 | 1,000.00 |
| Number of PCards issued and managed annually | Input | 357.00 | 350.00 | 330.00 | 300.00 |
| Percent of Procurement FTE's to total original FTE's | Efficiency | 1.25 | 1.10 | 1.25 | 1.30 |

**Cost Center: Procurement Services
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,013,619 | 1,182,126 | 1,011,665 | 1,197,439 |
| Operating | 38,298 | 26,345 | 206,047 | 32,530 |
| Total Procurement Services Expenditures | 1,051,917 | 1,208,471 | 1,217,712 | 1,229,969 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Procurement Director | 1.00 | 1.00 | 1.00 |
| Procurement and Contract Analyst Coordinator | 1.00 | 1.00 | 1.00 |
| Procurement Manager | 1.00 | 1.00 | 1.00 |
| Procurement Supervisor | 0.00 | 0.00 | 1.00 |
| Vendor Liaison | 0.00 | 0.00 | 1.00 |
| Fiscal Analyst | 0.00 | 0.00 | 1.00 |
| Projects Coordinator I | 1.00 | 1.00 | 0.00 |
| Procurement and Contract Analyst | 4.00 | 4.00 | 4.00 |
| Staff Assistant III | 2.00 | 2.00 | 2.00 |
| Administrative Business Specialist | 0.00 | 0.00 | 1.00 |
| Business Services Specialist | 9.00 | 9.00 | 5.00 |
| Total Procurement Services Full Time Equivalents | 19.00 | 19.00 | 18.00 |

Fleet Management





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Support Services Division: Fleet Management

MISSION:

Fleet Management is committed to providing exceptional service support to our County departments. We use industries best practices together with ongoing training to maintain Marion County's Fleet. Our nationally recognized ASE Blue Seal of Excellence Award team of certified Automotive Service Excellence Technicians and Emergency Vehicle Technicians analyze, repair and perform preventative maintenance on over 1,600 vehicles, equipment and generators. Our objective is to meet and exceed the service and safety needs of the citizens and employees of Marion County.

DESCRIPTION:

As members of the Marion County Board of County Commissioners, we are fully committed to supporting the County's Mission Statement. Our team of 26 FTE's strive to continuously improve on performance and productivity, while providing safe, operational vehicles and equipment for the County. Our night shift has significantly improved throughput of regular scheduled maintenance and response time for late night call outs on Monday through Thursday.

GOALS:

Our dedicated staff strives to keep abreast of the emerging changes in automotive technology. We are committed to updating our knowledge, equipment and facilities to Fleet Management will continue to build and improve customer service and support. We are committed to continuing to update our knowledge, equipment and facilities to maintain compliance with federal, state and local standards for public sector fleet operations. We continue to pursue opportunities to increase productivity and in-house repairs, reduce cost and continue to enhance our services to the employees and citizens of Marion County.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Support Services
Division: Fleet Management**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Fleet Management | 6,071,585 | 7,371,918 | 7,377,656 | 7,282,570 |
| Total Fleet Management | 6,071,585 | 7,371,918 | 7,377,656 | 7,282,570 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Fleet Management | 24.00 | 26.00 | 26.00 |
| Total Fleet Management | 24.00 | 26.00 | 26.00 |

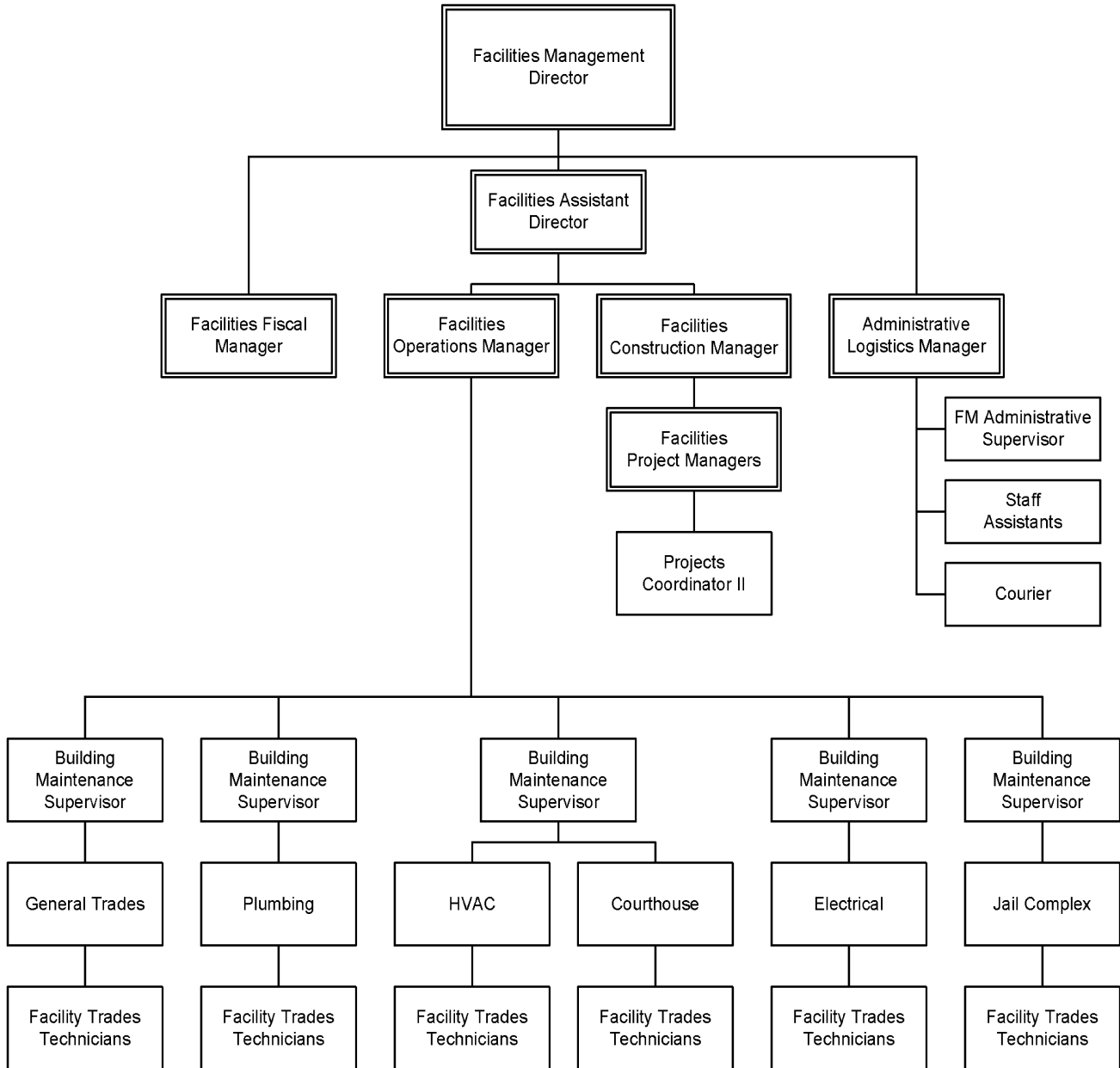
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Billed hours versus Worked hours | Input | 87.00 | 95.00 | 85.00 | 90.00 |
| Approval rating from Customer surveys completed | Output | 100.00 | 100.00 | 100.00 | 100.00 |
| Complete a minimum of 95% of PM's on time | Efficiency | 95.00 | 95.00 | 95.00 | 95.00 |

**Cost Center: Fleet Management
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,457,372 | 1,805,685 | 1,817,559 | 1,926,529 |
| Operating | 4,601,294 | 5,468,934 | 5,482,798 | 5,229,065 |
| Capital | 12,919 | 97,299 | 77,299 | 126,976 |
| Total Fleet Management Expenditures | 6,071,585 | 7,371,918 | 7,377,656 | 7,282,570 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Fleet Management Director | 1.00 | 1.00 | 1.00 |
| Fleet Manager | 1.00 | 1.00 | 1.00 |
| Senior Purchasing and Inventory Coordinator | 1.00 | 1.00 | 1.00 |
| Purchasing and Inventory Assistant | 0.00 | 1.00 | 1.00 |
| Staff Assistant II | 0.00 | 1.00 | 1.00 |
| Budget and Administrative Coordinator | 1.00 | 1.00 | 1.00 |
| Administrative Manager | 1.00 | 1.00 | 1.00 |
| Fleet Vehicle Technician | 16.00 | 16.00 | 16.00 |
| Service Writer | 1.00 | 1.00 | 1.00 |
| Fleet Generator and Fuel Tank Specialist | 1.00 | 1.00 | 1.00 |
| Fleet Generator and Fuel Tank Specialist Assistant | 1.00 | 1.00 | 1.00 |
| Total Fleet Management Full Time Equivalents | 24.00 | 26.00 | 26.00 |

Facilities Management





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Support Services Division: Facilities Management

MISSION:

Facilities Management is dedicated to serve the staff and customers of Marion County through professional operations and resource stewardship. The department is focused on reliable customer service, development of employees, accountability, and providing a safe and positive work environment.

DESCRIPTION:

The Marion County Facilities Management department is a strong team that consists of Administration, Operations Management, and Project Management. Our team of technicians consists of multiple construction trades including Electrical, HVAC, Plumbing, Carpentry, Cabinetry, and Painting. Facilities Management is responsible for managing modern preventive maintenance techniques to ensure the successful operation of mechanical systems and the most conservative use of energy possible. We provide preventative maintenance, building repairs, grounds maintenance, renovations, construction management, and energy management services. It is our goal to ensure our staff and citizens can perform their daily business in a functional and safe environment. We maintain a 24-hour on-call response program to ensure that emergencies are cared for in a practical timeframe. We are responsible for the maintenance of over 370 County-owned buildings and structures, totaling 3,225,118 million square feet of occupied space.

GOALS:

Provide ongoing professional growth for all employees in the department.

Implement building management programs aimed at improving the efficiency, safety, and cost effectiveness of all County-owned buildings.

Foster a dedicated team that reviews, approves, constructs and manages all county projects.

Develop and track key benchmarks to provide visibility on service performance.

Research, implement and maintain advanced maintenance techniques to push the County towards an increase in indoor environmental quality (IEQ) .



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Support Services
Division: Facilities Management**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Facilities Management | 6,122,780 | 8,198,987 | 7,696,928 | 9,190,709 |
| Facilities Management Health | 71,961 | 160,000 | 160,000 | 160,000 |
| Total Facilities Management | 6,194,741 | 8,358,987 | 7,856,928 | 9,350,709 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Facilities Management | 46.00 | 47.00 | 49.00 |
| Total Facilities Management | 46.00 | 47.00 | 49.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|------------|-------------------|--------------------|--------------------|--------------------|
| Maintenance cost per square foot | Efficiency | 1.35 | 1.89 | 2.19 | 1.91 |
| Number of square feet to maintain | Output | 3,225,118.00 | 3,232,518.00 | 3,307,645.00 | 3,311,118.00 |
| Number of square feet per tech | Efficiency | 97,730.85 | 89,412.00 | 94,504.42 | 106,810.26 |
| Number of techs on staff | Input | 33.00 | 40.00 | 35.00 | 31.00 |

**Cost Center: Facilities Management
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 2,881,447 | 3,300,506 | 3,295,329 | 3,677,694 |
| Operating | 3,196,812 | 4,791,102 | 4,294,220 | 5,338,732 |
| Capital | 44,521 | 107,379 | 107,379 | 174,283 |
| Total Facilities Management Expenditures | 6,122,780 | 8,198,987 | 7,696,928 | 9,190,709 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Facilities Director | 1.00 | 1.00 | 1.00 |
| Administrative Logistics Manager | 0.00 | 1.00 | 1.00 |
| Facilities Operations Manager | 1.00 | 1.00 | 1.00 |
| Facilities Assistant Director | 0.00 | 0.00 | 1.00 |
| Facilities Project Manager | 1.00 | 1.00 | 2.00 |
| Facilities Construction Manager | 0.00 | 0.00 | 1.00 |
| Projects Coordinator II | 1.00 | 1.00 | 1.00 |
| Facilities Administrative Supervisor | 0.00 | 0.00 | 1.00 |
| Administrative Staff Assistant | 0.00 | 0.00 | 2.00 |
| Staff Assistant III | 2.00 | 2.00 | 0.00 |
| Building Maintenance Supervisor | 5.00 | 5.00 | 5.00 |
| Budget and Administrative Coordinator | 1.00 | 1.00 | 0.00 |
| Administrative Manager | 1.00 | 0.00 | 0.00 |
| Facilities Fiscal Manager | 0.00 | 0.00 | 1.00 |
| Facilities Chief of Trades | 2.00 | 0.00 | 0.00 |
| Facilities Trades Technician | 30.00 | 33.00 | 31.00 |
| Courier | 1.00 | 1.00 | 1.00 |
| Total Facilities Management Full Time Equivalents | 46.00 | 47.00 | 49.00 |

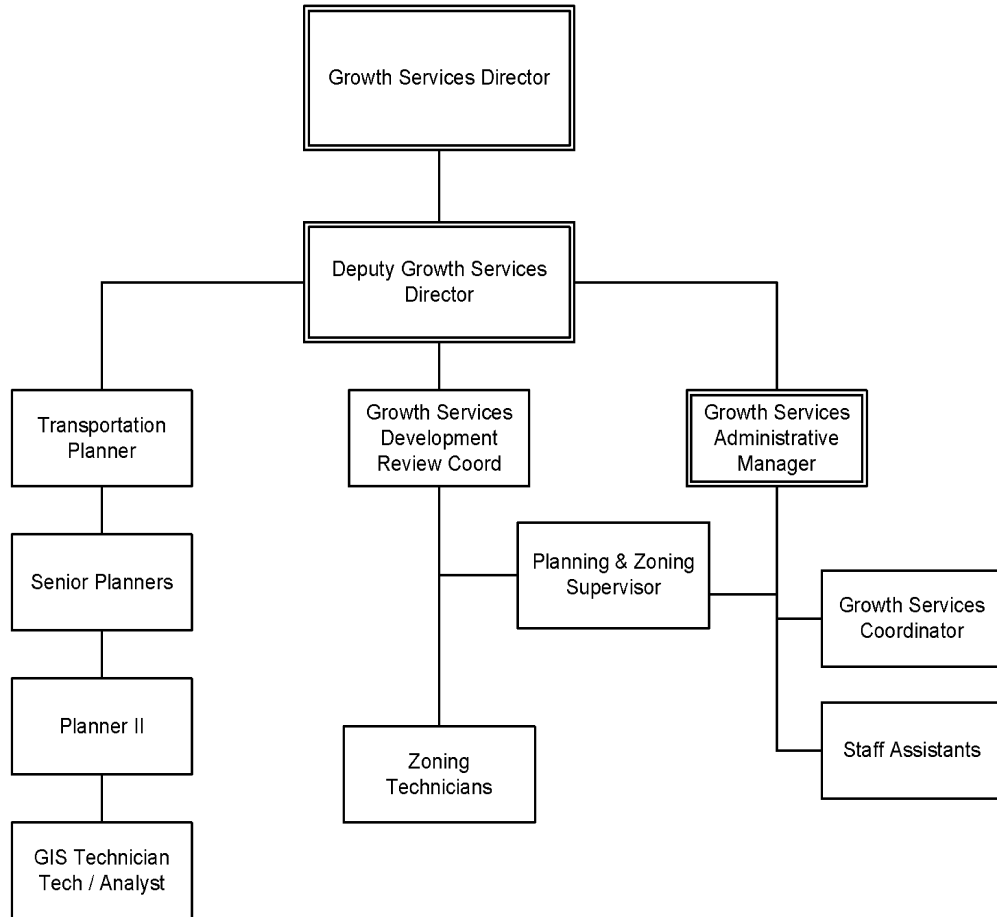


**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Facilities Management Health
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Operating | 71,961 | 160,000 | 160,000 | 160,000 |
| Total Facilities Management Health Expenditures | 71,961 | 160,000 | 160,000 | 160,000 |

Growth Services Department
Planning / Zoning Division





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Growth Management
Division: Planning and Zoning**

MISSION:

To effectively plan, assist and protect existing and future development through the guidelines of the adopted Land Development Code and Comprehensive Plan in order to create a community where people want to live, work and play.

DESCRIPTION:

The Planning and Zoning Division of the Growth Services Department is responsible for activities and programs concerning the Comprehensive Plan and Land Development Code, including Development Review, Impact Fee Administration, Building Permit site review, Zoning and Land Use Changes, Special Use Requests and Variances. Staff support is provided to other Marion County Departments and Advisory Boards such as the Planning and Zoning Commission, the Board of Adjustments, the Development Review Committee, the Land Development Regulation Commission, and the Local Mitigation Strategy Committee. Staff assists regional agencies such as the Ocala/Marion County Transportation Planning Organization (TPO) and the East Central Florida Regional Planning Council.

Growth Services is a General Fund Department and is required to address a number of statutory requirements. The 2021-2022 fiscal year budget reflects the costs involved in meeting these standards. Ongoing training of department staff has enabled a continued efficiency and quality in professional services.

GOALS:

Implementation of an electronic application submittal process to improve efficiency in the review process for applicants.

Improve the electronic plan submittal process for staff and applicants.

Improve electronic access to maps, staff reports, and other data for applicants, professionals, and general public.

Explore utilization of Geographical Information System planning tools and techniques provided through modeling, such as FIAM, ESRI/Urban, etc.

Review and revise the existing and future corridor studies to assist in planning and growth studies and their review.

Review of existing mines/mining regulations, and consideration of revisions to Land Development Code as needed.

Create and implement a scanning program with guidelines for historical documents and review, amend and implement amendments to Land Development Code and Comprehensive Plan proactively.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Growth Management
Division: Planning and Zoning**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Planning and Zoning | 1,585,168 | 2,255,431 | 2,267,321 | 2,491,912 |
| Total Planning and Zoning | 1,585,168 | 2,255,431 | 2,267,321 | 2,491,912 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Planning and Zoning | 20.34 | 22.25 | 23.50 |
| Total Planning and Zoning | 20.34 | 22.25 | 23.50 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Zoning changes including | | | | | |
| Administrative | Output | 48.00 | 52.00 | 50.00 | 50.00 |
| Variances including Administrative | Output | 35.00 | 36.00 | 30.00 | 30.00 |
| Impact Fee processing and management | Input | 4,079.00 | 2,653.00 | 2,785.00 | 6,396.00 |
| Miscellaneous Permits such as: Special Event, Home Occ, 4-H, FAA, Subdivision Alcoholic Bev, Temp Use | Efficiency | 90.00 | 204.00 | 198.00 | 198.00 |
| Zoning and Special Use Permits | Efficiency | 112.00 | 113.00 | 113.00 | 120.00 |
| Devel Concurrency Review Process | Input | 105.00 | 82.00 | 86.00 | 131.00 |
| Small Scale Amendments Applications | Input | 4.00 | 7.00 | 7.00 | 7.00 |
| Large Scale Amendment Applications | Input | 12.00 | 9.00 | 8.00 | 8.00 |
| Phone and Email Customers | Input | 42,528.00 | 58,820.00 | 60,136.00 | 70,584.00 |
| Walk In Customers | Efficiency | 4,632.00 | 5,851.00 | 5,820.00 | 5,820.00 |
| Special Use Permits | Output | 64.00 | 61.00 | 63.00 | 63.00 |
| Local Mitigation Strategy: Annual Project List Updated | Input | 1.00 | 1.00 | 1.00 | 1.00 |
| Development Plan Review | Efficiency | 150.00 | 273.00 | 500.00 | 240.00 |
| Land Development Code Amendments | Input | 0.00 | 1.00 | 1.00 | 5.00 |



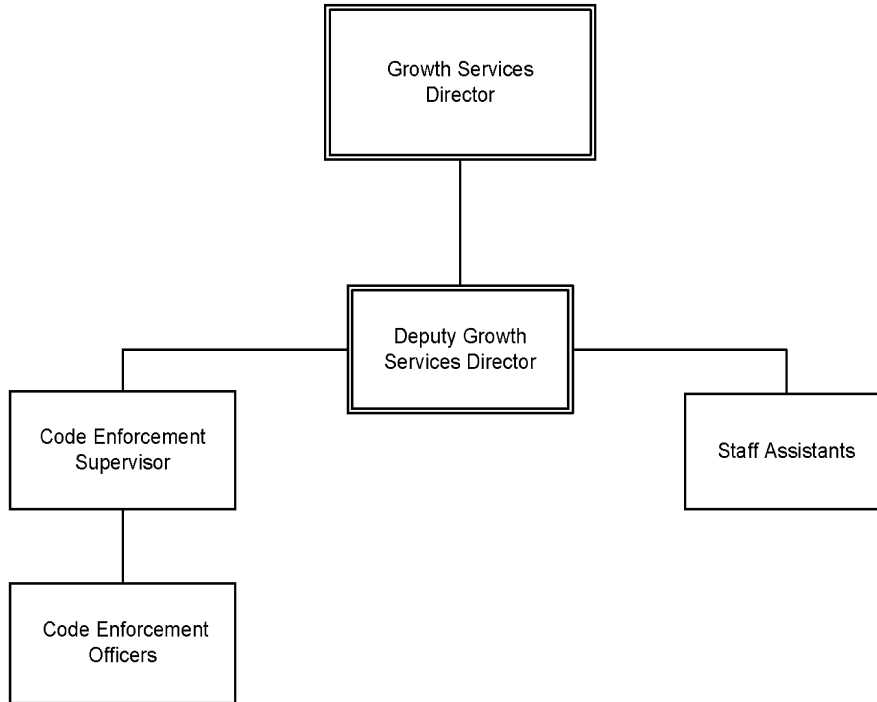
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Planning and Zoning
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,436,863 | 1,675,299 | 1,687,189 | 1,817,965 |
| Operating | 141,063 | 552,632 | 552,632 | 545,684 |
| Capital | 7,242 | 27,500 | 27,500 | 128,263 |
| Total Planning and Zoning Expenditures | 1,585,168 | 2,255,431 | 2,267,321 | 2,491,912 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Deputy Growth Services Director | 0.00 | 1.00 | 1.00 |
| Growth Services Director | 1.00 | 1.00 | 1.00 |
| Senior Planner | 3.00 | 3.00 | 3.00 |
| Planner II | 1.00 | 1.00 | 2.00 |
| Transportation Planner | 1.00 | 1.00 | 1.00 |
| Growth Services Development Review Coordinator | 1.00 | 1.00 | 1.00 |
| Zoning Technician | 0.00 | 7.00 | 7.00 |
| Planning and Zoning Supervisor | 1.00 | 1.00 | 1.00 |
| Growth Services Coordinator | 1.00 | 1.00 | 1.00 |
| Planning Technician II | 6.00 | 0.00 | 0.00 |
| GIS Technician Analyst | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 1.00 | 1.00 | 1.00 |
| Staff Assistant IV | 2.00 | 2.00 | 2.00 |
| Staff Assistant III | 0.34 | 0.25 | 0.50 |
| Growth Services Administrative Manager | 1.00 | 1.00 | 1.00 |
| Total Planning and Zoning Full Time Equivalents | 20.34 | 22.25 | 23.50 |

Code Enforcement





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Growth Management Division: Code Enforcement

MISSION:

The Code Enforcement Division's mission is to promote, protect, and improve the health, safety and welfare of the citizens of Marion County through an effective code enforcement program.

DESCRIPTION:

The primary responsibility of the Code Enforcement Division is to educate citizens about Marion County codes and ordinances through a voluntary compliance program in order to protect the property values, health, safety and welfare of the public.

The Code Enforcement Division is a General Fund Division, which is also required to address statutory requirements of Chapter 162 Florida Statutes. The 2021-2022 fiscal year budget reflects the cost involved in meeting these requirements. Continuous cross training of our department staff has enabled us to increase the efficiency and quality of our customer service, and to have a greater presence in the field, improving communications and understanding with our citizens

GOALS:

The Division has implemented a balanced and comprehensive approach to enforcement, allocating Division resources between public generated complaints and more proactive investigations of code violations. The primary goals for Code Enforcement for the coming year are to remain focused on educating our citizens of the codes and ordinances in order to promote and gain voluntary compliance in a timely manner; to continue being proactive in identifying violations and enforcement; to provide all our customers with the utmost professional level of service and integrity; to provide lien collections for Code Enforcement Board and abatement liens.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Growth Management
Division: Code Enforcement**

| <u>Division Expenditure Budget Summary</u> | | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------------------|-------------------|--------------------|--------------------|--------------------|
| Code Enforcement | | 1,071,792 | 1,259,077 | 1,266,148 | 1,343,801 |
| | Total Code Enforcement | 1,071,792 | 1,259,077 | 1,266,148 | 1,343,801 |

| <u>Division FTE Budget Summary</u> | | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|-------------------------------|--------------------|--------------------|--------------------|
| Code Enforcement | | 14.00 | 15.00 | 15.00 |
| | Total Code Enforcement | 14.00 | 15.00 | 15.00 |

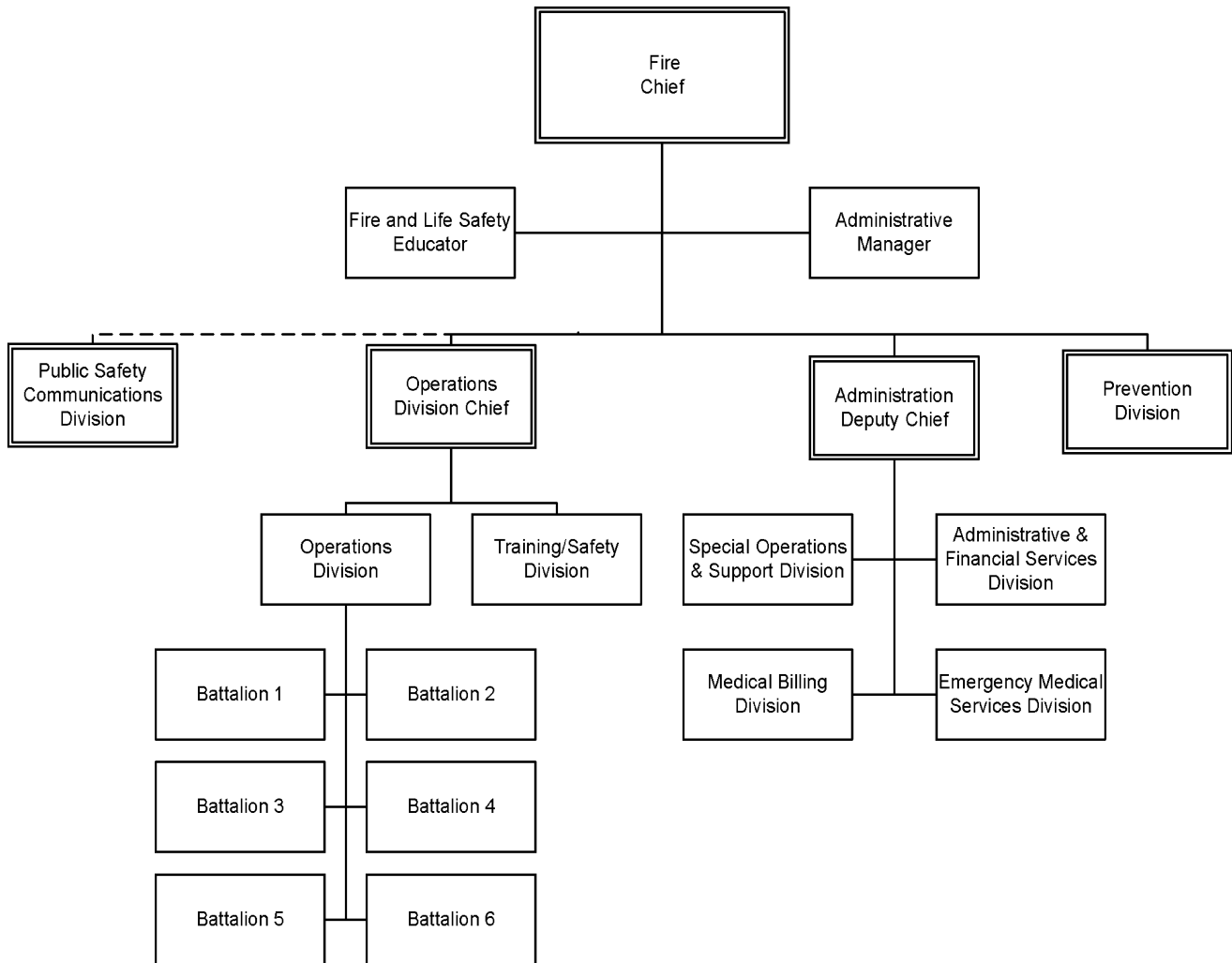
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|-----------|-------------------|--------------------|--------------------|--------------------|
| Number of bingo organizations licensed for gaming | Input | 24.00 | 21.00 | 26.00 | 26.00 |
| Number of junk and unserviceable vehicle cases abated by vendors hired by Marion County | Input | 6.00 | 10.00 | 7.00 | 7.00 |
| Number of Code Enforcement Board hearings held annually | Input | 11.00 | 12.00 | 12.00 | 12.00 |
| Citizen complaints as percent of total complaints | Input | 65.00 | 50.00 | 68.00 | 68.00 |
| Miles driven | Input | 166,692.00 | 230,000.00 | 178,260.00 | 178,260.00 |
| Number of complaints logged and investigated | Input | 4,274.00 | 6,301.00 | 6,301.00 | 6,301.00 |
| Number of unsafe structures abated by vendors hired by Marion County | Input | 28.00 | 33.00 | 28.00 | 28.00 |

**Cost Center: Code Enforcement
Funding Source: General Fund**

| <u>Expenditures</u> | | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | | 811,289 | 940,259 | 935,086 | 982,144 |
| Operating | | 260,503 | 318,818 | 331,062 | 326,557 |
| Capital | | 0 | 0 | 0 | 35,100 |
| | Total Code Enforcement Expenditures | 1,071,792 | 1,259,077 | 1,266,148 | 1,343,801 |

| <u>FTE Summary</u> | | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------|---|--------------------|--------------------|--------------------|
| Code Enforcement Officer | | 10.00 | 11.00 | 11.00 |
| Code Enforcement Supervisor | | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | | 1.00 | 1.00 | 1.00 |
| Staff Assistant IV | | 1.00 | 1.00 | 1.00 |
| Staff Assistant II | | 1.00 | 1.00 | 1.00 |
| | Total Code Enforcement Full Time Equivalents | 14.00 | 15.00 | 15.00 |

Fire Rescue





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Safety
Division: Fire Rescue and Ambulance**

MISSION:

We proudly protect life and property with honor, compassion and respect.

DESCRIPTION:

Marion County Fire Rescue is an all-hazards fire department with a primary mission of responding to structure, vehicle and brush fires; medical emergencies; vehicle accidents; hazardous materials incidents, technical rescue incidents; natural disasters and many other emergencies.

Marion County Fire Rescue also conducts education and prevention programs to reduce the occurrence of serious injuries and deaths from fires, traumatic injuries, medical emergencies and more.

Funding for Marion County Fire Rescue is derived from multiple sources. The non-transport functions of the department are funded through a non-ad-valorem fire assessment and an ad-valorem EMS assessment. The transport function of the department is funded through the ad-valorem assessment of the General Fund. The Fiscal Year 2021-2022 budget reflects the costs associated with providing both emergency and non-emergency service to the citizens and visitors of Marion County.

GOALS:

The six key initiatives identified in the 2020 MCFR Strategic Plan are:

Improve the culture and communication with the department.

Improve recruitment and retention of qualified individuals.

Ensure sufficient staffing and capacity to meet current and future demands.

Develop and implement community risk reduction strategies to improve the safety and well-being of the community.

Develop members of the organization and provide for appropriate succession planning.

Address the financial sustainability of the organization through enhanced revenue streams and/or reducing/controlling expenditures.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Safety

Division: Fire Rescue and Ambulance

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Emergency Medical Services | 24,561,416 | 27,744,109 | 27,865,516 | 28,945,293 |
| Fire Rescue Services | 45,295,527 | 60,564,143 | 62,334,034 | 62,940,876 |
| Total Fire Rescue and Ambulance | 69,856,943 | 88,308,252 | 90,199,550 | 91,886,169 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Emergency Medical Services | 282.00 | 273.00 | 276.00 |
| Fire Rescue Services | 359.20 | 361.00 | 361.00 |
| Total Fire Rescue and Ambulance | 641.20 | 634.00 | 637.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|-----------|-------------------|--------------------|--------------------|--------------------|
| MCFR Operations Fire Calls | Input | 16,328.00 | 14,000.00 | 16,500.00 | 16,500.00 |
| MCFR Prevention Commercial Inspections | Input | 2,323.00 | 1,400.00 | 2,150.00 | 2,257.50 |
| MCFR Billing Primary bills sent | Input | 52,277.00 | 53,101.00 | 55,000.00 | 55,000.00 |
| MCFR Operations EMS Calls | Input | 69,828.00 | 70,000.00 | 70,500.00 | 71,000.00 |
| MCFR Prevention Plans Reviews Conducted | Input | 3,128.00 | 0.00 | 3,250.00 | 3,412.50 |

**Cost Center: Emergency Medical Services
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 21,585,735 | 24,229,532 | 24,032,950 | 24,849,364 |
| Operating | 2,975,681 | 3,514,577 | 3,832,566 | 4,095,929 |
| Total Emergency Medical Services Expenditures | 24,561,416 | 27,744,109 | 27,865,516 | 28,945,293 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Medical Billing Manager | 0.00 | 0.00 | 1.00 |
| Deputy Chief | 0.00 | 0.00 | 1.00 |
| Captain | 3.00 | 3.00 | 0.00 |
| Captain | 0.00 | 0.00 | 3.00 |
| EMS Captain | 0.00 | 0.00 | 3.00 |
| Division Chief Fire Rescue | 1.00 | 1.00 | 0.00 |
| Quality Assurance Technician | 1.00 | 1.00 | 1.00 |
| Firefighter | 160.00 | 160.00 | 160.00 |
| Medical Billing Specialist | 13.00 | 14.00 | 14.00 |
| Paramedic Training Specialist | 2.00 | 2.00 | 2.00 |
| Quality Assurance Specialist | 1.00 | 1.00 | 1.00 |
| Paramedic | 61.00 | 60.00 | 60.00 |
| Emergency Medical Technician | 38.00 | 29.00 | 29.00 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| Medical Billing Specialist Supervisor | 1.00 | 1.00 | 0.00 |
| Total Emergency Medical Services Full Time Equivalents | 282.00 | 273.00 | 276.00 |



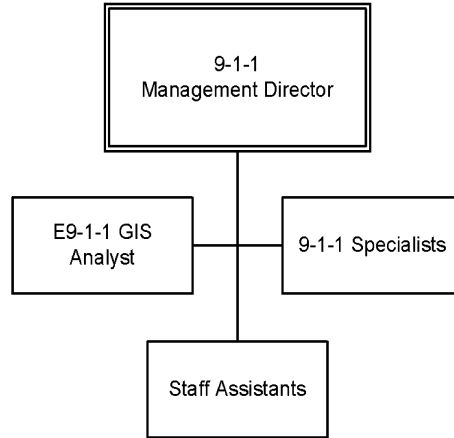
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Fire Rescue Services
Funding Source: Fire Rescue and EMS Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 34,910,847 | 35,013,050 | 37,533,902 | 36,974,288 |
| Operating | 7,385,647 | 9,265,423 | 9,419,551 | 9,084,924 |
| Capital | 1,249,126 | 767,812 | 2,280,441 | 1,183,980 |
| Debt Service | 0 | 0 | 0 | 250,001 |
| Grants and Aid | 280,000 | 213,500 | 213,500 | 227,500 |
| Non-operating | 0 | 0 | 721,729 | 0 |
| Interfund Transfers | 1,469,907 | 1,251,010 | 1,251,010 | 1,057,731 |
| Reserves | 0 | 14,053,348 | 10,913,901 | 14,162,452 |
| Total Fire Rescue Services Expenditures | 45,295,527 | 60,564,143 | 62,334,034 | 62,940,876 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Fire Chief | 1.00 | 1.00 | 1.00 |
| Deputy Chief | 1.00 | 1.00 | 2.00 |
| Fire and Life Safety Educator | 1.00 | 1.00 | 1.00 |
| Battalion Chief | 0.00 | 0.00 | 21.00 |
| Captain | 18.00 | 18.00 | 0.00 |
| Captain | 0.00 | 0.00 | 21.00 |
| Battalion Chief Community Risk Reduction | 0.00 | 0.00 | 1.00 |
| Division Chief Fire Rescue | 5.20 | 6.00 | 7.00 |
| Logistics Manager | 1.00 | 1.00 | 1.00 |
| Administrative and Financial Services Manager | 1.00 | 1.00 | 1.00 |
| GIS Programmer Analyst | 1.00 | 1.00 | 1.00 |
| Fire Inspector I | 4.00 | 4.00 | 3.00 |
| Fire Marshall | 1.00 | 1.00 | 1.00 |
| Quality Assurance Technician | 0.00 | 1.00 | 1.00 |
| Firefighter | 306.00 | 306.00 | 279.00 |
| Fire EMS Purchasing Coordinator | 2.00 | 2.00 | 2.00 |
| Fire Prevention Supervisor | 0.00 | 0.00 | 1.00 |
| Administrative Staff Assistant | 4.00 | 4.00 | 5.00 |
| Staff Assistant IV | 2.00 | 2.00 | 1.00 |
| Staff Assistant III | 3.00 | 3.00 | 2.00 |
| Staff Assistant II | 1.00 | 1.00 | 1.00 |
| Budget and Administrative Coordinator | 1.00 | 1.00 | 1.00 |
| Administrative Manager | 0.00 | 0.00 | 1.00 |
| Supply Inventory Technician | 5.00 | 5.00 | 5.00 |
| Logistics and Inventory Technician | 1.00 | 1.00 | 1.00 |
| Total Fire Rescue Services Full Time Equivalents | 359.20 | 361.00 | 361.00 |

9-1-1 Management





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Safety
Division: Emergency 9-1-1 System**

MISSION:

It is the mission of the 9-1-1 Management Department to ensure that when a citizen dials 9-1-1 from a telephone, the 9-1-1 call is routed to the correct Public Safety Answering Point (PSAP) and accurate information appears on the enhanced 9-1-1 screen - in particular, the caller's name, address, telephone number and proper emergency response agencies.

DESCRIPTION:

In support of our mission, this department addresses all of Marion County and acts as a focal point for street sign requests and any other items which would help locate our citizens in the event of an emergency. We constantly monitor, correct and update the Enhanced 9-1-1 Database, which has over 200,000 records from more than thirty telephone companies. This department also directly supports the PSAPs by providing 9-1-1 service and equipment, keeping pace with the newest technological demands and ensuring adherence to the Florida Emergency Telephone Act and the Florida State 9-1-1 Plan. Most recently, an upgrade of our 9-1-1 System positions Marion County another step closer to implementing a Next Generation 9-1-1 Platform.

GOALS:

The 9-1-1 Management Department's main goal this year is to replace the current logging recorders at our Public Safety Answering Points. This will enable us to handle the proposed legislative increase in records retention rules as well as log all voice, text and multi-media communications that come into the 9-1-1 communications centers.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Safety

Division: Emergency 9-1-1 System

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| 911 Management | 1,226,426 | 4,888,342 | 4,892,982 | 3,968,974 |
| Total Emergency 9-1-1 System | 1,226,426 | 4,888,342 | 4,892,982 | 3,968,974 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|-------------------------------------|--------------------|--------------------|--------------------|
| 911 Management | 9.00 | 9.00 | 9.00 |
| Total Emergency 9-1-1 System | 9.00 | 9.00 | 9.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| 9-1-1 database accuracy | Output | 100.00 | 100.00 | 100.00 | 100.00 |
| Master street address guide accuracy | Output | 100.00 | 100.00 | 100.00 | 100.00 |
| Customer record accuracy | Output | 100.00 | 100.00 | 100.00 | 100.00 |
| Emergency response map accuracy | Output | 100.00 | 100.00 | 100.00 | 100.00 |

**Cost Center: 911 Management
Funding Source: 911 Management Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 441,921 | 552,624 | 568,269 | 563,065 |
| Operating | 778,490 | 889,329 | 877,758 | 887,952 |
| Capital | 6,015 | 2,738,420 | 2,740,596 | 1,767,957 |
| Reserves | 0 | 707,969 | 706,359 | 750,000 |
| Total 911 Management Expenditures | 1,226,426 | 4,888,342 | 4,892,982 | 3,968,974 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| E911 Management Director | 1.00 | 1.00 | 1.00 |
| 911 Specialist | 6.00 | 5.00 | 5.00 |
| E911 GIS Analyst | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 0.00 | 1.00 | 1.00 |
| Staff Assistant II | 1.00 | 1.00 | 1.00 |
| Total 911 Management Full Time Equivalents | 9.00 | 9.00 | 9.00 |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Safety Division: Public Safety Radio

MISSION:

The Radio Division's mission is to professionally maintain the Marion County P25 800 MHz, UHF, and VHF radio system equipment and infrastructure. We provide reliable radio systems operation and strive to maintain 100% uptime for all radio systems that support our first responders, public safety support personnel, and all other radio systems users. We respond 24/7 to all public safety radio communications trouble calls and requests for service. We work tirelessly to improve partnerships between Marion County and the State of Florida, and its surrounding counties to increase valuable interoperable communications. The Radio Systems Manager supports Emergency Management Communications, serving as Marion County's All Hazards Communications Leader (COML), all while performing our mission by protecting taxpayer dollars from waste, fraud, and abuse.

DESCRIPTION:

The Public Safety Communications Radio Division is responsible for the maintenance, repair, and administration of the Marion County P25 800 MHz, VHF and UHF radio systems equipment and infrastructure. The Division provides dedicated service to over 3,000 county radio users, with emphasis on first responders whose mission it is to serve and protect Marion County's citizens' lives and property. Our division also supports all Emergency Support Function (ESF) disciplines and public safety support departments within the Marion County Board of County Commissioners. The Radio Division works in conjunction with the Marion County Sheriff's Office, the Marion County Fire Rescue Department, the cities of Ocala, Belleview and Dunnellon, Marion County Public Schools, Advent Health and Ocala Regional Medical Centers, and County communications interoperability partners, Alachua, Citrus, Lake, Levy, Putnam and Sumter Counties to improve interoperable communications.

GOALS:

The Radio Division will expand and upgrade the 800 MHz system with the addition of placing a site within the City of Belleview operating on the Belleview water tower, as well as, upgrade equipment within the 800 MHz system to operate on an Ethernet backhaul, replacing legacy T1 circuit technology.

Improve first responder safety through continued interoperability with Marion County municipalities and surrounding counties through the use of shared channels and encryption keys.

Additional goals are to improve cooperative training opportunities with each of our first responder agencies and general government departments.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Safety
Division: Public Safety Radio**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Public Safety Radio | 1,920,626 | 1,811,174 | 1,812,382 | 1,827,185 |
| Total Public Safety Radio | 1,920,626 | 1,811,174 | 1,812,382 | 1,827,185 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Public Safety Radio | 2.00 | 2.00 | 2.00 |
| Total Public Safety Radio | 2.00 | 2.00 | 2.00 |

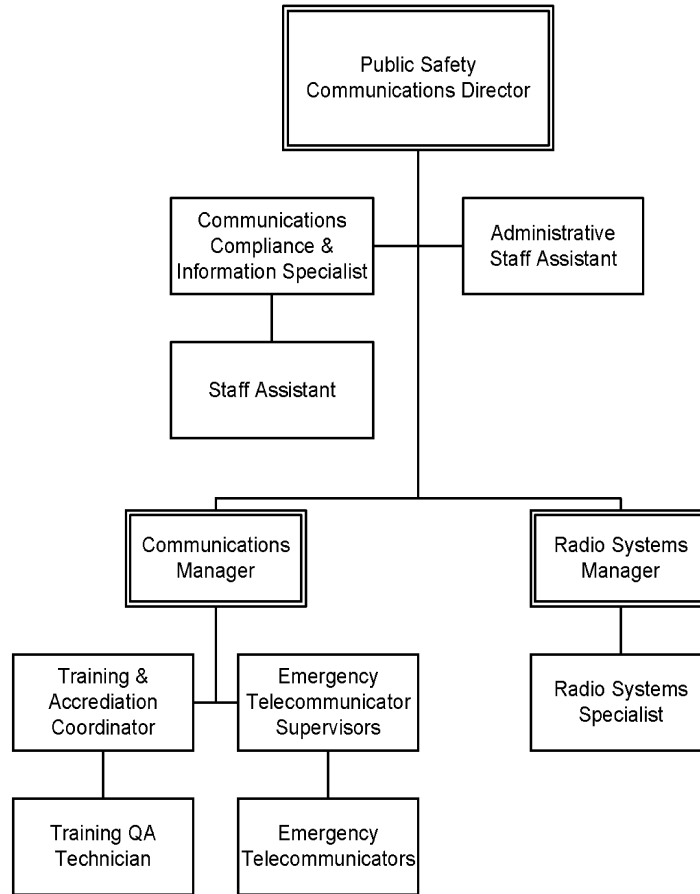
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| 800 MHz Radio System Users | Input | 2,620.00 | 2,550.00 | 2,400.00 | 2,750.00 |
| Radio Service Calls | Input | 672.00 | 500.00 | 550.00 | 625.00 |
| 800 MHz Radio System Sites | Input | 10.00 | 10.00 | 10.00 | 10.00 |
| 800 MHz Radio System Usage | Input | 5,710,343.00 | 7,002,000.00 | 6,191,041.00 | 6,000,000.00 |
| 800 MHz Call Duration | Input | 8.00 | 9.00 | 8.00 | 8.00 |
| VHF Radio System Sites | Input | 1.00 | 2.00 | 2.00 | 2.00 |
| UHF Radio System Sites | Input | 2.00 | 3.00 | 3.00 | 3.00 |

**Cost Center: Public Safety Radio
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 142,503 | 155,538 | 156,746 | 164,330 |
| Operating | 1,556,409 | 1,655,636 | 1,655,636 | 1,662,855 |
| Debt Service | 221,714 | 0 | 0 | 0 |
| Total Public Safety Radio Expenditures | 1,920,626 | 1,811,174 | 1,812,382 | 1,827,185 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Radio Systems Specialist | 1.00 | 1.00 | 1.00 |
| Radio Systems Manager | 1.00 | 1.00 | 1.00 |
| Total Public Safety Radio Full Time Equivalents | 2.00 | 2.00 | 2.00 |

**Public Safety
Communications**





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Safety
Division: Public Safety Communications**

MISSION:

As an Accredited Center of Excellence (ACE), Marion County Public Safety Communications is committed to providing professional, efficient, and accurate emergency telecommunications, utilizing leading edge technology, advanced protocols, training and quality assurance, with a dedication to teamwork and commitment to customer service and stewardship.

DESCRIPTION:

Marion County Public Safety Communications (PSC) is a Center of Excellence accredited by the International Academies of Emergency Dispatch (IAED) and the Florida Telecommunications Accreditation Commission (FLA TAC), providing countywide access to 9-1-1 as well as dispatch services for Marion County Fire Rescue.

GOALS:

The goal of the PSC's Communications Division is to maintain its status as an Accredited Center of Excellence (ACE) in the dual disciplines of Emergency Medical Dispatch and Emergency Fire Dispatch. After successfully incorporating the discipline of Emergency Police Dispatch, the Communications Division is now working towards tri-ACE status. In addition to its dual-ACE accreditation, it is the goal of PSC to maintain accreditation with the Florida Telecommunications Accreditation Commission (FLA-TAC), while pursuing accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA).



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Safety

Division: Public Safety Communications

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Public Safety Communications | 6,005,530 | 5,169,070 | 5,189,956 | 6,010,253 |
| Total Public Safety Communications | 6,005,530 | 5,169,070 | 5,189,956 | 6,010,253 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Public Safety Communications | 86.80 | 69.00 | 69.00 |
| Total Public Safety Communications | 86.80 | 69.00 | 69.00 |

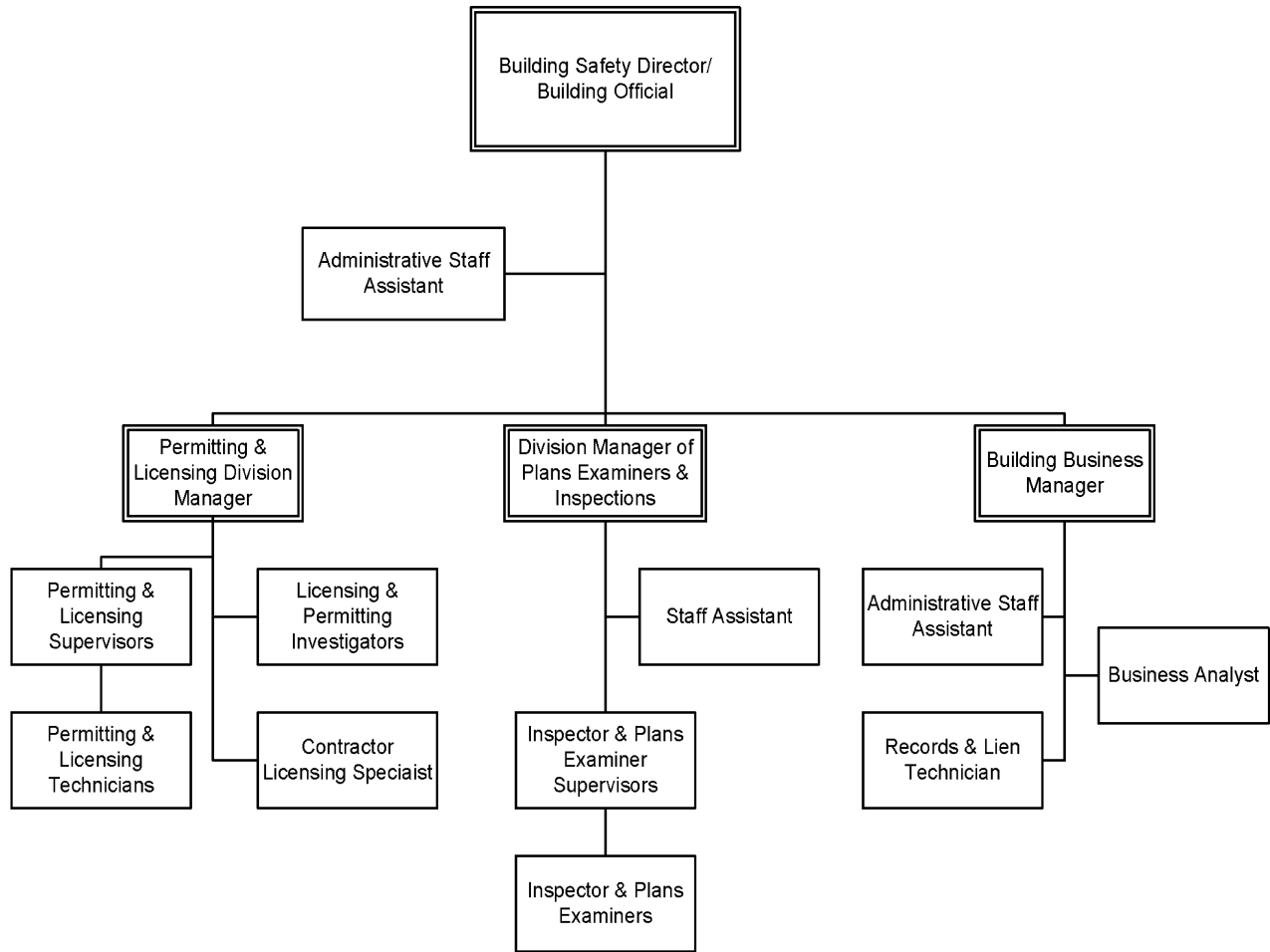
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|------------|-------------------|--------------------|--------------------|--------------------|
| Calls QA'd | Input | 3,914.00 | 2,800.00 | 5,592.00 | 4,110.00 |
| Fire Call Received to Queue | Efficiency | 73.03 | 60.00 | 60.00 | 60.00 |
| Incoming 9-1-1 Calls | Input | 147,230.00 | 166,500.00 | 166,500.00 | 159,753.00 |
| Incoming Administration Calls | Input | 237,013.00 | 315,000.00 | 250,000.00 | 248,864.00 |
| Law Call Received to Queue | Efficiency | 51.54 | 60.00 | 60.00 | 60.00 |
| Medical Call Received to Queue | Efficiency | 77.12 | 60.00 | 60.00 | 60.00 |
| Total CAD Calls | Input | 375,854.00 | 380,000.00 | 385,000.00 | 394,647.00 |
| Total Incoming and Outgoing Call Volume | Input | 587,787.00 | 688,900.00 | 688,900.00 | 617,716.00 |
| 9-1-1 Call Answer Time in 10 seconds or less | Efficiency | 90.00 | 90.00 | 90.00 | 90.00 |
| 9-1-1 Call Abandonment Rate | Efficiency | 5.30 | 12.00 | 7.00 | 5.00 |

**Cost Center: Public Safety Communications
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 4,911,760 | 4,659,122 | 3,944,891 | 5,406,444 |
| Operating | 1,093,770 | 509,948 | 1,245,065 | 603,809 |
| Total Public Safety Communications Expenditures | 6,005,530 | 5,169,070 | 5,189,956 | 6,010,253 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Public Safety Communications Director | 0.00 | 1.00 | 1.00 |
| Communications Manager | 1.00 | 1.00 | 1.00 |
| Division Chief Fire Rescue | 0.80 | 0.00 | 0.00 |
| FCIC Agency Coordinator | 1.00 | 0.00 | 0.00 |
| Training and QA Tech | 1.00 | 1.00 | 1.00 |
| Training and Accreditation Coordinator | 1.00 | 1.00 | 1.00 |
| Communication Comp and Info Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 1.00 | 1.00 | 1.00 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| Injunction Clerk | 1.00 | 0.00 | 0.00 |
| Emergency Telecommunicator | 66.00 | 53.00 | 53.00 |
| Emergency Telecommunicator Supervisor | 12.00 | 9.00 | 9.00 |
| Total Public Safety Communications Full Time Equivalents | 86.80 | 69.00 | 69.00 |

Building Safety





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Safety Division: Building Inspections

MISSION:

The primary mission of the Building Safety Department is to ensure the health, safety, and public welfare of the built environment in Marion County by enforcing the State required Laws and Rules, the Florida Building Code and related Marion County Ordinances in the most effective and efficient manner.

DESCRIPTION:

Marion County Building Department provides a wide range of services to the citizens and builders of our County. The department is responsible for the enforcement and compliance of the Florida Building Code, State Laws and Rules, County Ordinances and other construction-related codes. In addition, this department assists licensed contractors, cites unlicensed contractors and holds monthly License Review Board meetings.

GOALS:

The Building Safety Department's primary goals for FY21/22 are to continue to streamline workflows to improve efficiency and to provide training for all staff to increase their technical knowledge and customer service skills.

Customer Service: Provide customers with checklists and instructions to ensure both electronic and paper permit applications are complete and ready for processing.

Plans Review Process: Continue to train customers and staff on the use of ProjectDox in an effort to establish E-Plans as the standard method for submission of permit applications with plans. This process flow has had an encouraging beginning and has been well-received by the public; we need to continue to improve upon this service. Future consideration will be given to offering the option of expedited plans reviews.

Inspection process: Offer true next day inspections and reduce the dependency of an inspection cap. Future options are to offer AM/PM inspection times for customers for inspections which are time sensitive or dependent upon weather conditions.

Communication: Contractor meetings will be held to discuss new code requirements and address problems or complaints, as well as the introduction of a bi-monthly newsletter as another means to communicate with our customers.

Technology: Provide customer training on the use of County/Department websites to research permit information themselves and reduce the volume of calls to the office. Offer a calendar on our website to allow inspections to be scheduled up to 30 days in advance. Future projects will be to automate certain permit types.

Permit Process: Streamline the permit processes to eliminate needless tasks and duplication of work.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Safety
Division: Building Inspections**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Building Safety | 4,506,138 | 14,669,122 | 14,707,433 | 17,948,836 |
| Total Building Inspections | 4,506,138 | 14,669,122 | 14,707,433 | 17,948,836 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Building Safety | 56.83 | 58.75 | 71.36 |
| Total Building Inspections | 56.83 | 58.75 | 71.36 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Citations and Complaints Action orders opened | Efficiency | 2,032.00 | 2,500.00 | 2,500.00 | 2,500.00 |
| Contractor licenses issued and renewed | Efficiency | 679.00 | 700.00 | 700.00 | 700.00 |
| Customers served office visitors | Efficiency | 16,028.00 | 15,000.00 | 16,000.00 | 16,000.00 |
| Inspections performed | Efficiency | 138,473.00 | 95,000.00 | 120,000.00 | 150,000.00 |
| License Review Board cases processed | Efficiency | 44.00 | 50.00 | 50.00 | 50.00 |
| Lien Search Requests Processed | Efficiency | 9,372.00 | 7,000.00 | 8,000.00 | 8,000.00 |
| Permit Applications Processed | Efficiency | 30,823.00 | 22,000.00 | 23,000.00 | 35,000.00 |
| Plans reviewed | Efficiency | 11,231.00 | 10,000.00 | 10,000.00 | 15,000.00 |
| Violations Code cases opened | Efficiency | 937.00 | 1,500.00 | 1,000.00 | 1,000.00 |
| Remote Video Inspection Program | Efficiency | 0.00 | 0.00 | 0.00 | 2,500.00 |



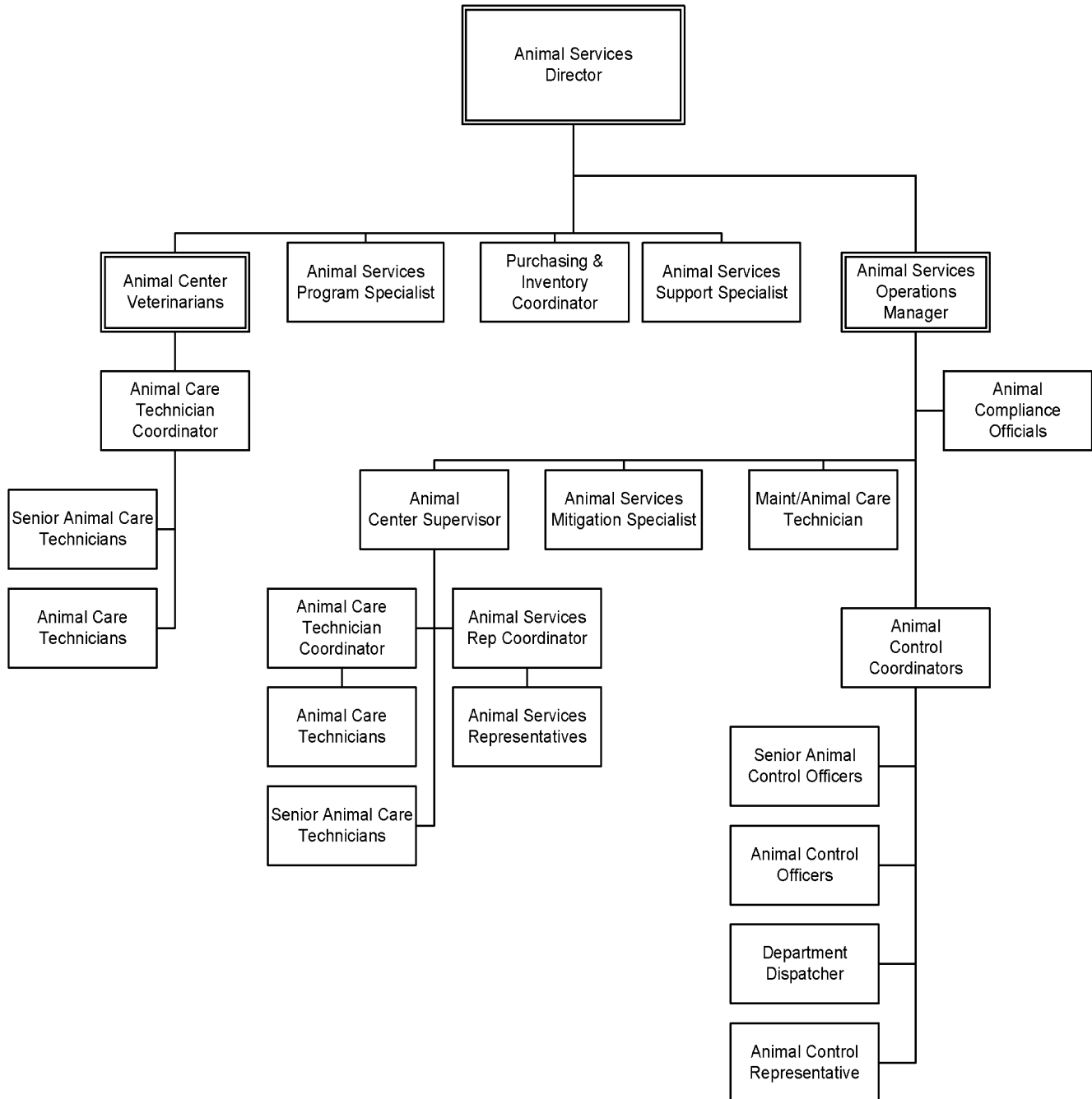
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Building Safety
Funding Source: Building Safety Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|---|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 3,452,162 | 4,002,328 | 4,418,377 | 5,364,057 |
| Operating | 1,005,961 | 1,159,357 | 1,675,414 | 1,503,083 |
| Capital | 46,091 | 350,762 | 954,410 | 479,899 |
| Non-operating | 0 | 5,800,000 | 5,800,000 | 6,700,000 |
| Interfund Transfers | 1,924 | 1,924 | 1,924 | 1,924 |
| Reserves | 0 | 3,354,751 | 1,857,308 | 3,899,873 |
| Total Building Safety Expenditures | 4,506,138 | 14,669,122 | 14,707,433 | 17,948,836 |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|--|----------------------------|----------------------------|----------------------------|
| Asst County Admin Public Works and Growth Mgmt | 0.25 | 0.25 | 0.00 |
| Assistant County Administrator | 0.00 | 0.00 | 0.18 |
| Division Manager Plans Examination and Inspections | 1.00 | 1.00 | 1.00 |
| Building Safety Director | 1.00 | 1.00 | 1.00 |
| Inspector and Plans Examiner Supervisor | 2.00 | 3.00 | 3.00 |
| Inspector and Plans Examiner | 26.00 | 26.00 | 34.00 |
| Permitting and Licensing Division Manager | 1.00 | 1.00 | 1.00 |
| Permitting and Licensing Supervisor | 2.00 | 2.00 | 3.00 |
| Business Analyst | 0.00 | 1.00 | 1.00 |
| Licensing and Permitting Investigator | 3.00 | 3.00 | 2.00 |
| Executive Coordinator | 0.25 | 0.25 | 0.18 |
| Administrative Staff Assistant | 2.00 | 2.00 | 2.00 |
| Staff Assistant III | 1.33 | 1.25 | 1.00 |
| Permitting and Licensing Technician | 14.00 | 14.00 | 19.00 |
| Records and Lien Technician | 1.00 | 1.00 | 1.00 |
| Building Business Manager | 1.00 | 1.00 | 1.00 |
| Contractor Licensing Specialist | 1.00 | 1.00 | 1.00 |
| Total Building Safety Full Time Equivalents | 56.83 | 58.75 | 71.36 |

Animal Services





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Safety Division: Animal Services

MISSION:

To protect the public safety through the enforcement of animal control regulations and to improve the quality of life for all Marion County residents and their pets through education relating to responsible pet ownership.

DESCRIPTION:

Marion County Animal Services provides a wide range of services to the citizens and animals of our County. The department is responsible for the enforcement, housing, humane care, redemption and adoption of unwanted, abandoned, and stray domestic animals and livestock.

A dedicated staff of 49 serves all 1,652 square miles of Marion County that is home to approximately 365,000 residents and more than 266,000 cats and dogs. We also serve the largest equine population outside of Kentucky, and typically care for dozens of horses annually that have been abandoned, abused or neglected. Offering an affordable option to the community to help stop animal overpopulation and reduce unwanted pets and euthanasia, citizens can take advantage of low-cost spay and neuter surgeries, rabies vaccines, county licenses and microchips at the Animal Center, as well as through the Neuter Commuter.

The Animal Center is open Tuesday–Saturday to better accommodate citizens and their work schedules. Our successful adoption program makes it possible for citizens to find a lifelong friend. Through community outreach, we can increase participation and awareness of animal care and regulations. Through media partnerships, informational materials, the website, and citizen outreach, we promote responsible pet ownership and care.

Animal Control staff members are trained professionals, tasked with the enforcement of local and state laws relating to animals. Animal Control is open 8–5 Monday-Friday and has on-call emergency response after hours and weekends, covering Marion County 24 hours a day, 7 days a week. Officers and compliance officials respond to over 22,000 complaints yearly involving animal control and care issues. Complaints involve cruelty, dangerous dog investigations, aggressive attacks, stray animals, and nuisance pets.

GOALS:

Provide exceptional customer service to the citizens of Marion County.

Reduce euthanasia.

Decrease abandoned, stray, and unwanted animals with low-cost spay/neuter programs.

Continue fair and consistent enforcement practices.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Safety
Division: Animal Services**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Animal Services | 3,572,938 | 3,816,880 | 3,879,131 | 4,221,247 |
| Total Animal Services | 3,572,938 | 3,816,880 | 3,879,131 | 4,221,247 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Animal Services | 49.00 | 49.00 | 51.00 |
| Total Animal Services | 49.00 | 49.00 | 51.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| Adoptions | Input | 2,470.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| Animal Complaints | Input | 21,528.00 | 23,000.00 | 23,000.00 | 22,000.00 |
| Animal Intakes | Input | 6,003.00 | 8,000.00 | 5,920.00 | 6,000.00 |
| County Licenses Sold | Input | 19,027.00 | 25,000.00 | 20,000.00 | 20,000.00 |
| Euthanasia | Input | 598.00 | 3,800.00 | 650.00 | 550.00 |
| Redeemed Animals | Input | 648.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| Spay and Neuter Surgeries | Input | 5,959.00 | 7,000.00 | 7,000.00 | 7,000.00 |
| Live Release Rate | Input | 92.70 | 90.00 | 90.00 | 90.00 |



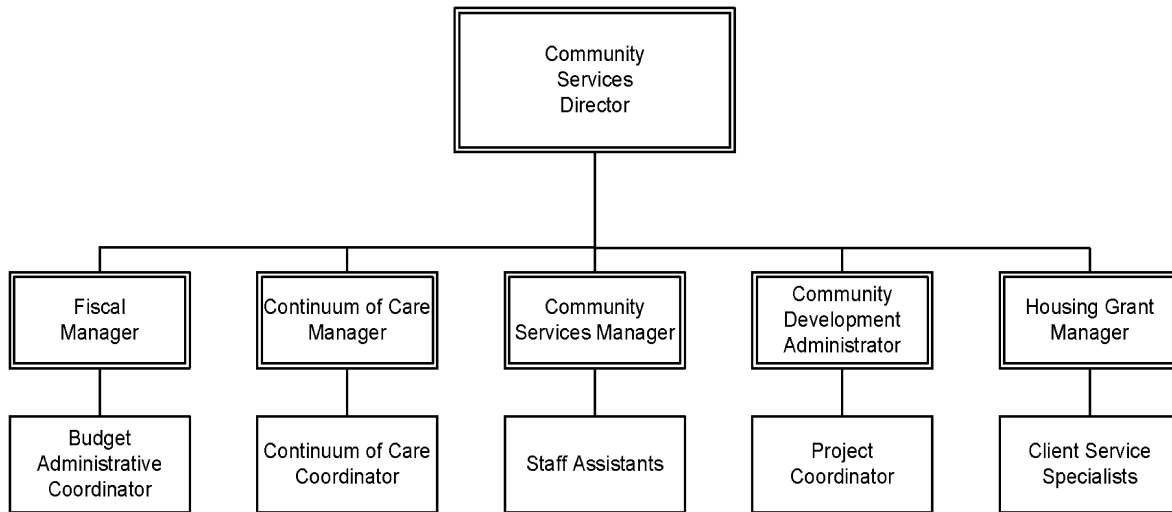
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Animal Services
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 2,820,417 | 3,049,465 | 3,059,672 | 3,302,782 |
| Operating | 616,244 | 703,415 | 755,459 | 753,799 |
| Capital | 136,277 | 64,000 | 64,000 | 164,666 |
| Total Animal Services Expenditures | 3,572,938 | 3,816,880 | 3,879,131 | 4,221,247 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Animal Center Supervisor Non Exempt | 1.00 | 1.00 | 0.00 |
| Animal Center Supervisor | 0.00 | 0.00 | 1.00 |
| Animal Services Director | 1.00 | 1.00 | 1.00 |
| Animal Services Operations Manager | 1.00 | 1.00 | 1.00 |
| Animal Center Veterinarian | 2.00 | 2.00 | 2.00 |
| Animal Services Program Specialist | 1.00 | 1.00 | 1.00 |
| Animal Control Officer | 11.00 | 11.00 | 12.00 |
| Senior Animal Control Officer | 2.00 | 2.00 | 2.00 |
| Animal Control Coordinator | 2.00 | 2.00 | 2.00 |
| Animal Compliance Official | 3.00 | 3.00 | 3.00 |
| Animal Control Representative | 1.00 | 1.00 | 1.00 |
| Animal Services Mitigation Specialist | 1.00 | 1.00 | 1.00 |
| Purchasing and Inventory Coordinator | 1.00 | 1.00 | 1.00 |
| Department Dispatcher | 1.00 | 1.00 | 2.00 |
| Animal Services Support Specialist | 1.00 | 1.00 | 1.00 |
| Animal Service Representative | 4.00 | 4.00 | 4.00 |
| Animal Clinic Driver Care Tech | 1.00 | 1.00 | 0.00 |
| Animal Care Tech Coordinator | 2.00 | 2.00 | 2.00 |
| Senior Animal Care Technician | 4.00 | 4.00 | 4.00 |
| Animal Care Technician | 7.00 | 7.00 | 8.00 |
| Animal Services Representative Coordinator | 1.00 | 1.00 | 1.00 |
| Maintenance and Animal Care Technician | 1.00 | 1.00 | 1.00 |
| Total Animal Services Full Time Equivalents | 49.00 | 49.00 | 51.00 |

Community Services





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Services Division: Community Services

MISSION:

Community Services: Assisting Marion County residents with humbleness and integrity during difficult and circumstantial situations for the WE CARE and Unclaimed Bodies programs.

Grant Funded Community Services: Improve the quality of life for Marion County residents by funding community development, housing, and homelessness projects.

Health Services: Providing excellent customer services while being fiscally responsible for the residents of Marion County and hospitals.

DESCRIPTION:

The Community Services Department is responsible for the WE CARE indigent health care program which is a community partnership with area hospitals, Health Department Medical Society, Heart of Florida and Marion County Board of County Commissioners. In addition, the Department determines eligibility of Marion County residents for the WE CARE program.

The Department coordinates the disposition of Unclaimed Bodies identified by various agencies in Marion County according to F.S. 406.50-406.61.

Marion County, as an entitlement community and lead agency to the Continuum of Care (CoC), receives annual funding from the U.S. Department of Housing and Urban Development (HUD) in the form of the Community Development Block Grant (CDBG), the HOME Investment Partnership Program (HOME), and the Emergency Solutions Grant (ESG) funds. The County also annually receives State Housing Initiatives Program (SHIP) funds from the Florida Housing Finance Corporation. As the lead agency to the Continuum of Care, the County receives funds from the Department of Children and Families (DCF) and HUD.

The Housing and Economic Recovery Act of 2008 (HERA) allowed the County to receive Neighborhood Stabilization Program (NSP 1) funds and the American Recovery and Reinvestment Act of 2010 (ARRA) allowed the County to receive additional Neighborhood Stabilization Program (NSP 3) funds. The NSP 1 and 3 funds were provided as a one-time assistance to local governments to assist with economic recovery. Program income revenue is currently collected.

The County, in conjunction with the City of Ocala, formed the Home Consortium and the Ocala/Marion Joint-Office on Homelessness FL-514. This partnership allows for shared use of HOME funds and to carry out the duties of the Continuum of Care. As an entitlement community and the lead agency to the Continuum of Care, Marion County is required to prepare and submit to the following respective agencies: a 5-Year Consolidated Plan, an Assessment of Fair Housing Plan, an Annual Action Plan (AAP), a Consolidated Annual Performance and Evaluation Report (CAPER), as well as a 3-Year Local Housing Assistance Plan (LHAP), System Performance Measures, Longitudinal Systems Analysis (LSA), Point and Time Count, and Housing Inventory Count.

The State's Health Care Responsibility Act (HCRA) requires Marion County to reimburse participating out-of-county hospitals for emergency or pre-approved non-emergency care provided to indigent residents when unavailable within the County. Reimbursement is billed by predetermined service codes (DRG) at the Medicaid per diem rate. The County's maximum expenditure mandate is capped at \$4 per resident.

GOALS:

WE CARE Program will coordinate with the Marion County Medical Society and Heart of Florida, follow HIPAA guidelines and ensure staff are adequately trained and compliant with HIPAA requirements and procedures and assist Marion County Medical Society by income certifying qualified applicants referred by Heart of Florida. Florida State Mandated Programs "Unclaimed Bodies" will ensure all Unclaimed Bodies are disposed of according to F.S. 406.50-406.61

To provide Marion County residents with the knowledge and understanding of our programs and services by providing exceptional customer service in person, on the phone, via email, public outreach events, brochures and social media, as well as through the Marion County Community Services website.

To provide grant funds to expand infrastructure to encourage construction of affordable housing, reduce homelessness and provide support to non profits.



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

GOALS:

To increase the affordable housing inventory by partnering with agencies and provide gap financing to individuals and developers and to move individuals and families from homelessness to stable housing, and prevent future returns to homelessness, through organization and service coordination within the CoC framework.

To communicate regularly with State Agency for Health Care Administration (AHCA) to ensure compliance with current billing requirements. To ensure fiscal responsibility, accuracy, and timeliness of payment requests received from area hospitals and to income certify qualified applicants for income eligibility.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Community Services**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Community Services | 57,547 | 62,776 | 63,242 | 66,029 |
| Unclaimed Decedent Program | 50,129 | 46,000 | 46,000 | 48,000 |
| Total Community Services | 107,676 | 108,776 | 109,242 | 114,029 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Community Services | 0.75 | 0.75 | 0.70 |
| Total Community Services | 0.75 | 0.75 | 0.70 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Number of unclaimed bodies disposition paid for | Input | 117.00 | 77.00 | 71.00 | 105.00 |
| Savings realized through identification of family to claim body | Efficiency | 8,450.00 | 17,000.00 | 19,000.00 | 7,800.00 |
| Number of WE CARE applicants | Input | 37.00 | 75.00 | 70.00 | 70.00 |

**Cost Center: Community Services
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 50,006 | 54,499 | 54,965 | 57,741 |
| Operating | 7,541 | 8,277 | 8,277 | 8,288 |
| Total Community Services Expenditures | 57,547 | 62,776 | 63,242 | 66,029 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Community Services Director | 0.25 | 0.25 | 0.24 |
| Client Services Specialist | 0.50 | 0.50 | 0.46 |
| Total Community Services Full Time Equivalents | 0.75 | 0.75 | 0.70 |

**Cost Center: Unclaimed Decedent Program
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 50,129 | 46,000 | 46,000 | 48,000 |
| Total Unclaimed Decedent Program Expenditures | 50,129 | 46,000 | 46,000 | 48,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Services

Division: Grant Funded Community Services

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Community Development Block Grant | 2,098,687 | 3,293,108 | 3,292,806 | 3,706,211 |
| Community Development Block Grant CARES | 352,307 | 1,029,118 | 2,054,599 | 1,359,984 |
| Continuum of Care Challenge | 8,285 | 86,000 | 86,000 | 86,000 |
| Continuum of Care Emerg Solutions | 22,613 | 172,000 | 1,785,639 | 172,000 |
| Continuum of Care Program | 40,596 | 50,962 | 50,962 | 50,962 |
| Continuum of Care Program Florida | 4,500 | 113,679 | 220,822 | 113,679 |
| Continuum of Care TANF | 9,215 | 38,000 | 47,500 | 38,000 |
| Emergency Solutions CARES | 27,472 | 2,133,323 | 2,133,323 | 1,207,324 |
| Emergency Solutions Program | 179,834 | 390,060 | 390,060 | 352,460 |
| Home Investment Partnership | 1,439,140 | 2,702,138 | 2,701,925 | 6,231,428 |
| Neighborhood Stabilization Prog 1 | 67,125 | 2,030,870 | 2,030,870 | 1,981,495 |
| Neighborhood Stabilization Prog 3 | 2,016 | 660,910 | 660,910 | 659,303 |
| Other Human Services | 170,073 | 0 | 11,038,909 | 3,512,442 |
| State Housing Initiative CARES | 508,312 | 0 | 1,001,607 | 0 |
| State Housing Initiative Partnership Act | 1,440,647 | 3,404,869 | 3,405,014 | 5,298,299 |
| Total Grant Funded Community Services | 6,370,822 | 16,105,037 | 30,900,946 | 24,769,587 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Development Block Grant | 5.35 | 4.87 | 5.88 |
| Community Development Block Grant CARES | 0.00 | 3.09 | 1.65 |
| Continuum of Care Program | 0.00 | 0.43 | 0.84 |
| Continuum of Care Program Florida | 0.00 | 0.57 | 0.93 |
| Emergency Solutions CARES | 0.00 | 1.47 | 1.35 |
| Emergency Solutions Program | 0.19 | 0.17 | 0.19 |
| Home Investment Partnership | 2.75 | 0.00 | 1.71 |
| Neighborhood Stabilization Prog 1 | 1.50 | 0.75 | 0.67 |
| State Housing Initiative Partnership Act | 0.79 | 0.40 | 0.58 |
| Total Grant Funded Community Services | 10.58 | 11.75 | 13.80 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|-----------|-------------------|--------------------|--------------------|--------------------|
| Number of CHDO units created | Output | 4.00 | 3.00 | 3.00 | 3.00 |
| Creation of Affordable Housing by number of units within NSP1 | Output | 0.00 | 5.00 | 5.00 | 5.00 |
| Creation of Affordable Housing by number of units within NSP3 | Output | 0.00 | 5.00 | 5.00 | 5.00 |
| Creation of Affordable Housing and Rentals by number of units within HOME | Output | 9.00 | 5.00 | 5.00 | 3.00 |
| Creation of Affordable Housing and Rentals: number of units SHIP | Output | 7.00 | 3.00 | 3.00 | 3.00 |
| Housing Renovation by number of units | Output | 8.00 | 10.00 | 10.00 | 10.00 |
| New Construction by number of units | Output | 9.00 | 0.00 | 10.00 | 10.00 |
| Public Infrastructure by number of people served | Output | 15,315.00 | 3,000.00 | 3,000.00 | 2,000.00 |
| Public Service by number of people served | Output | 195.00 | 200.00 | 200.00 | 200.00 |
| Purchase Assistance by number of first time home buyers within HOME | Output | 19.00 | 8.00 | 8.00 | 8.00 |
| Purchase Assistance by number of first time home buyers within SHIP | Output | 8.00 | 19.00 | 19.00 | 19.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

| <u>Division Performance Measures</u> | <u>Indicator</u> | <u>FY 2020 Actual</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|---|------------------|---------------------------|----------------------------|----------------------------|----------------------------|
| Rapid Rehousing by number of families served | Output | 162.00 | 25.00 | 25.00 | 25.00 |
| Rehabilitation by number of units | Output | 21.00 | 7.00 | 7.00 | 7.00 |
| Tenant Based Rental Assistance by number of people provided within HOME | Output | 14.00 | 5.00 | 5.00 | 5.00 |
| Tenant Based Rental Assistance by number of people provided within SHIP | Output | 370.00 | 2.00 | 2.00 | 2.00 |
| Rental Assistance CV | Output | 85.00 | 50.00 | 0.00 | 50.00 |
| Shelter Operations CV | Output | 150.00 | 60.00 | 2.00 | 2.00 |
| Homeless Prevention | Output | 53.00 | 20.00 | 20.00 | 20.00 |

**Cost Center: Community Development Block Grant
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|---|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 312,366 | 306,201 | 308,126 | 404,960 |
| Operating | 42,126 | 59,094 | 81,114 | 9,089 |
| Capital | 0 | 4,355 | 109,355 | 103,150 |
| Grants and Aid | 1,744,195 | 2,923,458 | 2,794,211 | 3,189,012 |
| Total Community Development Block Grant Expenditures | 2,098,687 | 3,293,108 | 3,292,806 | 3,706,211 |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|--|----------------------------|----------------------------|----------------------------|
| Community Services Director | 0.30 | 0.20 | 0.44 |
| Community Services Fiscal Manager | 0.00 | 0.00 | 0.08 |
| Community Development Grant Administrator | 0.65 | 0.20 | 0.00 |
| Community Development Administrator | 0.00 | 0.00 | 0.26 |
| Community Services Manager | 0.60 | 0.55 | 0.65 |
| Supportive Housing Specialist | 0.55 | 0.00 | 0.00 |
| Construction Coordinator | 0.50 | 0.10 | 0.00 |
| Projects Coordinator II | 0.00 | 0.00 | 0.40 |
| Housing Grant Manager | 0.00 | 0.20 | 0.18 |
| Client Services Specialist | 1.60 | 1.85 | 1.97 |
| Staff Assistant III | 0.15 | 0.77 | 1.22 |
| Budget and Administrative Coordinator | 0.00 | 0.00 | 0.60 |
| Community Services Compliance Monitor | 1.00 | 1.00 | 0.00 |
| Continuum of Care Manager | 0.00 | 0.00 | 0.06 |
| Continuum of Care Program Coordinator | 0.00 | 0.00 | 0.02 |
| Total Community Development Block Grant Full Time Equivalents | 5.35 | 4.87 | 5.88 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Community Development Block Grant CARES
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 213,806 | 215,551 | 112,481 |
| Operating | 0 | 20,000 | 45,000 | 103,027 |
| Grants and Aid | 352,307 | 795,312 | 1,794,048 | 1,144,476 |
| Total Community Development Block Grant CARES Expenditures | 352,307 | 1,029,118 | 2,054,599 | 1,359,984 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Services Director | 0.00 | 0.40 | 0.05 |
| Community Services Fiscal Manager | 0.00 | 0.00 | 0.19 |
| Community Development Grant Administrator | 0.00 | 0.45 | 0.00 |
| Community Development Administrator | 0.00 | 0.00 | 0.25 |
| Community Services Manager | 0.00 | 0.30 | 0.05 |
| Construction Coordinator | 0.00 | 0.40 | 0.00 |
| Projects Coordinator II | 0.00 | 0.00 | 0.08 |
| Housing Grant Manager | 0.00 | 0.25 | 0.08 |
| Client Services Specialist | 0.00 | 1.15 | 0.95 |
| Staff Assistant III | 0.00 | 0.14 | 0.00 |
| Total Community Development Block Grant CARES Full Time Equivalents | 0.00 | 3.09 | 1.65 |

**Cost Center: Continuum of Care Challenge
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 8,285 | 86,000 | 86,000 | 86,000 |
| Total Continuum of Care Challenge Expenditures | 8,285 | 86,000 | 86,000 | 86,000 |

**Cost Center: Continuum of Care Emerg Solutions
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 35,981 | 0 |
| Grants and Aid | 22,613 | 172,000 | 1,749,658 | 172,000 |
| Total Continuum of Care Emerg Solutions Expenditures | 22,613 | 172,000 | 1,785,639 | 172,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Continuum of Care Program
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|---|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 26,363 | 34,047 | 25,763 | 49,615 |
| Operating | 9,233 | 0 | 20,566 | 1,347 |
| Grants and Aid | 5,000 | 16,915 | 4,633 | 0 |
| Total Continuum of Care Program Expenditures | 40,596 | 50,962 | 50,962 | 50,962 |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|--|----------------------------|----------------------------|----------------------------|
| Continuum of Care Manager | 0.00 | 0.43 | 0.00 |
| Continuum of Care Program Coordinator | 0.00 | 0.00 | 0.84 |
| Total Continuum of Care Program Full Time Equivalents | 0.00 | 0.43 | 0.84 |

**Cost Center: Continuum of Care Program Florida
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|---|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 0 | 45,137 | 97,374 | 77,271 |
| Operating | 0 | 43,376 | 7,000 | 36,408 |
| Grants and Aid | 4,500 | 25,166 | 116,448 | 0 |
| Total Continuum of Care Program Florida Expenditures | 4,500 | 113,679 | 220,822 | 113,679 |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|--|----------------------------|----------------------------|----------------------------|
| Continuum of Care Manager | 0.00 | 0.57 | 0.93 |
| Total Continuum of Care Program Florida Full Time Equivalents | 0.00 | 0.57 | 0.93 |

**Cost Center: Continuum of Care TANF
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Grants and Aid | 9,215 | 38,000 | 47,500 | 38,000 |
| Total Continuum of Care TANF Expenditures | 9,215 | 38,000 | 47,500 | 38,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Emergency Solutions CARES
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 98,745 | 99,563 | 103,916 |
| Operating | 0 | 63,000 | 63,000 | 8,314 |
| Grants and Aid | 27,472 | 1,971,578 | 1,970,760 | 1,095,094 |
| Total Emergency Solutions CARES Expenditures | 27,472 | 2,133,323 | 2,133,323 | 1,207,324 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Services Director | 0.00 | 0.15 | 0.06 |
| Community Services Fiscal Manager | 0.00 | 0.00 | 0.65 |
| Community Development Grant Administrator | 0.00 | 0.20 | 0.00 |
| Community Development Administrator | 0.00 | 0.00 | 0.20 |
| Community Services Manager | 0.00 | 0.15 | 0.00 |
| Construction Coordinator | 0.00 | 0.25 | 0.00 |
| Housing Grant Manager | 0.00 | 0.05 | 0.00 |
| Client Services Specialist | 0.00 | 0.50 | 0.13 |
| Staff Assistant III | 0.00 | 0.17 | 0.00 |
| Budget and Administrative Coordinator | 0.00 | 0.00 | 0.29 |
| Continuum of Care Program Coordinator | 0.00 | 0.00 | 0.02 |
| Total Emergency Solutions CARES Full Time Equivalents | 0.00 | 1.47 | 1.35 |

**Cost Center: Emergency Solutions Program
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 6,691 | 12,489 | 12,598 | 12,341 |
| Operating | 515 | 740 | 740 | 416 |
| Capital | 0 | 34 | 34 | 0 |
| Grants and Aid | 172,628 | 376,797 | 376,688 | 339,703 |
| Total Emergency Solutions Program Expenditures | 179,834 | 390,060 | 390,060 | 352,460 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Development Grant Administrator | 0.00 | 0.15 | 0.00 |
| Community Development Administrator | 0.00 | 0.00 | 0.04 |
| Supportive Housing Specialist | 0.15 | 0.00 | 0.00 |
| Client Services Specialist | 0.00 | 0.00 | 0.02 |
| Staff Assistant III | 0.04 | 0.02 | 0.00 |
| Continuum of Care Manager | 0.00 | 0.00 | 0.01 |
| Continuum of Care Program Coordinator | 0.00 | 0.00 | 0.12 |
| Total Emergency Solutions Program Full Time Equivalents | 0.19 | 0.17 | 0.19 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Home Investment Partnership
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 169,711 | 0 | 0 | 134,003 |
| Operating | 17,229 | 28,233 | 28,233 | 1,185 |
| Capital | 0 | 20,116 | 20,116 | 0 |
| Grants and Aid | 1,252,200 | 2,653,789 | 2,653,576 | 2,878,655 |
| Total Home Investment Partnership Expenditures | 1,439,140 | 2,702,138 | 2,701,925 | 3,013,843 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Services Director | 0.30 | 0.00 | 0.21 |
| Community Development Grant Administrator | 0.35 | 0.00 | 0.00 |
| Community Development Administrator | 0.00 | 0.00 | 0.15 |
| Community Services Manager | 0.30 | 0.00 | 0.30 |
| Construction Coordinator | 0.20 | 0.00 | 0.00 |
| Projects Coordinator II | 0.00 | 0.00 | 0.23 |
| Housing Grant Manager | 0.00 | 0.00 | 0.11 |
| Client Services Specialist | 1.60 | 0.00 | 0.32 |
| Staff Assistant III | 0.00 | 0.00 | 0.28 |
| Budget and Administrative Coordinator | 0.00 | 0.00 | 0.11 |
| Total Home Investment Partnership Full Time Equivalents | 2.75 | 0.00 | 1.71 |

**Cost Center: Home Investment Partnership
Funding Source: American Rescue Plan HOME Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 0 | 482,637 |
| Grants and Aid | 0 | 0 | 0 | 2,734,948 |
| Total Home Investment Partnership Expenditures | 0 | 0 | 0 | 3,217,585 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Neighborhood Stabilization Prog 1
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 58,253 | 46,833 | 47,026 | 54,350 |
| Operating | 2,777 | 5,914 | 5,914 | 155 |
| Capital | 0 | 246 | 246 | 0 |
| Grants and Aid | 6,095 | 1,977,877 | 1,977,684 | 1,926,990 |
| Total Neighborhood Stabilization Prog 1 Expenditures | 67,125 | 2,030,870 | 2,030,870 | 1,981,495 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Development Administrator | | 0.00 | 0.10 |
| Supportive Housing Specialist | | 0.30 | 0.00 |
| Construction Coordinator | | 0.20 | 0.00 |
| Projects Coordinator II | | 0.00 | 0.29 |
| Housing Grant Manager | | 1.00 | 0.28 |
| Staff Assistant III | | 0.00 | 0.00 |
| Total Neighborhood Stabilization Prog 1 Full Time Equivalents | | 1.50 | 0.67 |

**Cost Center: Neighborhood Stabilization Prog 3
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 916 | 1,145 | 1,145 | 38 |
| Grants and Aid | 1,100 | 659,765 | 659,765 | 659,265 |
| Total Neighborhood Stabilization Prog 3 Expenditures | 2,016 | 660,910 | 660,910 | 659,303 |

**Cost Center: Other Human Services
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 170,073 | 0 | 11,038,909 | 0 |
| Total Other Human Services Expenditures | 170,073 | 0 | 11,038,909 | 0 |

**Cost Center: Other Human Services
Funding Source: American Rescue Plan Emergency Rental 2 Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Non-operating | 0 | 0 | 0 | 3,512,442 |
| Total Other Human Services Expenditures | 0 | 0 | 0 | 3,512,442 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: State Housing Initiative CARES
Funding Source: Local Housing CRF Trust Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 8,697 | 0 |
| Grants and Aid | 508,312 | 0 | 992,910 | 0 |
| Total State Housing Initiative CARES Expenditures | 508,312 | 0 | 1,001,607 | 0 |

**Cost Center: State Housing Initiative Partnership Act
Funding Source: Local Housing Assistance Trust Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 45,636 | 27,000 | 27,216 | 43,543 |
| Operating | 12,121 | 23,578 | 23,723 | 208,421 |
| Capital | 3,381 | 10,963 | 10,963 | 2,108 |
| Grants and Aid | 1,378,749 | 3,342,568 | 3,342,352 | 5,043,467 |
| Interfund Transfers | 760 | 760 | 760 | 760 |
| Total State Housing Initiative Partnership Act Expenditures | 1,440,647 | 3,404,869 | 3,405,014 | 5,298,299 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Community Services Director | 0.15 | 0.00 | 0.00 |
| Community Services Fiscal Manager | 0.00 | 0.00 | 0.08 |
| Community Services Manager | 0.10 | 0.00 | 0.00 |
| Construction Coordinator | 0.10 | 0.00 | 0.00 |
| Housing Grant Manager | 0.00 | 0.40 | 0.35 |
| Client Services Specialist | 0.30 | 0.00 | 0.15 |
| Staff Assistant III | 0.14 | 0.00 | 0.00 |
| Total State Housing Initiative Partnership Act Full Time Equivalents | 0.79 | 0.40 | 0.58 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Health Services**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Coronavirus Relief | 5,351,553 | 48,790,716 | 48,361,293 | 17,433,412 |
| Health | 241,945 | 342,240 | 342,240 | 342,240 |
| Medicaid Hospitals Nursing Homes | 6,083,782 | 6,252,915 | 6,252,915 | 5,983,256 |
| Total Health Services | 11,677,280 | 55,385,871 | 54,956,448 | 23,758,908 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| HCRA by number of applicants | Output | 126.00 | 100.00 | 100.00 | 100.00 |

**Cost Center: Coronavirus Relief
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 943,953 | 1,063,000 | 3,841,959 | 0 |
| Capital | 1,123,432 | 500,000 | 12,308,229 | 0 |
| Grants and Aid | 3,284,168 | 11,000,000 | 25,856,530 | 0 |
| Non-operating | 0 | 36,227,716 | 3,599,713 | 17,433,412 |
| Interfund Transfers | 0 | 0 | 2,754,862 | 0 |
| Total Coronavirus Relief Expenditures | 5,351,553 | 48,790,716 | 48,361,293 | 17,433,412 |

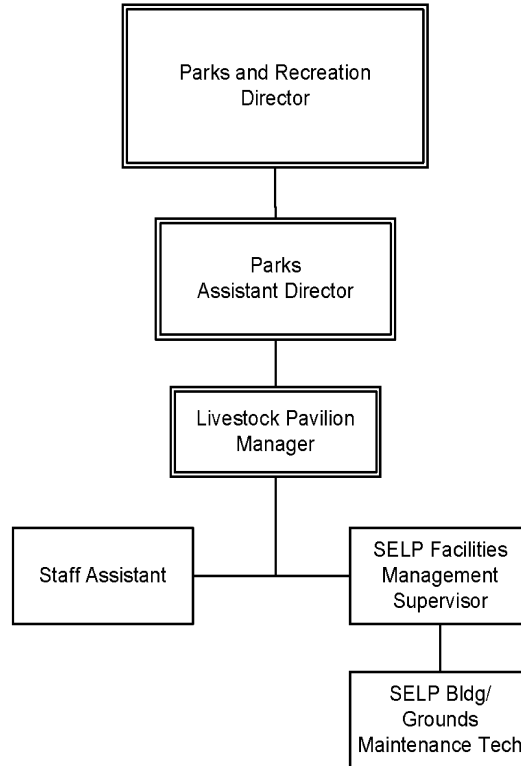
**Cost Center: Health
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|----------------------------------|-------------------|--------------------|--------------------|--------------------|
| Operating | 241,945 | 342,240 | 342,240 | 342,240 |
| Total Health Expenditures | 241,945 | 342,240 | 342,240 | 342,240 |

**Cost Center: Medicaid Hospitals Nursing Homes
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 6,083,782 | 6,252,915 | 6,252,915 | 5,983,256 |
| Total Medicaid Hospitals Nursing Homes Expenditures | 6,083,782 | 6,252,915 | 6,252,915 | 5,983,256 |

**Southeastern
Livestock Pavilion**





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Southeastern Livestock Pavilion**

MISSION:

To provide venue for events that promote agriculture awareness, trade and education or events that are spectator in nature; while operating the pavilion efficiently and with outstanding customer service.

DESCRIPTION:

The Southeastern Livestock Pavilion is an important part of the Parks & Recreation Department operation, with events scheduled 47/52 weekends. Over 100,000 participants and spectators attend events annually and the Pavilion generates economic activity valued in excess of \$11 million annually, 60 percent of which is from outside of Marion County.

GOALS:

Operate Southeastern Livestock Pavilion efficiently.

Promote a quality facility that delivers superior customer service.

Operate the Southeastern Livestock Pavilion in a cost-effective manner.

Increase community awareness and participation at events held at Southeastern Livestock Pavilion through media outlets, Marion County website and social media.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Services

Division: Southeastern Livestock Pavilion

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Southeastern Livestock Pavilion | 584,280 | 750,871 | 754,029 | 903,068 |
| Total Southeastern Livestock Pavilion | 584,280 | 750,871 | 754,029 | 903,068 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Southeastern Livestock Pavilion | 7.00 | 7.00 | 7.00 |
| Total Southeastern Livestock Pavilion | 7.00 | 7.00 | 7.00 |

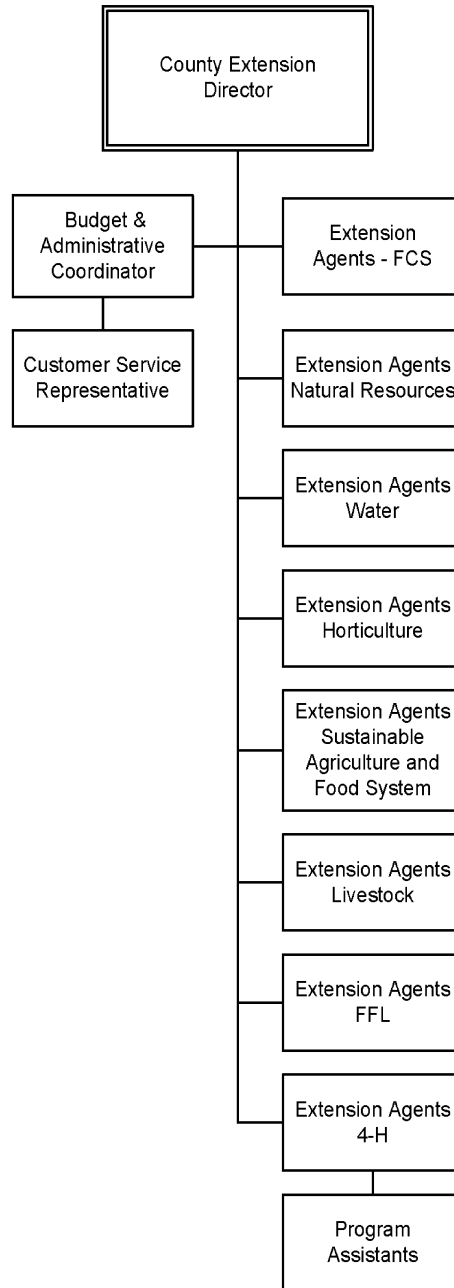
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| Attendance | Input | 366,421.00 | 200,000.00 | 240,000.00 | 300,000.00 |
| Number of events held | Input | 386.00 | 650.00 | 700.00 | 650.00 |
| Revenues | Output | 197,110.70 | 270,000.00 | 270,000.00 | 295,000.00 |

**Cost Center: Southeastern Livestock Pavilion
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 345,411 | 420,456 | 423,614 | 435,165 |
| Operating | 186,914 | 272,415 | 272,415 | 303,232 |
| Capital | 51,955 | 58,000 | 58,000 | 164,671 |
| Total Southeastern Livestock Pavilion Expenditures | 584,280 | 750,871 | 754,029 | 903,068 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Livestock Pavilion Manager | 1.00 | 1.00 | 1.00 |
| SELP Facilities Management Supervisor | 1.00 | 1.00 | 1.00 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| SELP Building Grounds Maintenance Technician | 4.00 | 4.00 | 4.00 |
| Total Southeastern Livestock Pavilion Full Time Equivalents | 7.00 | 7.00 | 7.00 |

Cooperative
Extension Service





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Cooperative Extension Service**

MISSION:

The University of Florida's Institute of Food and Agricultural Sciences (UF/IFAS) is a federal, state, and county partnership dedicated to developing knowledge in agriculture, human and natural resources, and the life sciences and to making that knowledge accessible to sustain and enhance the quality of human life.

DESCRIPTION:

UF/IFAS Extension is implementing a state-wide, long range plan for 2013-2023. The plan focuses on seven initiatives including:

- Agricultural Economic Development
- Water Quality and Supply
- Natural Resources
- Energy
- Healthy Families
- Community Resource Development
- Youth Development through 4-H

GOALS:

Promoting Sustainable Food Systems

Example of an Objective in this discipline (from Extension Agent Annual Plan of Work) : Greater than 60% of program participants (n=250) will be able to produce high-quality forage for their grazing animals by implementing proper fertilizer practices, soil testing, weed management and implementing a grazing rotation (beef, equine and small ruminants).
Measurement: Post program survey.

Resource Sustainability and Conservation in Florida Communities

Example of Objective: Six months after attending an FFL educational program and yard evaluation, 50% of participants will report a reduction in water use for irrigation. Reduction in water use will be assessed by self-reporting on the online FFL Behavior Change Survey or by follow-up surveys via e-mail, mail, or telephone.

Financial Security for individuals, business enterprises and communities

Example of Objective: 90% of program participants will improve their personal money management skills as demonstrated by developing and following a personal spending and savings plan as measured by a post evaluation conducted at the conclusion of the training.

Science, Technology, Engineering and Math (STEM) Opportunities for Youth

Examples of Objective: 60% of youth participating in STEM enrichment programs, field days, workshops and day camps will demonstrate an increase in knowledge or skills related to science, technology, engineering and math including defining terms and demonstrating the construction of STEM projects measured through pre and post-tests, demonstrations and evaluations.

40% of youth enrolled in Marion County 4-H will develop workforce readiness skills that will prepare them to effectively communicate with others through both written and verbal communication methods. This will be measured through participation in County, District and State events, record books and 4-H Achievement portfolios.

Healthy Lifestyle for Florida citizens

Examples of Objective: Annual 50% of participants in Healthy Lifestyles training programs will adopt one healthy nutrition practice by the completion of a three series seminar as measured by pre and follow up self-reporting, oral response or Qualtrics online evaluation.

Annually, 30% of participants diabetes will improve their blood glucose control by the conclusion of the program as evidenced by reduction of their A1C laboratory blood value.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Cooperative Extension Service**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Cooperative Extension Service | 651,831 | 1,042,364 | 1,047,003 | 1,015,097 |
| Total Cooperative Extension Service | 651,831 | 1,042,364 | 1,047,003 | 1,015,097 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Cooperative Extension Service | 16.00 | 17.00 | 16.00 |
| Total Cooperative Extension Service | 16.00 | 17.00 | 16.00 |

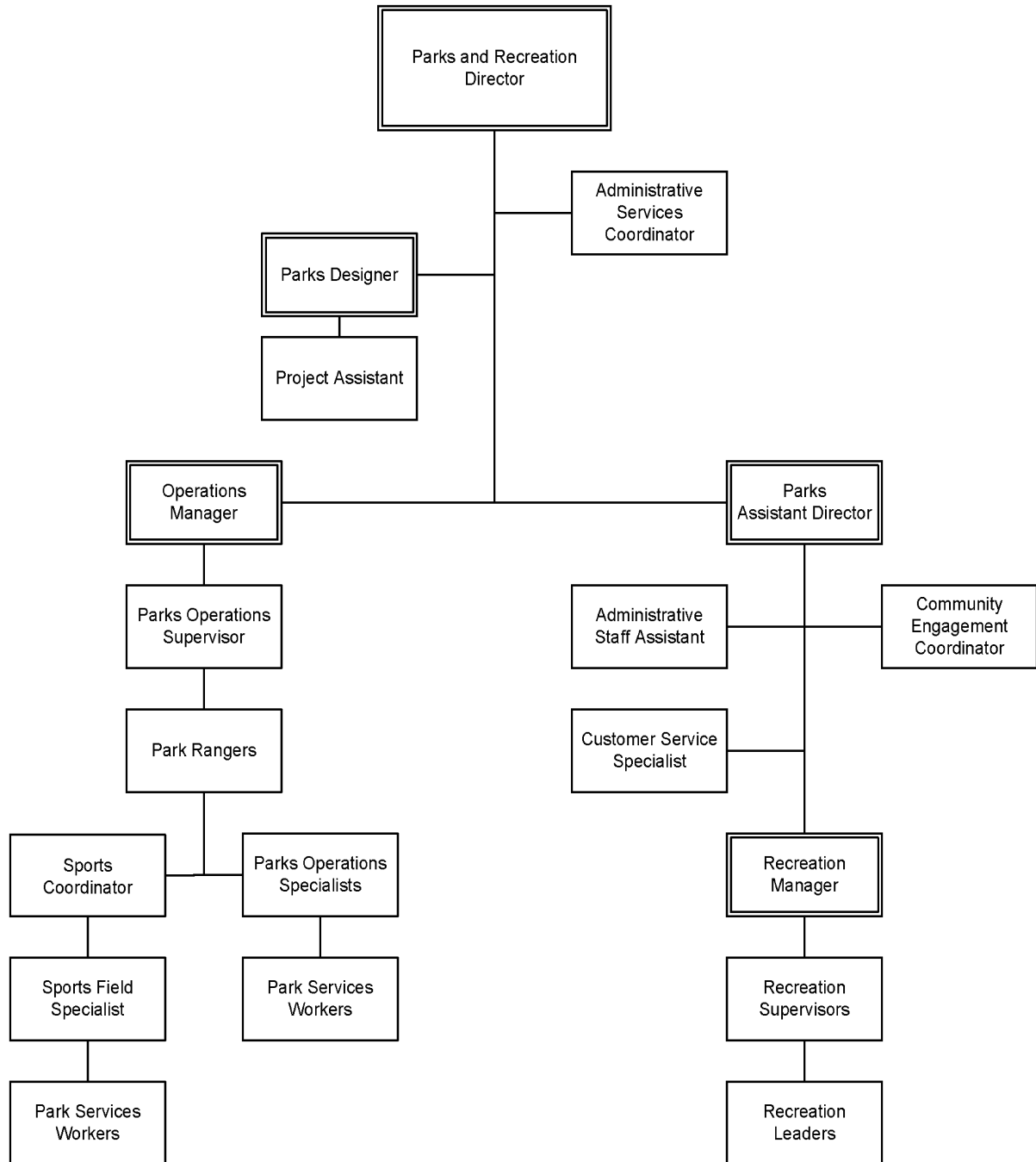
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| Educational materials prepared | Input | 313.00 | 250.00 | 250.00 | 350.00 |
| Email consultations | Input | 12,728.00 | 6,500.00 | 6,500.00 | 6,500.00 |
| Field consultations | Input | 223.00 | 500.00 | 500.00 | 500.00 |
| Group participants | Input | 14,637.00 | 35,000.00 | 37,500.00 | 32,000.00 |
| Office consultations | Input | 753.00 | 2,000.00 | 2,000.00 | 1,500.00 |
| Telephone consultations | Input | 4,245.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| Volunteer headcount | Input | 137.00 | 450.00 | 450.00 | 450.00 |
| Volunteer hours | Input | 12,634.00 | 55,000.00 | 55,000.00 | 50,000.00 |

**Cost Center: Cooperative Extension Service
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 500,240 | 854,741 | 840,691 | 860,787 |
| Operating | 121,904 | 133,088 | 155,477 | 134,110 |
| Capital | 9,487 | 34,335 | 30,635 | 0 |
| Grants and Aid | 20,200 | 20,200 | 20,200 | 20,200 |
| Total Cooperative Extension Service Expenditures | 651,831 | 1,042,364 | 1,047,003 | 1,015,097 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| County Extension Director | 1.00 | 1.00 | 1.00 |
| Cooperative Extension State County | 10.00 | 11.00 | 10.00 |
| Extension Program Assistant | 2.00 | 2.00 | 2.00 |
| Customer Service Representative II | 1.00 | 1.00 | 1.00 |
| Budget and Administrative Coordinator | 1.00 | 1.00 | 1.00 |
| Extension Customer Services Representative | 1.00 | 1.00 | 1.00 |
| Total Cooperative Extension Service Full Time Equivalents | 16.00 | 17.00 | 16.00 |

Parks & Recreation





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Parks and Recreation**

MISSION:

To provide recreational opportunities at park facilities that are safe, fun and accessible while protecting and interpreting our natural resources.

DESCRIPTION:

The Other Recreation Programs (Cost Center 361) consists of local, state and federal revenues and/or grants (non-general fund) . The Belleview Sportsplex (Cost Center 363) consists of the costs associated with the operation of the Belleview Sportsplex, in partnership with the City of Belleview and user leagues. The Parks and Recreation Fees fund (Cost Center 362) includes all of the fees generated through program registrations, day user fees, pavilion/cabin/equipment rentals and park pass sales. The budget was established by the Board of County Commissioners in 2007 to offset the cost of acquisition and capital improvements. Parks and Recreation (Cost Center 360) consists of the General Fund expenditures to operate and maintain Marion County Parks and Recreation programming.

GOALS:

- Increase efficiency and fiscal sustainability throughout the Department.
- Invest in the empowerment of staff through the development of our workplace culture.
- Provide citizens and visitors with a positive customer experience.
- Improve communication through open and transparent sharing of information and ideas.
- Promote opportunities which inspire personal growth, healthy lifestyles and community building.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Parks and Recreation**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Belleview Sportsplex | 178,130 | 358,118 | 358,731 | 405,642 |
| Other Recreation Programs | 168,169 | 824,014 | 1,114,170 | 1,028,600 |
| Parks and Recreation | 3,348,173 | 4,082,279 | 4,136,825 | 4,353,967 |
| Parks and Recreation Fees | 1,381,038 | 4,063,065 | 4,062,611 | 5,409,674 |
| Total Parks and Recreation | 5,075,510 | 9,327,476 | 9,672,337 | 11,197,883 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Belleview Sportsplex | 2.00 | 2.00 | 2.00 |
| Other Recreation Programs | 1.00 | 1.00 | 1.00 |
| Parks and Recreation | 43.50 | 44.50 | 47.50 |
| Parks and Recreation Fees | 8.00 | 8.00 | 8.00 |
| Total Parks and Recreation | 54.50 | 55.50 | 58.50 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Maintenance cost per acre | Output | 1,296.76 | 1,511.00 | 1,511.00 | 1,661.14 |
| Operating costs per capita | Output | 3.61 | 9.77 | 7.67 | 5.62 |
| Parks acres maintained | Input | 3,393.00 | 2,479.00 | 2,479.00 | 3,393.00 |
| Parks maintained | Input | 52.00 | 52.00 | 51.00 | 52.00 |
| Percentage of operational budget supported by user fees | Efficiency | 35.00 | 35.00 | 35.00 | 35.00 |
| Recreation program attendance | Input | 29,261.00 | 28,000.00 | 32,000.00 | 33,000.00 |
| Acres managed by prescribed fire | Input | 23.00 | 20.00 | 78.00 | 80.00 |

**Cost Center: Belleview Sportsplex
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 70,080 | 114,099 | 114,712 | 123,656 |
| Operating | 108,050 | 127,569 | 127,569 | 131,986 |
| Capital | 0 | 116,450 | 116,450 | 150,000 |
| Total Belleview Sportsplex Expenditures | 178,130 | 358,118 | 358,731 | 405,642 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Park Services Worker | 2.00 | 2.00 | 2.00 |
| Total Belleview Sportsplex Full Time Equivalents | 2.00 | 2.00 | 2.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Other Recreation Programs
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 <u>Actual</u> | FY 2021 <u>Adopted</u> | FY 2021 <u>Amended</u> | FY 2022 <u>Adopted</u> |
|---|--------------------------|---------------------------|---------------------------|---------------------------|
| Personnel | 87,500 | 82,245 | 82,600 | 84,704 |
| Operating | 12,428 | 41,787 | 41,787 | 41,787 |
| Capital | 68,241 | 699,982 | 989,783 | 902,109 |
| Total Other Recreation Programs Expenditures | 168,169 | 824,014 | 1,114,170 | 1,028,600 |

| <u>FTE Summary</u> | FY 2020 <u>Adopted</u> | FY 2021 <u>Adopted</u> | FY 2022 <u>Adopted</u> |
|--|---------------------------|---------------------------|---------------------------|
| Recreation Leader | 1.00 | 1.00 | 1.00 |
| Total Other Recreation Programs Full Time Equivalents | 1.00 | 1.00 | 1.00 |

**Cost Center: Parks and Recreation
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 <u>Actual</u> | FY 2021 <u>Adopted</u> | FY 2021 <u>Amended</u> | FY 2022 <u>Adopted</u> |
|--|--------------------------|---------------------------|---------------------------|---------------------------|
| Personnel | 2,308,739 | 2,692,330 | 2,711,876 | 2,896,156 |
| Operating | 1,030,476 | 1,382,449 | 1,417,449 | 1,455,311 |
| Capital | 6,458 | 0 | 0 | 0 |
| Grants and Aid | 2,500 | 7,500 | 7,500 | 2,500 |
| Total Parks and Recreation Expenditures | 3,348,173 | 4,082,279 | 4,136,825 | 4,353,967 |

| <u>FTE Summary</u> | FY 2020 <u>Adopted</u> | FY 2021 <u>Adopted</u> | FY 2022 <u>Adopted</u> |
|---|---------------------------|---------------------------|---------------------------|
| Parks Recreation Director | 1.00 | 1.00 | 1.00 |
| Operations Manager | 1.00 | 1.00 | 1.00 |
| Park Operations Supervisor | 1.00 | 1.00 | 1.00 |
| Parks and Recreation Assistant Director | 1.00 | 1.00 | 1.00 |
| Recreation Supervisor | 0.00 | 2.00 | 2.00 |
| Project Assistant | 1.00 | 1.00 | 1.00 |
| Parks Designer | 1.00 | 1.00 | 1.00 |
| Recreation Specialist | 2.00 | 0.00 | 0.00 |
| Recreation Manager | 1.00 | 1.00 | 1.00 |
| Park Ranger | 4.00 | 4.00 | 4.00 |
| Parks Operations Specialist | 3.00 | 3.00 | 3.00 |
| Sports Field Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Services Coordinator | 1.00 | 1.00 | 1.00 |
| Community Engagement Coordinator | 0.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 1.00 | 1.00 | 1.00 |
| Customer Service Specialist | 1.00 | 1.00 | 1.00 |
| Park Services Worker | 23.50 | 23.50 | 26.50 |
| Total Parks and Recreation Full Time Equivalents | 43.50 | 44.50 | 47.50 |



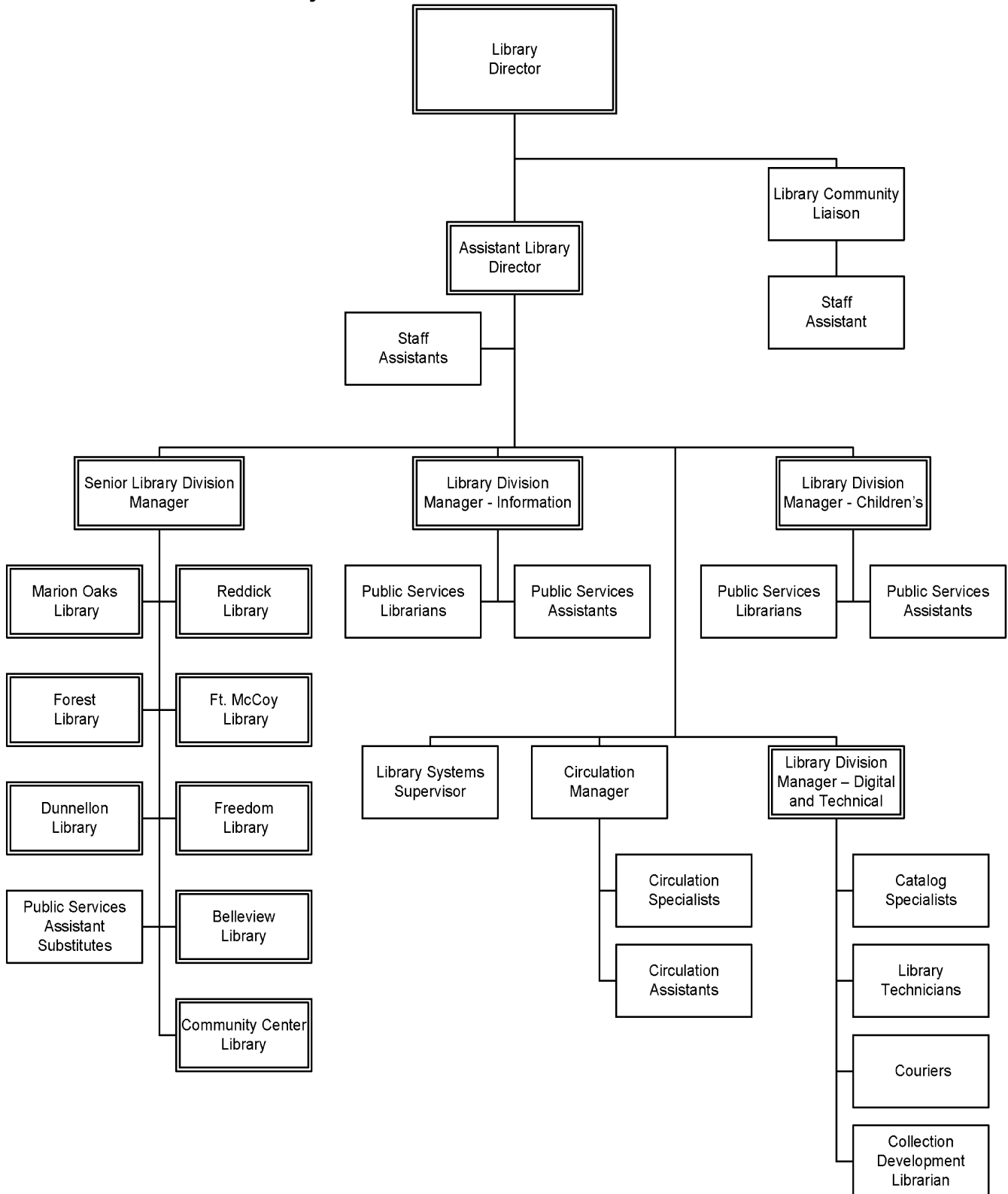
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Parks and Recreation Fees
Funding Source: Parks and Recreation Fees Fund**

| <u>Expenditures</u> | FY 2020 <u>Actual</u> | FY 2021 <u>Adopted</u> | FY 2021 <u>Amended</u> | FY 2022 <u>Adopted</u> |
|---|--------------------------|---------------------------|---------------------------|---------------------------|
| Personnel | 506,942 | 693,562 | 696,387 | 703,068 |
| Operating | 275,696 | 502,210 | 538,210 | 508,672 |
| Capital | 592,451 | 2,861,344 | 2,585,723 | 4,191,985 |
| Interfund Transfers | 5,949 | 5,949 | 242,291 | 5,949 |
| Total Parks and Recreation Fees Expenditures | <u>1,381,038</u> | <u>4,063,065</u> | <u>4,062,611</u> | <u>5,409,674</u> |

| <u>FTE Summary</u> | FY 2020 <u>Adopted</u> | FY 2021 <u>Adopted</u> | FY 2022 <u>Adopted</u> |
|--|---------------------------|---------------------------|---------------------------|
| Recreation Leader | 7.00 | 7.00 | 7.00 |
| Park Services Worker | 1.00 | 1.00 | 1.00 |
| Total Parks and Recreation Fees Full Time Equivalents | <u>8.00</u> | <u>8.00</u> | <u>8.00</u> |

Public Library





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Public Library System**

MISSION:

The mission of the Marion County Public Library System is to connect citizens with information, ideas and experiences to strengthen and enrich our community and quality of life.

Guiding Statement: We recognize the essential role of reading for success in life and work, the importance of equal access to lifelong learning resources and the value of personal development and engagement to strengthen our community.

Commitments: Services accessible to all. Collections of value and interest which are current and relevant. Outstanding reference, readers advisory and patron services. A friendly, trained and highly competent staff who work together to provide responsive, quality service and demonstrate the Marion County values of humbleness, integrity, commitment, accountability, respect and discipline. Applied technology to extend, expand and enhance services. Facilities that are safe and inviting, providing convenient locations and hours. Stewardship of the public trust with efficient use of people and resources. Public/private partnerships which are collaborative and cooperative, to enhance services.

DESCRIPTION:

The Marion County Public Library System provides public library services to the residents of Marion County. The Library System is comprised of interdependent libraries and collections designed to make its total resources readily available and accessible to the entire community. The Marion County Public Library System operations are funded by Marion County ad valorem taxes. The Library System also receives funds from various grants, miscellaneous fines and fees, and an annual State Aid to Libraries grant from the State of Florida. Residents of Marion County are served by the headquarters library in Ocala and seven branches in Belleview, Dunnellon, Forest Corners, Ft. McCoy, Marion Oaks, Reddick, and the Freedom Public Library near the State Road 200 corridor. Library facilities are open from four to seven days per week.

GOALS:

READ

Citizens will find materials for information, enjoyment and learning in a variety of formats through the public library.

LEARN

Citizens will find opportunities to learn utilizing materials, programs, services and qualified personnel through the public library.

CONNECT

Citizens will find opportunities to use the public library as a community gathering place to connect with others, the library and the community through programs, meeting spaces, collaboration and partnerships.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Public Library System**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Marion County Public Library System | 5,979,283 | 7,468,424 | 7,512,313 | 8,092,145 |
| Total Public Library System | 5,979,283 | 7,468,424 | 7,512,313 | 8,092,145 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|-------------------------------------|--------------------|--------------------|--------------------|
| Marion County Public Library System | 103.77 | 104.14 | 105.51 |
| Total Public Library System | 103.77 | 104.14 | 105.51 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| Items checked out | Input | 706,314.00 | 850,000.00 | 850,000.00 | 800,000.00 |
| New Registrations | Input | 6,045.00 | 10,000.00 | 10,000.00 | 7,000.00 |
| Programs presented | Input | 1,682.00 | 2,500.00 | 2,500.00 | 2,000.00 |
| Questions | Input | 557,367.00 | 850,000.00 | 900,000.00 | 600,000.00 |



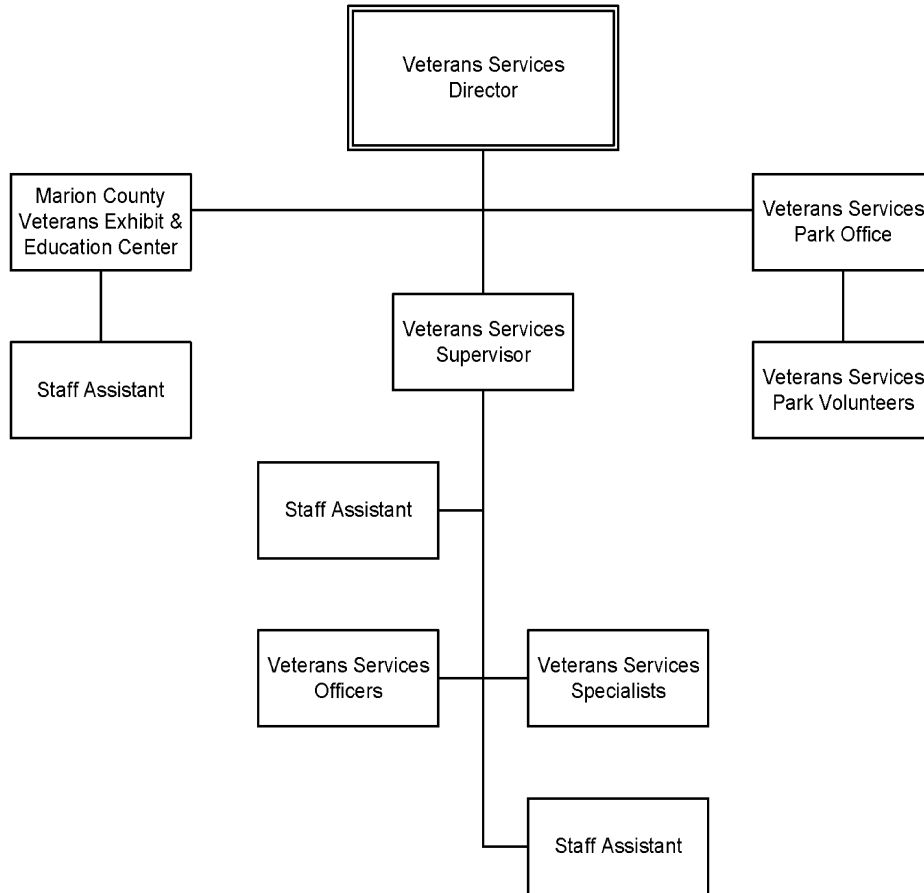
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Marion County Public Library System
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 4,886,172 | 5,628,640 | 5,627,529 | 6,006,149 |
| Operating | 677,048 | 819,123 | 897,253 | 994,250 |
| Capital | 416,063 | 417,448 | 384,318 | 488,000 |
| Non-operating | 0 | 603,213 | 603,213 | 603,746 |
| Total Marion County Public Library System Expenditures | 5,979,283 | 7,468,424 | 7,512,313 | 8,092,145 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Library Director | 1.00 | 1.00 | 1.00 |
| Assistant Library Director | 1.00 | 1.00 | 1.00 |
| Library Division Manager | 3.00 | 3.00 | 3.00 |
| Senior Library Division Manager | 1.00 | 1.00 | 1.00 |
| Branch Library Supervisor II | 3.63 | 4.00 | 5.00 |
| Public Services Librarian I | 18.00 | 18.00 | 17.00 |
| Public Services Librarian II | 9.00 | 9.00 | 11.00 |
| Public Services Librarian III | 4.00 | 4.00 | 5.00 |
| Collection Development Librarian | 1.00 | 1.00 | 1.00 |
| Library Systems Supervisor | 1.00 | 1.00 | 1.00 |
| Circulation Manager | 1.00 | 1.00 | 1.00 |
| Branch Library Supervisor III | 3.00 | 3.00 | 3.00 |
| Library Community Liaison | 1.00 | 1.00 | 1.00 |
| Senior Catalog Specialist | 1.00 | 1.00 | 1.00 |
| Catalog Specialist | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 0.00 | 0.00 | 1.00 |
| Staff Assistant IV | 3.00 | 3.00 | 2.00 |
| Public Service Assistant | 27.88 | 27.88 | 26.25 |
| Circulation Specialist | 7.00 | 7.00 | 7.00 |
| Circulation Assistant | 12.00 | 12.00 | 12.00 |
| Library Technician II | 3.00 | 3.00 | 3.00 |
| Courier | 1.26 | 1.26 | 1.26 |
| Total Marion County Public Library System Full Time Equivalents | 103.77 | 104.14 | 105.51 |

Veterans Services





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Services Division: Veterans Services

MISSION:

Veterans Services provides professional and courteous service to all Veterans and their families, consequently, improving their quality of life. We strive to maintain these services with the highest standards of humbleness, integrity, commitment, respect, accountability and discipline.

DESCRIPTION:

Our department is under the Marion County Board of County Commissioners. For more than 30 years we have served as a liaison between the Veteran and their families and the Department of Veterans Affairs.

Without the assistance from the Veterans Services Officers (VSO's), navigating through the benefits process can be overwhelming for Veterans and their beneficiaries. Our VSO's are accredited through the Department of Veterans Affairs, to be able to provide optimal service and support to all Veterans and their beneficiaries.

Our office is responsible for accurately reviewing, controlling application processes, and routing incoming evidence received from all sources. Maintaining the most current Veteran claim programs for optimal result. In addition, the VSO's often serve as counselors and provide explanations regarding, benefit programs and entitlement criteria to internal and external clients, which includes but not limited to providing advice and instruction on the application process, referring clients to other Federal, State and local agencies when potential for eligibility for non-VA benefits are indicated.

Our office files claims electronically, in keeping pace with the ever changing technological world we live in. This program allows for filing electronically directly to the Veterans Administration and Department of Veterans Affairs Regional Office in real time. We also have administrative responsibilities to the Veterans Memorial Park as well as the Veterans Exhibit and Education Center, both staffed by volunteers.

We are located at 2730 East Silver Springs Boulevard, Suite 100, Ocala, Florida 34471-7010. Our telephone number; 352-671-8422, fax 352-671-8424. The Veterans Resource Center.

GOALS:

Our goal is to make a profound difference in the lives of Veterans and their beneficiaries, to continue consistent quality work, moving forward with the modernization of the Veterans culture and establishing a culture of continuous improvement.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Veterans Services**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Veterans Services Office | 595,145 | 590,598 | 594,589 | 623,837 |
| Total Veterans Services | 595,145 | 590,598 | 594,589 | 623,837 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Veterans Services Office | 8.00 | 8.00 | 8.50 |
| Total Veterans Services | 8.00 | 8.00 | 8.50 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| Number of Clients | Input | 3,438.00 | 7,500.00 | 6,800.00 | 6,800.00 |
| Number of House Clients | Input | 4.00 | 15.00 | 35.00 | 15.00 |
| Number of Veterans Training Briefs | Output | 1.00 | 40.00 | 40.00 | 20.00 |

**Cost Center: Veterans Services Office
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 438,874 | 491,580 | 495,571 | 544,981 |
| Operating | 27,825 | 50,167 | 50,167 | 50,856 |
| Capital | 104,452 | 20,851 | 20,851 | 0 |
| Grants and Aid | 23,994 | 28,000 | 28,000 | 28,000 |
| Total Veterans Services Office Expenditures | 595,145 | 590,598 | 594,589 | 623,837 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Veterans Services Director | 1.00 | 1.00 | 1.00 |
| Veterans Services Supervisor | 1.00 | 1.00 | 1.00 |
| Veterans Services Officer | 2.00 | 2.00 | 3.00 |
| Veterans Services Specialist | 2.00 | 2.00 | 1.00 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| Staff Assistant II | 1.00 | 1.00 | 1.50 |
| Total Veterans Services Office Full Time Equivalents | 8.00 | 8.00 | 8.50 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Economic Development**

DESCRIPTION:

Industry Development provides funds as matching dollars to support State and/or Federal incentives for qualifying companies and funds authorizing County directed initiatives and programs related to overall economic development goals.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

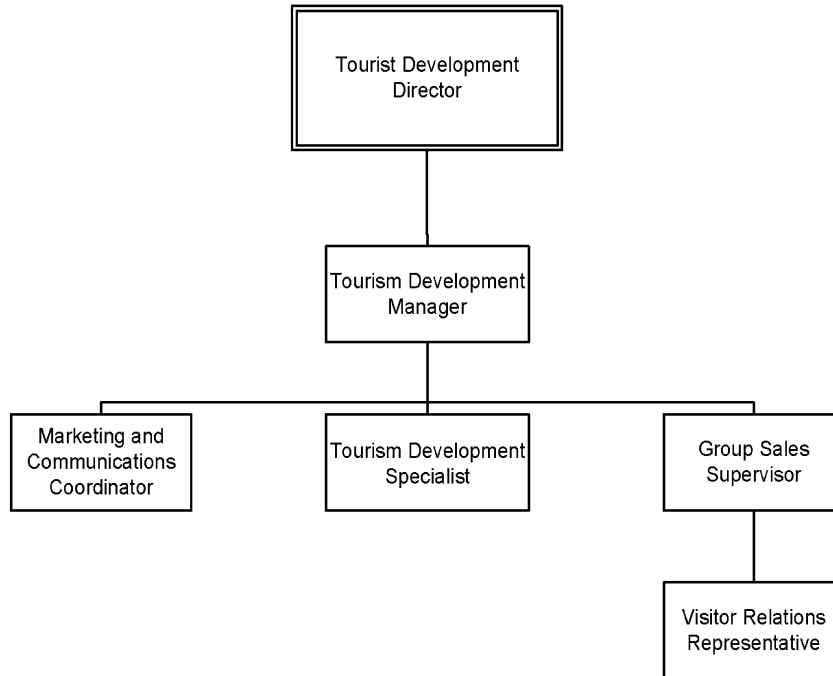
**Public Services
Division: Economic Development**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Industry Development | <u>1,111,172</u> | <u>1,413,050</u> | <u>1,413,050</u> | <u>1,881,563</u> |
| Total Economic Development | <u>1,111,172</u> | <u>1,413,050</u> | <u>1,413,050</u> | <u>1,881,563</u> |

**Cost Center: Industry Development
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 50,000 | 50,000 | 50,000 |
| Grants and Aid | <u>1,111,172</u> | <u>1,363,050</u> | <u>1,363,050</u> | <u>1,831,563</u> |
| Total Industry Development Expenditures | <u>1,111,172</u> | <u>1,413,050</u> | <u>1,413,050</u> | <u>1,881,563</u> |

Tourist Development





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Tourist Development**

MISSION:

Ocala/Marion County Visitors and Convention Bureau is to lead the marketing of our tourism industry to enhance economic growth and prosperity. Ocala/Marion County will be recognized as a thriving tourism destination for its natural, picturesque attractions perfect for outdoor recreation.

DESCRIPTION:

A Visitors and Convention Bureau (VCB) is a destination marketing organization dedicated to increasing visitor activity and thereby enhancing the local economy. VCBs got their start in the early 1900s and still today play an important role in Florida's positive economy. Tourism is the No. 1 industry in the State of Florida and a major reason why there is no state income tax.

According to Downs and St. Germain's research study on Economic Impact of Visitor Spending in Marion County from April 2018-March 2019:

Visitors to Marion County created a total economic impact of \$1,014,266,100.

Out-of-town visitor spending supported 11,937 Marion County jobs, an increase of 0.6% over the same time period from April 2016-March 2017.

Direct expenditures from out-of-town visitors reached \$667,280,300, an increase of 1.3 percent over the same time period from April 2016-March 2017.

Out-of-town visitors spend approximately \$1,311 in direct expenditures per trip that average 4.1 nights. Out-of-town visitors to Marion County generated \$2,884,063 in tourist development bed tax.

In the absence of tourist development bed taxes, each Marion County household would need to pay an additional \$542 in property taxes to maintain the current level of government services.

In 2004, a County Ordinance created a two percent Tourist Development Tax on transient accommodations that is used to help support and grow the local tourism industry. The Marion County Board of County Commissioners appoint a nine-member volunteer Tourist Development Council (TDC) , pursuant to State Statute 125.0104, to oversee the fiduciary oversight and application of bed tax funds.

In 2015, two County Ordinances were adopted to collect the 3rd and 4th percent of Tourist Development Tax on transient accommodations to further support and grow Marion County's tourism economic engine. Functioning as the operational arm, the Ocala/Marion County Visitors and Convention Bureau strives to enhance the local economy by using innovative, effective marketing and sales initiatives that attract visitor dollars to further position Marion County as a viable destination for leisure, meeting, group, and sports visitors.

GOALS:

Enhance the local economy by using innovative and efficient methods that attract visitor dollars.

Increase year-round visitation Increase tourist development bed tax collection.

Increase total economic impact (direct, indirect, induced).

Increase room nights generated throughout the county.

Increase job creation.

Increase wages paid.

Increase sales tax collections through increased visitation.

Decrease property taxes paid by local residents.

Increase destination wide occupancy and revPAR.

Be an effective organization for all internal departments, external constituents, and the community at large.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Services
Division: Tourist Development**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Visitors and Convention Bureau | 1,866,865 | 6,885,233 | 6,925,429 | 10,301,354 |
| Total Tourist Development | 1,866,865 | 6,885,233 | 6,925,429 | 10,301,354 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Visitors and Convention Bureau | 7.00 | 7.00 | 7.00 |
| Total Tourist Development | 7.00 | 7.00 | 7.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---------------------------------------|-----------|-------------------|--------------------|--------------------|--------------------|
| Hotel Occupancy Smith Travel Research | Output | 56.30 | 72.00 | 70.00 | 56.50 |
| Hotel revenue per available room | Output | 45.21 | 64.54 | 60.00 | 43.93 |
| Website visitation by page views | Output | 689,152.00 | 655,243.00 | 680,000.00 | 723,609.00 |
| Website visitation by unique visits | Output | 577,842.00 | 275,782.00 | 305,000.00 | 606,734.00 |
| Tourist Development Tax Collections | Output | 2,646,723.43 | 3,114,640.82 | 3,239,226.45 | 2,332,578.00 |
| Bed Tax Collector Accounts | Output | 765.00 | 615.68 | 640.31 | 770.00 |

**Cost Center: Visitors and Convention Bureau
Funding Source: Tourist Development Tax**

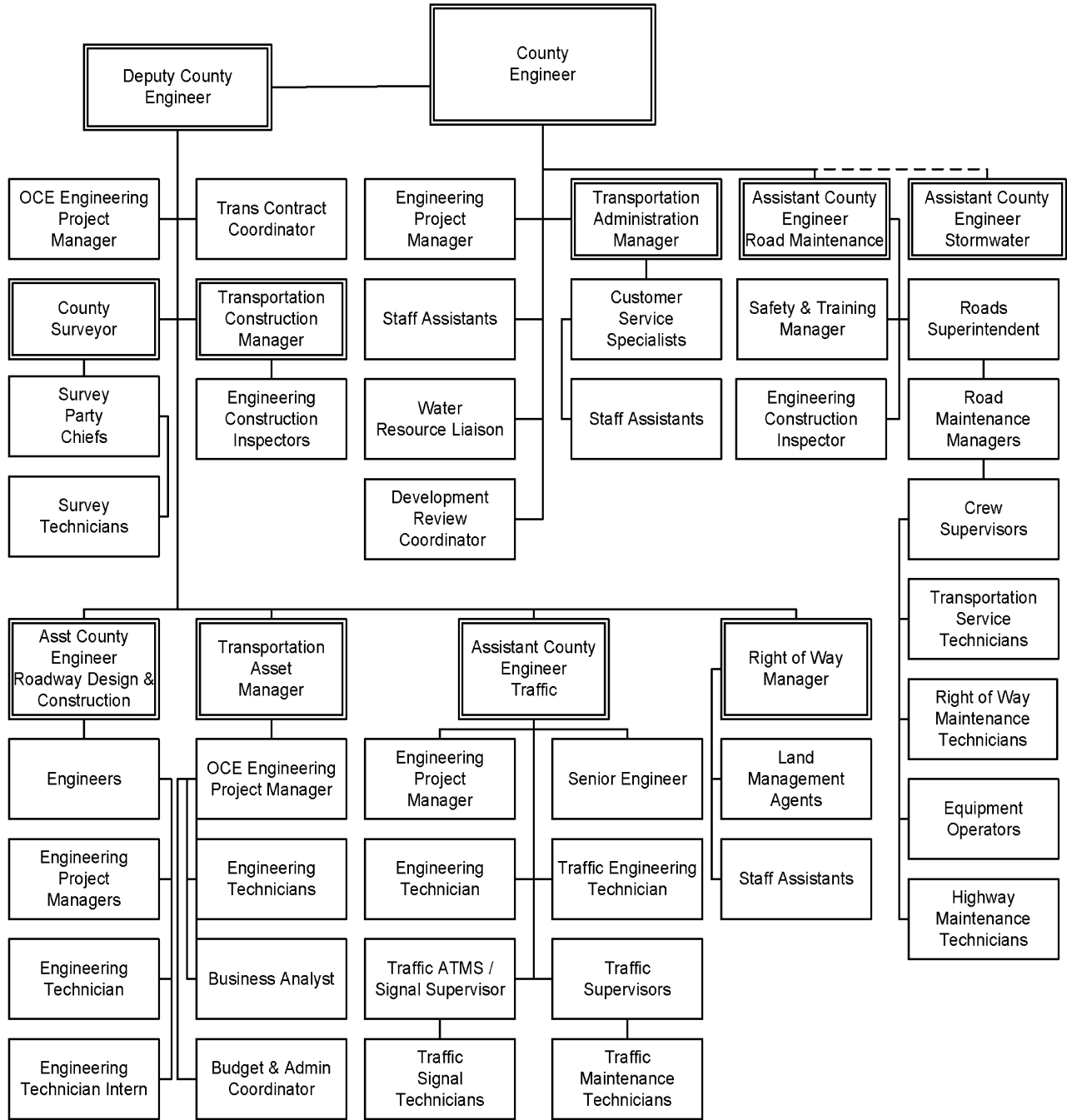
| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 487,790 | 533,659 | 538,220 | 569,606 |
| Operating | 1,132,052 | 1,971,988 | 1,971,988 | 2,441,208 |
| Capital | 157,630 | 1,445,881 | 1,483,796 | 2,240,366 |
| Non-operating | 0 | 2,508,429 | 2,508,429 | 4,389,898 |
| Interfund Transfers | 89,393 | 1,276 | 1,276 | 1,276 |
| Reserves | 0 | 424,000 | 421,720 | 659,000 |
| Total Visitors and Convention Bureau Expenditures | 1,866,865 | 6,885,233 | 6,925,429 | 10,301,354 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Tourism Development Director | 1.00 | 1.00 | 1.00 |
| Tourism Development Manager | 1.00 | 1.00 | 1.00 |
| Brand and Content Coordinator | 0.00 | 0.00 | 1.00 |
| Marketing and Communications Supervisor | 0.00 | 0.00 | 1.00 |
| Visitor Relations Representative | 1.00 | 1.00 | 1.00 |
| Tourism Development Specialist | 0.00 | 0.00 | 1.00 |
| Group Sales Supervisor | 0.00 | 1.00 | 1.00 |
| Staff Assistant III | 1.00 | 1.00 | 0.00 |
| Group Sales Coordinator | 1.00 | 0.00 | 0.00 |
| Digital and Analytics Coordinator | 1.00 | 1.00 | 0.00 |
| Marketing and Communications Coordinator | 1.00 | 1.00 | 0.00 |
| Total Visitors and Convention Bureau Full Time Equivalents | 7.00 | 7.00 | 7.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Office of the
County Engineer**





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Works Division: Transportation

MISSION:

The Office of the County Engineer is committed to provide an efficient, economical and quality transportation network and stormwater system to meet diverse community needs while ensuring the welfare of the general public and the preservation of the environment by using advanced technology, adaptable workforce and proactive strategies.

DESCRIPTION:

The Office of the County Engineer (OCE) is responsible for road related services including design, construction, preservation, emergency repairs and routine maintenance of the county's roadway system. The OCE consists of sections responsible for various programs as follows: Engineering Services (road construction, surveying, design, asset management and right-of-way acquisition), Stormwater (drainage, NPDES, TMDL), Traffic Operations (signs, signals, and striping), Support Services (administration, customer service, safety & training, ROW permitting, development review) and Road Maintenance (roadway maintenance, pothole patching, grading, vegetative maintenance, etc.). The OCE also inspects public rights-of-way that have been accepted by the Board of County Commissioners for conditions caused by weather, normal deterioration and emergency situations (potholes, pavement decline, sinkholes, shoulder drop-offs, sight obstructions, assisting in stormwater control, and lime rock road restoration) and has the responsibility to respond, evaluate and repair these.

GOALS:

To deliver an effective and cost feasible level of service with an efficient transportation network, an advanced stormwater management system with modernized and advanced equipment and tools.

To provide quality customer service promoting communication and coordination as well as workforce training and certifications.

To promote economic stability with updated regulations, maintained and developed infrastructure.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Transportation**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Ocala Marion County Transit | 106,305 | 138,000 | 138,000 | 138,000 |
| Road Construction 20% Gas Tax | 754,190 | 3,962,181 | 3,962,181 | 4,064,323 |
| Transportation | 13,225,716 | 17,086,431 | 17,605,612 | 18,312,364 |
| Transportation Transfers | 30,142 | 30,308 | 30,308 | 30,308 |
| Total Transportation | 14,116,353 | 21,216,920 | 21,736,101 | 22,544,995 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Transportation | 172.50 | 178.50 | 178.04 |
| Total Transportation | 172.50 | 178.50 | 178.04 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|------------|-------------------|--------------------|--------------------|--------------------|
| Annual value of road construction program | Output | 4,559,834.00 | 4,404,192.00 | 8,780,800.00 | 5,735,708.00 |
| Miles of maintained paved roads | Input | 2,547.00 | 2,540.00 | 2,547.00 | 2,548.00 |
| Miles of maintained unpaved roads | Input | 389.00 | 389.00 | 390.00 | 389.00 |
| Miles of roads restriped | Output | 9,377.00 | 130.00 | 130.00 | 130.00 |
| Percentage of signs meeting FHWA retroreflectivity standards | Efficiency | 98.00 | 98.00 | 98.00 | 98.00 |
| Total Number of private Development Plan Reviews completed | Input | 1,396.00 | 700.00 | 1,000.00 | 1,600.00 |
| Total number of signals maintained | Input | 127.00 | 125.00 | 126.00 | 133.00 |
| Total number of signs maintained | Input | 91,977.00 | 89,646.00 | 89,696.00 | 91,977.00 |

**Cost Center: Ocala Marion County Transit
Funding Source: County Transportation Maintenance Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 106,305 | 138,000 | 138,000 | 138,000 |
| Total Ocala Marion County Transit Expenditures | 106,305 | 138,000 | 138,000 | 138,000 |

**Cost Center: Road Construction 20% Gas Tax
Funding Source: 20% Gas Tax Construction Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 754,190 | 3,962,181 | 3,962,181 | 4,064,323 |
| Total Road Construction 20% Gas Tax Expenditures | 754,190 | 3,962,181 | 3,962,181 | 4,064,323 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Transportation
Funding Source: County Transportation Maintenance Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 8,145,221 | 10,732,941 | 10,643,970 | 11,246,964 |
| Operating | 4,297,641 | 4,638,315 | 4,891,827 | 4,829,447 |
| Capital | 782,854 | 1,714,675 | 2,069,315 | 2,235,453 |
| Grants and Aid | 0 | 500 | 500 | 500 |
| Total Transportation Expenditures | 13,225,716 | 17,086,431 | 17,605,612 | 18,312,364 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| County Engineer | 0.50 | 0.50 | 0.50 |
| Assistant County Administrator | 0.00 | 0.00 | 0.27 |
| Traffic Supervisor | 2.00 | 2.00 | 2.00 |
| Roads Superintendent | 1.00 | 1.00 | 1.00 |
| Transportation Administrative Manager | 1.00 | 1.00 | 1.00 |
| Deputy County Engineer | 1.00 | 1.00 | 1.00 |
| Transportation Asset Manager | 1.00 | 1.00 | 1.00 |
| Road Maintenance Manager | 3.00 | 3.00 | 3.00 |
| Crew Supervisor | 9.00 | 10.00 | 10.00 |
| OCE Eng Project Manager | 5.00 | 2.00 | 1.00 |
| Assistant County Engineer for Traffic | 1.00 | 1.00 | 1.00 |
| Engineering Project Manager I | 4.00 | 4.00 | 4.00 |
| Safety and Training Manager | 1.00 | 1.00 | 1.00 |
| Development Review Manager | 0.00 | 0.00 | 1.00 |
| Assistant County Engineer Road Maintenance | 1.00 | 1.00 | 1.00 |
| Assistant County Engineer Road Construction | 1.00 | 1.00 | 1.00 |
| Engineering Construction Inspector | 9.00 | 10.00 | 10.00 |
| Engineer | 0.00 | 3.00 | 3.00 |
| Survey Technician | 2.00 | 2.00 | 2.00 |
| Traffic ATMS Signal Supervisor | 1.00 | 1.00 | 1.00 |
| County Surveyor | 1.00 | 1.00 | 1.00 |
| Engineering Technician III | 3.00 | 3.00 | 3.00 |
| Engineering Technician Intern | 1.00 | 1.00 | 1.00 |
| Business Analyst | 0.00 | 1.00 | 1.00 |
| Right of Way Manager | 1.00 | 1.00 | 1.00 |
| Traffic Sign Shop Technician | 0.00 | 0.00 | 1.00 |
| Survey Party Chief | 2.00 | 2.00 | 2.00 |
| Traffic Engineering Technician | 1.00 | 1.00 | 1.00 |
| Traffic Signal Technician | 2.00 | 3.00 | 3.00 |
| Transportation Construction Manager | 1.00 | 1.00 | 1.00 |
| Traffic Maintenance Technician | 10.00 | 10.00 | 9.00 |
| Transportation Contract Coordinator | 1.00 | 1.00 | 1.00 |
| Land Management Agent | 1.00 | 1.00 | 1.00 |
| Development Review Coordinator | 1.00 | 1.00 | 1.00 |
| Executive Coordinator | 0.00 | 0.00 | 0.27 |
| Administrative Staff Assistant | 1.00 | 1.00 | 1.00 |
| Staff Assistant IV | 0.00 | 0.00 | 3.00 |
| Staff Assistant III | 1.00 | 1.00 | 0.00 |
| Staff Assistant II | 1.00 | 3.00 | 0.00 |
| Budget and Administrative Coordinator | 0.00 | 0.00 | 1.00 |
| Customer Service Specialist | 6.00 | 6.00 | 0.00 |
| OCE Customer Service Specialist | 0.00 | 0.00 | 7.00 |
| Heavy Equipment Operator | 20.00 | 20.00 | 20.00 |



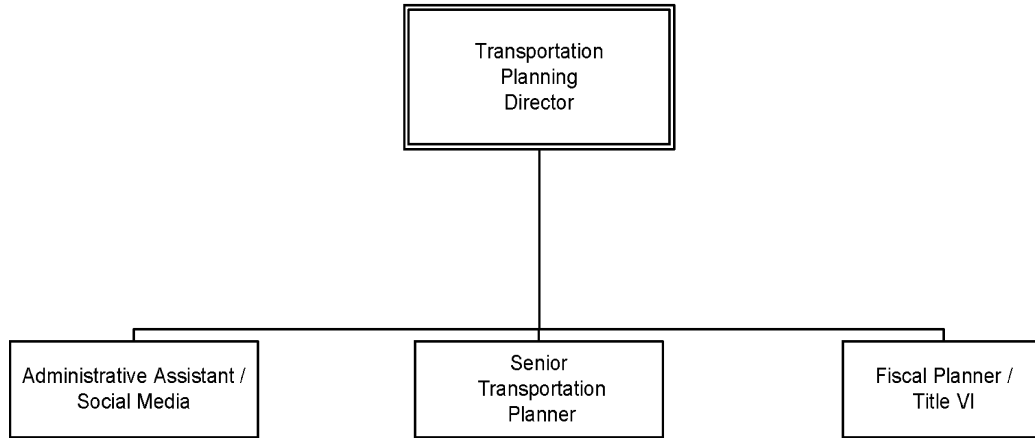
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|---|----------------------------|----------------------------|----------------------------|
| OCE Medium Equipment Operator | 25.00 | 25.00 | 25.00 |
| Highway Maintenance Technician | 13.00 | 13.00 | 11.00 |
| Right of Way Maintenance Technician | 12.00 | 12.00 | 12.00 |
| Light Equipment Operator | 21.00 | 21.00 | 21.00 |
| Transportation Service Technician | 4.00 | 4.00 | 4.00 |
| Total Transportation Full Time Equivalents | <u>172.50</u> | <u>178.50</u> | <u>178.04</u> |

**Cost Center: Transportation Transfers
Funding Source: County Transportation Maintenance Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Interfund Transfers | <u>30,142</u> | <u>30,308</u> | <u>30,308</u> | <u>30,308</u> |
| Total Transportation Transfers Expenditures | <u>30,142</u> | <u>30,308</u> | <u>30,308</u> | <u>30,308</u> |

Transportation
Planning
Organization





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Works

Division: Transportation Planning Organization

MISSION:

The Ocala/Marion County Transportation Planning Organization (TPO) Mission is to plan for a future transportation system that is safe and accessible for the residents and visitors of our community.

DESCRIPTION:

The TPO is a federally mandated agency responsible for coordinating transportation projects, including highway, transit, rail, bicycle, pedestrian and paratransit throughout Marion County. The TPO allocates federal transportation funds and works to improve the region's transportation system by developing a variety of plans and programs. The TPO's primary partners include the Cities of Belleview, Dunnellon and Ocala, Marion County and the Florida Department of Transportation. The TPO is governed by a 12-member board of locally-elected officials.

GOALS:

The primary goals for this year involve:

Completing the Congestion Management Process by November 2021.

Completing a Safety Action Plan for Marion County.

Completing the annual update to the FY 22/23 to 26/27 Transportation Improvement Program.

Developing a new 2-year Unified Planning Work Program budget.

Developing an online performance metrics dashboard.

Completing guidance papers on ACES and Resilience.

Begin preparations for organization and budgetary changes based on 2020 Census results.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Works

Division: Transportation Planning Organization

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| TPO Federal Highway Administration | 507,111 | 665,788 | 669,627 | 621,687 |
| TPO Federal Transit Administration | 217,708 | 273,243 | 273,243 | 218,710 |
| TPO Transportation Disadvantaged | 23,399 | 26,446 | 26,446 | 28,172 |
| Total Transportation Planning Organization | 748,218 | 965,477 | 969,316 | 868,569 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| TPO Federal Highway Administration | 3.35 | 4.71 | 4.62 |
| TPO Federal Transit Administration | 1.40 | 0.02 | 0.11 |
| TPO Transportation Disadvantaged | 0.25 | 0.27 | 0.27 |
| Total Transportation Planning Organization | 5.00 | 5.00 | 5.00 |

**Cost Center: TPO Federal Highway Administration
Funding Source: TMF Transportation Planning Organization**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 394,597 | 421,482 | 421,482 | 429,599 |
| Operating | 77,773 | 208,463 | 208,463 | 192,088 |
| Capital | 34,741 | 0 | 0 | 0 |
| Reserves | 0 | 35,843 | 39,682 | 0 |
| Total TPO Federal Highway Administration Expenditures | 507,111 | 665,788 | 669,627 | 621,687 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Transportation Planning Director | 0.67 | 0.97 | 0.91 |
| TPO Transportation Planner | 0.67 | 0.98 | 0.98 |
| TPO Senior Transportation Planner | 0.00 | 0.00 | 0.96 |
| Grants Coordinator and Fiscal Planner | 0.67 | 0.84 | 0.81 |
| TPO Assistant Director | 0.67 | 0.96 | 0.00 |
| Administrative Specialist III Social Media Coord | 0.67 | 0.96 | 0.96 |
| Total TPO Federal Highway Administration Full Time Equivalents | 3.35 | 4.71 | 4.62 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: TPO Federal Transit Administration
Funding Source: TMF Transportation Planning Organization**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,747 | 1,725 | 1,725 | 12,494 |
| Operating | 198,127 | 271,518 | 271,518 | 206,216 |
| Capital | 17,834 | 0 | 0 | 0 |
| Total TPO Federal Transit Administration Expenditures | 217,708 | 273,243 | 273,243 | 218,710 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Transportation Planning Director | 0.28 | 0.00 | 0.05 |
| TPO Transportation Planner | 0.28 | 0.00 | 0.00 |
| TPO Senior Transportation Planner | 0.00 | 0.00 | 0.02 |
| Grants Coordinator and Fiscal Planner | 0.28 | 0.01 | 0.04 |
| TPO Assistant Director | 0.28 | 0.01 | 0.00 |
| Administrative Specialist III Social Media Coord | 0.28 | 0.00 | 0.00 |
| Total TPO Federal Transit Administration Full Time Equivalents | 1.40 | 0.02 | 0.11 |

**Cost Center: TPO Transportation Disadvantaged
Funding Source: TMF Transportation Planning Organization**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 18,661 | 22,031 | 22,031 | 24,015 |
| Operating | 3,324 | 4,415 | 4,415 | 4,157 |
| Capital | 1,414 | 0 | 0 | 0 |
| Total TPO Transportation Disadvantaged Expenditures | 23,399 | 26,446 | 26,446 | 28,172 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Transportation Planning Director | 0.05 | 0.03 | 0.04 |
| TPO Transportation Planner | 0.05 | 0.02 | 0.02 |
| TPO Senior Transportation Planner | 0.00 | 0.00 | 0.02 |
| Grants Coordinator and Fiscal Planner | 0.05 | 0.15 | 0.15 |
| TPO Assistant Director | 0.05 | 0.03 | 0.00 |
| Administrative Specialist III Social Media Coord | 0.05 | 0.04 | 0.04 |
| Total TPO Transportation Disadvantaged Full Time Equivalents | 0.25 | 0.27 | 0.27 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Property Management**

MISSION:

Property and Engineering Services strives to provide quality services including, but not limited to, lease management, surplus sales, property owner requests, etc. for properties owned by Marion County.

DESCRIPTION:

Property and Engineering Services maintains records and disposition of plat vacations, road closings, surplus properties, abrogation's, etc. for County owned property.

Provides land acquisition/management, including leases, for other County departments as needed.

Performs record keeping instances which are the preparation of data input sheets for transactions and/or transfer of property interest to and from Marion County such as, but not limited to, deeds for property, drainage easements, ingress/egress easements, right-of-way easements, and all other property transfers.

GOALS:

To provide effective and timely dispositions of property related requests including plat vacations, abrogation's, road closings, acquisitions, among others.

To provide effective lease management of County facilities and to provide timely sales of surplus properties.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Works

Division: Property Management

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Property Engineering Services | 69,343 | 90,006 | 90,597 | 94,573 |
| Total Property Management | 69,343 | 90,006 | 90,597 | 94,573 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Property Engineering Services | 1.00 | 1.00 | 1.00 |
| Total Property Management | 1.00 | 1.00 | 1.00 |

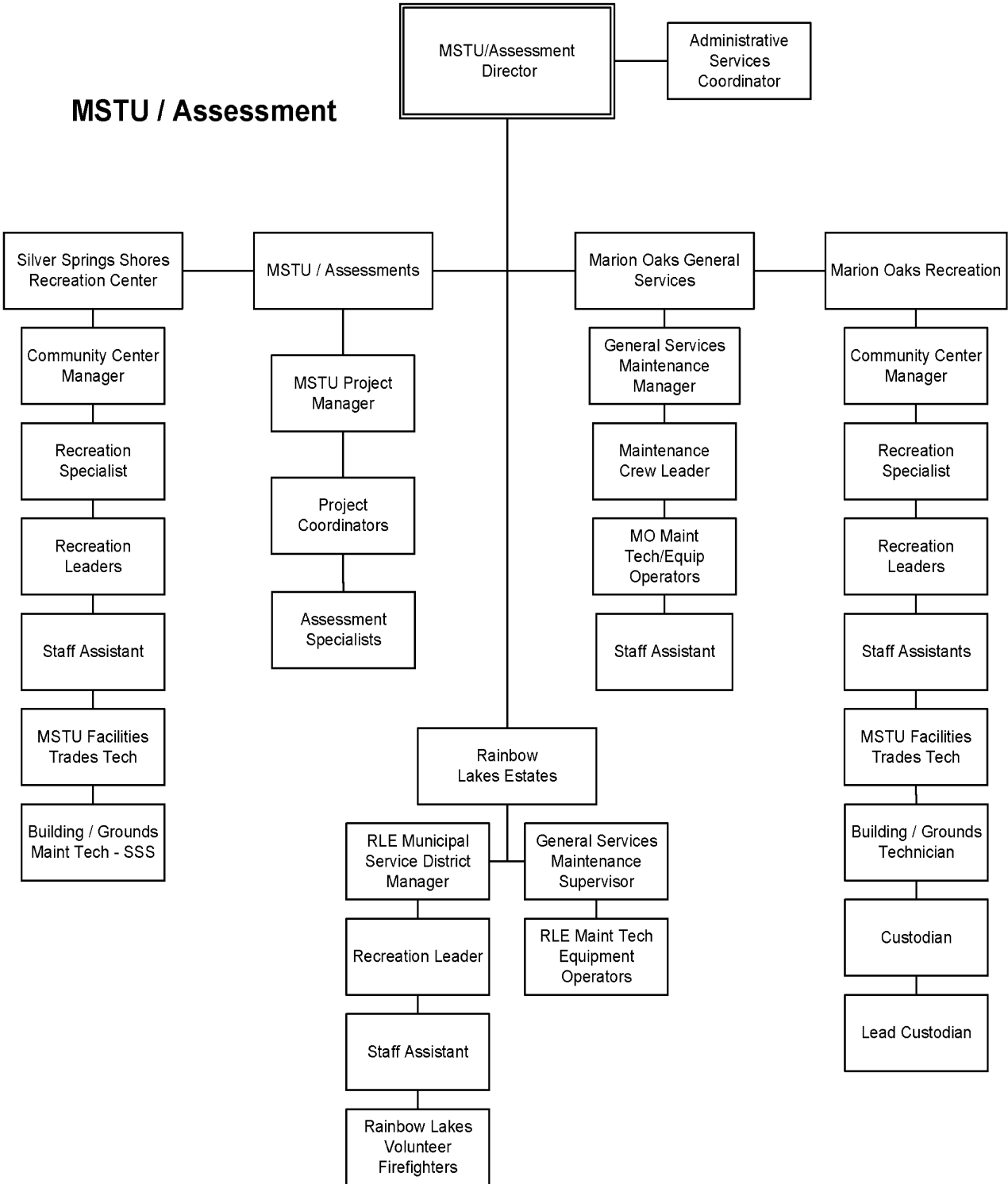
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|-----------|-------------------|--------------------|--------------------|--------------------|
| Number of Parcels Acquired through Right of Way Acquisition | Input | 21.00 | 45.00 | 45.00 | 45.00 |
| Number of Road Abrogations, Plat Vacations, Plat and Maintenance Maps processed, and Record keeping instances | Input | 595.00 | 450.00 | 600.00 | 600.00 |

**Cost Center: Property Engineering Services
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 68,736 | 70,993 | 71,584 | 75,253 |
| Operating | 607 | 19,013 | 19,013 | 19,320 |
| Total Property Engineering Services Expenditures | 69,343 | 90,006 | 90,597 | 94,573 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Land Management Agent | 1.00 | 1.00 | 1.00 |
| Total Property Engineering Services Full Time Equivalents | 1.00 | 1.00 | 1.00 |

Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Works

Division: Office of Special Assessments

MISSION:

Offer high quality programs and services at MSTU community centers to benefit community members of all ages. Continue our efforts for new MSBU projects that improves the residents' quality of the life for municipal services and assessments for construction, resurfacing and maintenance of roadways.

Vision: Enhance residents' quality of life through customer service. Provide municipal services that are not readily available through general tax dollars by developing and implementing Municipal Service Taxing Units (MSTU's), Municipal Service Benefit Units (MSBU's) and Road Assessment projects.

DESCRIPTION:

The MSTU/Assessment department has the responsibility of implementing MSTU's and MSBU's for residents residing in various communities that desire municipal services such as street lighting, mowing, recreation services and facilities, landscaping enhancements and road maintenance and road improvements such as new construction, resurfacing of existing roadways by reclamation, and overlay of pavement in Marion County.

The MSTU/Assessment department is comprised of the following teams: MSTU/Assessments, Marion Oaks Recreation, Marion Oaks General Services, Rainbow Lakes Estates MSD and Silver Springs Shores Recreation. Each of these teams provides specialized services to our customers. The revenues generated by the assessments stay within the appropriate fund and within the boundary of their areas.

The County currently has approximately 45 active MSTU's and MSBU's. The MSTU Department's Director is the appointed Staff Liaison for all of the MSTU's and MSBU's in place with the exception of Fire, Solid Waste, and Stormwater who manage their appropriate department. MSTU staff works daily with the Building Department by reviewing permits to ensure the pro-rated assessments for Fire, Solid Waste and Stormwater are being assigned correctly and being received during the application process.

The advantage of the assessment program is the cost for the road improvements made within the communities and/or subdivisions are born by those who benefit from these improvements. The MSTU/Assessment Department is funded solely from the collections of the per parcel ad-valorem and non-ad valorem assessments that are collected on the property tax bills annually.

GOALS:

Successful implementation of enhancing resident's quality of life in existing MSTU/MSBU communities and creation of new programs and municipal services throughout Marion County that are not normally available through general tax dollars.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Public Works

Division: Office of Special Assessments

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Assessments Public Assistance | 18,843 | 20,000 | 20,000 | 20,060 |
| MSTU Assessments | 495,079 | 549,353 | 553,349 | 547,271 |
| Total Office of Special Assessments | 513,922 | 569,353 | 573,349 | 567,331 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| MSTU Assessments | 7.00 | 7.00 | 6.50 |
| Total Office of Special Assessments | 7.00 | 7.00 | 6.50 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|-----------|-------------------|--------------------|--------------------|--------------------|
| Dollar amount of MSTU and MSBU Budgets managed | Input | 8,048,063.00 | 6,185,841.00 | 6,179,727.00 | 2,467,241.00 |
| Handling daily mail for county departments including post office delivery | Input | 25.00 | 25.00 | 25.00 | 25.00 |
| Inspections of all existing MSTU and MSBUs including roads, drainage, grading, street lighting, mowing and landscape enhancements | Output | 1,800.00 | 2,000.00 | 1,100.00 | 2,000.00 |
| Maintenance of non ad valorem assessment records on tax bills for Countywide Fire parcels | Input | 244,237.00 | 243,000.00 | 243,000.00 | 245,000.00 |
| Maintenance of non ad valorem assessment records on tax bills for Solid Waste parcels | Input | 133,321.00 | 131,000.00 | 131,000.00 | 134,000.00 |
| Maintenance of non ad valorem assessment records on tax bills for Stormwater parcels | Input | 234,481.00 | 232,000.00 | 234,000.00 | 235,000.00 |
| Number of miles of subdivision roads that are constructed, resurfaced, graded | Output | 44.24 | 40.00 | 35.00 | 40.00 |
| Number of potential road construction projects that are approved | Output | 14.00 | 8.00 | 8.00 | 8.00 |

**Cost Center: Assessments Public Assistance
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 18,843 | 20,000 | 20,000 | 20,060 |
| Total Assessments Public Assistance Expenditures | 18,843 | 20,000 | 20,000 | 20,060 |



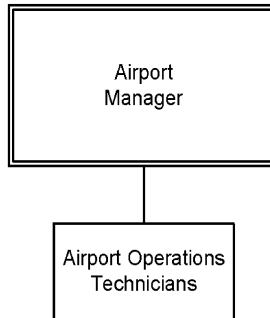
**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: MSTU Assessments
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 441,880 | 480,121 | 441,005 | 494,882 |
| Operating | 26,840 | 69,232 | 112,344 | 52,389 |
| Capital | 26,359 | 0 | 0 | 0 |
| Total MSTU Assessments Expenditures | 495,079 | 549,353 | 553,349 | 547,271 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| MSTU Assessment Director | 1.00 | 1.00 | 1.00 |
| Assessment Specialist I | 1.00 | 1.00 | 0.50 |
| Assessment Specialist II | 1.00 | 1.00 | 1.00 |
| MSTU Project Manager | 0.00 | 0.00 | 1.00 |
| Projects Coordinator II | 3.00 | 3.00 | 2.00 |
| Administrative Services Coordinator | 1.00 | 1.00 | 1.00 |
| Total MSTU Assessments Full Time Equivalents | 7.00 | 7.00 | 6.50 |

**Marion County
Airport**





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Airport**

MISSION:

The mission of the Marion County Airport is to promote aviation and foster economic development by strategically planning, developing and providing quality aviation services and facilities for Marion County; in a safe, secure and efficient manner.

DESCRIPTION:

Provide aviation related services and support to the general public and commercial operators.

GOALS:

To provide affordable services to based and itinerate aircraft and improve airport safety.

To provide additional aircraft parking to accommodate varying sizes of aircraft and resolve traffic issues.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Airport**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Marion County Airport | 726,321 | 1,906,620 | 3,631,413 | 3,476,253 |
| Total Airport | 726,321 | 1,906,620 | 3,631,413 | 3,476,253 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Marion County Airport | 2.60 | 3.00 | 3.00 |
| Total Airport | 2.60 | 3.00 | 3.00 |

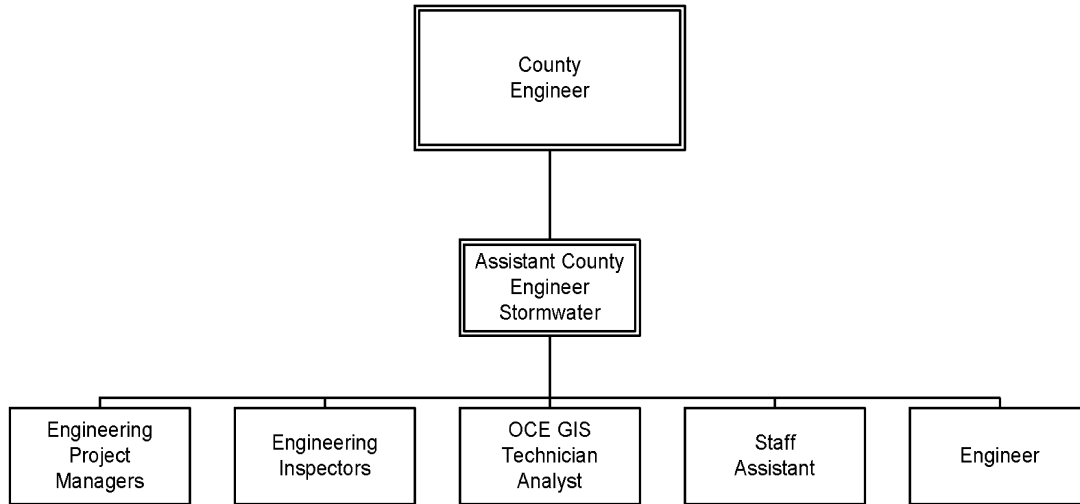
| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Aircraft Operations such as takeoffs and landings | Input | 38,603.00 | 38,603.00 | 390,769.00 | 50,000.00 |
| Annual Percentage of T Hangers Occupied | Efficiency | 100.00 | 71.00 | 100.00 | 100.00 |
| Gallons of 100LL and Jet A Fuel Sold | Output | 121,062.00 | 120,000.00 | 122,000.00 | 130,000.00 |
| Annual Percentage Rate of Occupancy | Efficiency | 100.00 | 100.00 | 100.00 | 100.00 |

**Cost Center: Marion County Airport
Funding Source: Marion County Airport Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 126,450 | 175,351 | 137,884 | 181,602 |
| Operating | 430,089 | 507,041 | 503,151 | 558,863 |
| Capital | 169,782 | 1,218,281 | 2,985,116 | 2,662,286 |
| Reserves | 0 | 5,947 | 5,262 | 73,502 |
| Total Marion County Airport Expenditures | 726,321 | 1,906,620 | 3,631,413 | 3,476,253 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Airport Manager | 1.00 | 1.00 | 1.00 |
| Airport Operations Lead Technician | 1.00 | 1.00 | 1.00 |
| Airport Operations Technician | 0.60 | 1.00 | 1.00 |
| Total Marion County Airport Full Time Equivalents | 2.60 | 3.00 | 3.00 |

Stormwater
Program





Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Works Division: Stormwater Program

MISSION:

The Stormwater Program works to maintain regulatory compliance with federal, state, and local regulations and serves to protect and preserve our water resources and transportation network by addressing water quality and quantity issues.

DESCRIPTION:

The Stormwater Program works to ensure compliance with Phase II of the federal Clean Water Act's National Pollution Discharge Elimination System (or NPDES) Program through the implementation of best management practices (BMPs). Phase II of the NPDES Program includes addressing stormwater runoff from small municipal separate storm sewer systems (MS4). Marion County is in its 18th year under a NPDES Small MS4 Generic Permit. In addition to the NPDES permit a requirement to address Total Maximum Daily Load (TMDL) allocations as determined by the Florida Department of Environmental Protection (FDEP). TMDLs are based on the amount of pollutant loading a waterbody can receive and still meet water quality standards. As part of the efforts described above to comply with regulations, the Stormwater Program implements a watershed management approach to identifying water quality and quantity needs throughout the County's stormwater infrastructure. The watershed management approach results in the identification of capital retrofit projects that work to reduce pollutant loading to water resources and improve flooding and drainage issues along the transportation network. Finally, a proactive scheduling approach is used to address operation and maintenance needs for the significant drainage infrastructure throughout the County. Funding is achieved through a Non-Ad Valorem assessment on properties within the County.

GOALS:

To improve the quality of our water resources through the development of the watershed management program and subsequent implementation of structural and nonstructural best management practices throughout Marion County.

To improve stormwater issues associated with transportation network and work to increase proactive maintenance and level of service and to educate the community about best management practices they can implement to reduce nonpoint source and personal pollution and encourage a sense of stewardship for Marion County's natural resources.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Stormwater Program**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Stormwater Program | 3,422,420 | 17,232,813 | 15,833,863 | 23,319,086 |
| Total Stormwater Program | 3,422,420 | 17,232,813 | 15,833,863 | 23,319,086 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Stormwater Program | 11.50 | 11.50 | 13.02 |
| Total Stormwater Program | 11.50 | 11.50 | 13.02 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|------------|-------------------|--------------------|--------------------|--------------------|
| Acres of drainage retention areas mowed annually | Input | 9,937.00 | 9,917.50 | 9,947.50 | 10,200.00 |
| Impressions per person for public education county wide | Efficiency | 5.10 | 13.00 | 10.00 | 10.00 |
| Lane miles of streets swept annually | Input | 1,101.90 | 1,584.09 | 1,585.62 | 1,585.62 |
| Square miles of follow up watershed evaluation maintenance | Input | 0.00 | 0.00 | 21.60 | 21.60 |

**Cost Center: Stormwater Program
Funding Source: Stormwater Program**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 736,716 | 868,032 | 874,278 | 1,108,511 |
| Operating | 1,525,836 | 5,284,976 | 3,764,273 | 2,202,818 |
| Capital | 1,155,991 | 8,183,248 | 8,352,283 | 16,348,976 |
| Grants and Aid | 2,500 | 106,000 | 106,000 | 103,500 |
| Interfund Transfers | 1,377 | 1,377 | 1,377 | 1,377 |
| Reserves | 0 | 2,789,180 | 2,735,652 | 3,553,904 |
| Total Stormwater Program Expenditures | 3,422,420 | 17,232,813 | 15,833,863 | 23,319,086 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| County Engineer | 0.50 | 0.50 | 0.50 |
| Assistant County Administrator | 0.00 | 0.00 | 0.26 |
| OCE Eng Project Manager | 3.00 | 2.00 | 2.00 |
| Assistant County Engineer Stormwater | 1.00 | 1.00 | 1.00 |
| Engineering Project Manager I | 2.00 | 2.00 | 2.00 |
| Engineering Construction Inspector | 3.00 | 3.00 | 3.00 |
| Engineer | 0.00 | 1.00 | 2.00 |
| OCE GIS Technician Analyst | 1.00 | 1.00 | 1.00 |
| Executive Coordinator | 0.00 | 0.00 | 0.26 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| Total Stormwater Program Full Time Equivalents | 11.50 | 11.50 | 13.02 |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Public Works Division: Water Resources

MISSION:

The mission of the Marion County Water Resources program is to maintain and promote an awareness and familiarity of the protection and efficient use of our water resources throughout the county. The Marion County Utilities Department is required by the permits it receives from state agencies to provide initiatives that protect water resources and promote conservation; the Water Resources Program furthers similar initiatives county-wide.

DESCRIPTION:

The Water Resources Program is responsible for activities associated with long range water supply planning and aquifer protection. Efforts include local and state legislative development; and routine coordination between water management districts, the Florida Department of Environmental Protection (FDEP), Florida Department of Agricultural and Consumer Services (FDACS) and water supply authorities, and various County offices, including but not limited to, Growth Management, Utilities, Extension Services, and Parks and Recreation. The program considers negative impacts to water supply, not only from usage, but also from point and non-point pollution sources such as wastewater discharges, septic system impacts, manure management, stormwater, fertilizers and pesticides, etc. The program seeks to educate the public with consistent messages, and to implement, administer and manage initiatives county-wide that are focused on the efficient and clean use of water.

GOALS:

To improve internal/external communication.

Coordinate the sharing of ideas and assist the dissemination of information within and between the above identified agencies and departments.

To develop educational materials for residents of Marion County and distribute at public outreach events.

To develop further steps and/or refinement of springs protection zone land development code requirements to ensure aquifer and springs protection and to promote water conservation for compliance with Marion County Utilities Consumptive Use Permits regarding education, outreach and per capita reduction in water use.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Water Resources**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Water Resources | 199,221 | 245,759 | 246,326 | 254,423 |
| Total Water Resources | 199,221 | 245,759 | 246,326 | 254,423 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Water Resources | 1.00 | 1.00 | 1.00 |
| Total Water Resources | 1.00 | 1.00 | 1.00 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|-----------|-------------------|--------------------|--------------------|--------------------|
| Community Outreach Workshops and Events | Input | 17.00 | 10.00 | 10.00 | 10.00 |
| Coordinate Stakeholder Focus Groups for Industry BMPs | Input | 0.00 | 1.00 | 1.00 | 1.00 |
| Coordinate Water Resources Committee Meetings | Input | 2.00 | 4.00 | 4.00 | 4.00 |
| Distribute Water Efficiency Literature | Input | 1,793.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| Provide Irrigation System Evaluations to Marion County Residents | Input | 104.00 | 45.00 | 45.00 | 45.00 |

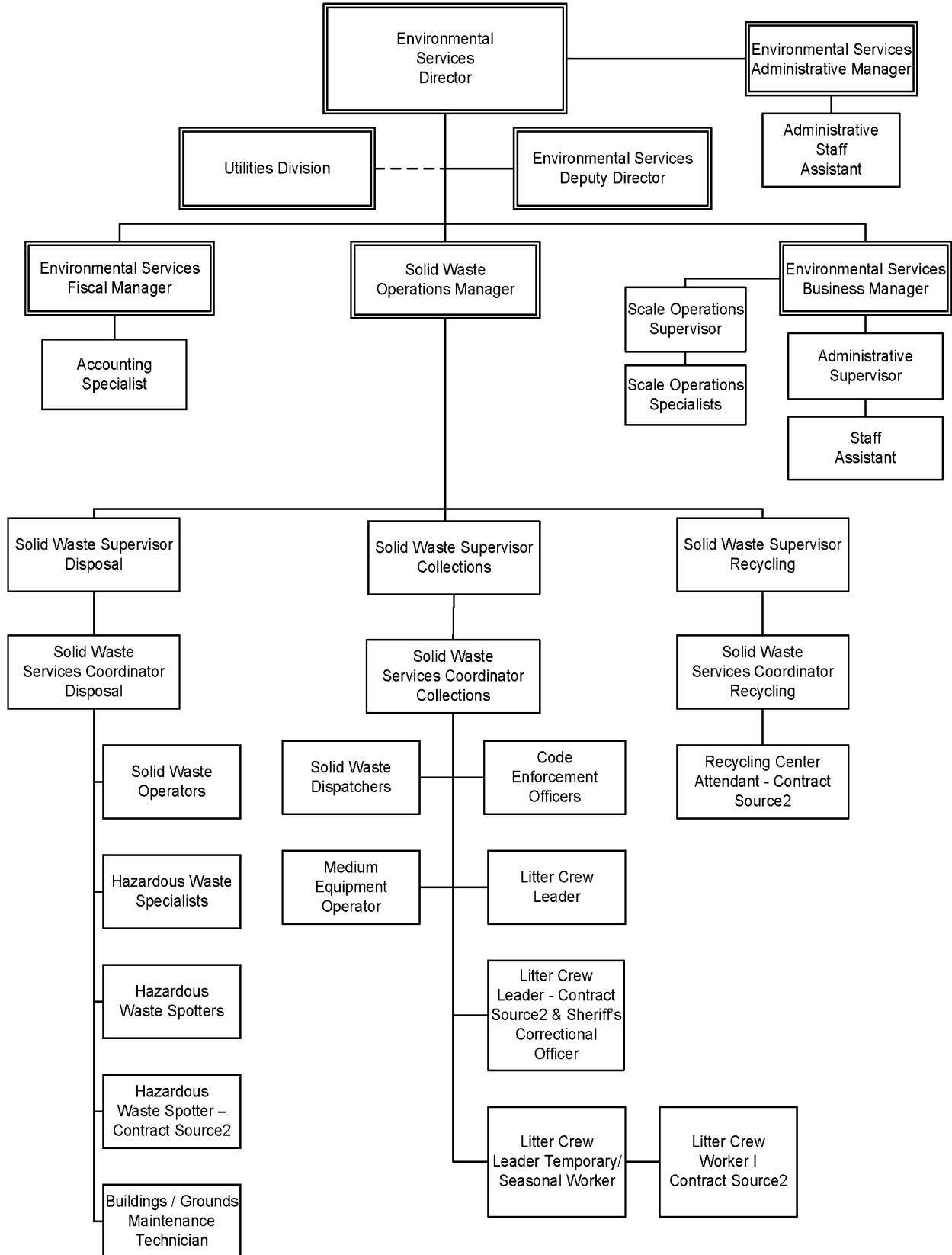
**Cost Center: Water Resources
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 64,649 | 66,576 | 67,143 | 74,212 |
| Operating | 134,572 | 179,183 | 179,183 | 180,211 |
| Total Water Resources Expenditures | 199,221 | 245,759 | 246,326 | 254,423 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Water Resources Liaison | 1.00 | 1.00 | 1.00 |
| Total Water Resources Full Time Equivalents | 1.00 | 1.00 | 1.00 |

**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Solid Waste





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Solid Waste**

MISSION:

To provide environmentally sound and economically resourceful services for Marion County. To deliver these services through sound management of methods and use of resources. To help conserve our natural resources by reducing waste through recycling alternatives. Provide customer service dedicated to achieving Marion County core values.

DESCRIPTION:

Disposal/Hazardous Waste Operations has the responsibility for all solid waste management operations and maintenance at facilities as follows:

Baseline Solid Waste Facility: Operate scale for the initial receipt, screening, and weighing of incoming waste. Direct customers to proper waste disposal areas. Operate solid waste management disposal areas for tires, white goods, yard waste, hazardous waste, transfer station, and a Class 1 Landfill. Operate and manage hazardous waste collections/disposal at Baseline and our 18 recycling collection centers. Perform data collection, inspection, monitoring, repair, and maintenance for the Landfill.

Gas Collection: System and support WTE vendor G2 Energy. Provide oversight of commercial and residential franchise waste haulers. Perform business inspections within the county to provide education for hazardous waste management compliance. Monitoring and maintenance activities at four closed old landfills.

Collections/Litter Control Operations: Provides for the collection and transportation of solid wastes and recycling commodities from solid waste facilities, and provide litter collection services as follows: Provides roll-off services to eighteen recycling centers, two drop-off locations and other county departments for collection of refuse and recyclables. Provides clam-shell/grapple truck services to all eighteen recycling collection centers for yard waste, tire collection, furniture and scrap metal; perform county, state and community cleanup initiatives. Provide Code Enforcement activities for solid waste to reduce illegal dumping and littering violations of county codes and education of the public.

Operation, administration, and supervision of litter control program using staff resources as follows: Community Service Work Program – workers provided by the county court to work in our litter crews collecting litter from county roads/right-of-ways. Salvation Army Corrections Community Service Program – workers assigned by Salvation Army to work in our recycling centers. Sheriff's Inmate Worker Program – workers provided to support litter collection on county roads and right-of-ways. State Prison Inmate Worker Program – female workers provided to support litter collection on county roads/right-of-ways. Adopt-a-Road Program – volunteer groups cleaning county roads and right-of-ways four times per year.

Recycling Operations manages the eighteen recycling centers and two drop-offs and provides education to public and private sectors as follows: Operations and maintenance of eighteen recycling centers and two drop-off locations. Provide staffing to support collection of household trash, hazardous waste, sharps, white goods, yard waste, textiles, used oil, compact fluorescent lamps, scrap metal and recyclables. Supports furniture, electronic waste, and tire collection. Provide on-site education to customers as needed and provide promotional materials. Provides direct education through tours, presentations, Citizens Academy, Leadership of Marion and scheduled events throughout the county. Works with Public Relations to utilize media resources to support the education program. Monitors recycling vendors, investigates other recycling opportunities and collects and maintains data for recycling goals. Attending and staffing booths at events promoting education and information exchange.

GOALS:

Disposal/Hazardous Waste Operations 423: Implement strategic plan for transition from landfill operations to transfer operations. Operate the citizen's drop off center in an efficient manner. Operate the transfer station and continue to review efficiencies. Monitor and review existing operations for efficiencies and economies. Complete landfill gas projects. Develop alternate disposal methods for special wastes. Review of Solid Waste Ordinances.

Collections/Litter Control Operations 425: Monitor and review existing operations for efficiencies and economies. Implement promotional activities to support code enforcement and litter programs. Explore opportunities with county jail, state prison and utilization of rough terrain vehicles (RTV) to increase efficiency of labor resources and the collection of litter on county roadways. Promote and expand Adopt-a-Road Program.



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

GOALS:

Recycling Operations 427: Monitor and review existing programs for efficiencies and economies. Promote community awareness of recycling and its benefits. Investigate additional opportunities for recycling. Initiate campaign to identify and report all recycling in Marion County. Develop maintenance plan to update facilities operations.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Solid Waste**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Solid Waste Collection | 3,200,127 | 3,690,824 | 3,965,391 | 6,030,853 |
| Solid Waste Disposal | 10,688,698 | 55,505,143 | 58,635,452 | 55,886,943 |
| Solid Waste Recycling | 1,497,723 | 5,506,128 | 5,815,127 | 6,866,469 |
| Total Solid Waste | 15,386,548 | 64,702,095 | 68,415,970 | 68,784,265 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Solid Waste Collection | 27.00 | 27.00 | 39.00 |
| Solid Waste Disposal | 28.40 | 28.30 | 27.52 |
| Solid Waste Recycling | 2.00 | 2.00 | 1.00 |
| Total Solid Waste | 57.40 | 57.30 | 67.52 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|------------|-------------------|--------------------|--------------------|--------------------|
| Commercial Tipping Waste Tonnage | Input | 31,758.97 | 82,763.82 | 37,894.00 | 41,669.22 |
| Electronic Waste Collection Events | Input | 2.00 | 2.00 | 2.00 | 2.00 |
| Daily Vehicle Count at Scale House | Efficiency | 422.00 | 422.00 | 325.00 | 485.00 |
| Daily Vehicle Count at Recycling Centers | Efficiency | 3,526.00 | 2,988.00 | 2,260.00 | 3,600.00 |
| Miles walked for litter control | Output | 4,759.00 | 4,182.00 | 6,106.00 | 4,854.00 |
| Residential Waste Tonnage | Input | 121,554.75 | 131,181.00 | 103,307.00 | 137,061.00 |
| Revenue from Landfill Gas to Energy Project | Output | 184,004.00 | 212,670.00 | 190,263.00 | 165,870.00 |
| Total county and contract positions in division for Collection | Input | 40.00 | 40.00 | 45.00 | 45.00 |
| Total county and contract positions in division for Disposal | Input | 30.00 | 30.09 | 29.00 | 29.00 |
| Total county and contract positions in division for Recycling | Input | 40.00 | 40.00 | 40.00 | 40.00 |
| County Recycling Contribution Rate | Efficiency | 62.00 | 65.00 | 47.00 | 68.00 |
| Commercial Yard Waste Tipping Tonnage | Input | 13,122.55 | 0.00 | 0.00 | 24,769.70 |
| Residential Yard Waste Tonnage | Input | 12,819.25 | 0.00 | 0.00 | 12,224.00 |
| Single Stream Recycling Center Tonnage Collected | Input | 3,352.10 | 0.00 | 0.00 | 3,615.53 |
| Latex Paint Tonnage Shipped | Input | 112.79 | 0.00 | 0.00 | 127.03 |
| Other Household Hazardous Waste Tonnage | Input | 144.38 | 0.00 | 0.00 | 189.38 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Solid Waste Collection
Funding Source: Solid Waste Disposal Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,657,118 | 1,738,747 | 1,748,314 | 2,510,684 |
| Operating | 1,543,009 | 1,765,477 | 2,030,477 | 1,967,691 |
| Capital | 0 | 186,600 | 186,600 | 1,552,478 |
| Total Solid Waste Collection Expenditures | 3,200,127 | 3,690,824 | 3,965,391 | 6,030,853 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Solid Waste Supervisor | 1.00 | 1.00 | 5.00 |
| Solid Waste Services Coordinator | 1.00 | 1.00 | 0.00 |
| Code Enforcement Officer | 2.00 | 2.00 | 3.00 |
| Solid Waste Dispatcher | 2.00 | 2.00 | 2.00 |
| Solid Waste Semi Truck Driver | 0.00 | 0.00 | 2.00 |
| Solid Waste Collections Driver | 0.00 | 15.00 | 19.00 |
| Solid Waste Medium Equipment Operator | 15.00 | 0.00 | 0.00 |
| Solid Waste Litter Specialist | 0.00 | 0.00 | 2.00 |
| Litter Crew Leader | 6.00 | 6.00 | 6.00 |
| Total Solid Waste Collection Full Time Equivalents | 27.00 | 27.00 | 39.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Solid Waste Disposal
Funding Source: Solid Waste Disposal Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 1,973,885 | 1,957,711 | 1,971,652 | 1,990,080 |
| Operating | 8,708,591 | 8,443,856 | 9,261,077 | 8,624,480 |
| Capital | 0 | 25,062,790 | 32,154,891 | 27,683,954 |
| Interfund Transfers | 6,222 | 6,222 | 7,342 | 6,222 |
| Reserves | 0 | 20,034,564 | 15,240,490 | 17,582,207 |
| Total Solid Waste Disposal Expenditures | 10,688,698 | 55,505,143 | 58,635,452 | 55,886,943 |

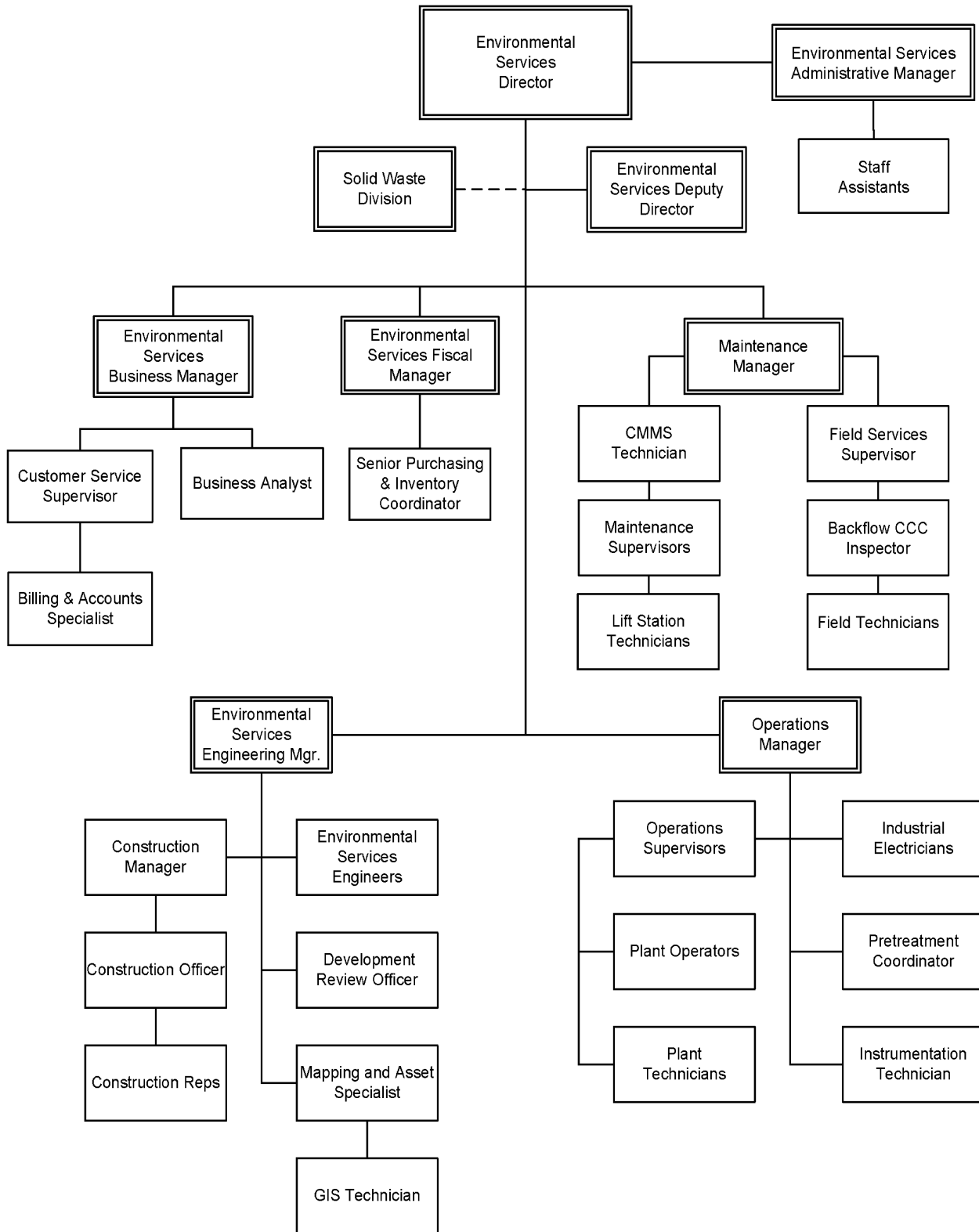
| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Asst County Admin Public Works and Growth Mgmt | 0.25 | 0.25 | 0.00 |
| Assistant County Administrator | 0.00 | 0.00 | 0.21 |
| Solid Waste Operations Manager | 1.00 | 1.00 | 1.00 |
| Solid Waste Supervisor | 1.00 | 1.00 | 1.00 |
| Environmental Services Administrative Manager | 0.00 | 0.00 | 0.30 |
| Environmental Services Business Manager | 0.00 | 0.30 | 0.30 |
| Environmental Services Deputy Director | 0.45 | 0.45 | 0.45 |
| Environmental Services Director | 0.45 | 0.45 | 0.45 |
| Solid Waste Liaison | 0.00 | 0.00 | 1.00 |
| Solid Waste Services Coordinator | 1.00 | 1.00 | 0.00 |
| Hazardous Waste Specialist | 4.00 | 4.00 | 4.00 |
| Environmental Services Fiscal Manager | 0.00 | 0.30 | 0.30 |
| Executive Coordinator | 0.25 | 0.25 | 0.21 |
| Accounting Specialist II | 1.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 1.00 | 1.00 | 1.00 |
| Staff Assistant III | 1.00 | 0.30 | 0.30 |
| Staff Assistant II | 1.00 | 1.00 | 1.00 |
| Scale Operations Supervisor | 1.00 | 1.00 | 1.00 |
| Scale Operations Specialist | 5.00 | 5.00 | 5.00 |
| Solid Waste Administrative Supervisor | 1.00 | 1.00 | 0.00 |
| Solid Waste Operator | 6.00 | 6.00 | 6.00 |
| Bldg Grounds Maint Tech I | 1.00 | 1.00 | 1.00 |
| Hazardous Waste Spotter | 2.00 | 2.00 | 2.00 |
| Total Solid Waste Disposal Full Time Equivalents | 28.40 | 28.30 | 27.52 |

**Cost Center: Solid Waste Recycling
Funding Source: Solid Waste Disposal Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 170,788 | 149,999 | 151,209 | 84,820 |
| Operating | 1,326,935 | 1,586,879 | 1,621,879 | 1,945,708 |
| Capital | 0 | 3,769,250 | 4,042,039 | 4,835,941 |
| Total Solid Waste Recycling Expenditures | 1,497,723 | 5,506,128 | 5,815,127 | 6,866,469 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Solid Waste Supervisor | 1.00 | 1.00 | 1.00 |
| Solid Waste Services Coordinator | 1.00 | 1.00 | 0.00 |
| Total Solid Waste Recycling Full Time Equivalents | 2.00 | 2.00 | 1.00 |

Utilities





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Utilities**

MISSION:

To provide superior customer service while protecting public health, safety, and the environment.

Protect water resources for current and future users by providing professional operations and supervision of County owned water and wastewater systems. This includes developing sustainable resources, ensuring environmental compliance, promoting expansion of existing facilities, and planning for strategic acquisition of privately owned facilities to form a County wide utility system capable of meeting Marion County's future needs.

DESCRIPTION:

Ensure safe and reliable operation and maintenance of all Marion County facilities associated with raw water supply and production, drinking water treatment, storage, distribution, and wastewater collection infrastructure.

Meet or exceed permitted treatment and provide environmentally safe disposal of treated effluent, promote safe and effective use of reclaimed water and bio solid residuals in order to protect public health and safety and protect the environment.

Assist development by providing engineering data and construction supervision, while ensuring compliance with Marion County Land Development Code.

Develop and implement the Utility Capital Improvement Program.

GOALS:

Administrative Management 440:

Follow the Smart Water project "plan of action" with the replacement of the current CIS and Billing system, leading to increased functionality and enabling integration with key operating systems. Improve efficiency and enhance the customers' experience with an enhanced customer service portal and continue to evaluate opportunities that will streamline processes.

Utilities Water System 442:

Consolidate and automate the existing water treatment plants. Continue regionalization to eliminate smaller water treatment plants. Implement SCADA on water treatment plants to reduce operator time and quicken response times to alarms. Increase operational efficiency and reduce overall operating costs. Reduction of unaccounted for treated water through an ongoing water audit process. Reduce the overall water maintenance costs. Enhance and expand the preventative and predictive maintenance programs to reduce the overall operating costs. Continue proactive repair/ replacement of deteriorated water lines to reduce overall maintenance costs and water loss. Continue the replacement of Asbestos Cement Pipe. Continue to enhance our Backflow Compliance Program by obtaining 90% compliance. Continue the meter replacement program to ensure accurate customer metering.

Utilities Wastewater System 445:

Consolidate the wastewater treatment plants to achieve the Department's regional concepts. Reduce the overall operating and maintenance costs of wastewater operations by eliminating unnecessary wastewater plants through regionalization. Increase operational efficiency and reduce overall operating costs. Reduce the wastewater maintenance costs. Enhance and expand the preventative and predictive maintenance programs to reduce the overall operating costs. Continue the proactive repair and replacement of deteriorated wastewater force mains and lift stations to reduce overall operating and maintenance costs. Repair deteriorated sewer manholes before failure.

Utilities Capital Construction 448:

Execute and manage capital projects to achieve the Utilities' strategic plan of operational consolidation through interconnecting individual systems. Ensure adequate capacity to meet present and future customer water, wastewater and reclaimed water needs.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Public Works
Division: Utilities**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Utilities Capital Construction | 176,679 | 47,395,945 | 68,532,041 | 48,253,962 |
| Utilities Management | 18,165,050 | 16,387,975 | 16,513,769 | 22,329,977 |
| Utilities Wastewater System | 4,108,097 | 4,777,995 | 4,870,956 | 5,430,900 |
| Utilities Water System | 5,007,101 | 5,413,044 | 5,803,690 | 6,773,346 |
| Total Utilities | 27,456,927 | 73,974,959 | 95,720,456 | 82,788,185 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Utilities Management | 28.60 | 28.70 | 31.34 |
| Utilities Wastewater System | 25.00 | 26.00 | 26.00 |
| Utilities Water System | 46.00 | 48.00 | 54.00 |
| Total Utilities | 99.60 | 102.70 | 111.34 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|------------|-------------------|--------------------|--------------------|--------------------|
| Operating and Maintenance costs per million gallons of wastewater treated | Efficiency | 3,905.29 | 4,300.00 | 5,071.00 | 4,795.07 |
| Operating and Maintenance costs per million gallons of water produced | Efficiency | 1,195.52 | 1,400.00 | 1,255.00 | 1,230.37 |
| Operating and Maintenance costs per wastewater account | Efficiency | 158.58 | 185.00 | 210.00 | 194.92 |
| Operating and Maintenance costs per water account | Efficiency | 143.95 | 145.00 | 149.00 | 143.35 |
| Wastewater planned vs unplanned maintenance ratio as percent of hours | Efficiency | 83.33 | 90.00 | 80.00 | 85.00 |
| Water planned vs unplanned maintenance ratio as percent of hours | Efficiency | 70.03 | 90.00 | 90.00 | 75.00 |

**Cost Center: Utilities Capital Construction
Funding Source: Marion County Utility Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 176,679 | 0 | 109,061 | 0 |
| Capital | 0 | 47,395,945 | 68,422,980 | 48,253,962 |
| Total Utilities Capital Construction Expenditures | 176,679 | 47,395,945 | 68,532,041 | 48,253,962 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Utilities Management
Funding Source: Marion County Utility Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 2,043,750 | 2,089,204 | 2,152,195 | 2,448,745 |
| Operating | 13,755,084 | 2,736,932 | 2,829,527 | 3,029,442 |
| Capital | 0 | 71,297 | 71,297 | 90,048 |
| Debt Service | 2,350,791 | 7,430,704 | 7,430,704 | 6,785,545 |
| Interfund Transfers | 15,425 | 43,425 | 48,468 | 15,425 |
| Reserves | 0 | 4,016,413 | 3,981,578 | 9,960,772 |
| Total Utilities Management Expenditures | 18,165,050 | 16,387,975 | 16,513,769 | 22,329,977 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Asst County Admin Public Works and Growth Mgmt | 0.25 | 0.25 | 0.00 |
| Assistant County Administrator | 0.00 | 0.00 | 0.22 |
| Environmental Services Administrative Manager | 0.00 | 0.00 | 0.70 |
| Environmental Services Engineering Manager | 1.00 | 1.00 | 1.00 |
| Environmental Services Business Manager | 1.00 | 0.70 | 0.70 |
| Environmental Services Deputy Director | 0.55 | 0.55 | 0.55 |
| Environmental Services Director | 0.55 | 0.55 | 0.55 |
| Engineering Project Manager I | 1.00 | 0.00 | 0.00 |
| Utilities Development Review Officer | 0.00 | 1.00 | 1.00 |
| Utilities Engineer | 3.00 | 0.00 | 0.00 |
| Mapping and Asset Specialist | 1.00 | 1.00 | 1.00 |
| Engineer | 0.00 | 3.00 | 3.00 |
| Utilities Construction Officer | 0.00 | 1.00 | 1.00 |
| Utilities Construction Manager | 1.00 | 1.00 | 1.00 |
| Utilities Business Analyst | 1.00 | 1.00 | 1.00 |
| Environmental Services Fiscal Manager | 1.00 | 0.70 | 0.70 |
| Administrative Services Coordinator | 1.00 | 1.00 | 0.00 |
| Senior Purchasing and Inventory Coordinator | 1.00 | 1.00 | 1.00 |
| Executive Coordinator | 0.25 | 0.25 | 0.22 |
| Staff Assistant IV | 1.00 | 1.00 | 1.00 |
| Staff Assistant III | 0.00 | 0.70 | 0.70 |
| Utilities Billing and Accounts Specialist | 10.00 | 10.00 | 12.00 |
| Utilities Customer Service Supervisor | 1.00 | 1.00 | 0.00 |
| Utilities Billing Account Supervisor | 0.00 | 0.00 | 1.00 |
| Utilities Construction Rep | 2.00 | 2.00 | 3.00 |
| Senior Utilities Construction Rep | 1.00 | 0.00 | 0.00 |
| Total Utilities Management Full Time Equivalents | 28.60 | 28.70 | 31.34 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Utilities Wastewater System
Funding Source: Marion County Utility Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|---|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 1,586,971 | 1,658,200 | 1,671,714 | 1,756,382 |
| Operating | 2,521,126 | 2,816,929 | 2,889,928 | 3,308,922 |
| Capital | 0 | 302,866 | 309,314 | 365,596 |
| Total Utilities Wastewater System Expenditures | 4,108,097 | 4,777,995 | 4,870,956 | 5,430,900 |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|--|----------------------------|----------------------------|----------------------------|
| Utilities Operations Manager | 1.00 | 1.00 | 1.00 |
| Utilities Plant Technician | 2.00 | 2.00 | 2.00 |
| Utilities Maintenance Mechanic | 8.00 | 0.00 | 0.00 |
| Utilities Operations Supervisor | 1.00 | 1.00 | 1.00 |
| Utilities Field Technician | 0.00 | 3.00 | 3.00 |
| Utilities Plant Operator | 10.00 | 10.00 | 10.00 |
| Utilities Lift Station Technician | 0.00 | 6.00 | 6.00 |
| Utilities Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| PreTreatment Coordinator | 1.00 | 1.00 | 1.00 |
| Utilities Instrumentation Technician | 1.00 | 1.00 | 1.00 |
| Total Utilities Wastewater System Full Time Equivalents | 25.00 | 26.00 | 26.00 |

**Cost Center: Utilities Water System
Funding Source: Marion County Utility Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 2,928,046 | 2,997,140 | 3,134,760 | 3,474,108 |
| Operating | 2,079,055 | 2,290,208 | 2,537,554 | 2,759,135 |
| Capital | 0 | 125,696 | 131,376 | 540,103 |
| Total Utilities Water System Expenditures | 5,007,101 | 5,413,044 | 5,803,690 | 6,773,346 |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|---|----------------------------|----------------------------|----------------------------|
| Utilities CMMS Technician | 1.00 | 1.00 | 1.00 |
| Utilities Maintenance Manager | 1.00 | 1.00 | 1.00 |
| Utilities GIS Technician | 0.00 | 1.00 | 1.00 |
| Staff Assistant III | 1.00 | 1.00 | 1.00 |
| Utilities Plant Technician | 2.00 | 2.00 | 3.00 |
| Utilities Maintenance Mechanic | 24.00 | 0.00 | 0.00 |
| Utilities Operations Supervisor | 1.00 | 1.00 | 1.00 |
| Utilities Field Technician | 0.00 | 21.00 | 24.00 |
| Utilities Plant Operator | 10.00 | 10.00 | 12.00 |
| Utilities Lift Station Technician | 0.00 | 4.00 | 4.00 |
| Utilities Maintenance Supervisor | 2.00 | 2.00 | 2.00 |
| Utilities Field Services Supervisor | 1.00 | 1.00 | 1.00 |
| Backflow Cross Connection Control Coordinator | 1.00 | 1.00 | 1.00 |
| Utilities Industrial Electrician | 2.00 | 2.00 | 2.00 |
| Total Utilities Water System Full Time Equivalents | 46.00 | 48.00 | 54.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Clerk of Court and Comptroller**

DESCRIPTION:

BCC – RECORDS

Pursuant to the Constitution, the Clerk serves as Ex-Officio Clerk to the Board of County Commissioners, and in this capacity Deputy Clerks attend and record Board meetings and workshops, and maintain associated documents.

FINANCE DEPARTMENT - BCC

The Finance Department manages the Clerk's function of County auditor, accountant and custodian of County funds. As such, the Finance Department handles accounts payable and cash receipts, financial statement preparation, grants and contract management, debt administration, payroll and other related areas.

INTERNAL AUDIT DEPARTMENT

The Internal Audit Department performs those functions specific to the role of the Clerk of Court and Comptroller as auditor for the Board of County Commissioners (BCC). The Internal Audit Department has the authority and responsibility to conduct audits and reviews of all agencies funded by the BCC and departments under the County Administrator and to issue reports thereon. The Internal Audit Department is organizationally independent and has no direct responsibility for, or authority over, any BCC function, activity, or program subject to audit and review.

BUDGET DEPARTMENT

The Budget Department performs those functions specific to the role of the Clerk of Court and Comptroller as Budget Officer for the Board of County Commissioners. Duties performed focus mainly upon the preparation of an annual budget document, a five year capital improvement program and other long range planning analysis. This includes coordinating all associated activities throughout the budget process and ensuring compliance with all applicable statutes and regulations. Additionally, reports and analysis related to budgetary issues are prepared as requested.

RECORDS CENTER

Records Center is a division of the Clerk of Court and Comptroller. Records Center employees are responsible for preparing documents for microfilming, operating cameras, preparing boxes for storage, pulling and re-filing cases that have been requested by divisions, maintaining all original subdivision plats including making copies as requested, assisting and performing records research for the public including mailed-in requests. The Clerk of Court and Comptroller through this division complies with state statutes in the coordination of retention, storage, security and disposition of court and county records.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Clerk of Court and Comptroller**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Clerk to County Commission Transfer | 3,608,084 | 3,935,649 | 4,286,605 | 4,332,864 |
| Total Clerk of Court and Comptroller | 3,608,084 | 3,935,649 | 4,286,605 | 4,332,864 |

**Cost Center: Clerk to County Commission Transfer
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 3,518,997 | 3,547,738 | 3,934,653 |
| Operating | 0 | 402,281 | 464,496 | 387,211 |
| Capital | 0 | 0 | 260,000 | 0 |
| Constitutional Officer Transfers | 3,604,978 | 0 | 0 | 0 |
| Reserves | 0 | 6,371 | 6,371 | 3,000 |
| Total Clerk to County Commission Transfer Expenditures | 3,604,978 | 3,927,649 | 4,278,605 | 4,324,864 |

**Cost Center: Clerk to County Commission Transfer
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 8,000 | 8,000 | 8,000 |
| Constitutional Officer Transfers | 3,106 | 0 | 0 | 0 |
| Total Clerk to County Commission Transfer Expenditures | 3,106 | 8,000 | 8,000 | 8,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Property Appraiser**

DESCRIPTION:

The Property Appraiser is governed by the Florida Constitution, Florida Statutes and the Rules and Regulations of the Florida Department of Revenue. The duty and responsibility of the elected official is to determine a fair, equitable, and just value on all real and tangible personal property within Marion County for tax purposes. Additionally, the Property Appraiser administers all of the property and personal exemptions allowed by Florida law and maintains current property record cards, ownership maps, name and addresses of the owner or fiduciary responsible for payment of taxes, and maintains a description that accurately describes all the property in the county.

GOALS:

Complete our mandatory 5 year review of all properties.
Continue to accurately reflect accurate property data and derive and assign fair and equitable values.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Property Appraiser**

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| | <u>Actual</u> | <u>Adopted</u> | <u>Amended</u> | <u>Adopted</u> |
| <u>Division Expenditure Budget Summary</u> | | | | |
| Property Appraiser Transfer | <u>3,359,359</u> | <u>3,623,578</u> | <u>3,686,102</u> | <u>3,912,208</u> |
| Total Property Appraiser | <u>3,359,359</u> | <u>3,623,578</u> | <u>3,686,102</u> | <u>3,912,208</u> |

**Cost Center: Property Appraiser Transfer
Funding Source: General Fund**

| | FY 2020 | FY 2021 | FY 2021 | FY 2022 |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| | <u>Actual</u> | <u>Adopted</u> | <u>Amended</u> | <u>Adopted</u> |
| <u>Expenditures</u> | | | | |
| Constitutional Officer Transfers | <u>3,359,359</u> | <u>3,623,578</u> | <u>3,686,102</u> | <u>3,912,208</u> |
| Total Property Appraiser Transfer Expenditures | <u>3,359,359</u> | <u>3,623,578</u> | <u>3,686,102</u> | <u>3,912,208</u> |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Constitutional Officers Division: Sheriff

MISSION:

The mission of the Marion County Sheriff's Office is to enhance the quality of life in Marion County by working cooperatively with the public and within the framework of the Constitution to enforce laws, preserve the peace, reduce fear and provide a safe environment.

The Marion County Sheriff's Office is proud to be part of a growing community and is dedicated to providing our citizens with the highest level of law enforcement and public service. Our Agency strives to set industry standards and provide a community-minded approach to crime prevention and criminal justice. Our employees, united in a spirit of teamwork, take pride in performing their duties and are dedicated to live by values reflecting a genuine desire to safeguard the public.

DESCRIPTION:

The Marion County Sheriff's Office is divided into seven bureaus that report to the Chief Deputy. Each bureau is broken down into various units. Through employee engagement and participatory involvement, these units work as a team to meet our agency's goals. The Sheriff's Command Staff encourages constant improvement through employee and citizen feedback. The seven bureaus are as follows:

- Administrative Services
- Community Policing
- Corrections
- Emergency Management
- Professional Compliance
- Special Investigations
- Support Services



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Sheriff**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Sheriff Bailiff Transfer | 2,862,371 | 3,317,675 | 3,345,748 | 3,474,530 |
| Sheriff Emergency Management Transfer | 780,534 | 555,344 | 899,524 | 655,824 |
| Sheriff Jail Transfer | 35,795,202 | 37,789,296 | 38,201,999 | 40,039,669 |
| Sheriff Patrol CID Transfer | 45,456,536 | 51,237,280 | 53,080,405 | 53,802,009 |
| Sheriff Regular Transfer | 9,553,428 | 10,980,280 | 11,084,277 | 11,820,568 |
| Total Sheriff | 94,448,071 | 103,879,875 | 106,611,953 | 109,792,600 |

**Cost Center: Sheriff Bailiff Transfer
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 3,168,413 | 3,193,686 | 3,329,138 |
| Operating | 0 | 131,257 | 131,257 | 133,158 |
| Capital | 0 | 5,771 | 20,805 | 0 |
| Non-operating | 0 | 12,234 | 0 | 12,234 |
| Constitutional Officer Transfers | 2,862,371 | 0 | 0 | 0 |
| Total Sheriff Bailiff Transfer Expenditures | 2,862,371 | 3,317,675 | 3,345,748 | 3,474,530 |

**Cost Center: Sheriff Emergency Management Transfer
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 354,689 | 414,376 | 437,788 |
| Operating | 0 | 192,389 | 379,828 | 214,770 |
| Capital | 0 | 5,000 | 105,320 | 0 |
| Non-operating | 0 | 3,266 | 0 | 3,266 |
| Constitutional Officer Transfers | 780,534 | 0 | 0 | 0 |
| Total Sheriff Emergency Management Transfer Expenditures | 780,534 | 555,344 | 899,524 | 655,824 |

**Cost Center: Sheriff Jail Transfer
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 24,754,916 | 25,172,959 | 26,627,082 |
| Operating | 0 | 12,707,962 | 12,882,699 | 13,190,877 |
| Capital | 0 | 104,708 | 146,341 | 0 |
| Non-operating | 0 | 221,710 | 0 | 221,710 |
| Constitutional Officer Transfers | 35,795,202 | 0 | 0 | 0 |
| Total Sheriff Jail Transfer Expenditures | 35,795,202 | 37,789,296 | 38,201,999 | 40,039,669 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Sheriff Patrol CID Transfer
Funding Source: MSTU for Law Enforcement**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 43,784,828 | 44,715,527 | 46,257,744 |
| Operating | 0 | 6,849,324 | 7,072,785 | 7,087,536 |
| Capital | 0 | 391,153 | 1,292,093 | 244,754 |
| Non-operating | 0 | 211,975 | 0 | 211,975 |
| Constitutional Officer Transfers | 45,456,536 | 0 | 0 | 0 |
| Total Sheriff Patrol CID Transfer Expenditures | <u>45,456,536</u> | <u>51,237,280</u> | <u>53,080,405</u> | <u>53,802,009</u> |

**Cost Center: Sheriff Regular Transfer
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 8,033,520 | 8,117,460 | 8,864,785 |
| Operating | 0 | 2,779,738 | 2,779,738 | 2,788,647 |
| Capital | 0 | 118,386 | 187,079 | 118,500 |
| Non-operating | 0 | 48,636 | 0 | 48,636 |
| Constitutional Officer Transfers | 9,553,428 | 0 | 0 | 0 |
| Total Sheriff Regular Transfer Expenditures | <u>9,553,428</u> | <u>10,980,280</u> | <u>11,084,277</u> | <u>11,820,568</u> |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Constitutional Officers Division: Supervisor of Elections

DESCRIPTION:

The Supervisor of Elections is the office designated by Florida law and the county charter to administer elections and voter registration for Marion County. The Marion County Election Center is comprised of the following:

Voter Services Department: Maintains voter registration rolls for Marion County. Voter Services registers voters and provides customer service to voters who need to change their address, name, party affiliation and other aspects of their voter registration.

Vote-By-Mail Department: Maintains request for voting by mail, the processing of mail ballots and the tabulation of mail ballots on Election Day.

Election Services Department: Ensures proper maintenance and functionality of all the equipment used in elections in Marion County. Election Services also coordinates the delivery and return of election and polling place equipment, and polling place coordination.

Poll Worker Department: Responsible for Poll Worker training and staffing of Early Voting and Election Day polling places.

Candidates and Committees Department: Provides services to perspective candidates, including instruction on becoming a candidate, filing, qualifying, providing documentation and covering campaign financial requirements and electronic reporting. The Candidates and Committees Department also provides services to committees wishing to participate in an election.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Supervisor of Elections**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Supervisor of Elections Transfer | <u>3,170,023</u> | <u>3,093,765</u> | <u>3,103,890</u> | <u>3,211,318</u> |
| Total Supervisor of Elections | <u>3,170,023</u> | <u>3,093,765</u> | <u>3,103,890</u> | <u>3,211,318</u> |

**Cost Center: Supervisor of Elections Transfer
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 1,987,779 | 1,997,904 | 1,927,566 |
| Operating | 0 | 1,103,486 | 1,103,486 | 1,281,252 |
| Constitutional Officer Transfers | 3,170,023 | 0 | 0 | 0 |
| Reserves | <u>0</u> | <u>2,500</u> | <u>2,500</u> | <u>2,500</u> |
| Total Supervisor of Elections Transfer Expenditures | <u>3,170,023</u> | <u>3,093,765</u> | <u>3,103,890</u> | <u>3,211,318</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Tax Collector**

DESCRIPTION:

The Office of Tax Collector is authorized by Florida's Constitution, as a separate entity from other County Departments or Agencies. The Tax Collector is elected, by the citizens of Marion County, and is privileged to serve four year terms.

The Tax Collector is an agent for various state and local government agencies, for the collection of revenue and public funding. It is the responsibility of the Tax Collector to invest these revenues and funds, pending their timely distribution, to various state, local agencies, and taxing authorities.

A wide range of services are provided by the Tax Collector and to the citizens of Marion County, which include collection of ad valorem taxes, non-ad valorem taxes, motor vehicle and vessel registration and title applications, collection of sales tax, issuance of hunting and fishing license, and driver licenses.

The annual budget of the Marion County Tax Collector must be approved by the Marion County Board of County Commissioners each fiscal year. Unexpended revenue is remitted to the Marion County Board of County Commissioners at the end of each fiscal year.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Constitutional Officers
Division: Tax Collector**

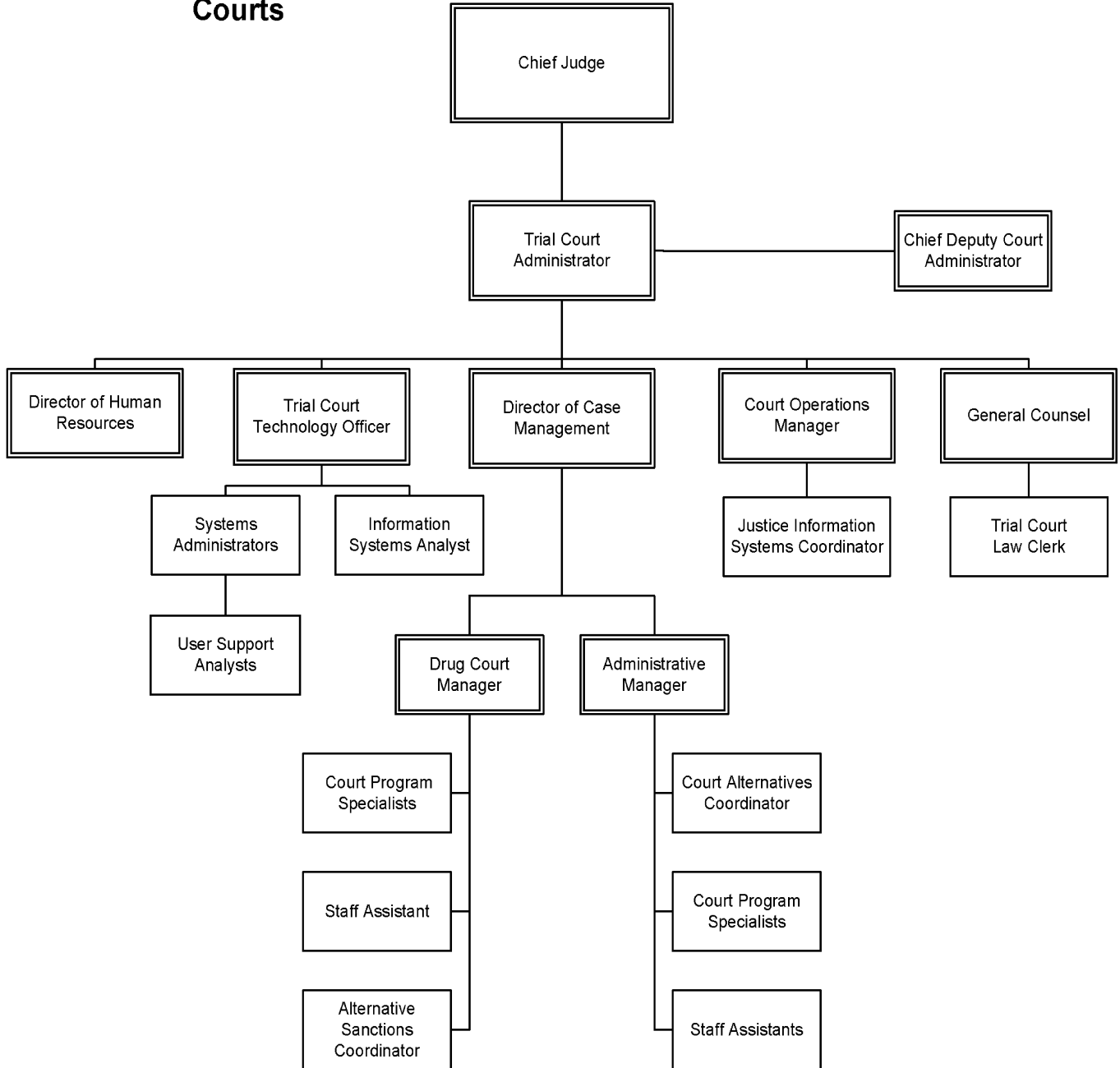
| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Tax Collector Transfer | 8,143,129 | 8,600,022 | 8,652,504 | 9,143,583 |
| Total Tax Collector | 8,143,129 | 8,600,022 | 8,652,504 | 9,143,583 |

**Cost Center: Tax Collector Transfer
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 7,403,189 | 7,455,671 | 7,818,128 |
| Operating | 0 | 1,186,633 | 1,186,633 | 1,310,455 |
| Capital | 0 | 10,200 | 10,200 | 15,000 |
| Constitutional Officer Transfers | 8,143,129 | 0 | 0 | 0 |
| Total Tax Collector Transfer Expenditures | 8,143,129 | 8,600,022 | 8,652,504 | 9,143,583 |

**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Courts





**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Court Administration**

MISSION:

The mission of the judicial branch is to protect the rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

DESCRIPTION:

Court Administration is comprised of various departments whose primary responsibility is to ensure the proper operation and coordination of all court programs. Court Administration includes the following:

- Circuit Court Judges
- Circuit Court Judges – Legal Research
- Circuit Court Judges - Technology
- Circuit Court Legal Research - Technology
- County Court Judges
- County Court Judges - Technology
- Court Administration - Technology
- Court Administrator



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Court Administration**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Circuit Court Judges | 17,290 | 26,800 | 23,800 | 31,000 |
| Circuit Court Judges Legal Research | 142 | 1,500 | 300 | 1,500 |
| Circuit Court Judges Technology | 365,133 | 504,005 | 229,025 | 232,770 |
| Circuit Court Legal Research Technology | 6,005 | 6,325 | 6,325 | 6,527 |
| County Court Judges | 14,368 | 16,500 | 13,000 | 16,500 |
| County Court Judges Technology | 21,249 | 17,149 | 17,149 | 17,704 |
| Court Administration Technology | 483,102 | 534,881 | 538,747 | 553,051 |
| Court Administrator | 29,056 | 29,000 | 36,700 | 38,073 |
| Total Court Administration | 936,345 | 1,136,160 | 865,046 | 897,125 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Court Administration Technology | 6.00 | 6.00 | 6.00 |
| Total Court Administration | 6.00 | 6.00 | 6.00 |

**Cost Center: Circuit Court Judges
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 17,290 | 26,800 | 23,800 | 31,000 |
| Total Circuit Court Judges Expenditures | 17,290 | 26,800 | 23,800 | 31,000 |

**Cost Center: Circuit Court Judges Legal Research
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 142 | 1,500 | 300 | 1,500 |
| Total Circuit Court Judges Legal Research Expenditures | 142 | 1,500 | 300 | 1,500 |

**Cost Center: Circuit Court Judges Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 211,567 | 427,505 | 190,835 | 154,320 |
| Capital | 153,566 | 76,500 | 38,190 | 78,450 |
| Total Circuit Court Judges Technology Expenditures | 365,133 | 504,005 | 229,025 | 232,770 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Circuit Court Legal Research Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 6,005 | 6,325 | 6,325 | 6,527 |
| Total Circuit Court Legal Research Technology Expenditures | 6,005 | 6,325 | 6,325 | 6,527 |

**Cost Center: County Court Judges
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 14,368 | 16,500 | 13,000 | 16,500 |
| Total County Court Judges Expenditures | 14,368 | 16,500 | 13,000 | 16,500 |

**Cost Center: County Court Judges Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 21,249 | 17,149 | 17,149 | 17,704 |
| Total County Court Judges Technology Expenditures | 21,249 | 17,149 | 17,149 | 17,704 |

**Cost Center: Court Administration Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 420,179 | 454,814 | 458,680 | 477,487 |
| Operating | 62,923 | 80,067 | 80,067 | 75,564 |
| Total Court Administration Technology Expenditures | 483,102 | 534,881 | 538,747 | 553,051 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Systems Administrator | 1.00 | 1.00 | 1.00 |
| Information Systems Analyst | 1.00 | 1.00 | 1.00 |
| User Support Analyst | 3.00 | 3.00 | 3.00 |
| Justice Information Systems Coordinator | 1.00 | 1.00 | 1.00 |
| Total Court Administration Technology Full Time Equivalents | 6.00 | 6.00 | 6.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Court Administrator
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|---|---------------------------|----------------------------|----------------------------|----------------------------|
| Operating | <u>29,056</u> | <u>29,000</u> | <u>36,700</u> | <u>38,073</u> |
| Total Court Administrator Expenditures | <u>29,056</u> | <u>29,000</u> | <u>36,700</u> | <u>38,073</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Court Programs and Services**

MISSION:

The mission of the Marion County Court Alternative Programs is to assist defendants in overcoming Substance Use Disorder and other Behavioral health issues while resolving related criminal charges to better protect public safety, health and property of the Citizens in Marion County.

Guardian Ad Litem: To advocate for abused and neglected children whose cases are involved with our local dependency courts. We are State mandated program.

Community Legal Services of Mid-Florida: The mission of CLSMF is to provide access to justice through high-quality legal assistance to low-income persons.

DESCRIPTION:

This Division includes various court programs and support services designed to assist the citizens of Marion County. Court Programs and Support Services includes the following:

Courthouse Security, Law Library, Guardian Ad Litem, Guardian Ad Litem Technology, County Court Summ Claims Mediation, Family Mediation, Pre Trial Release, Other Circuit Court - Juveniles, Early Intervention Program, Teen Court, Drug Court, Drug Court Expansion, Misdemeanor Drug Court, Juvenile Drug Court, Juvenile Dependency Drug Court, DUI Court, Veterans Court, Mental Health Court, Mental Health Court Expansion, Legal Aid Services of Mid Florida, Court Innovations Dependency, and Juvenile Alternative Program Drug Court.

Guardian Ad Litem: The Guardian Ad Litem Program consists of human service professionals and attorneys who oversee the work of trained volunteers who advocate for each child's best interests in court and the community. Most of the children served have been removed from their caregivers and thus, the primary goal is to achieve a permanent, stable placement within the Federally established time frame of 12 months. Reunification with parents is the primary objective, but if that can't be achieved in a manner that ensures the child's safety and well-being, permanent guardianship with a relative or non-relative and adoption are options. The Guardian Ad Litem Program works with other stakeholders including the Judiciary, the Department of Children and Families, the Department of Juvenile Justice, the Office of the Public Guardian, the Agency for Persons with Disabilities and tKlds Central, which is this area's Community Based Care entity. Additionally, the Program works with local providers of services such as the Centers, Kimberly's Cottage, Interfaith Emergency Services and Ocala's Domestic Abuse providers.

CLSMF: Community Legal Services of Mid-Florida's (CLSMF) priority remains focused on putting justice in everyone's reach. CLSMF has more than one million people in our 12-county service area. Based on LSC's 2017 Justice Gap Report, 71% of low-income households have at least one civil legal need, it is conceivable that nearly 700,000 households in our service area have a legal need. That number is overwhelming and drives our priorities. CLSMF prioritizes assisting our community of low-income and vulnerable households. We prioritize reaching that community at their point of need, explained further in ways to Reach Our Community. Finally, we prioritize the programs that will allow us to meet the needs we identified in our 2018 Needs Assessment, including housing stability, income stability and family stability, and in accordance with our 2018 strategic plan, including adjusting priorities based on emerging needs in the community.

GOALS:

Guardian Ad Litem: To advocate for the best interests of Marion County's abused and neglected children both in court and the community. To make sure children achieve a permanent, stable living situation as soon as the courts deem it safe and appropriate to do so. To make sure children's physical, psychological, social and academic needs are met.

CLSMF: Our specific goals move from year-to-year. In the fiscal 2021-22 year, in the age of COVID and post-COVID, our goals and focus are centered on keeping our residents in their homes and helping them develop/keep consistent incomes in whatever form that takes. Beyond that, consumer issues are frequently behind many of our residents' other issues.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Court Programs and Services**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Adult Diversion Drug Court | 0 | 0 | 217,565 | 161,499 |
| County Court Summ Claims Mediation | 729 | 5,700 | 5,700 | 5,700 |
| Court Innovations Staff Attorney | 34,322 | 234,141 | 233,931 | 286,429 |
| Courthouse Security | 821,221 | 836,368 | 836,368 | 878,186 |
| Drug Court | 73,495 | 94,826 | 95,317 | 96,983 |
| Drug Court Expansion | 54,886 | 66,339 | 66,758 | 86,823 |
| DUI Court | 41,363 | 39,000 | 39,000 | 39,000 |
| Early Intervention Program | 296,104 | 333,732 | 333,732 | 333,732 |
| Family Mediation | 0 | 4,500 | 4,500 | 4,500 |
| Guardian Ad Litem Program | 5,871 | 19,910 | 19,060 | 12,906 |
| Guardian Ad Litem Technology | 8,034 | 4,490 | 5,340 | 10,874 |
| Juvenile Alternative Program Drug Court | 33,045 | 55,860 | 56,070 | 80,484 |
| Juvenile Drug Court | 1,746 | 0 | 0 | 0 |
| Law Library | 118,670 | 121,811 | 121,811 | 136,000 |
| Legal Aid Services of Mid Florida | 75,576 | 74,700 | 74,700 | 88,000 |
| Mental Health Court | 146,580 | 171,219 | 172,058 | 178,151 |
| Misdemeanor Drug Court | 8,931 | 37,000 | 37,000 | 37,000 |
| Other Circuit Court Juvenile | 69,856 | 103,893 | 104,731 | 104,743 |
| Pre Trial Release | 184,553 | 191,280 | 192,879 | 203,057 |
| Teen Court | 28,894 | 34,359 | 45,033 | 35,980 |
| Veterans Court | 69,086 | 106,747 | 107,484 | 112,593 |
| Total Court Programs and Services | 2,072,962 | 2,535,875 | 2,769,037 | 2,892,640 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Court Innovations Staff Attorney | 1.00 | 1.00 | 1.00 |
| Drug Court | 1.00 | 1.00 | 1.00 |
| Drug Court Expansion | 1.00 | 1.00 | 1.00 |
| Juvenile Alternative Program Drug Court | 0.50 | 0.50 | 0.50 |
| Mental Health Court | 2.00 | 2.00 | 2.00 |
| Other Circuit Court Juvenile | 2.00 | 2.00 | 2.00 |
| Pre Trial Release | 3.00 | 3.00 | 3.00 |
| Teen Court | 0.50 | 0.50 | 0.50 |
| Veterans Court | 1.00 | 2.00 | 2.00 |
| Total Court Programs and Services | 12.00 | 13.00 | 13.00 |

**Cost Center: Adult Diversion Drug Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 217,565 | 161,499 |
| Total Adult Diversion Drug Court Expenditures | 0 | 0 | 217,565 | 161,499 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: County Court Summ Claims Mediation
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 729 | 5,700 | 5,700 | 5,700 |
| Total County Court Summ Claims Mediation Expenditures | 729 | 5,700 | 5,700 | 5,700 |

**Cost Center: Court Innovations Staff Attorney
Funding Source: Criminal Justice Court Costs Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 33,135 | 68,233 | 69,369 | 72,948 |
| Operating | 1,187 | 35,000 | 35,000 | 60,500 |
| Reserves | 0 | 130,908 | 129,562 | 152,981 |
| Total Court Innovations Staff Attorney Expenditures | 34,322 | 234,141 | 233,931 | 286,429 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Trial Court Law Clerk | 1.00 | 0.00 | 0.00 |
| Trial Court Staff Attorney | 0.00 | 1.00 | 1.00 |
| Total Court Innovations Staff Attorney Full Time Equivalents | 1.00 | 1.00 | 1.00 |

**Cost Center: Courthouse Security
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 821,221 | 836,368 | 836,368 | 878,186 |
| Total Courthouse Security Expenditures | 821,221 | 836,368 | 836,368 | 878,186 |

**Cost Center: Drug Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Personnel | 56,471 | 59,426 | 59,917 | 61,583 |
| Operating | 17,024 | 35,400 | 35,400 | 35,400 |
| Total Drug Court Expenditures | 73,495 | 94,826 | 95,317 | 96,983 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Court Program Specialist I | 1.00 | 1.00 | 1.00 |
| Total Drug Court Full Time Equivalents | 1.00 | 1.00 | 1.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Drug Court Expansion
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 51,113 | 53,539 | 53,958 | 56,823 |
| Operating | 3,773 | 12,800 | 12,800 | 30,000 |
| Total Drug Court Expansion Expenditures | 54,886 | 66,339 | 66,758 | 86,823 |
| <u>FTE Summary</u> | | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
| Court Program Specialist I | | 1.00 | 1.00 | 1.00 |
| Total Drug Court Expansion Full Time Equivalents | | 1.00 | 1.00 | 1.00 |

**Cost Center: DUI Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|-------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Operating | 41,363 | 39,000 | 39,000 | 39,000 |
| Total DUI Court Expenditures | 41,363 | 39,000 | 39,000 | 39,000 |

**Cost Center: Early Intervention Program
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 1,000 | 1,000 | 1,000 |
| Grants and Aid | 296,104 | 332,732 | 332,732 | 332,732 |
| Total Early Intervention Program Expenditures | 296,104 | 333,732 | 333,732 | 333,732 |

**Cost Center: Family Mediation
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 4,500 | 4,500 | 4,500 |
| Total Family Mediation Expenditures | 0 | 4,500 | 4,500 | 4,500 |

**Cost Center: Guardian Ad Litem Program
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 5,871 | 19,910 | 19,060 | 12,906 |
| Total Guardian Ad Litem Program Expenditures | 5,871 | 19,910 | 19,060 | 12,906 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Guardian Ad Litem Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 2,973 | 4,490 | 5,340 | 10,874 |
| Capital | 5,061 | 0 | 0 | 0 |
| Total Guardian Ad Litem Technology Expenditures | 8,034 | 4,490 | 5,340 | 10,874 |

**Cost Center: Juvenile Alternative Program Drug Court
Funding Source: Criminal Justice Court Costs Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 24,511 | 25,710 | 25,920 | 27,334 |
| Operating | 8,534 | 30,150 | 30,150 | 53,150 |
| Total Juvenile Alternative Program Drug Court Expenditures | 33,045 | 55,860 | 56,070 | 80,484 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Court Program Specialist I | 0.50 | 0.50 | 0.50 |
| Total Juvenile Alternative Program Drug Court Full Time Equivalents | 0.50 | 0.50 | 0.50 |

**Cost Center: Juvenile Drug Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 1,746 | 0 | 0 | 0 |
| Total Juvenile Drug Court Expenditures | 1,746 | 0 | 0 | 0 |

**Cost Center: Law Library
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 43,094 | 47,111 | 47,111 | 48,000 |
| Total Law Library Expenditures | 43,094 | 47,111 | 47,111 | 48,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Law Library
Funding Source: Criminal Justice Court Costs Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 75,576 | 74,700 | 74,700 | 88,000 |
| Total Law Library Expenditures | 75,576 | 74,700 | 74,700 | 88,000 |

**Cost Center: Legal Aid Services of Mid Florida
Funding Source: Criminal Justice Court Costs Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 75,576 | 74,700 | 74,700 | 88,000 |
| Total Legal Aid Services of Mid Florida Expenditures | 75,576 | 74,700 | 74,700 | 88,000 |

**Cost Center: Mental Health Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 99,392 | 106,219 | 107,058 | 113,151 |
| Operating | 47,188 | 65,000 | 65,000 | 65,000 |
| Total Mental Health Court Expenditures | 146,580 | 171,219 | 172,058 | 178,151 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|--------------------|
| Staff Assistant IV | | 1.00 | 1.00 | 1.00 |
| Court Program Specialist I | | 1.00 | 1.00 | 1.00 |
| Total Mental Health Court Full Time Equivalents | | 2.00 | 2.00 | 2.00 |

**Cost Center: Misdemeanor Drug Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 8,931 | 37,000 | 37,000 | 37,000 |
| Total Misdemeanor Drug Court Expenditures | 8,931 | 37,000 | 37,000 | 37,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Other Circuit Court Juvenile
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 69,856 | 103,893 | 104,731 | 104,743 |
| Total Other Circuit Court Juvenile Expenditures | 69,856 | 103,893 | 104,731 | 104,743 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Staff Assistant II | 1.00 | 1.00 | 1.00 |
| Alternative Sanctions Coordinator | 1.00 | 1.00 | 1.00 |
| Total Other Circuit Court Juvenile Full Time Equivalents | 2.00 | 2.00 | 2.00 |

**Cost Center: Pre Trial Release
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 184,553 | 191,280 | 192,879 | 203,057 |
| Total Pre Trial Release Expenditures | 184,553 | 191,280 | 192,879 | 203,057 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Court Alternative Coordinator | 1.00 | 1.00 | 1.00 |
| Administrative Manager | 1.00 | 1.00 | 1.00 |
| Court Program Specialist I | 1.00 | 1.00 | 1.00 |
| Total Pre Trial Release Full Time Equivalents | 3.00 | 3.00 | 3.00 |

**Cost Center: Teen Court
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Personnel | 24,511 | 25,709 | 25,916 | 27,330 |
| Operating | 4,383 | 8,650 | 19,117 | 8,650 |
| Total Teen Court Expenditures | 28,894 | 34,359 | 45,033 | 35,980 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Court Program Specialist I | 0.50 | 0.50 | 0.50 |
| Total Teen Court Full Time Equivalents | 0.50 | 0.50 | 0.50 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Veterans Court
Funding Source: General Fund**

| <u>Expenditures</u> | <u>FY 2020 Actual</u> | <u>FY 2021 Adopted</u> | <u>FY 2021 Amended</u> | <u>FY 2022 Adopted</u> |
|--|---------------------------|----------------------------|----------------------------|----------------------------|
| Personnel | 66,043 | 94,682 | 95,419 | 100,528 |
| Operating | 3,043 | 12,065 | 12,065 | 12,065 |
| Total Veterans Court Expenditures | <u>69,086</u> | <u>106,747</u> | <u>107,484</u> | <u>112,593</u> |

| <u>FTE Summary</u> | <u>FY 2020 Adopted</u> | <u>FY 2021 Adopted</u> | <u>FY 2022 Adopted</u> |
|---|----------------------------|----------------------------|----------------------------|
| Staff Assistant I | 1.00 | 1.00 | 1.00 |
| Court Program Specialist I | 0.00 | 1.00 | 1.00 |
| Total Veterans Court Full Time Equivalents | <u>1.00</u> | <u>2.00</u> | <u>2.00</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Public Defender**

MISSION:

Pursuant to Chapter 27.51, Florida Statutes, the Public Defender shall provide legal representation to any person who is determined by the Court to be indigent and who is arrested for, or charged with, a felony, misdemeanor, violations of municipal or county ordinance, a juvenile delinquency case or involuntary hospitalization due to mental illness.

DESCRIPTION:

The Information Technology (IT) and Public Defender Administration budget requests are made pursuant to Chapter 29.008, Florida Statutes. Many of the associated IT costs are for circuit wide applications and, as such, are prorated based on approximate percentage of Public Defender employees per office location. Marion County's portion is calculated at 35% of the circuit wide total. Also, pursuant to remain in compliance with the Mandated Supreme Court Order SC11-399 – Implementation of Electronic Filing (e-filing), the implementation of e-filing requires additional funding needs from the Court Related Technology fund.

GOALS:

Provide effective, efficient and quality representation to all court appointed clients.

Prepare and maintain records for persons appealing convictions, involuntary commitments, juvenile adjudication or sentences imposed by the Courts to the Supreme Court or the Court of Appeals.

Pursue increased automation as the most efficient and cost effective means to fulfill statutory mandates.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Public Defender**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Public Defender Administration | 29,871 | 39,323 | 39,323 | 39,048 |
| Public Defender LOV | 0 | 500 | 500 | 500 |
| Public Defender Technology | 308,632 | 361,348 | 361,348 | 417,037 |
| Total Public Defender | 338,503 | 401,171 | 401,171 | 456,585 |

**Cost Center: Public Defender Administration
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 29,871 | 39,323 | 39,323 | 39,048 |
| Total Public Defender Administration Expenditures | 29,871 | 39,323 | 39,323 | 39,048 |

**Cost Center: Public Defender LOV
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 0 | 500 | 500 | 500 |
| Total Public Defender LOV Expenditures | 0 | 500 | 500 | 500 |

**Cost Center: Public Defender Technology
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 82,742 | 110,808 | 110,808 | 157,389 |
| Capital | 9,178 | 0 | 0 | 0 |
| Grants and Aid | 216,712 | 250,540 | 250,540 | 259,648 |
| Total Public Defender Technology Expenditures | 308,632 | 361,348 | 361,348 | 417,037 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: State Attorney**

MISSION:

The State Attorney represents the people in both capital and non-capital prosecutions for violations of state laws and related matters in state and federal courts. The State Attorney is the Chief Advisor to the grand jury; represents the public interest in all criminal matters and cases that affect the community safety, peace, and welfare; and conducts and coordinates all criminal investigations with local, state, and federal law enforcement agencies concerning violations of state law.

DESCRIPTION:

The IT department provides the hardware and software applications needed for the day-to-day operations of the State Attorney's Office. Some of the functions of the IT Department are the administration of Active Directory, Email, Network Communications, Security, Systems, Backups, Programming, Statistical Reports, Group Policies, Software Updates, Budgeting and Planning, Help Desk Support, and Training.

GOALS:

We would like to purchase a tape library device so we can take an off-network backup.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: State Attorney**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| State Attorney | 45,568 | 71,000 | 71,000 | 71,000 |
| State Attorney LOV | 23,175 | 23,175 | 23,175 | 23,175 |
| State Attorney Technology | 613,664 | 652,630 | 652,630 | 591,800 |
| Total State Attorney | 682,407 | 746,805 | 746,805 | 685,975 |

**Cost Center: State Attorney
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 45,568 | 71,000 | 71,000 | 71,000 |
| Total State Attorney Expenditures | 45,568 | 71,000 | 71,000 | 71,000 |

**Cost Center: State Attorney LOV
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 23,175 | 23,175 | 23,175 | 23,175 |
| Total State Attorney LOV Expenditures | 23,175 | 23,175 | 23,175 | 23,175 |

**Cost Center: State Attorney Technology
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 214,197 | 286,460 | 320,190 | 213,220 |
| Capital | 50,953 | 6,800 | 15,200 | 9,120 |
| Grants and Aid | 348,514 | 359,370 | 317,240 | 369,460 |
| Total State Attorney Technology Expenditures | 613,664 | 652,630 | 652,630 | 591,800 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Criminal Justice**

DESCRIPTION:

This division includes funding for various Criminal Justice responsibilities funded by the County Commission. Funded operations include both support activities as well as required financial and administrative costs. Criminal Justice includes the following:

- Detention and Corrections
- Juvenile Detention
- Fine and Forfeiture Administration
- Fine and Forfeiture Transfers
- Crime Prevention
- Community Service Programs
- Law Enforcement Finance Administration
- Sheriff's Educational Fund
- Sheriff Insurance and Tax Fees
- MSTU for Law Enforcement Transfer



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Courts and Criminal Justice
Division: Criminal Justice**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Community Service Programs | 16,616 | 40,000 | 40,000 | 40,000 |
| Crime Prevention | 138,748 | 567,491 | 567,491 | 687,021 |
| Detention And Corrections | 31,644 | 44,008 | 44,008 | 25,351 |
| Federal Equitable Sharing | 0 | 0 | 29,859 | 29,897 |
| Fine and Forfeiture Administration | 0 | 2,145,403 | 2,145,403 | 3,194,246 |
| Fine and Forfeiture Transfers | 649,962 | 129,986 | 807,348 | 0 |
| Juvenile Detention | 1,638,327 | 1,707,451 | 1,707,451 | 1,804,065 |
| Law Enforcement Finance Administration | 106,625 | 255,115 | 255,115 | 351,254 |
| MSTU for Law Enforcement Transfer | 3,126,197 | 1,447,483 | 2,545,969 | 1,781,794 |
| Sheriff Insurance and Tax Fees | 2,389,504 | 10,619,638 | 10,501,273 | 12,134,811 |
| Sheriffs Educational Fund | 0 | 771,419 | 771,419 | 848,045 |
| Total Criminal Justice | 8,097,623 | 17,727,994 | 19,415,336 | 20,896,484 |

**Cost Center: Community Service Programs
Funding Source: Alcohol and Drug Abuse Trust Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 4,219 | 20,000 | 20,000 | 20,000 |
| Grants and Aid | 12,397 | 20,000 | 20,000 | 20,000 |
| Total Community Service Programs Expenditures | 16,616 | 40,000 | 40,000 | 40,000 |

**Cost Center: Crime Prevention
Funding Source: Crime Prevention Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 138,748 | 517,491 | 517,491 | 584,011 |
| Capital | 0 | 0 | 0 | 53,010 |
| Reserves | 0 | 50,000 | 50,000 | 50,000 |
| Total Crime Prevention Expenditures | 138,748 | 567,491 | 567,491 | 687,021 |

**Cost Center: Detention And Corrections
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 31,644 | 44,008 | 44,008 | 25,351 |
| Total Detention And Corrections Expenditures | 31,644 | 44,008 | 44,008 | 25,351 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Federal Equitable Sharing
Funding Source: Federal Equitable Sharing Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 29,859 | 29,897 |
| Total Federal Equitable Sharing Expenditures | 0 | 0 | 29,859 | 29,897 |

**Cost Center: Fine and Forfeiture Administration
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Reserves | 0 | 2,145,403 | 2,145,403 | 3,194,246 |
| Total Fine and Forfeiture Administration Expenditures | 0 | 2,145,403 | 2,145,403 | 3,194,246 |

**Cost Center: Fine and Forfeiture Transfers
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Interfund Transfers | 649,962 | 129,986 | 807,348 | 0 |
| Total Fine and Forfeiture Transfers Expenditures | 649,962 | 129,986 | 807,348 | 0 |

**Cost Center: Juvenile Detention
Funding Source: Fine and Forfeiture Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 1,638,327 | 1,707,451 | 1,707,451 | 1,804,065 |
| Total Juvenile Detention Expenditures | 1,638,327 | 1,707,451 | 1,707,451 | 1,804,065 |

**Cost Center: Law Enforcement Finance Administration
Funding Source: Law Enforcement Trust Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 255,115 | 120,115 | 351,254 |
| Interfund Transfers | 106,625 | 0 | 135,000 | 0 |
| Total Law Enforcement Finance Administration Expenditures | 106,625 | 255,115 | 255,115 | 351,254 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: MSTU for Law Enforcement Transfer
Funding Source: MSTU for Law Enforcement**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Interfund Transfers | 3,126,197 | 1,447,483 | 2,545,969 | 1,781,794 |
| Total MSTU for Law Enforcement Transfer Expenditures | 3,126,197 | 1,447,483 | 2,545,969 | 1,781,794 |

**Cost Center: Sheriff Insurance and Tax Fees
Funding Source: MSTU for Law Enforcement**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 2,389,504 | 2,583,840 | 2,583,840 | 2,747,337 |
| Reserves | 0 | 8,035,798 | 7,917,433 | 9,387,474 |
| Total Sheriff Insurance and Tax Fees Expenditures | 2,389,504 | 10,619,638 | 10,501,273 | 12,134,811 |

**Cost Center: Sheriffs Educational Fund
Funding Source: Sheriffs Educational Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 771,419 | 771,419 | 848,045 |
| Total Sheriffs Educational Fund Expenditures | 0 | 771,419 | 771,419 | 848,045 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Marion Oaks MSTU for Recreation**

MISSION:

The mission of the Marion Oaks MSTU for Recreation and Facilities is to offer quality recreational opportunities and facilities to the property owners and residents of Marion Oaks.

DESCRIPTION:

The purpose of the MSTU is to provide for recreational opportunities and facilities to the property owners and residents of Marion Oaks subdivision. This particular MSTU was created by referendum in 1988. The Board of County Commissioners appoints the five members of a citizen's advisory council from the residents and property owners of Marion Oaks.

The annex building located west of the community center offers programs for adults and children in an adult activity room, a children's activity room, an exercise room with state of the art exercise equipment, and a computer lab with WiFi. The MSTU/Assessment department has 10 full time employees and 2 part time recreation aides working in Marion Oaks to provide excellent services to the residents and property owners who visit the recreational facilities.

GOALS:

The goal of this MSTU is to provide quality recreational opportunities and facilities in the most cost effective manner and to promote programs on the grounds and in the meeting rooms that will enhance the education of children and adults.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Marion Oaks MSTU for Recreation

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Marion Oaks Recreation | 696,880 | 1,069,843 | 1,080,263 | 1,086,467 |
| Total Marion Oaks MSTU for Recreation | 696,880 | 1,069,843 | 1,080,263 | 1,086,467 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Marion Oaks Recreation | 11.50 | 11.50 | 11.50 |
| Total Marion Oaks MSTU for Recreation | 11.50 | 11.50 | 11.50 |

**Cost Center: Marion Oaks Recreation
Funding Source: Marion Oaks MSTU**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 511,757 | 562,247 | 566,437 | 589,246 |
| Operating | 179,948 | 253,496 | 253,496 | 249,243 |
| Capital | 5,175 | 54,000 | 55,992 | 29,790 |
| Reserves | 0 | 200,100 | 204,338 | 218,188 |
| Total Marion Oaks Recreation Expenditures | 696,880 | 1,069,843 | 1,080,263 | 1,086,467 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Community Center Manager | 1.00 | 1.00 | 1.00 |
| Recreation Specialist | 1.00 | 1.00 | 1.00 |
| Staff Assistant III | 1.00 | 1.00 | 1.00 |
| Staff Assistant II | 1.00 | 1.00 | 1.00 |
| Bldg Grounds Maint Tech III | 0.00 | 1.00 | 1.00 |
| Bldg Grounds Maint Tech II | 1.00 | 0.00 | 0.00 |
| MSTU Facilities Trades Tech | 1.00 | 1.00 | 1.00 |
| Lead Custodian | 1.00 | 1.00 | 1.00 |
| Custodian | 0.50 | 0.50 | 0.50 |
| Recreation Leader | 4.00 | 4.00 | 4.00 |
| Total Marion Oaks Recreation Full Time Equivalents | 11.50 | 11.50 | 11.50 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Silver Springs Shores Special Tax District

MISSION:

The mission of the Silver Springs Shores Special Tax District is to provide recreation facilities and services to the property owners within this tax district. Recreation services include a community center, three swimming pools, a youth center and outdoor game courts. Street lighting is also provided.

DESCRIPTION:

This special tax district provides funding for the community center, youth center, three swimming pools and recreation services and programs for the property owners and residents within the Silver Springs Shores taxing unit as well as street lighting.

GOALS:

The goal of this special tax district is to provide recreation facilities, recreation services and quality recreational programs to the taxpayers within this defined area of Silver Springs Shores in the most cost effective manner. Street lighting is also provided. The MSTU/Assessment department manages all of the personnel and expenditures in the most cost effective manner possible through the SSS Taxing Advisory Council and the Board of County Commissioners.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Silver Springs Shores Special Tax District

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Silver Springs Shores | 752,487 | 1,252,758 | 1,252,758 | 1,480,754 |
| Total Silver Springs Shores Special Tax District | 752,487 | 1,252,758 | 1,252,758 | 1,480,754 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Silver Springs Shores | 8.63 | 8.00 | 8.00 |
| Total Silver Springs Shores Special Tax District | 8.63 | 8.00 | 8.00 |

Cost Center: Silver Springs Shores

Funding Source: Silver Springs Shores Special Tax District

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 373,598 | 419,179 | 422,076 | 431,986 |
| Operating | 272,194 | 298,114 | 298,114 | 328,706 |
| Capital | 106,695 | 285,969 | 287,302 | 427,807 |
| Reserves | 0 | 249,496 | 245,266 | 292,255 |
| Total Silver Springs Shores Expenditures | 752,487 | 1,252,758 | 1,252,758 | 1,480,754 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Community Center Manager | 1.00 | 1.00 | 1.00 |
| Recreation Specialist | 1.00 | 1.00 | 1.00 |
| Staff Assistant III | 0.00 | 1.00 | 0.00 |
| Staff Assistant II | 0.00 | 0.00 | 1.00 |
| Staff Assistant I | 1.00 | 0.00 | 0.00 |
| Bldg Grounds Maint Tech III SSS | 1.00 | 1.00 | 1.00 |
| MSTU Facilities Trades Tech | 2.00 | 2.00 | 2.00 |
| Recreation Leader | 2.00 | 2.00 | 2.00 |
| Recreation Aide | 0.63 | 0.00 | 0.00 |
| Total Silver Springs Shores Full Time Equivalents | 8.63 | 8.00 | 8.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Hills of Ocala MSTU**

MISSION:

The mission of this MSTU is to provide recreation opportunities and facilities to the residents and property owners within the Hills of Ocala/Rolling Hills subdivision. These facilities include a small clubhouse for use by the property owners that is also available to the general public for a nominal rental fee. These rental activities generate a small amount of income for the MSTU.

DESCRIPTION:

This MSTU provides recreation facilities to the residents and property owners of the Hills of Ocala/Rolling Hills subdivision. The facilities include basketball, tennis, and racket ball courts, walking trails, picnic pavilions and a small clubhouse that is used for parties, church services, and other meetings. The current millage rate is .18 and it has remained constant for the past five years. There are over 5,100 lots within this MSTU which was created by a referendum of the registered voters living here in 1983 and has been in existence for more than 30 years.

Projects completed in the past have included replacement of the roof on the clubhouse, installation of a new restroom, well and pump, purchase and installation of playground equipment for the younger children, and replacement of basketball hoops and nets. Regular inspections are made to monitor the condition of the equipment and the inspections reveal that the walking trails, playground, clubhouse, and all of the facilities are well used.

GOALS:

The goal of this MSTU is to continue to provide recreational opportunities and facilities for the residents and property owners of the Hills of Ocala/Rolling Hills. These facilities are managed by the MSTU/Assessment Department and a Citizen Advisory Board made up of five area residents appointed by the Board of County Commissioners.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Hills of Ocala MSTU**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Hills of Ocala Recreation | 21,434 | 59,292 | 68,902 | 42,054 |
| Total Hills of Ocala MSTU | 21,434 | 59,292 | 68,902 | 42,054 |

**Cost Center: Hills of Ocala Recreation
Funding Source: Hills of Ocala MSTU for Recreation**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 21,434 | 52,401 | 62,011 | 27,802 |
| Capital | 0 | 0 | 0 | 7,150 |
| Reserves | 0 | 6,891 | 6,891 | 7,102 |
| Total Hills of Ocala Recreation Expenditures | 21,434 | 59,292 | 68,902 | 42,054 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Rainbow Lakes Estates MSTU**

MISSION:

To provide quality recreation facilities and activities for use by Rainbow Lakes Estates residents and property owners.

DESCRIPTION:

Funds collected are used for maintaining the Rainbow Lakes Estates clubhouses and capital outlay projects. Funds in this department have been budgeted for improvements to existing recreational facilities within RLE.

GOALS:

To provide quality, cost effective maintenance and resource management of facilities for residents and property owners.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Rainbow Lakes Estates MSTU

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Rainbow Lakes Estates Recreation | 74,876 | 97,639 | 97,639 | 107,336 |
| Total Rainbow Lakes Estates MSTU | 74,876 | 97,639 | 97,639 | 107,336 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Rainbow Lakes Estates Recreation | 0.25 | 0.00 | 0.00 |
| Total Rainbow Lakes Estates MSTU | 0.25 | 0.00 | 0.00 |

Cost Center: Rainbow Lakes Estates Recreation

Funding Source: RLE Comm Res Facility MSTU

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 15,496 | 0 | 0 | 0 |
| Operating | 58,074 | 77,503 | 77,503 | 81,044 |
| Capital | 1,306 | 8,161 | 8,161 | 13,381 |
| Reserves | 0 | 11,975 | 11,975 | 12,911 |
| Total Rainbow Lakes Estates Recreation Expenditures | 74,876 | 97,639 | 97,639 | 107,336 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| RLE Municipal Service District Manager | 0.25 | 0.00 | 0.00 |
| Total Rainbow Lakes Estates Recreation Full Time Equivalents | 0.25 | 0.00 | 0.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Rainbow Lakes Estates Fire MSBU**

DESCRIPTION:

The Rainbow Lakes Estates Volunteer Fire Department provides fire protection to the residents of Rainbow Lakes Estates and surrounding communities. Vehicles are housed in two stations within Rainbow Lakes Estates and are maintained with funds collected by the MSBU.

GOALS:

To provide quality, cost effective fire protection to the residents of Rainbow Lakes Estates through proper maintenance and cost effective management of equipment and volunteers.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Rainbow Lakes Estates Fire MSBU

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Fire Control Services | 149,444 | 704,201 | 704,201 | 715,828 |
| Total Rainbow Lakes Estates Fire MSBU | 149,444 | 704,201 | 704,201 | 715,828 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Fire Control Services | 0.25 | 0.25 | 0.25 |
| Total Rainbow Lakes Estates Fire MSBU | 0.25 | 0.25 | 0.25 |

**Cost Center: Fire Control Services
Funding Source: RLE Fire Protection MSBU**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 15,496 | 16,665 | 16,806 | 17,701 |
| Operating | 133,948 | 168,060 | 183,560 | 214,958 |
| Capital | 0 | 490,934 | 475,434 | 404,614 |
| Reserves | 0 | 28,542 | 28,401 | 78,555 |
| Total Fire Control Services Expenditures | 149,444 | 704,201 | 704,201 | 715,828 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| RLE Municipal Service District Manager | 0.25 | 0.25 | 0.25 |
| Total Fire Control Services Full Time Equivalents | 0.25 | 0.25 | 0.25 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Marion Oaks MSTU for General Services

MISSION:

The mission of the MSTU for General Services is to provide mowing, street lighting, road pothole repairs, and maintenance of the waterfall within the Marion Oaks community.

DESCRIPTION:

The purpose of this MSTU is to provide street lighting, mowing and enhanced road maintenance in those areas that have been officially accepted by the Board of County Commissioners for maintenance. This MSTU was approved and implemented in 1994 with the assessments beginning to be collected on the property tax bills in November of 1995.

This MSTU was created to provide enhanced services over and above what is currently provided by the Marion County Road Department. The employees currently maintain approximately 360 miles of paved roads within Marion Oaks. This MSTU is responsible for roadside mowing, pothole repair and street lighting as well as maintenance and management of the existing waterfall located at the entrance to Marion Oaks. All revenues collected are expended within the community of Marion Oaks through the collection of a per parcel assessment levied against all affected lots within Marion Oaks.

GOALS:

To continue to provide and manage enhanced road maintenance, street lighting and mowing of rights-of-way within Marion Oaks. All services and expenditures are paid through the collection of per lot assessments including employee salaries and related benefits.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Marion Oaks MSTU for General Services

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Marion Oaks MSTU for General Services | 767,227 | 1,618,775 | 1,620,452 | 1,785,660 |
| Total Marion Oaks MSTU for General Services | 767,227 | 1,618,775 | 1,620,452 | 1,785,660 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Marion Oaks MSTU for General Services | 10.00 | 10.63 | 10.63 |
| Total Marion Oaks MSTU for General Services | 10.00 | 10.63 | 10.63 |

**Cost Center: Marion Oaks MSTU for General Services
Funding Source: Marion Oaks MSTU for General Services**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 460,832 | 532,931 | 536,653 | 540,465 |
| Operating | 259,914 | 403,864 | 411,997 | 411,966 |
| Capital | 46,481 | 431,980 | 425,530 | 583,229 |
| Reserves | 0 | 250,000 | 246,272 | 250,000 |
| Total Marion Oaks MSTU for General Services Expenditures | 767,227 | 1,618,775 | 1,620,452 | 1,785,660 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| General Services Maintenance Manager | 1.00 | 1.00 | 1.00 |
| Staff Assistant II | 0.00 | 0.63 | 0.63 |
| Marion Oaks Crew Leader | 1.00 | 1.00 | 1.00 |
| Marion Oaks Maintenance Technician Equip Operator | 8.00 | 8.00 | 8.00 |
| Total Marion Oaks MSTU for General Services Full Time Equivalents | 10.00 | 10.63 | 10.63 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Road Improve and Maint Service Units**

DESCRIPTION:

Provide road improvements such as overlay and upgrades of existing paved roads as well as to provide road maintenance to unpaved roads within the community.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Road Improve and Maint Service Units

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Contracted Road Construction RLE MSTU | 357,729 | 1,513,963 | 1,513,963 | 1,876,071 |
| Deer Path Estates Phase 1 and 2 MSBU for Road Main | 8,914 | 25,982 | 25,982 | 81,942 |
| Golden Hills Road Improvements | 2,064 | 73,713 | 73,713 | 430,040 |
| Kingsland Estates Ocala Waterway Road Improvements | 19,279 | 172,580 | 618,968 | 578,278 |
| Kingsland Whispering Pines Forest Glenn Road Impro | 13,059 | 180,430 | 180,430 | 726,030 |
| Lake Tropicana Road Improvements | 198,336 | 233,000 | 233,000 | 428,598 |
| Maricamp Market Center 1 and 2 Road Maintenance | 0 | 0 | 0 | 4,650 |
| Marion Oaks Road Improvements | 1,433,736 | 3,815,691 | 3,815,691 | 4,977,807 |
| NW 17th Avenue Northwoods Road Maintenance | 4,759 | 7,863 | 7,863 | 16,174 |
| NW 49th 35th St DRA Maintenance | 3,627 | 11,434 | 11,434 | 16,130 |
| Ocala Waterway Estates Road Maintenance | 24,206 | 84,516 | 385,195 | 291,049 |
| Paradise Farms Roadside Mowing | 13,414 | 30,199 | 30,199 | 32,388 |
| Pine Run Estates Road Improvements | 85,193 | 162,241 | 190,241 | 184,166 |
| Rainbow Park Units 1 and 2 Road Maintenance | 261,520 | 391,158 | 391,158 | 718,199 |
| Silver Springs Acres Road Maintenance | 54,611 | 127,724 | 127,724 | 210,976 |
| Silver Springs Shores Road Improvements | 492,676 | 2,028,144 | 2,028,144 | 2,584,527 |
| Stonecrest Center Road Maintenance | 4,909 | 19,423 | 19,423 | 55,710 |
| Woods and Lakes Road Improvements Maintenance | 18,698 | 62,261 | 62,261 | 429,270 |
| Total Road Improve and Maint Service Units | 2,996,730 | 8,940,322 | 9,715,389 | 13,642,005 |

**Cost Center: Contracted Road Construction RLE MSTU
Funding Source: RLE MSTU for Road Improvements**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 11,453 | 59,460 | 119,460 | 64,473 |
| Capital | 346,276 | 1,454,503 | 1,394,503 | 1,811,598 |
| Total Contracted Road Construction RLE MSTU Expenditures | 357,729 | 1,513,963 | 1,513,963 | 1,876,071 |

**Cost Center: Deer Path Estates Phase 1 and 2 MSBU for Road Main
Funding Source: Deer Path Estates Ph 1 and 2 MSBU for Road Maint**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 8,914 | 20,887 | 20,887 | 22,887 |
| Capital | 0 | 5,095 | 5,095 | 59,055 |
| Total Deer Path Estates Phase 1 and 2 MSBU for Road Main Expenditures | 8,914 | 25,982 | 25,982 | 81,942 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Golden Hills Road Improvements
Funding Source: Golden Hills MSTU for Road Improvements**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 2,064 | 12,148 | 12,148 | 12,510 |
| Capital | 0 | 61,565 | 61,565 | 417,530 |
| Total Golden Hills Road Improvements Expenditures | 2,064 | 73,713 | 73,713 | 430,040 |

**Cost Center: Kingsland Estates Ocala Waterway Road Improvements
Funding Source: Kingsland Estates Ocala Waterway MSBU Road Improve**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 9,548 | 36,689 | 36,689 | 32,426 |
| Capital | 9,731 | 135,891 | 582,279 | 545,852 |
| Total Kingsland Estates Ocala Waterway Road Improvements Expenditures | 19,279 | 172,580 | 618,968 | 578,278 |

**Cost Center: Kingsland Whispering Pines Forest Glenn Road Impro
Funding Source: Kingsland Whispering Pines Forest Glenn MSBU Roads**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 6,728 | 70,704 | 70,704 | 64,821 |
| Capital | 6,331 | 109,726 | 109,726 | 661,209 |
| Total Kingsland Whispering Pines Forest Glenn Road Impro Expenditures | 13,059 | 180,430 | 180,430 | 726,030 |

**Cost Center: Lake Tropicana Road Improvements
Funding Source: Lake Tropicana MSTU for Road Improvements**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 3,953 | 7,599 | 7,599 | 15,255 |
| Capital | 194,383 | 225,401 | 225,401 | 413,343 |
| Total Lake Tropicana Road Improvements Expenditures | 198,336 | 233,000 | 233,000 | 428,598 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Maricamp Market Center 1 and 2 Road Maintenance
Funding Source: Maricamp Market Center 1 and 2 MSBU for Road Maint**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 0 | 1,650 |
| Capital | 0 | 0 | 0 | 3,000 |
| Total Maricamp Market Center 1 and 2 Road Maintenance Expenditures | 0 | 0 | 0 | 4,650 |

**Cost Center: Marion Oaks Road Improvements
Funding Source: Marion Oaks MSBU for Road Improvements**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 99,914 | 104,897 | 104,897 | 104,904 |
| Capital | 1,333,822 | 3,710,794 | 3,710,794 | 4,872,903 |
| Total Marion Oaks Road Improvements Expenditures | 1,433,736 | 3,815,691 | 3,815,691 | 4,977,807 |

**Cost Center: NW 17th Avenue Northwoods Road Maintenance
Funding Source: NW 17th Avenue Northwoods MSBU for Road Maint**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 4,759 | 3,804 | 7,804 | 3,804 |
| Capital | 0 | 4,059 | 59 | 12,370 |
| Total NW 17th Avenue Northwoods Road Maintenance Expenditures | 4,759 | 7,863 | 7,863 | 16,174 |

**Cost Center: NW 49th 35th St DRA Maintenance
Funding Source: DRA Maintenance for NW 49 Street 35 Street MSBU**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 3,627 | 11,434 | 11,434 | 16,130 |
| Total NW 49th 35th St DRA Maintenance Expenditures | 3,627 | 11,434 | 11,434 | 16,130 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Ocala Waterway Estates Road Maintenance
Funding Source: Ocala Waterway Estates MSBU for Road Maintenance**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 24,206 | 67,541 | 67,541 | 68,086 |
| Capital | 0 | 16,975 | 317,654 | 222,963 |
| Total Ocala Waterway Estates Road Maintenance Expenditures | 24,206 | 84,516 | 385,195 | 291,049 |

**Cost Center: Paradise Farms Roadside Mowing
Funding Source: Paradise Farms MSBU for Roadside Mowing**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 13,414 | 30,199 | 30,199 | 32,388 |
| Total Paradise Farms Roadside Mowing Expenditures | 13,414 | 30,199 | 30,199 | 32,388 |

**Cost Center: Pine Run Estates Road Improvements
Funding Source: Pine Run Estates MSTU for Road Improvements**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 49,808 | 56,807 | 84,807 | 78,732 |
| Capital | 35,385 | 105,434 | 105,434 | 105,434 |
| Total Pine Run Estates Road Improvements Expenditures | 85,193 | 162,241 | 190,241 | 184,166 |

**Cost Center: Rainbow Park Units 1 and 2 Road Maintenance
Funding Source: Rainbow Park Units 1 and 2 MSBU for Road Maint**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 103,296 | 128,721 | 128,721 | 113,644 |
| Capital | 158,224 | 262,437 | 262,437 | 604,555 |
| Total Rainbow Park Units 1 and 2 Road Maintenance Expenditures | 261,520 | 391,158 | 391,158 | 718,199 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Silver Springs Acres Road Maintenance
Funding Source: Silver Springs Acres MSBU for Road Maintenance**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 54,611 | 77,656 | 91,241 | 77,656 |
| Capital | 0 | 50,068 | 36,483 | 133,320 |
| Total Silver Springs Acres Road Maintenance Expenditures | 54,611 | 127,724 | 127,724 | 210,976 |

**Cost Center: Silver Springs Shores Road Improvements
Funding Source: Silver Springs Shores MSBU for Road Improvements**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 79,628 | 84,706 | 84,706 | 84,729 |
| Capital | 413,048 | 1,943,438 | 1,943,438 | 2,499,798 |
| Total Silver Springs Shores Road Improvements Expenditures | 492,676 | 2,028,144 | 2,028,144 | 2,584,527 |

**Cost Center: Stonecrest Center Road Maintenance
Funding Source: Stonecrest Center MSBU for Road Maintenance**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 4,909 | 10,269 | 10,269 | 10,261 |
| Capital | 0 | 9,154 | 9,154 | 45,449 |
| Total Stonecrest Center Road Maintenance Expenditures | 4,909 | 19,423 | 19,423 | 55,710 |

**Cost Center: Woods and Lakes Road Improvements Maintenance
Funding Source: Woods and Lakes Subdivision MSBU for Road Maint**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 18,698 | 30,558 | 30,558 | 30,552 |
| Capital | 0 | 31,703 | 31,703 | 398,718 |
| Total Woods and Lakes Road Improvements Maintenance Expenditures | 18,698 | 62,261 | 62,261 | 429,270 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: General Municipal Service Units**

DESCRIPTION:

The purpose of the Municipal Service Taxing Units (MSTUs) is to provide street lighting and general maintenance to the residents and property owners within the designated subdivisions.

Rainbows End General Municipal Services was created to provide road improvements within the Rainbow's End Subdivision.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: General Municipal Service Units

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Bellaire General Services | 1,803 | 8,989 | 8,989 | 8,511 |
| Citrus Park MSTU | 4,262 | 15,868 | 15,868 | 15,739 |
| Country Estates MSTU | 2,278 | 3,223 | 3,223 | 2,837 |
| Delcrest General Services | 1,314 | 12,125 | 12,125 | 11,739 |
| Doublegate General Services | 2,711 | 3,500 | 3,500 | 3,386 |
| Golden Hills General Services | 13,904 | 114,638 | 114,638 | 109,538 |
| Hamlet at Sherman Oaks General Services | 10,426 | 19,182 | 19,182 | 21,553 |
| Rainbows End General Municipal Services | 1,756 | 37,008 | 37,008 | 318,798 |
| Raven Hill General Services | 2,073 | 10,570 | 10,570 | 10,225 |
| Tompkins and Georges | 7,632 | 17,296 | 17,296 | 17,089 |
| Wineberry MSTU for General Services | 2,634 | 10,550 | 10,550 | 10,938 |
| Total General Municipal Service Units | 50,793 | 252,949 | 252,949 | 530,353 |

Cost Center: Bellaire General Services

Funding Source: Bellaire MSTU for General Services

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 1,803 | 8,989 | 8,989 | 8,511 |
| Total Bellaire General Services Expenditures | 1,803 | 8,989 | 8,989 | 8,511 |

Cost Center: Citrus Park MSTU

Funding Source: Citrus Park MSTU

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 4,262 | 15,868 | 15,868 | 15,739 |
| Total Citrus Park MSTU Expenditures | 4,262 | 15,868 | 15,868 | 15,739 |

Cost Center: Country Estates MSTU

Funding Source: Country Estates MSTU

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 2,278 | 3,223 | 3,223 | 2,837 |
| Total Country Estates MSTU Expenditures | 2,278 | 3,223 | 3,223 | 2,837 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Delcrest General Services
Funding Source: Delcrest MSTU for General Services**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 1,314 | 12,125 | 12,125 | 11,739 |
| Total Delcrest General Services Expenditures | 1,314 | 12,125 | 12,125 | 11,739 |

**Cost Center: Doublegate General Services
Funding Source: Doublegate MSTU for General Services**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 2,711 | 3,500 | 3,500 | 3,386 |
| Total Doublegate General Services Expenditures | 2,711 | 3,500 | 3,500 | 3,386 |

**Cost Center: Golden Hills General Services
Funding Source: Golden Hills MSTU for General Services**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 13,904 | 114,638 | 114,638 | 109,538 |
| Total Golden Hills General Services Expenditures | 13,904 | 114,638 | 114,638 | 109,538 |

**Cost Center: Hamlet at Sherman Oaks General Services
Funding Source: Hamlet at Sherman Oaks MSBU for General Services**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 10,426 | 19,182 | 19,182 | 21,553 |
| Total Hamlet at Sherman Oaks General Services Expenditures | 10,426 | 19,182 | 19,182 | 21,553 |

**Cost Center: Rainbows End General Municipal Services
Funding Source: Rainbows End MSTU for General Municipal Services**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 1,756 | 9,332 | 9,332 | 9,332 |
| Capital | 0 | 27,676 | 27,676 | 309,466 |
| Total Rainbows End General Municipal Services Expenditures | 1,756 | 37,008 | 37,008 | 318,798 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Raven Hill General Services
Funding Source: Raven Hill MSTU for General Services**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 2,073 | 10,570 | 10,570 | 10,225 |
| Total Raven Hill General Services Expenditures | 2,073 | 10,570 | 10,570 | 10,225 |

**Cost Center: Tompkins and Georges
Funding Source: Tompkins and Georges MSTU**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 7,632 | 17,296 | 17,296 | 17,089 |
| Total Tompkins and Georges Expenditures | 7,632 | 17,296 | 17,296 | 17,089 |

**Cost Center: Wineberry MSTU for General Services
Funding Source: Wineberry MSTU for General Services**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 2,634 | 10,550 | 10,550 | 10,938 |
| Total Wineberry MSTU for General Services Expenditures | 2,634 | 10,550 | 10,550 | 10,938 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Street Lighting Service Units**

DESCRIPTION:

The purpose of the Municipal Service Taxing Units (MSTUs) is to provide street lighting to the residents and property owners within the designated subdivisions.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Street Lighting Service Units

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Bahia Oaks Street Lighting | 12,809 | 27,944 | 27,944 | 26,186 |
| Boardman Street Lighting | 3,369 | 14,855 | 14,855 | 14,857 |
| Boulder Hill Subdivision Street Lighting | 1,109 | 9,897 | 9,897 | 9,897 |
| Churchill Subdivision Street Lighting | 2,092 | 8,726 | 8,726 | 8,315 |
| Hickory Hill Subdivision Street Lighting | 2,052 | 6,811 | 6,811 | 7,103 |
| Indian Meadows Street Lighting | 2,916 | 7,733 | 7,733 | 7,131 |
| Lake Weir Edgewater Street Lighting | 12,305 | 132,309 | 132,309 | 129,458 |
| Ocala Heights Units 1 and 3 Street Lighting | 3,088 | 37,864 | 37,864 | 36,378 |
| Total Street Lighting Service Units | 39,740 | 246,139 | 246,139 | 239,325 |

**Cost Center: Bahia Oaks Street Lighting
Funding Source: Bahia Oaks MSTU for Street Lighting**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 12,809 | 27,944 | 27,944 | 26,186 |
| Total Bahia Oaks Street Lighting Expenditures | 12,809 | 27,944 | 27,944 | 26,186 |

**Cost Center: Boardman Street Lighting
Funding Source: Boardman MSTU for Street Lighting**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 3,369 | 14,855 | 14,855 | 14,857 |
| Total Boardman Street Lighting Expenditures | 3,369 | 14,855 | 14,855 | 14,857 |

**Cost Center: Boulder Hill Subdivision Street Lighting
Funding Source: Boulder Hill Subdivision MSTU for Street Lighting**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 1,109 | 9,897 | 9,897 | 9,897 |
| Total Boulder Hill Subdivision Street Lighting Expenditures | 1,109 | 9,897 | 9,897 | 9,897 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Churchill Subdivision Street Lighting
Funding Source: Churchill MSTU for Street Lighting**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 2,092 | 8,726 | 8,726 | 8,315 |
| Total Churchill Subdivision Street Lighting Expenditures | 2,092 | 8,726 | 8,726 | 8,315 |

**Cost Center: Hickory Hill Subdivision Street Lighting
Funding Source: Hickory Hill MSTU for Street Lighting**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 2,052 | 6,811 | 6,811 | 7,103 |
| Total Hickory Hill Subdivision Street Lighting Expenditures | 2,052 | 6,811 | 6,811 | 7,103 |

**Cost Center: Indian Meadows Street Lighting
Funding Source: Indian Meadows MSTU for Street Lighting**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 2,916 | 7,733 | 7,733 | 7,131 |
| Total Indian Meadows Street Lighting Expenditures | 2,916 | 7,733 | 7,733 | 7,131 |

**Cost Center: Lake Weir Edgewater Street Lighting
Funding Source: Lake Weir Edgewater MSBU for Street Lighting**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 12,305 | 132,309 | 132,309 | 129,458 |
| Total Lake Weir Edgewater Street Lighting Expenditures | 12,305 | 132,309 | 132,309 | 129,458 |

**Cost Center: Ocala Heights Units 1 and 3 Street Lighting
Funding Source: Ocala Heights MSTU for Street Lighting**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Operating | 3,088 | 37,864 | 37,864 | 36,378 |
| Total Ocala Heights Units 1 and 3 Street Lighting Expenditures | 3,088 | 37,864 | 37,864 | 36,378 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Special Districts
Division: Community Redevelopment Area**

MISSION:

The Community Redevelopment Agency seeks to redevelop and revitalize the Silver Springs community by providing opportunities to encourage and support new capital investments for residential, commercial, and tourism development while supporting and enhancing the character development and the environmental quality of the area, throughout the lifetime of the Silver Springs Community Redevelopment Area and beyond following the sunset of the Agency's responsibilities.

DESCRIPTION:

A community redevelopment area created pursuant to the Community Redevelopment Act of 1969 encompassing the unincorporated properties in and around the greater Silver Springs area of the County. Funds shall be utilized and expended for the purposes of and in accordance with the Silver Springs Redevelopment Plan. Funding is provided through tax increment payments as defined in Section 163.340, Florida Statutes. Payment is to be received from each of the taxing authorities levying taxes within the district except the school board and those other taxing authorities exempted under Section 163.387(2)(c), Florida Statutes.

GOALS:

CRA Plan 3.1

Provide for Economic Development

CRA Plan 3.2

Provide for Infrastructure and Utility Investments

CRA Plan 3.3

Provide for Environmental Enhancements

CRA Plan 3.4

Provide for Transportation Initiatives

CRA Plan 3.5

Provide for Governmental Coordination



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Special Districts

Division: Community Redevelopment Area

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Silver Springs CRA Administration | 99,887 | 244,462 | 350,684 | 236,893 |
| Total Community Redevelopment Area | 99,887 | 244,462 | 350,684 | 236,893 |

Cost Center: Silver Springs CRA Administration

Funding Source: Silver Springs Community Redevelopment Area Trust

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 94,871 | 130,084 | 169,700 | 68,228 |
| Capital | 0 | 79,378 | 0 | 58,665 |
| Grants and Aid | 5,016 | 35,000 | 180,984 | 110,000 |
| Total Silver Springs CRA Administration Expenditures | 99,887 | 244,462 | 350,684 | 236,893 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Agencies
Division: Health Department**

MISSION:

The Marion County Health Department's mission is to protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Agencies

Division: Health Department

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Marion County Health Unit | <u>2,333,000</u> | <u>2,482,498</u> | <u>2,482,498</u> | <u>2,643,155</u> |
| Total Health Department | <u>2,333,000</u> | <u>2,482,498</u> | <u>2,482,498</u> | <u>2,643,155</u> |

Cost Center: Marion County Health Unit

Funding Source: Marion County Health Unit Trust Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 2,333,000 | 2,385,776 | 2,385,776 | 2,450,000 |
| Reserves | 0 | 96,722 | 96,722 | 193,155 |
| Total Marion County Health Unit Expenditures | <u>2,333,000</u> | <u>2,482,498</u> | <u>2,482,498</u> | <u>2,643,155</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Agencies
Division: Health Agencies**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Heart of Florida Health Center | 280,000 | 0 | 0 | 0 |
| Medicaid Managed Care Program | 0 | 0 | 0 | 30,245,733 |
| The Centers | 1,251,447 | 0 | 0 | 0 |
| Total Health Agencies | 1,531,447 | 0 | 0 | 30,245,733 |

**Cost Center: Heart of Florida Health Center
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 280,000 | 0 | 0 | 0 |
| Total Heart of Florida Health Center Expenditures | 280,000 | 0 | 0 | 0 |

**Cost Center: Medicaid Managed Care Program
Funding Source: Local Provider Participation Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 0 | 150,000 |
| Grants and Aid | 0 | 0 | 0 | 30,095,733 |
| Total Medicaid Managed Care Program Expenditures | 0 | 0 | 0 | 30,245,733 |

**Cost Center: The Centers
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 1,251,447 | 0 | 0 | 0 |
| Total The Centers Expenditures | 1,251,447 | 0 | 0 | 0 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Agencies
Division: Community Service Agencies**

MISSION:

Early Learning Coalition: To provide leadership and foster partnerships to optimize a quality early learning environment for our children through child care, voluntary pre-kindergarten and parent education. Our Vision is that children and families in our community will have access to quality early learning programs that nurture their learning potential and prepare them for their educational success.

Marion Senior Services and Transit: To provide public transportation that offers riders a high quality, safe, reliable, and efficient paratransit experience. Marion Transit provides services to the transportation disadvantaged citizens of Marion County.

DESCRIPTION:

Early Learning Coalition: The requested funding is to match some federal funds received on an annual basis through the Office of Early Learning (Department of Education) to assist income eligible, working families with the cost of child care, insuring families are able to continue to work towards financial self-sufficiency and provide quality early learning services for their children. School readiness services are available for children up to the age of 13, including before/after school care as well as care during holidays, vacations, and summer services. The Coalition does not have a waitlist for these services and all eligible families are able to receive services for an initial period of up to 12 months. Eligibility redetermination is completed annually to determine if the family is eligible to continue to receive services. Parents remain obligated to assist with the cost of their child care by paying any differential directly to the child care provider they choose, as well as any additional fees, such as registration/application fees required by the child care providers. Child care providers that contract with the Early Learning Coalition are members of the business community, independent and primarily small businesses. Currently the Coalition contracts with approximately 120 child care providers (independent businesses) to provide early learning services (school readiness/child care) to approximately 2,500 children on a monthly basis.

Marion Transit is the Community Transportation Coordinator for Marion County as designated by the Florida Commission for the Transportation Disadvantaged. We provide public transportation in the rural and semi-urban areas of Marion County, Florida. We use ADA equipped cutaway buses that carry a combination of up to 14 passengers either ambulatory or wheelchair. Marion Transit is a door to door service by appointment that provides 300 to 450 one-way trips per day Monday through Friday. The service is federally funded using federal transportation grants with matching funds received from the Marion County Board of County Commissioners and passenger fares. On any given day (M-F) we have 25 to 32 buses working throughout all of Marion County. According to the Annual Operating Report submitted to the Commission for the Transportation Disadvantaged our buses traveled 1,003,678 miles and provided 88,613 trips. Cost per mile was \$3.62 and averaged \$41.01 per trip. The majority of our trips are for dialysis patients followed by medical appointments and food shopping.

GOALS:

Early Learning Coalition: To continue to be able to provide these services to eligible families without the need for a waitlist to be implemented. Additionally these funds are required to comply with the local match requirement in law so that the Coalition can draw down the allocated federal funds for our community.

Marion Senior Services and Transit: Our goals are to provide high passenger satisfaction, on-time performance, minimized passenger dwell time, passenger safety, excellent customer service and safe driving. Another goal is to increase our overall trips by 10% post COVID19.

Our budget request represents a slight decrease from the approved FY2020-21 budget of \$879,121. This request will allow us to purchase 5 replacement buses and continue to provide public paratransit transportation in Marion County.

The requested budget will provide local matching dollars for the following federal transportation grants:

FTA/FDOT 5311 Grant Operating Funds (50% match) : \$739,989

FTA/FDOT 5310 Grant Capital Funds for rural, elderly, disabled (10% match): \$42,114

Transportation Disadvantaged Operating Funds (10% match): \$94,899



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Agencies

Division: Community Service Agencies

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Early Learning Coalition | 125,000 | 125,000 | 125,000 | 150,000 |
| Marion County Childrens Alliance | 12,500 | 15,000 | 15,000 | 15,000 |
| Marion Senior Services Transit | 536,044 | 879,121 | 879,121 | 877,002 |
| Total Community Service Agencies | 673,544 | 1,019,121 | 1,019,121 | 1,042,002 |

**Cost Center: Early Learning Coalition
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 125,000 | 125,000 | 125,000 | 150,000 |
| Total Early Learning Coalition Expenditures | 125,000 | 125,000 | 125,000 | 150,000 |

**Cost Center: Marion County Childrens Alliance
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 12,500 | 15,000 | 15,000 | 15,000 |
| Total Marion County Childrens Alliance Expenditures | 12,500 | 15,000 | 15,000 | 15,000 |

**Cost Center: Marion Senior Services Transit
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 536,044 | 879,121 | 879,121 | 877,002 |
| Total Marion Senior Services Transit Expenditures | 536,044 | 879,121 | 879,121 | 877,002 |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Agencies

Division: Economic Development Agencies

DESCRIPTION:

The Ocala / Marion County Chamber and Economic Partnership is a private, not-for-profit organization whose mission is to be the catalyst for a prosperous community.

The Small Business Development Center (SBDC) at the University of North Florida provides management advice, training and information to potential and existing entrepreneurs in North Florida. Created in 1976 by an Act of Congress to link educational partners, the U.S. Small Business Administration and the local community, the SBDC at UNF is part of a national network of centers. The SBDCs in Florida are designated by Florida Statute 288.001 as the "Principal business assistance organization for small businesses in the State."

Small Business Development Council: The County's investment acts as matching dollars to attract federal dollars, more than doubling the resources available to help small businesses in the County. By outsourcing small business assistance to the SBDC, the County accesses an extensive network of expertise statewide and nationally, a certification process for assistance providers, and a wealth of tools and resources to increase small business success. Our professionally certified business consultants provide potential and existing business owners with confidential consulting and training in all aspects of Business management and growth.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Agencies

Division: Economic Development Agencies

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Ocala Marion County Chamber and Economic Partner | 285,000 | 285,000 | 285,000 | 300,000 |
| Small Business Development Council | 80,000 | 80,000 | 80,000 | 80,000 |
| Total Economic Development Agencies | 365,000 | 365,000 | 365,000 | 380,000 |

Cost Center: Ocala Marion County Chamber and Economic Partner

Funding Source: General Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 285,000 | 285,000 | 285,000 | 300,000 |
| Total Ocala Marion County Chamber and Economic Partner Expenditures | 285,000 | 285,000 | 285,000 | 300,000 |

Cost Center: Small Business Development Council

Funding Source: General Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 80,000 | 80,000 | 80,000 | 80,000 |
| Total Small Business Development Council Expenditures | 80,000 | 80,000 | 80,000 | 80,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Agencies
Division: Planning Agencies**

MISSION:

The East Central Florida Regional Planning Council's mission is to improve the quality of life of the Region's citizens, by coordinating growth management, protecting regional resources, promoting economic development and providing technical services to local governments.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Agencies

Division: Planning Agencies

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| East Central FL Regional Planning Council | 73,929 | 75,292 | 75,292 | 76,903 |
| Total Planning Agencies | 73,929 | 75,292 | 75,292 | 76,903 |

**Cost Center: East Central FL Regional Planning Council
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 73,929 | 75,292 | 75,292 | 76,903 |
| Total East Central FL Regional Planning Council Expenditures | 73,929 | 75,292 | 75,292 | 76,903 |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Agencies Division: Other Agencies

MISSION:

Marion Soil and Water Conservation District's overall goal is to provide conservation outreach and education to the citizens and students of Marion County. We have partnered with various local, state and federal agencies and built on existing relationships to utilize as many in-kind and volunteer services as possible to enhance our outreach capabilities. Please note that although the MSWCD Board of Supervisors are State elected officials and serve on a voluntary basis. To achieve our goals, the Board and other committed volunteers have donated over 179 hours to serve the citizens of Marion County this past year. MSWCD will be able to maintain our budget for the 2021- 2022 fiscal year by continuing to utilize these valuable volunteers.

Marion County Historical Commission: The Marion County Historical Commission shall be the official agency of county government concerned with heritage.

DESCRIPTION:

The Florida Forest Service has a mission to protect and manage the forest resources of Florida, ensuring that they are available for future generations.

The Marion County Historical Commission: The Historical Commission shall be composed of seven members. Each County Commissioner shall appoint one member, with the remaining two members appointed by the Board of County Commissioners at large. The Historical Commission holds public meetings on a monthly basis to conduct its business.

The Marion Soil and Water Conservation District (MSWCD) is a governmental subdivision of the State of Florida funded by Marion County. The Soil and Water Conservation Law, Chapter 582, Florida Statutes, enacted by the Florida Legislature in 1937, authorized the creation of soil and water conservation districts. A landowner petition for developing and implementing a conservation program of our water, soil and natural resources organized MSWCD.

The Medical Examiner is appointed by the Governor. Marion County, along with Lake, Sumter, Citrus and Hernando comprise the 5th District Medical Examiners Office. Marion County is the lead County and administers the Medical Examiner's budget. The District contracts with the Medical Examiner and staff are Medical Examiner employees.

GOALS:

The Marion County Historical Commission:

It shall be the duty of the Historical Commission to collect, arrange, record, and preserve, interpret, produce, create, and display historical material and data, including books, pamphlets, maps, charts, manuscripts, family histories, U.S. census records, papers and other objects and illustrative of and relating to the history of Marion County and Florida. The Historical Commission provides education on the history of Marion County through its relationship with the Marion County Museum of History and Archaeology. The Historical Commission may mark by proper monuments, tablets, or markers, the locations of forts, Native American mounds, or other places in the county where historical events have occurred.

Marion Soil and Water Conservation District:

Promote the Florida Department of Agriculture and Consumer Services (FDACS) Cost Share Programs to local farmers and/or ranchers. FDACS implements these programs through local districts and continues to expand funding every fiscal year. From 2012 to 2020, this cost share funding program netted \$3,303,246 for Marion County. This year's funding will net over \$499,317 bringing the overall cost share total to \$3,802,563.

Work with the Marion County Public Education Foundation to continue the environmental scholarship for Marion County high school seniors in its fourth year.

Hold and attend public meetings, give presentations, exhibit displays and maintain the District's website, in order to identify natural resource concerns within the County and offer financial and technical support to address these concerns.

Promote conservation to all Marion County students, through educational outreach programs and our seven contests: Public Speaking, Poster, Found Art, Essay, Land Judging, Envirothon and Conservation Landscape Tray; all culminating to the Conservationist of the Year awards (Six awards are given: one award for a teacher and student from an elementary, a middle and a high school). The teachers also receive a monetary award for promoting conservation to their students through participation in the District's programs.

Continue to strengthen the Envirothon locally and to include neighboring counties also.



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

GOALS:

Continue to expand the Farms of Environmental Distinction (FED) program (currently, in its thirteenth year) and the relationship with the Office of Agriculture Water Policy (OAWP) to educate and encourage landowners to comply with Best Management Practices (BMPs) and have producers sign a Notice of Intent to implement these BMPs.

Participate in the Association of Florida Conservation District area and annual meetings, bringing together Soil and Water Conservation Districts, USDA Natural Resources Offices, and other stakeholders from around Florida. Participate in legislative affairs and concerns on a local, state and federal level, identifying natural resource concerns and Soil and Water Conservation District's role in addressing these concerns.

Provide technical assistance through historical maps, presentations, aerial photographs, Plat Books, soil surveys, BMP Manuals, Mobile Irrigation Lab services; as well as, general conservation and natural resource informational materials.

Continue our commitment to USDA Natural Resources Conservation Service (NRCS) by promoting and providing assistance to address local natural resource concerns and implementation of BMPs.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Agencies

Division: Other Agencies

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Florida Forest Service Fire Control | 43,746 | 43,747 | 43,747 | 43,747 |
| Historical Commission | 752 | 9,000 | 9,000 | 9,000 |
| Marion Soil Conservation District | 70,787 | 72,983 | 97,382 | 183,177 |
| Medical Examiner | 4,773,865 | 5,617,308 | 5,620,274 | 6,702,409 |
| Total Other Agencies | 4,889,150 | 5,743,038 | 5,770,403 | 6,938,333 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Marion Soil Conservation District | 1.00 | 1.00 | 3.00 |
| Total Other Agencies | 1.00 | 1.00 | 3.00 |

**Cost Center: Florida Forest Service Fire Control
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Grants and Aid | 43,746 | 43,747 | 43,747 | 43,747 |
| Total Florida Forest Service Fire Control Expenditures | 43,746 | 43,747 | 43,747 | 43,747 |

**Cost Center: Historical Commission
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 752 | 9,000 | 9,000 | 9,000 |
| Total Historical Commission Expenditures | 752 | 9,000 | 9,000 | 9,000 |

**Cost Center: Marion Soil Conservation District
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 63,555 | 65,783 | 90,182 | 172,007 |
| Operating | 7,232 | 7,200 | 7,200 | 11,170 |
| Total Marion Soil Conservation District Expenditures | 70,787 | 72,983 | 97,382 | 183,177 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Conservation Technician | 0.00 | 0.00 | 2.00 |
| Marion Soil Water Conserv District Administrator | 1.00 | 1.00 | 1.00 |
| Total Marion Soil Conservation District Full Time Equivalents | 1.00 | 1.00 | 3.00 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Medical Examiner
Funding Source: Medical Examiner Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 4,702,243 | 4,920,850 | 4,959,787 | 5,372,235 |
| Capital | 71,622 | 646,458 | 617,302 | 1,280,174 |
| Reserves | 0 | 50,000 | 43,185 | 50,000 |
| Total Medical Examiner Expenditures | 4,773,865 | 5,617,308 | 5,620,274 | 6,702,409 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Transfers
Division: Interfund Transfers**

DESCRIPTION:

This division provides for the administrative transfers of funds between County fund entities as may be necessary for proper allocation and segregation of costs.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Transfers

Division: Interfund Transfers

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| General Fund Transfers | <u>1,458,630</u> | <u>1,579,303</u> | <u>1,579,303</u> | <u>1,750,447</u> |
| Total Interfund Transfers | <u>1,458,630</u> | <u>1,579,303</u> | <u>1,579,303</u> | <u>1,750,447</u> |

**Cost Center: General Fund Transfers
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Interfund Transfers | <u>1,458,630</u> | <u>1,579,303</u> | <u>1,579,303</u> | <u>1,750,447</u> |
| Total General Fund Transfers Expenditures | <u>1,458,630</u> | <u>1,579,303</u> | <u>1,579,303</u> | <u>1,750,447</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Internal Services
Division: Risk Management**

MISSION:

To provide great customer service, quality benefits, proactive risk management and effective safety awareness programs in an effort to prevent and minimize the County's human, financial and physical assets and resources from the consequences of losses.

DESCRIPTION:

The functions and duties of Risk and Benefit Services can be categorized into the following areas:

To identify and appraise the risks of the County and insure or self-insure those risks which cannot be controlled and mitigate the cost of insurances and losses through pro-active claims management and loss prevention programs.

To manage the Employee Insurances in an efficient and cost effective manner while providing great customer service and quality benefits for Marion County and its employees.

GOALS:

Identify potential risks, analyze loss exposures and determine combination of controls and financing mechanisms that are most effective in managing the organization's exposures and overall cost.

Review and evaluate policies and procedures and provide ongoing training for employees to prevent or reduce overall risk exposures, reduce number of incidents and overall claims cost.

Continue to implement the Safety incentive program providing recognition and acknowledgement of safe-work environments in an effort to enhance the safety culture across Marion County.

Continually monitor and update the Employee insurance programs to provide quality benefits and cost-effective coverage for Marion County and its employees.

Continually evaluate the health insurance program funding mechanisms, alternatives and initiatives for reducing cost.

Develop and implement Wellness programs that will provide on-going education and incentives to encourage employees to get their preventive health exams and maintain healthy lifestyles which should have a positive impact on their well-being as well as reduce long term healthcare costs.

Continue to develop the partnership with Heart of Florida promoting the Employee Medical Center services and usage to assist in reducing overall healthcare costs.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Internal Services
Division: Risk Management**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Employee Wellness Program | 0 | 0 | 486,936 | 500,501 |
| Insurance | 35,357,167 | 45,290,742 | 47,262,243 | 51,659,832 |
| Risk and Benefit Services | 555,237 | 630,629 | 588,730 | 682,222 |
| Total Risk Management | 35,912,404 | 45,921,371 | 48,337,909 | 52,842,555 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|------------------------------------|--------------------|--------------------|--------------------|
| Employee Wellness Program | 0.00 | 0.00 | 1.00 |
| Risk and Benefit Services | 6.00 | 7.00 | 6.50 |
| Total Risk Management | 6.00 | 7.00 | 7.50 |

| <u>Division Performance Measures</u> | Indicator | FY 2020 Actual | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|-----------|-------------------|--------------------|--------------------|--------------------|
| Total cost of Risk as a percentage of total county operating expense | Output | 3.36 | 5.99 | 4.98 | 3.36 |
| Worker's Compensation cost per 100 Employees | Output | 3.56 | 6.95 | 5.48 | 3.56 |
| Number of Risk FTE's of total number of FTE's served | Input | 544.00 | 509.00 | 523.00 | 544.00 |
| Percentage of FTE's devoted to Risk and Benefit Services | Input | 0.18 | 0.20 | 0.19 | 0.18 |
| Risk and Benefit Services cost per FTE | Output | 152.95 | 160.00 | 159.26 | 152.95 |

**Cost Center: Employee Wellness Program
Funding Source: Insurance Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 0 | 0 | 62,998 | 67,537 |
| Operating | 0 | 0 | 333,938 | 59,419 |
| Capital | 0 | 0 | 90,000 | 373,545 |
| Total Employee Wellness Program Expenditures | 0 | 0 | 486,936 | 500,501 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Health and Wellness Coordinator | 0.00 | 0.00 | 1.00 |
| Total Employee Wellness Program Full Time Equivalents | 0.00 | 0.00 | 1.00 |

**Cost Center: Insurance
Funding Source: Insurance Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|-------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Personnel | 31,216,069 | 38,333,994 | 40,733,994 | 40,552,978 |
| Operating | 4,137,587 | 4,329,949 | 3,903,806 | 4,349,114 |
| Interfund Transfers | 3,511 | 3,511 | 3,511 | 3,511 |
| Reserves | 0 | 2,623,288 | 2,620,932 | 6,754,229 |
| Total Insurance Expenditures | 35,357,167 | 45,290,742 | 47,262,243 | 51,659,832 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Risk and Benefit Services
Funding Source: Insurance Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 524,125 | 544,353 | 487,666 | 562,534 |
| Operating | 31,112 | 34,569 | 34,569 | 35,534 |
| Capital | 0 | 51,707 | 66,495 | 84,154 |
| Total Risk and Benefit Services Expenditures | 555,237 | 630,629 | 588,730 | 682,222 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| Executive Director Administrative Services | 0.00 | 0.00 | 0.25 |
| Human Resources Risk Director | 0.25 | 0.25 | 0.00 |
| Risk Manager | 1.00 | 1.00 | 1.00 |
| Safety and Emergency Support Coordinator | 1.00 | 0.00 | 0.00 |
| Safety Training Compliance Manager | 0.00 | 1.00 | 1.00 |
| Administrative Staff Assistant | 0.00 | 0.00 | 0.25 |
| Risk and Benefits Assistant | 0.00 | 0.00 | 1.00 |
| Risk and Benefits Asset Analyst | 1.00 | 1.00 | 1.00 |
| Benefits Analyst | 2.00 | 2.00 | 2.00 |
| Human Resources Coordinator | 0.50 | 0.50 | 0.00 |
| Human Resources Risk Admin Support Specialist | 0.25 | 0.25 | 0.00 |
| Health and Wellness Coordinator | 0.00 | 1.00 | 0.00 |
| Total Risk and Benefit Services Full Time Equivalents | 6.00 | 7.00 | 6.50 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Debt Service
Division: General Debt Service**

DESCRIPTION:

This division provides for the repayment of bonded debt issued to provide funding for various major capital projects in Marion County.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Debt Service
Division: General Debt Service**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Infrastructure Surtax Debt Service | 6,583,013 | 0 | 0 | 0 |
| Total General Debt Service | 6,583,013 | 0 | 0 | 0 |

**Cost Center: Infrastructure Surtax Debt Service
Funding Source: Infrastructure Surtax Debt Service**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 6,583,013 | 0 | 0 | 0 |
| Total Infrastructure Surtax Debt Service Expenditures | 6,583,013 | 0 | 0 | 0 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Debt Service
Division: Transportation Debt Service**

DESCRIPTION:

This division provides for the repayment of bonded debt issued to provide funding for major Transportation Improvements in Marion County. Repayment of the revenue bonds is provided for and secured by a majority of the County's proceeds of the 2nd Local Option 5 Cent Fuel Tax.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Debt Service

Division: Transportation Debt Service

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Transportation Improvements 2nd 5 Cents | <u>3,911,332</u> | <u>6,714,775</u> | <u>6,714,775</u> | <u>6,725,529</u> |
| Total Transportation Debt Service | <u>3,911,332</u> | <u>6,714,775</u> | <u>6,714,775</u> | <u>6,725,529</u> |

**Cost Center: Transportation Improvements 2nd 5 Cents
Funding Source: Public Improvement Transportation Debt Service**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 3,911,332 | 3,911,518 | 3,911,518 | 3,922,272 |
| Non-operating | <u>0</u> | <u>2,803,257</u> | <u>2,803,257</u> | <u>2,803,257</u> |
| Total Transportation Improvements 2nd 5 Cents Expenditures | <u>3,911,332</u> | <u>6,714,775</u> | <u>6,714,775</u> | <u>6,725,529</u> |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Debt Service

Division: Road Assessment Program Debt Service

DESCRIPTION:

This division provides for the repayment of bonded debt issued to provide funding for the creation or replacement of road systems within privately developed subdivisions within Marion County. Repayment of the bonded debt is provided for through a Non-Ad Valorem special assessment levied upon property owners within the improved subdivisions and collected through the property tax billing process.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Debt Service

Division: Road Assessment Program Debt Service

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Series 2009A | 109,876 | 0 | 0 | 0 |
| Series 2011A | 414,757 | 207,263 | 207,263 | 0 |
| Series 2012A | 185,018 | 171,720 | 171,720 | 160,005 |
| Series 2013A | 179,002 | 155,104 | 155,104 | 150,053 |
| Series 2014A | 372,655 | 294,666 | 294,666 | 273,163 |
| Series 2015A | 36,837 | 33,264 | 33,264 | 32,467 |
| Series 2016A | 144,472 | 109,330 | 109,330 | 104,241 |
| Series 2017A | 223,304 | 159,202 | 159,202 | 150,841 |
| Series 2019A | 92,368 | 100,329 | 100,329 | 100,376 |
| Series 2021A | 0 | 0 | 0 | 178,996 |
| Total Road Assessment Program Debt Service | 1,758,289 | 1,230,878 | 1,230,878 | 1,150,142 |

**Cost Center: Series 2009A
Funding Source: Series 2009A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Interfund Transfers | 109,876 | 0 | 0 | 0 |
| Total Series 2009A Expenditures | 109,876 | 0 | 0 | 0 |

**Cost Center: Series 2011A
Funding Source: Series 2011A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 414,757 | 207,263 | 207,263 | 0 |
| Total Series 2011A Expenditures | 414,757 | 207,263 | 207,263 | 0 |

**Cost Center: Series 2012A
Funding Source: Series 2012A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 185,018 | 171,720 | 171,720 | 160,005 |
| Total Series 2012A Expenditures | 185,018 | 171,720 | 171,720 | 160,005 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Series 2013A
Funding Source: Series 2013A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 179,002 | 155,104 | 155,104 | 150,053 |
| Total Series 2013A Expenditures | 179,002 | 155,104 | 155,104 | 150,053 |

**Cost Center: Series 2014A
Funding Source: Series 2014A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 372,655 | 294,666 | 294,666 | 273,163 |
| Total Series 2014A Expenditures | 372,655 | 294,666 | 294,666 | 273,163 |

**Cost Center: Series 2015A
Funding Source: Series 2015A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 36,837 | 33,264 | 33,264 | 32,467 |
| Total Series 2015A Expenditures | 36,837 | 33,264 | 33,264 | 32,467 |

**Cost Center: Series 2016A
Funding Source: Series 2016A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 144,472 | 109,330 | 109,330 | 104,241 |
| Total Series 2016A Expenditures | 144,472 | 109,330 | 109,330 | 104,241 |

**Cost Center: Series 2017A
Funding Source: Series 2017A Debt Service Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Debt Service | 223,304 | 159,202 | 159,202 | 150,841 |
| Total Series 2017A Expenditures | 223,304 | 159,202 | 159,202 | 150,841 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Series 2019A
Funding Source: Series 2019A Debt Service Fund**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Debt Service | 92,368 | 100,329 | 100,329 | 100,376 |
| Total Series 2019A Expenditures | 92,368 | 100,329 | 100,329 | 100,376 |

**Cost Center: Series 2021A
Funding Source: Series 2021A Debt Service Fund**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Debt Service | 0 | 0 | 0 | 178,996 |
| Total Series 2021A Expenditures | 0 | 0 | 0 | 178,996 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: General Capital Improvements**

DESCRIPTION:

Improvements, including additions and alterations to real property that substantially adds to the value of the real property, or appreciably prolongs the useful life of the real property. This division includes projects that provide benefit to citizens of Marion County at large. Projects currently funded include:

Community Services Silver Spring Shores Infrastructure

Energy Management Control

Enterprise Resource Planning Capital

Fire Panel Upgrades

Gateway Signage 42nd St Flyover

Granicus Solution

Growth Services Training Room Remodel

Jail Sliding Cell Doors

JC Parking Garage Top Floor

JC Upgrade Elevators

Kronos Time Keeping System

North County Line Gateway Sign

Public Defender Building Expansion

SE Livestock Pavilion Auditorium AV Upgrade

SE Livestock Pavilion Campground

South County Line Gateway Sign

State Attorney Expansion and Courtrooms

Visitor Center Signage



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Capital Improvements

Division: General Capital Improvements

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Courthouse Capital | 468,889 | 3,168,413 | 3,027,067 | 5,744,702 |
| General Government Capital | 1,266,828 | 1,913,424 | 3,360,009 | 3,446,447 |
| Health Services Capital | 432,959 | 163,152 | 70,352 | 160,000 |
| Infrastructure Tax Animal Services | 0 | 0 | 0 | 182,857 |
| Infrastructure Tax Reserve | 0 | 0 | 0 | 5,355,438 |
| Jail Capital | 123,410 | 721,589 | 1,251,323 | 94,246 |
| Library Capital | 0 | 0 | 0 | 434,400 |
| Risk Benefits Capital | 899 | 0 | 0 | 0 |
| Sheriff Capital | 0 | 152,000 | 2,237,548 | 2,224,798 |
| Southeastern Livestock Pavilion Capital | 151,389 | 327,750 | 1,527,750 | 1,657,127 |
| Surtax Capital Projects | 0 | 288,307 | 288,307 | 11,872 |
| Total General Capital Improvements | 2,444,374 | 6,734,635 | 11,762,356 | 19,311,887 |

Cost Center: Courthouse Capital

Funding Source: General Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 468,889 | 3,168,413 | 3,027,067 | 5,744,702 |
| Total Courthouse Capital Expenditures | 468,889 | 3,168,413 | 3,027,067 | 5,744,702 |

Cost Center: General Government Capital

Funding Source: General Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 19,277 | 0 |
| Capital | 1,128,863 | 1,637,491 | 3,064,799 | 3,170,513 |
| Debt Service | 137,965 | 275,933 | 275,933 | 275,934 |
| Total General Government Capital Expenditures | 1,266,828 | 1,913,424 | 3,360,009 | 3,446,447 |

Cost Center: Health Services Capital

Funding Source: General Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 432,959 | 163,152 | 70,352 | 160,000 |
| Total Health Services Capital Expenditures | 432,959 | 163,152 | 70,352 | 160,000 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Infrastructure Tax Animal Services
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 0 | 0 | 182,857 |
| Total Infrastructure Tax Animal Services Expenditures | 0 | 0 | 0 | 182,857 |

**Cost Center: Infrastructure Tax Reserve
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Reserves | 0 | 0 | 0 | 5,355,438 |
| Total Infrastructure Tax Reserve Expenditures | 0 | 0 | 0 | 5,355,438 |

**Cost Center: Jail Capital
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 123,410 | 721,589 | 1,251,323 | 94,246 |
| Total Jail Capital Expenditures | 123,410 | 721,589 | 1,251,323 | 94,246 |

**Cost Center: Library Capital
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 0 | 0 | 434,400 |
| Total Library Capital Expenditures | 0 | 0 | 0 | 434,400 |

**Cost Center: Risk Benefits Capital
Funding Source: Insurance Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 899 | 0 | 0 | 0 |
| Total Risk Benefits Capital Expenditures | 899 | 0 | 0 | 0 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Sheriff Capital
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 152,000 | 2,237,548 | 2,224,798 |
| Total Sheriff Capital Expenditures | 0 | 152,000 | 2,237,548 | 2,224,798 |

**Cost Center: Southeastern Livestock Pavilion Capital
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 151,389 | 327,750 | 1,527,750 | 1,657,127 |
| Total Southeastern Livestock Pavilion Capital Expenditures | 151,389 | 327,750 | 1,527,750 | 1,657,127 |

**Cost Center: Surtax Capital Projects
Funding Source: Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 288,307 | 288,307 | 11,872 |
| Total Surtax Capital Projects Expenditures | 0 | 288,307 | 288,307 | 11,872 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Public Safety Communications Capital**

DESCRIPTION:

This division includes funding for machinery, equipment and infrastructure for the Emergency Communications System funded by the Infrastructure Sales Tax Initiative.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Capital Improvements

Division: Public Safety Communications Capital

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Infrastructure Tax Emergency Communications | <u>1,513,056</u> | <u>2,220,984</u> | <u>2,073,367</u> | <u>2,319,929</u> |
| Total Public Safety Communications Capital | <u>1,513,056</u> | <u>2,220,984</u> | <u>2,073,367</u> | <u>2,319,929</u> |

**Cost Center: Infrastructure Tax Emergency Communications
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | <u>1,513,056</u> | <u>2,220,984</u> | <u>2,073,367</u> | <u>2,319,929</u> |
| Total Infrastructure Tax Emergency Communications Expenditures | <u>1,513,056</u> | <u>2,220,984</u> | <u>2,073,367</u> | <u>2,319,929</u> |



Marion County Board of County Commissioners Fiscal Year 2022 Adopted Budget

Capital Improvements Division: Parks and Recreation Capital

MISSION:

The Parks and Recreation Department serves Marion County residents and visitors by providing park facilities, recreation services, park planning and protection of our natural resources.

DESCRIPTION:

The Parks & Land Acquisition Capital Project Fund also known as Pennies for Parks consists of the remaining balance of the 1988 voter approved \$20 million bond referendum for the purchase of and improvement to park land county-wide.

GOALS:

To offer high-quality, cost-effective park and recreation opportunities for citizens and visitors.

Establish and maintain a Level of Service standard for park amenities to include passive and active recreation areas through demographic analysis.

Update the Department's Ten Year Master Plan to reflect current economic and growth trends and Departmental priorities.

To improve existing facilities, amenities and programs to satisfy current and future demand.

To maximize access to parks and recreation facilities for users of all abilities.

To improve facilities and maximize use based on user input and coverage demographics.

To develop and maintain active working relationships with other local, state and federal agencies for the protection of our natural resources.

To assist in the development of partnership programs with other local, state, federal agencies and private organizations / businesses.

Research local, state and federal programs for community involvement and funding to encourage use and financial stability.

Identify appropriate areas for partnership (i.e. reciprocal agreement with the Marion County School Board and City of Ocala).



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Parks and Recreation Capital**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Parks and Recreation Capital | 0 | 0 | 0 | 1,350,000 |
| Parks and Recreation Improvements | 1,970 | 244,937 | 244,937 | 244,937 |
| Total Parks and Recreation Capital | 1,970 | 244,937 | 244,937 | 1,594,937 |

**Cost Center: Parks and Recreation Capital
Funding Source: General Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 0 | 0 | 1,350,000 |
| Total Parks and Recreation Capital Expenditures | 0 | 0 | 0 | 1,350,000 |

**Cost Center: Parks and Recreation Improvements
Funding Source: Parks Capital Project Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 1,970 | 244,937 | 244,937 | 244,937 |
| Total Parks and Recreation Improvements Expenditures | 1,970 | 244,937 | 244,937 | 244,937 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Sheriff Capital Improvements**

DESCRIPTION:

This division includes funding for machinery, equipment and buildings for the Sheriff funded by the Infrastructure Sales Tax Initiative.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Sheriff Capital Improvements**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Infrastructure Tax Emergency Management | 0 | 0 | 0 | 1,331,000 |
| Infrastructure Tax Sheriff Jail | 40,244 | 290,739 | 3,773,267 | 5,650,265 |
| Infrastructure Tax Sheriff Patrol | 4,411,936 | 11,642,912 | 9,131,500 | 5,405,642 |
| Infrastructure Tax Sheriff Regular | 156,515 | 714,881 | 3,340,441 | 14,585,846 |
| Total Sheriff Capital Improvements | 4,608,695 | 12,648,532 | 16,245,208 | 26,972,753 |

**Cost Center: Infrastructure Tax Emergency Management
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 0 | 0 | 1,331,000 |
| Total Infrastructure Tax Emergency Management Expenditures | 0 | 0 | 0 | 1,331,000 |

**Cost Center: Infrastructure Tax Sheriff Jail
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 40,244 | 290,739 | 3,773,267 | 5,650,265 |
| Total Infrastructure Tax Sheriff Jail Expenditures | 40,244 | 290,739 | 3,773,267 | 5,650,265 |

**Cost Center: Infrastructure Tax Sheriff Patrol
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 4,411,936 | 11,642,912 | 9,131,500 | 5,405,642 |
| Total Infrastructure Tax Sheriff Patrol Expenditures | 4,411,936 | 11,642,912 | 9,131,500 | 5,405,642 |

**Cost Center: Infrastructure Tax Sheriff Regular
Funding Source: Infrastructure Surtax Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 156,515 | 714,881 | 3,340,441 | 14,585,846 |
| Total Infrastructure Tax Sheriff Regular Expenditures | 156,515 | 714,881 | 3,340,441 | 14,585,846 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Fire Rescue and Ambulance Capital**

DESCRIPTION:

The fire rescue impact fee budget is designed to assess new development and new construction as a fair share of the capital costs associated with providing additional services. These funds can only be used for capital expenditures such as fire station construction.

This division also includes funding for machinery, equipment and building for Fire and Medical Services as funded by the Infrastructure Sales Tax Initiative.

EMS Capital contains project FRC000013 HVAC Fire Station 1 that closed on 03/02/2021.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Capital Improvements

Division: Fire Rescue and Ambulance Capital

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Emergency Medical Services Capital | 15,003 | 135,000 | 105,827 | 0 |
| Fire Rescue Impact Fees Fund | 7,461 | 0 | 0 | 245,360 |
| Infrastructure Tax Fire | 4,242,552 | 1,457,901 | 6,399,187 | 10,567,313 |
| Infrastructure Tax Medical Services | 1,571,350 | 5,028,169 | 6,516,726 | 6,284,624 |
| Total Fire Rescue and Ambulance Capital | 5,836,366 | 6,621,070 | 13,021,740 | 17,097,297 |

Cost Center: Emergency Medical Services Capital

Funding Source: General Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 15,003 | 135,000 | 105,827 | 0 |
| Total Emergency Medical Services Capital Expenditures | 15,003 | 135,000 | 105,827 | 0 |

Cost Center: Fire Rescue Impact Fees Fund

Funding Source: Fire Rescue Impact Fees Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 7,461 | 0 | 0 | 245,360 |
| Total Fire Rescue Impact Fees Fund Expenditures | 7,461 | 0 | 0 | 245,360 |

Cost Center: Infrastructure Tax Fire

Funding Source: Infrastructure Surtax Capital Projects

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 4,242,552 | 1,457,901 | 6,399,187 | 10,567,313 |
| Total Infrastructure Tax Fire Expenditures | 4,242,552 | 1,457,901 | 6,399,187 | 10,567,313 |

Cost Center: Infrastructure Tax Medical Services

Funding Source: Infrastructure Surtax Capital Projects

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 1,571,350 | 5,028,169 | 6,516,726 | 6,284,624 |
| Total Infrastructure Tax Medical Services Expenditures | 1,571,350 | 5,028,169 | 6,516,726 | 6,284,624 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Transportation Improvements**

DESCRIPTION:

Provide design, right of way acquisition, construction, and inspection services for transportation projects using the following funding sources:

The 80% Portion of the Constitutional Fuel Tax

Transportation Impact Fees

2nd Local Option 5 Cent Fuel Tax

A portion of operational fuel tax funds from the County Transportation Maintenance Fund

Transportation Bonds

Infrastructure Surtax Road Projects



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Capital Improvements
Division: Transportation Improvements**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| County Engineer 80% Gas Tax | 3,503,431 | 10,698,773 | 10,698,773 | 13,599,639 |
| Impact Fees | 581,478 | 692,158 | 692,158 | 321,933 |
| Impact Fees East District | 245,694 | 7,394,430 | 7,394,430 | 9,917,445 |
| Impact Fees West District | 1,787 | 7,672,622 | 7,672,622 | 10,075,975 |
| Infrastructure Tax Transportation | 23,438,358 | 58,806,055 | 65,471,577 | 82,279,256 |
| Road and Street Facilities | 13,331,214 | 23,412,786 | 23,006,407 | 23,100,396 |
| Sidewalk Construction | 0 | 416,901 | 416,901 | 621,212 |
| Transportation Improvements 2nd 5 Cents | 4,896,484 | 16,164,245 | 16,164,245 | 15,066,817 |
| Total Transportation Improvements | 45,998,446 | 125,257,970 | 131,517,113 | 154,982,673 |

**Cost Center: County Engineer 80% Gas Tax
Funding Source: 80% Gas Tax Construction Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 3,503,431 | 10,698,773 | 10,698,773 | 13,599,639 |
| Total County Engineer 80% Gas Tax Expenditures | 3,503,431 | 10,698,773 | 10,698,773 | 13,599,639 |

**Cost Center: Impact Fees
Funding Source: Impact Fee District 1**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Operating | 1,359 | 0 | 0 | 0 |
| Capital | 0 | 2,191 | 2,191 | 2,191 |
| Total Impact Fees Expenditures | 1,359 | 2,191 | 2,191 | 2,191 |

**Cost Center: Impact Fees
Funding Source: Impact Fee District 3**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Capital | 93,750 | 223,149 | 223,149 | 191,690 |
| Total Impact Fees Expenditures | 93,750 | 223,149 | 223,149 | 191,690 |

**Cost Center: Impact Fees
Funding Source: Impact Fee District 4**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---------------------------------------|-------------------|--------------------|--------------------|--------------------|
| Capital | 486,369 | 466,818 | 466,818 | 128,052 |
| Total Impact Fees Expenditures | 486,369 | 466,818 | 466,818 | 128,052 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Impact Fees East District
Funding Source: Impact Fee East District**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Capital | 245,694 | 7,394,430 | 7,394,430 | 9,917,445 |
| Total Impact Fees East District Expenditures | 245,694 | 7,394,430 | 7,394,430 | 9,917,445 |

**Cost Center: Impact Fees West District
Funding Source: Impact Fee West District**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Capital | 1,787 | 7,672,622 | 7,672,622 | 10,075,975 |
| Total Impact Fees West District Expenditures | 1,787 | 7,672,622 | 7,672,622 | 10,075,975 |

**Cost Center: Infrastructure Tax Transportation
Funding Source: Infrastructure Surtax Capital Projects**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Capital | 23,438,358 | 58,806,055 | 65,471,577 | 82,279,256 |
| Total Infrastructure Tax Transportation Expenditures | 23,438,358 | 58,806,055 | 65,471,577 | 82,279,256 |

**Cost Center: Road and Street Facilities
Funding Source: County Transportation Maintenance Fund**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Capital | 13,331,214 | 13,190,624 | 13,190,624 | 11,930,438 |
| Reserves | 0 | 10,222,162 | 9,815,783 | 11,169,958 |
| Total Road and Street Facilities Expenditures | 13,331,214 | 23,412,786 | 23,006,407 | 23,100,396 |

**Cost Center: Sidewalk Construction
Funding Source: Sidewalk Construction Fund**

| | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| <u>Expenditures</u> | | | | |
| Capital | 0 | 416,901 | 416,901 | 621,212 |
| Total Sidewalk Construction Expenditures | 0 | 416,901 | 416,901 | 621,212 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Cost Center: Transportation Improvements 2nd 5 Cents
Funding Source: 2nd Local Option Fuel Tax Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 2,744,826 | 15,170,346 | 15,170,346 | 14,509,230 |
| Total Transportation Improvements 2nd 5 Cents Expenditures | 2,744,826 | 15,170,346 | 15,170,346 | 14,509,230 |

**Cost Center: Transportation Improvements 2nd 5 Cents
Funding Source: Public Improvement Transportation Capital Projects**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 2,151,658 | 993,899 | 993,899 | 557,587 |
| Total Transportation Improvements 2nd 5 Cents Expenditures | 2,151,658 | 993,899 | 993,899 | 557,587 |



**Marion County Board of County Commissioners
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Capital Improvements

Division: Road Assessment Program Improvements

DESCRIPTION:

This division includes funding for the creation or replacement of road systems within privately developed subdivisions within Marion County. Funding is provided through the issuance of bonded debt that is repaid through the collection of special assessments levied upon property owners within the improved subdivisions and collected through the property tax billing process.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Capital Improvements

Division: Road Assessment Program Improvements

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Road Assessments | 53,262 | 8,936,743 | 8,936,743 | 21,607,745 |
| Series 2017A | 0 | 180,341 | 180,341 | 0 |
| Series 2019A | 210,039 | 132,141 | 132,141 | 375,890 |
| Series 2021A | 0 | 214,203 | 2,235,587 | 0 |
| Total Road Assessment Program Improvements | 263,301 | 9,463,428 | 11,484,812 | 21,983,635 |

Cost Center: Road Assessments

Funding Source: County Transportation Maintenance Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 53,262 | 8,936,743 | 8,936,743 | 21,607,745 |
| Total Road Assessments Expenditures | 53,262 | 8,936,743 | 8,936,743 | 21,607,745 |

Cost Center: Series 2017A

Funding Source: Series 2017A Capital Projects Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 180,341 | 180,341 | 0 |
| Total Series 2017A Expenditures | 0 | 180,341 | 180,341 | 0 |

Cost Center: Series 2019A

Funding Source: Series 2019A Capital Projects Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 40,000 | 40,000 | 0 |
| Capital | 210,039 | 24,141 | 24,141 | 375,890 |
| Debt Service | 0 | 68,000 | 68,000 | 0 |
| Total Series 2019A Expenditures | 210,039 | 132,141 | 132,141 | 375,890 |

Cost Center: Series 2021A

Funding Source: Series 2021A Capital Projects Fund

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 214,203 | 2,235,587 | 0 |
| Total Series 2021A Expenditures | 0 | 214,203 | 2,235,587 | 0 |



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

**Rainbow Lakes Estates
Division: Rainbow Lakes Estates Mun Svc District**

DESCRIPTION:

Rainbow Lakes Estates operates a municipal services district office to assist residents and property owners. The maintenance department maintains the public buildings and 174 miles of roads.

Services provided include: General government functions such as recordkeeping, public relations, administrative support and communications. The maintenance department patches potholes in RLE roads, mows shoulders and public grounds, and performs general maintenance including repair of equipment and buildings.

Funds collected into the Road Construction MSTU are used exclusively for rebuilding and resurfacing roads within Rainbow Lakes Estates.

GOALS:

To provide high quality, cost effective maintenance and resource management for the property owners of RLE.

To provide prompt response to requests for information, keeping the residents of RLE informed through a monthly newsletter.

To resurface and/or reconstruct approximately five miles of roads every two years.



**Marion County Board of County Commissioners
Fiscal Year 2022 Adopted Budget**

Rainbow Lakes Estates

Division: Rainbow Lakes Estates Mun Svc District

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Rainbow Lakes Estates General Government | 243,215 | 1,029,514 | 1,017,286 | 901,256 |
| Road and Street RLE MSD | 239,022 | 379,866 | 396,868 | 405,259 |
| Total Rainbow Lakes Estates Mun Svc District | 482,237 | 1,409,380 | 1,414,154 | 1,306,515 |

| <u>Division FTE Budget Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| Rainbow Lakes Estates General Government | 2.50 | 2.75 | 2.75 |
| Road and Street RLE MSD | 5.63 | 6.00 | 6.00 |
| Total Rainbow Lakes Estates Mun Svc District | 8.13 | 8.75 | 8.75 |

**Cost Center: Rainbow Lakes Estates General Government
Funding Source: Rainbow Lakes Estates MSD**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Personnel | 81,157 | 131,046 | 131,715 | 139,735 |
| Operating | 106,077 | 147,237 | 172,237 | 157,920 |
| Capital | 55,981 | 602,581 | 564,513 | 454,951 |
| Reserves | 0 | 148,650 | 148,821 | 148,650 |
| Total Rainbow Lakes Estates General Government Expenditures | 243,215 | 1,029,514 | 1,017,286 | 901,256 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|--|--------------------|--------------------|--------------------|
| RLE Municipal Service District Manager | 0.50 | 0.75 | 0.75 |
| Staff Assistant I | 1.00 | 1.00 | 1.00 |
| Public Service Assistant | 0.50 | 0.00 | 0.00 |
| Recreation Leader | 0.50 | 1.00 | 1.00 |
| Total Rainbow Lakes Estates General Government Full Time Equivalent | 2.50 | 2.75 | 2.75 |

**Cost Center: Road and Street RLE MSD
Funding Source: Rainbow Lakes Estates MSD**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Personnel | 188,425 | 310,235 | 312,237 | 302,792 |
| Operating | 44,777 | 54,131 | 74,631 | 72,467 |
| Capital | 5,820 | 15,500 | 10,000 | 30,000 |
| Total Road and Street RLE MSD Expenditures | 239,022 | 379,866 | 396,868 | 405,259 |

| <u>FTE Summary</u> | FY 2020 Adopted | FY 2021 Adopted | FY 2022 Adopted |
|---|--------------------|--------------------|--------------------|
| General Services Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| RLE Maint Tech Equip Oper | 4.63 | 5.00 | 5.00 |
| Total Road and Street RLE MSD Full Time Equivalent | 5.63 | 6.00 | 6.00 |



**Marion County Board of County Commissioners
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**Public Services
Division: Economic Recovery**

| <u>Division Expenditure Budget Summary</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|--|-------------------|--------------------|--------------------|--------------------|
| Fiscal Recovery and Development | 0 | 0 | 0 | 7,682,120 |
| Utilities Line Extensions | 0 | 0 | 0 | 63,509,435 |
| Total Economic Recovery | 0 | 0 | 0 | 71,191,555 |

**Cost Center: Fiscal Recovery and Development
Funding Source: American Rescue Plan Local Fiscal Recovery Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Operating | 0 | 0 | 0 | 500,000 |
| Non-operating | 0 | 0 | 0 | 7,182,120 |
| Total Fiscal Recovery and Development Expenditures | 0 | 0 | 0 | 7,682,120 |

**Cost Center: Utilities Line Extensions
Funding Source: American Rescue Plan Local Fiscal Recovery Fund**

| <u>Expenditures</u> | FY 2020 Actual | FY 2021 Adopted | FY 2021 Amended | FY 2022 Adopted |
|---|-------------------|--------------------|--------------------|--------------------|
| Capital | 0 | 0 | 0 | 63,509,435 |
| Total Utilities Line Extensions Expenditures | 0 | 0 | 0 | 63,509,435 |



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